



Investor Update

March 2024

Delivering Reliable & Affordable Energy



Investor Information

Contact Information and forward-looking statements

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Statements contained in this presentation that include or refer to Company expectations, our business outlook, our future plans or predictions relating to any matters should be considered forward-looking statements that are covered by the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, the Securities Act of 1933 and the Securities and Exchange Act of 1934, each as amended. All statements, other than statements of historical facts, included in this presentation are forward-looking statements. Words such as “anticipates,” “expects,” “projects,” “intends,” “goals,” “plans,” “potential,” “might,” “believes,” “target,” “objective,” “strategy,” “opportunity,” “pursue,” “budgets,” “outlook,” “trends,” “focus,” “on schedule,” “on track,” “poised,” “slated,” “seeks,” “estimates,” “forecasts,” “guidance,” “scheduled,” “continues,” “may,” “will,” “would,” “should,” “could,” “likely,” and variations of such words and similar expressions are intended to identify such forward-looking statements. One should not place undue reliance on forward-looking statements. In addition, statements that refer to or are based on estimates, forecasts, projections, uncertain events or assumptions, including statements relating to market opportunities, future products or processes and the expected availability and benefits of such products or processes, and anticipated trends in our businesses or the markets relevant to them, including those developments relating to regulation and litigation trends and developments, also identify forward-looking statements. Such statements are based on management’s expectations as of the date of this investor presentation, unless an earlier date is indicated, and involve many risks and uncertainties, known and unknown, that could cause actual results, performance or achievements to differ materially from those expressed or implied in these forward-looking statements.

It is important to note that the actual results could differ materially from those projected in such forward-looking statements. Important risks and uncertainties that could cause actual results to differ materially from the company’s expectations include, but are not limited to, our ability to recover, manage and maintain costs; the concentration of our operations in Oklahoma, Kansas and Texas; regulatory or legislative changes in the jurisdictions in which we operate; the length and severity of unpredictable events, including, but not limited to, pandemics, threatened terrorism, war or cyber-attacks or breaches, or extreme weather events, including those related to climate change; the competitive implications of alternative sources of energy and efforts to conserve energy; our competitive position, including, but not limited to our ability to secure competitive sourcing and pricing and our ability to compete with respect to expansion and infrastructure; the economic climate and our comparable economic position; our access to capital and the restrictions that result from our current capital arrangements; the effectiveness of our risk mitigation and compliance efforts; the uncertainties of any estimates or assumptions we use in our projections; our strategic and transactional efforts and future plans; and costs and uncertainties relating to our workforce, and other risks and uncertainties, including those that are set forth in ONE Gas’ earnings release dated Feb. 21, 2024, which is included as an exhibit to ONE Gas’ Form 8-K furnished to the SEC on such date.

For additional information regarding these and other factors that could cause actual results to differ materially from such forward-looking statements, refer to ONE Gas’ Securities and Exchange Commission filings, including the Company’s most recent reports on Forms 10-K and 10-Q. Copies of the Company’s Form 10-K, 10-Q and 8-K reports may be obtained by visiting our “Investors” website under “Financials & Filings” at <https://www.onegas.com/investors/financials-and-filings/quarterly-results/default.aspx> or the SEC’s website at www.sec.gov. Other unpredictable or unknown factors not discussed in this presentation could also have material adverse effects on the Company, its operations or the outcomes described in the forward-looking statements in this presentation or in the Company’s filings with the Securities and Exchange Commission.

All future cash dividends discussed in this presentation are subject to the approval of the ONE Gas board of directors.

All references in this presentation to guidance are based on news releases or disclosures issued on or before Feb. 21, 2024, and are not being updated or affirmed by this presentation. ONE Gas does not undertake, and expressly disclaims any duty, to update any statement made in this presentation, whether as a result of new information, new developments or otherwise, except to the extent that disclosure may be required by law.





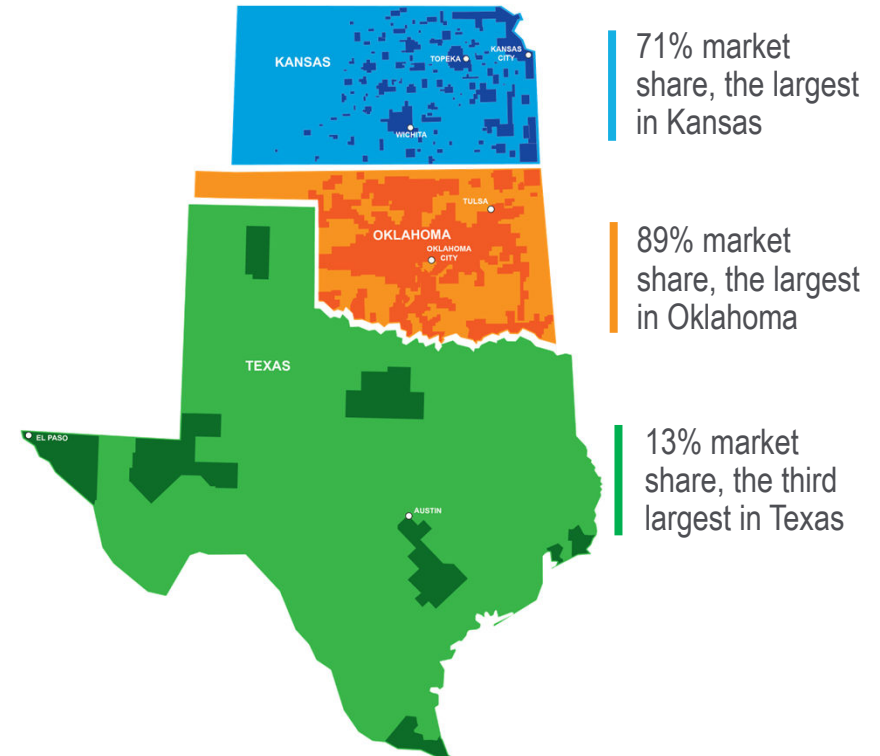
Kansas Gas Service | Oklahoma Natural Gas | Texas Gas Service

About Us

ONE Gas, Inc. (NYSE: OGS) is a **100-percent regulated** natural gas utility and is one of the largest natural gas utilities in the United States.

ONE Gas provides natural gas distribution services to approximately **2.3 million customers** in Kansas, Oklahoma and Texas.

Its largest natural gas distribution markets by customer count are Oklahoma City and Tulsa, Oklahoma; Kansas City, Wichita and Topeka, Kansas; and Austin and El Paso, Texas.



We deliver natural gas for a better tomorrow.

Recent Highlights

Creating Value for a Better Tomorrow



**2024 EPS guidance
of \$3.70-\$4.00
& 2024-28 EPS
growth of 4-6%**



**We estimate
\$750 million in
2024 capital
investments**



**Replaced over 500
miles of
transmission,
main and service
lines in 2023**



**Added ~23,000
new customer
connections**



**Launched
renewable natural
gas program
in Oklahoma**



**Increased storage
to ~58 Bcf, +20%
from pre-Winter
Storm Uri levels**



**6th consecutive
AGA safety award
for lowest rate of
serious injury**



**Pay metric tied to
emissions
reduction goal,
driven by pipeline
replacement**

Our Core Values



Safety

We are committed to operating safely and in an environmentally responsible manner.



Ethics

We are accountable to the highest ethical standards and are committed to compliance.



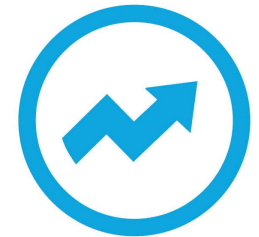
Inclusion & Diversity

We embrace an inclusive and diverse culture that encourages collaboration. Every employee makes a difference and contributes to our success.



Service

We provide exceptional service to our customers and support each other.



Value

We create value for all stakeholders; our customers, employees, investors and communities.



Our Strategy



Our Mission and Strategy

Mission

We deliver natural gas for a better tomorrow

Strategy

Safe & Reliable Energy

High-performing Workforce

Capital Demand Growth

Clean Energy Solutions

Serving Customers



Constructing a Foundation for Growth and Long-term Affordability

Building Operational Capacity

Growth outlook remains solid

- Robust backlog of future meter sets
- New customer connections have slowed compared to 2022 with elevated interest rates, but growth tied to economic development continues
- Added over 23,000 new connections in 2023

Enhancing capacity & improving operational efficiency

- Increasing operating capacities and capabilities, including in-sourcing of work
- Ongoing investments in workforce development
- Coordinated capital execution supports safety, reliability, and system expansion

Favorable Regional Growth Dynamics

Growing Demand for Natural Gas Provides Long-Term Growth Opportunity

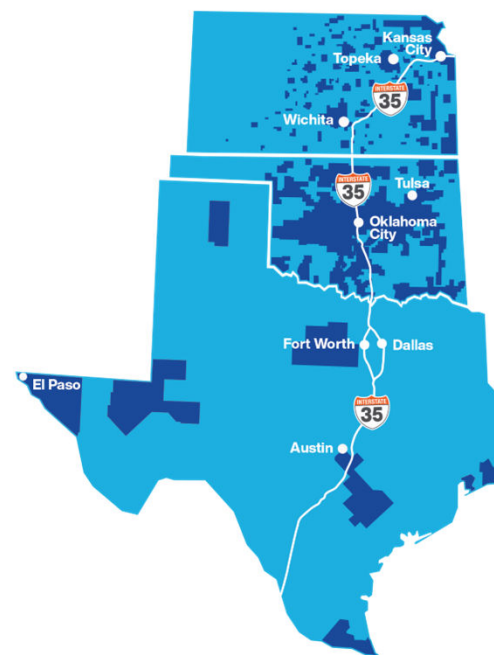
Durable residential and commercial development, anchored to economic growth, is driving system expansion

Strong support for natural gas with energy choice legislation in all jurisdictions

Projecting five-year compound annual customer growth of 0.9%

- Texas – 1.2%
- Oklahoma – 1.0%
- Kansas – 0.4%

Moderated near-term customer growth is reflective of higher interest rates; upside potential as builder activity reignites



I-35 corridor

- I-35 corridor fastest growing population in the U.S
- ONE Gas positioned in KS, OK and TX with 5 of the main metro areas in the corridor
- Largest warehouse labor force in the country - expected to grow 20% over next decade due to location along primary USMCA transport route
- El Paso is also growing significantly but not considered in the I-35 corridor

Source: Bureau of Labor & Statistics EMSI/QCEW Data

Regional Focus on Economic Development

Attracting large-scale manufacturing

Enel North America (Inola, OK) – [Announced May 2023](#)

- **\$1.0 billion** solar cell and panel manufacturing plant, largest economic development project in Oklahoma history
- 1,800 construction jobs and 1,000 new permanent jobs by 2025, another 900 permanent jobs possible by 2027

Integra Technologies (Wichita, KS) – [Announced February 2023](#)

- **\$1.8 billion** investment in outsourced semiconductor assembly and test (OSAT) operations
- ~2,000 direct jobs and ~3,100 additional jobs to be created by suppliers and business communities

EMP Shield (Coffey County, KS) – [Announced February 2023](#)

- **\$1.9 billion** investment in new computer chip manufacturing facility
- ~1,200 direct jobs and 235,000 square feet of new facilities

Panasonic Energy Co., Ltd. (De Soto, KS) – [Announced July 2022](#)

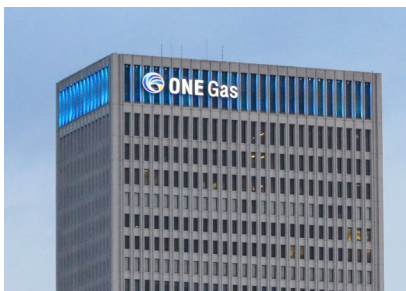
- **\$4.0 billion** investment in a new electric vehicle (EV) battery manufacturing facility
- ~4,000 direct jobs created and an expectation for 4,000 additional supplier and community jobs to be supported

Samsung Electronics Co., Ltd. (Taylor, TX) – [Announced November 2021](#)

- **\$17 billion** investment in new semiconductor manufacturing facility
- ~2,000 direct jobs created; facility expected to be operational in 2H24
- Reports indicate future regional investments of up to \$200B to support 11 new semiconductor plants



Sustainable Business Model



Focused Business Strategy

- 100% regulated natural gas distribution utility
- Conservative financial profile with investment-grade credit ratings



Capital Investments

- 20+ year vintage pipeline replacement program using risk-based approach
- Significant organic growth opportunities



Regulatory Construct

- Territory diversification – 3 states, multiple jurisdictions
- Comprehensive recovery mechanisms, ~ 90% of capital expenditures included in annual filings
- Weather normalization



Cash Flow Stability

- High percentage of fixed charges for recovery of revenue requirement ~ 70%
- Customer mix predominantly residential ~ 92%



Sustainable Business Model



Customer Affordability

- Customer growth helps moderate per-customer costs
- Leveraging technology to drive efficiency and manage operating expenses



Safe & Reliable Energy

- Industry-leading performance in employee safety
- Demonstrated system resiliency and reliability



Clean Energy Solutions

- Committed to ESG stewardship and sustainability
- Energy efficiency and education programs
- Significant RNG potential within service territory



Financial Outlook



Five-Year Financial Guidance: 2024 – 2028

Overview

The Company's outlook remains anchored by proactive investments in system integrity, pipeline replacement, and durable customer growth rooted in regional economic development.

The fundamental shifts in baseline economic conditions which emerged in 2022 have persisted and will impact the front-end of our guidance range before being fully reflected in our rates:

- While natural gas prices have softened and materials inflation has moderated, wage inflation continues, and interest rates have moved sharply beyond their year-ago forecasts and are likely to remain higher for longer.
- These temporary but impactful shifts in financial conditions accentuate the lag intrinsic to our 100% regulated business model. We will be strategic about the sequence and timing of regulatory activities so that operating and financing realities are appropriately reflected in our rates.

Safety, reliability and affordability remain central to our long-term strategy.



Modeling Assumptions

Given heightened market volatility and consensus rate forecasts which have shifted dramatically over the past two years, we believe there is value in sharing the following modeling assumptions:

- A gradual contraction in the Commercial Paper ↔ 10-year rate spread over the course of 2024-2025, with parity achieved in 2026.
- A contangoed curve reemerging in 2027 as the Fed's balance sheet returns to pre-COVID levels, allowing its policy rate to be meaningfully reduced.
- The 10-year Treasury rate normalizing at 4.00% with normalized Commercial Paper rates at 3.00%, in-line with historical spreads.
- Inflation and customer growth expectations consistent with this rate projection (i.e., reduced inflation, accelerating growth over time).



Financing Requirements

Retaining Balance Sheet Strength

Dividends and capital investments primarily funded by cash flow from operations of approximately \$525 - \$575 million¹

- Expected 2024 short- and long-term financing need of \$350 - \$375 million, exclusive of two first-quarter maturities: \$300 million of 3.6% notes and \$473 million of 1.1% notes

~\$2.3 billion net long-term financing needs through 2028, of which 45 - 50% is expected to be equity issuances

- \$79 million of forward equity was settled at year-end 2023
- Forward sale agreements covering ~3.56 million shares have already been executed for 2024 settlement at prices averaging approximately \$77/share (\$273 million in total²)

¹ 2024 expectation, before changes in working capital. See non-GAAP information in Appendix

² Expected net proceeds of ~\$273M had all the shares settled as of Dec 31, 2023



Five-Year Financial Highlights

Investing in a Growing System

Capital Investments & Rate Base

- Capital investments of approximately \$4.25 billion
 - \$3.0 billion investment in system integrity and replacement projects
 - Growth capital of approximately \$1.1 billion
- Estimated average 2024 rate base* of \$5.55 billion
- Average annual rate base growth of 7 – 9%

* For definition of average rate base, see Appendix.

Average Annual Growth Rates

- Based off full-year 2023 results
- Net income growth of 7 – 9%
 - In addition to capital investment, key drivers include:
 - Regulatory outcomes
 - Annual sales customer CAGR of 0.9%, led by Texas with 1.2%
 - Operating cost increases averaging ~5% annually
- Earnings per diluted share growth of 4 – 6%
- Dividend growth of 1 – 2%*
 - Balances shareholder returns with internal investment in growth
 - Holds payout ratio proximate to our 55 – 65% target

* Subject to Board approval.



2024 Guidance Summary*

Managing near-term impacts while preserving long-term opportunities

Earnings and Dividends Outlook

- Net income for 2024 in a range of **\$214 - \$231 million**
- EPS range of **\$3.70 - \$4.00** per diluted share
- Anticipate **dividend growth of 1% to 2% in 2024**, subject to board approval
- Assumes **57.8 million of diluted shares** outstanding

Capital Investments

- 2024 Capital investments of **\$750 million**, with approximately \$170 million attributed to customer growth
- **Average rate base of \$5.55 billion** in 2024

Financing Activities

- Two debt maturities totaling \$773 million in the first quarter 2024; the **next maturity not until 2030**
- **Forward sale agreements covering ~2.9M shares** are already in place for 2024 settlement at prices averaging \$76.40/share
- Increased **credit facility** and **commercial paper program to \$1.2 billion**

*Issued Nov. 29, 2023



Debt Maturity Profile

Managing near-term impacts while preserving long-term opportunities

SENIOR NOTES DUE ¹	INTEREST RATE	AMOUNT (MILLIONS)
March 2024 ²	1.10%	\$473 M
April 2029	5.10%	\$300 M
May 2030	2.00%	\$300 M
September 2032	4.25%	\$300 M
February 2044	4.66%	\$600 M
November 2048	4.50%	\$400 M



Debt maturity schedule provides flexibility for financing

¹ Excluding KGSS-I long-term debt associated with Winter Storm Uri of \$315M at 5.486% due 2032

² Issued in connection with Winter Storm Uri (callable at par)

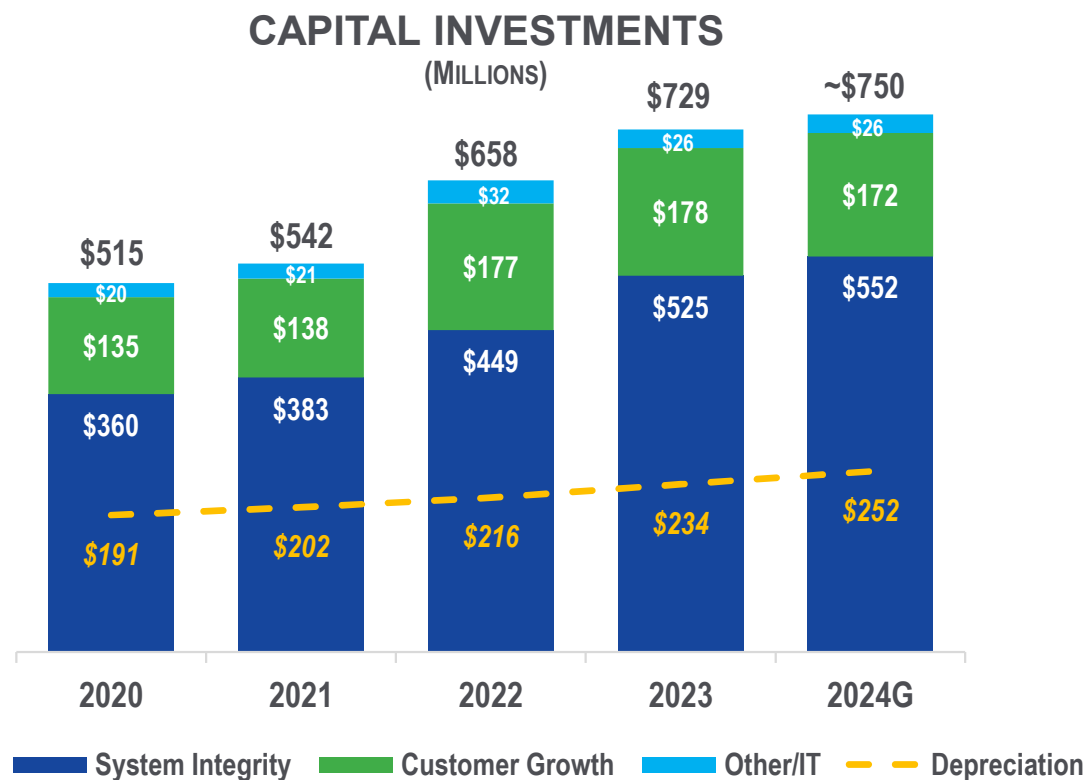


Capital Investments



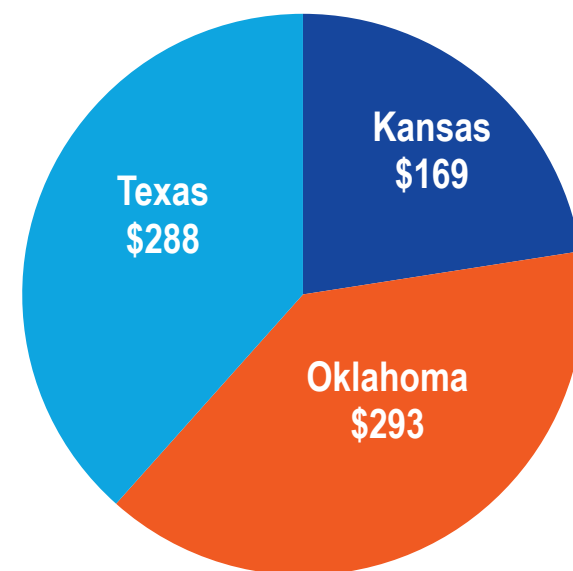
Well-Defined Capital Investment Plan

Investments ~ 3x Depreciation



Note: Capital investments include asset removal costs and accruals

2024G CAPITAL INVESTMENTS BY STATE
(MILLIONS)



Rate Base

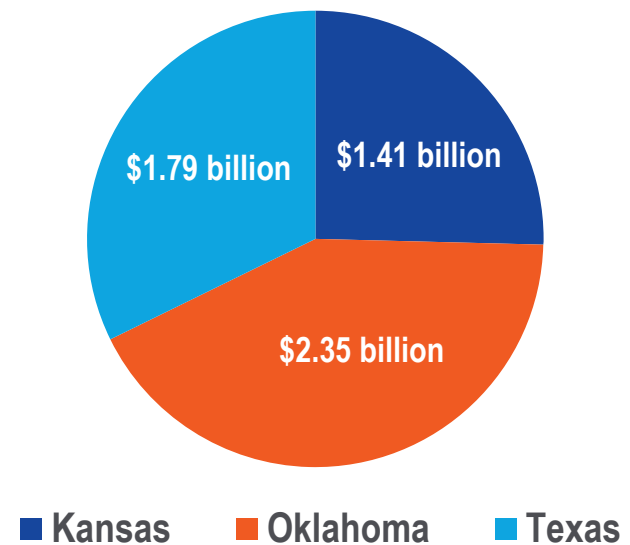
AVERAGE RATE BASE*
(BILLIONS)



* See Appendix for definition

2024G AVERAGE RATE BASE*
BY STATE

TOTAL: \$5.55 BILLION

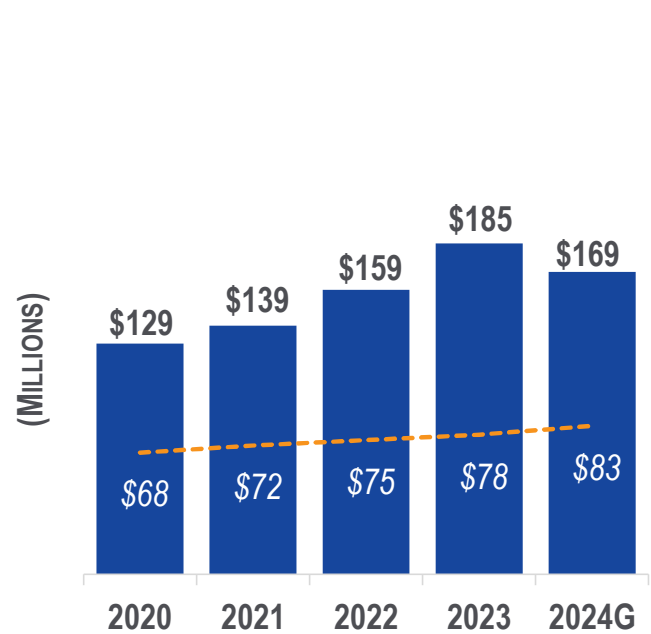


~8% growth expected in 2024

Capital Investments

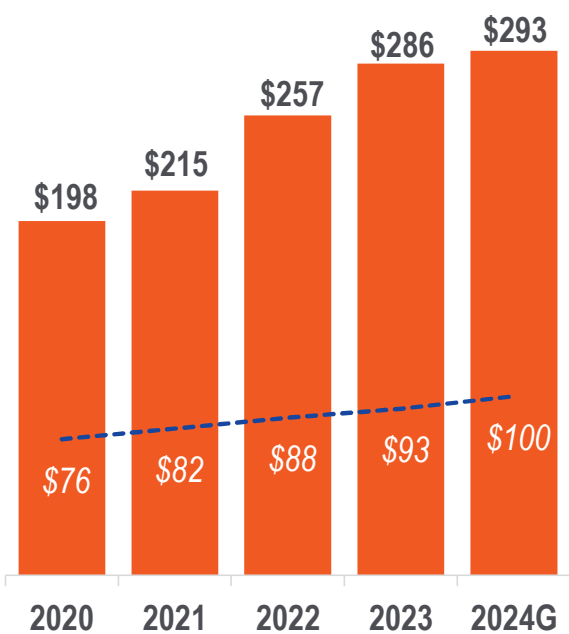
KANSAS

2024G: 2.1X DEPRECIATION



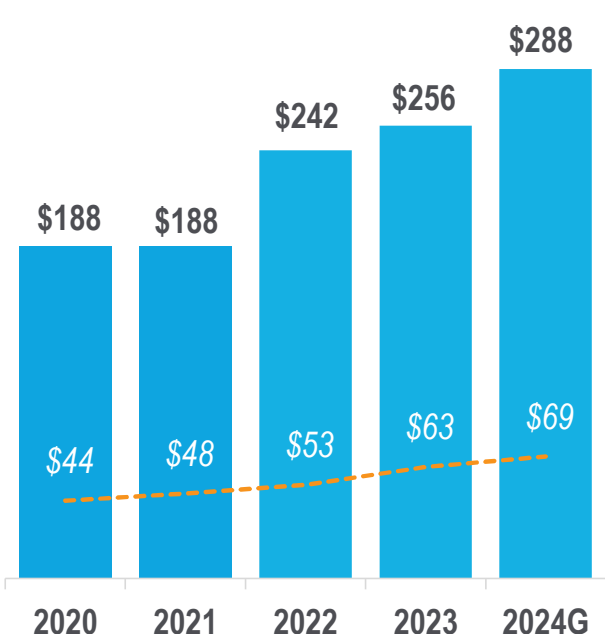
OKLAHOMA

2024G: 2.9X DEPRECIATION



TEXAS

2024G: 4.2X DEPRECIATION

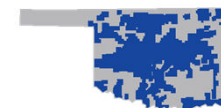


Note: Capital investments include asset removal costs and accruals

Regulatory Update



Comprehensive Regulatory Mechanisms



KEY MECHANISMS:

KANSAS

OKLAHOMA

TEXAS

General Rate Case Filing Deadline	2030	June 2027	Central-Gulf	Dec. 2026
			West-North	Dec. 2028
			Rio Grande Valley	as needed
Interim capital recovery	GSRS	PBRC	GRIP	
Weather normalization	✓	✓	✓	
Purchased gas riders (including gas cost portion of bad debts)	✓	✓	✓	
Pension and other post-retirement benefits trackers	✓	✓	✓	
Energy efficiency/conservation programs		✓	✓	
Cost-of-Service Adjustment		✓		



Regulatory Filings Summary

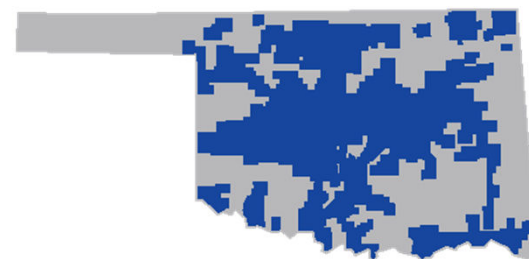
IN PROGRESS	RATES REQUESTED (MILLIONS)	FILING DATE
Kansas - Rate Case	\$58.1 M (net)	March 2024
Oklahoma - PBRC	\$31.8 M	February 2024
Central-Gulf - GRIP	\$12.3 M	February 2024
COMPLETED	APPROVED RATES (MILLIONS)	EFFECTIVE DATE OF NEW RATES
Oklahoma - PBRC	\$26.3 M	June 2023
Kansas - GSRS	\$8.0 M	December 2023
Rio Grande Valley - Rate Case	\$5.9 M	January 2024
West-North - Rate Case	\$8.8 M	February 2023
Central-Gulf - GRIP	\$11.5 M	June 2023
West-North - GRIP	\$7.3 M	June 2023



Oklahoma Natural Gas

PBRC filed February 29, 2024

Performance-based rate change (PBRC) interim filing for annual rate reviews between full rate cases



2024 PBRC – ESTIMATED EFFECTIVE DATE JUNE 2024

Incremental Revenue Recovery	\$31.8 million annual revenue increase requested
Capital Expenditures	\$265 million
Pre-Tax Rate of Return	8.94%
Customer Impact	\$1.37 per month increase (for typical residential customer, net of one-time annual credit for excess deferred income taxes, or EDIT)
	\$0.49 per month increase (for typical low-income residential customer, net of one-time annual EDIT credit)
	\$12.8 million one-time annual credit to customers for EDIT



File **PBRC annually in 1st Quarter**. Next rate case required by June 30, 2027



Current filing*, **Return on Equity 9.40%**, 58.5% equity ratio



Launched voluntary renewable natural gas tariff in Oklahoma

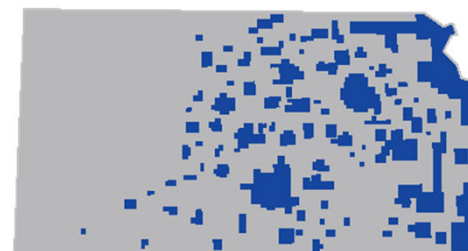
*The authorized debt/equity ratio and authorized return on equity presented on this slide are those from the most recent regulatory filing for Oklahoma Natural Gas. These debt/equity ratios and returns on equity are not necessarily indicative of current or future debt/equity ratios or returns on equity.



Kansas Gas Service

GSRS rates effective Dec. 1, 2023

Gas System Reliability Surcharge (GSRS) for investments in safety-related projects (includes physical and cyber security) and government-mandated relocations made between rate cases



2023 GSRS – EFFECTIVE DEC. 1, 2023

Incremental Surcharge Revenue	\$7.98 million annual revenue increase approved
Capital Expenditures	\$85 million
Pre-Tax Rate of Return	8.60%; ROE embedded in GSRS pre-tax carrying charge is estimated to be ~9.30%
Customer Impact	\$0.80 per month increase for average residential customer



File **GSRS Annually in August**, rate case filing as needed. Next rate case required December 2025.



Approved Feb. 2019 rate case*, **Return on Equity 9.30%**, 8.60% pre-tax rate of return.

* Kansas Gas Service's most recent rate case, approved in February 2019, settled without a determination of rate base, rate of return, authorized debt/equity ratio and authorized return on equity within the settlement. This reflects Kansas Gas Service's estimate of rate base from that rate case adjusted for approved GSRS filings and return on equity embedded in the pre-tax carrying charge utilized in its GSRS filing.



Kansas Gas Service

Rate Case Filed March 1, 2024

2024 RATE CASE FILING

Incremental Revenue \$58.1 million net increase; \$93.1 million total increase requested (\$35 million already recovered through GSRS)

Capital Expenditures ~\$600 million (\$297 million already recovered via GSRS)

Requested ROE 10.25%

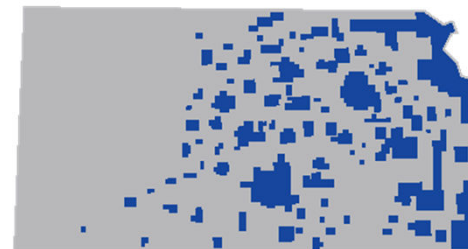
Requested Equity Ratio 59.6%

Customer Impact

- High/low volume customer rates requested
- \$6.71 per month increase for average residential customer who uses less natural gas,
- \$9.48 per month increase for customers who typically use more gas

Other

- Each 25 bps change in requested ROE results in a change of approximately \$2.6 million
- Every 1% change in requested equity ratio results in a change of approximately \$1.2 million
- Performance-based ratemaking mechanism proposed



File **GSRS Annually in August**, rate case filing as needed. Next rate case required 2030.



Approved Feb. 2019 rate case*, **Return on Equity 9.30%**, 8.60% pre-tax rate of return.



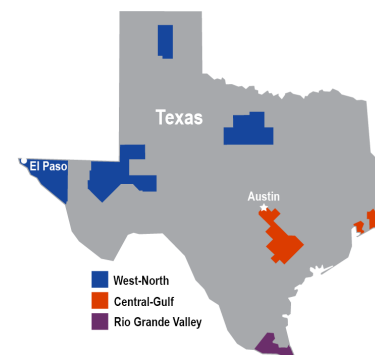
Texas Gas Service

Central-Gulf GRIP filed in February 2024

Gas Reliability Infrastructure Program (GRIP) allows for recovery of capital investments made between rate cases

CENTRAL-GULF 2024 GRIP FILING

Incremental Surcharge Revenue	\$12.3 million annual revenue request
Capital Expenditures	\$95 million
Pre-Tax Rate of Return	8.95%
Customer Impact	\$2.64 per month increase for average residential customer



File **GRIP** **Annually in February**, rate case filing as needed. Next rate case required December 2026.



Current regulatory filing*, **Return on Equity 9.50%**, 8.95% pre-tax rate of return.

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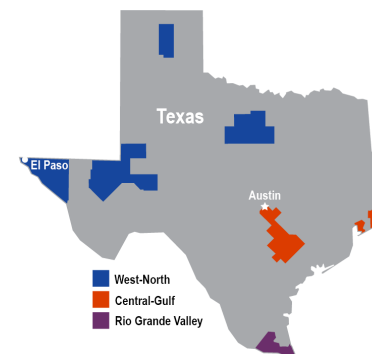
Texas Gas Service

West-North GRIP effective June 2023

Gas Reliability Infrastructure Program (GRIP) for capital investments made between rate cases

WEST-NORTH 2023 GRIP FILING

Incremental Surcharge Revenue	\$7.3 million annual revenue increased approved
Capital Expenditures	\$52 million
Pre-Tax Rate of Return	8.91%
Customer Impact	\$1.63 per month increase for average residential customer



File **GRIP Annually in 1st Quarter**, rate case filing as needed. Next Rate Case required December 2028.



Current regulatory filing*, **Return on Equity 9.60%**, 8.91% pre-tax rate of return.

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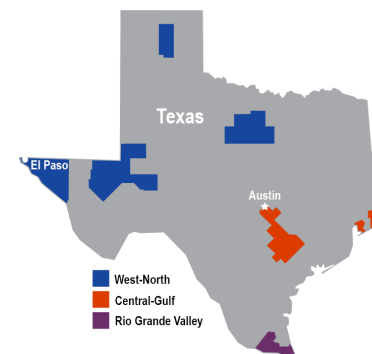
Texas Gas Service

Rio Grande Valley Rate Case approved January 2024

General Rate Case to recover costs incurred in providing natural gas services to operate and maintain its distribution system

RIO GRANDE VALLEY 2023 RATE CASE FILING

Incremental Revenue	\$5.9 million annual revenue approved, additional \$2.8M for pipeline integrity expenses
Capital Expenditures	\$17.6 million
Pre-Tax Rate of Return	8.95%*
Customer Impact	\$5.99 per month increase for typical small residential customers \$10.53 per month increase for typical incorporated customers



Annual rate filing in 2nd Quarter. Rate case filing as needed.



9.7% Return on Equity and 8.95% pre-tax rate of return.

* The rate base, authorized rate of return, authorized debt/equity ratio and authorized return on equity are those from the most recent regulatory filing for the referenced jurisdiction by Texas Gas Service. The rate base, rate of return, debt/equity ratio and return on equity are not necessarily indicative of current or future rate base, rate of return, debt/equity ratio or return on equity.



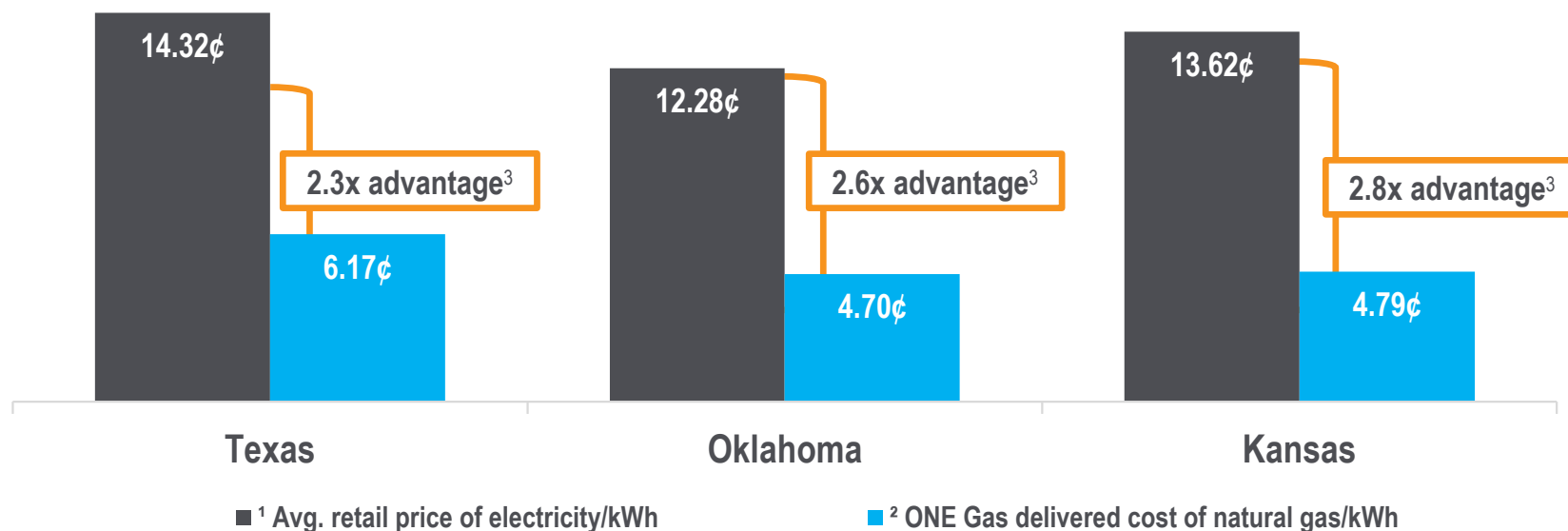
Cash Flow Stability



2.6-to-1 Average Advantage³ in ONE Gas Territories

Natural Gas Price Advantage Over Electricity

KWH EQUIVALENT ELECTRICITY VS. NATURAL GAS



¹ Source: United States Energy Information Agency, www.eia.gov, for the 12-month period ended Dec. 31, 2023.

² Represents the average delivered cost of natural gas per kilowatt hour (kWh) equivalent to a residential customer, including the cost of the natural gas supplied, fixed customer charge, delivery charges and charges for riders, surcharges and other regulatory mechanisms associated with the services we provide, for the year ended Dec. 31, 2023.

³ Calculated as the ratio of the ONE Gas delivered average cost of natural gas per kilowatt hour (kWh) equivalent to the average retail price of electricity per kWh.



Average Annual Residential Customer Bill

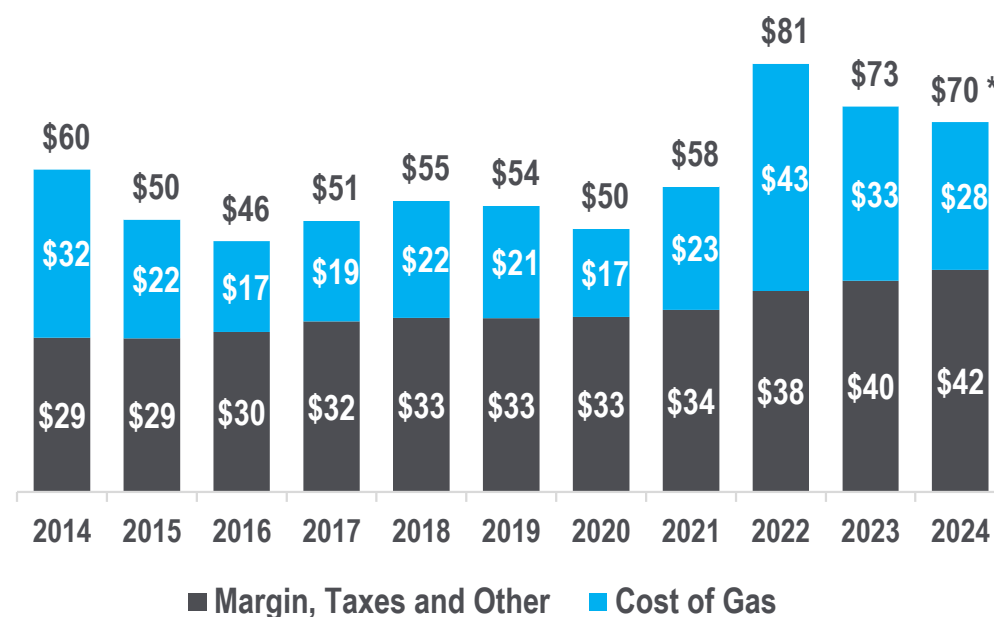
Cash Flow Stability

- ~92% of customers are residential
- ~70% of revenue less the cost of gas is fixed charges

Gas Prices Trending Lower in 2024

- Assumes ~\$5.65/Mcf average cost of delivered gas for 2024
- Non-commodity costs remain tightly controlled

AVERAGE MONTHLY
RESIDENTIAL CUSTOMER BILL



*Including transportation, storage, and hedging costs, and excluding securitization charges. Securitization charges expected to avg ~\$6/mo.



Clean Energy Solutions



Clean Energy Solutions

CLEAN ENERGY is achieved through:

- 1) Reducing Scope 1 emissions
- 2) Advancing energy efficiency
- 3) Supporting RNG as an alternative energy source
- 4) Developing green tariffs
- 5) Participating in alternative fuels research and application
 - Partnering with: H2@Scale, Clean Hydrogen Future Coalition, Oklahoma Hydrogen Production, Transportation and Infrastructure Task Force, Carbon Utilization Research Council, GTI Energy

➤ View our 2023 ESG Report at
<https://esg.onegas.com>



Emissions Reduction Pay Metric

Incentive program tied to emissions goal

- Short-term incentive (STI) metrics include one financial metric and four operational metrics focused on safety.
- STI metric (new in 2023) is tied to our emissions reduction goal, which is driven by our pipeline replacement and protection program.



Emissions Reduction Goal

By 2035, we expect to achieve a 55% reduction in Scope 1 emissions due to leaks from our distribution pipelines measured from a 2005 baseline and accounting for projected system growth. As of December 31, 2022, we have achieved a 48% reduction, keeping us on track to meet our goal.



Emissions Reduction Strategy

Aligned with overall strategy

- Tightening our system
 - Pipeline replacement and protection replaces higher emitting pipe with lower-emitting pipe
 - Advanced leak detection reduces time leaks are active
- Reducing customer gas usage
 - Expansion of energy efficiency programs encourages customers to use less energy, thereby avoiding emissions
- Supporting development and deployment of low-carbon fuels
 - Oklahoma Natural Gas opt-in RNG tariff approved
 - Renewable natural gas developer relationships and direct engagement with feedstock owners for wastewater and landfill facilities
 - Participating in hydrogen development and demonstration projects



Emissions Reduction Beyond Pipeline Replacement

Supporting reductions in Scope 1 emissions through:

- Third-party pipeline damage prevention
- Advanced leak detection technology
- Reduction of vented or flared methane releases from pipeline maintenance
- Use of CNG for fleet vehicles

Supporting development of emissions measurement and verification

- Partner in GTI Energy's Veritas project to develop methane emission measurement protocols
- Member of ONE Future, a coalition of companies that is working to lower methane emissions across the natural gas value chain and to support the adoption of emissions measurement and reduction practices
- Member of the Open Hydrogen Initiative, building an open-sourced and standardized accounting methodology for hydrogen emissions at the facility level to support a clean hydrogen economy



ESG Ratings & Company Recognition

Enhanced disclosures in 2023 ESG Report

- Full alignment with SASB
- Following TCFD recommendations
- Disclosure of Scope 1 and 2 emissions

Published additional governance documents and reports

- Statement on Human Rights (2023)
- EEO-1 report (2022 and 2023)
- Supplier Code of Conduct (2022)

Boosted employee engagement scores

- 6th consecutive year of employee engagement scores in top quartile of Gallup's company database
- Increased memberships in employee-led resource groups

RATING ORGANIZATION	2023	2022
MSCI	AA	AA
Sustainalytics	28.6	30.9
ISS Corporate Rating	C+/Prime	C-

Rating Scales:

MSCI: AAA, AA, A, BBB, BB, B, CCC

Sustainalytics: Risk negligible (0-10), low (10-20), medium (20-30), high (30-40), severe (40+)

ISS Corporate Rating: (A+ = excellent performance, D- = poor performance; prime rating varies by sector)

Green = improved score



Appendix



Corporate Structure and State Figures



INCORPORATED ENTITY

- » 100% regulated natural gas distribution
- » No levered holding company; all debt issued by ONE Gas, Inc. ¹
- » Division capital structures match Corporate capital structure



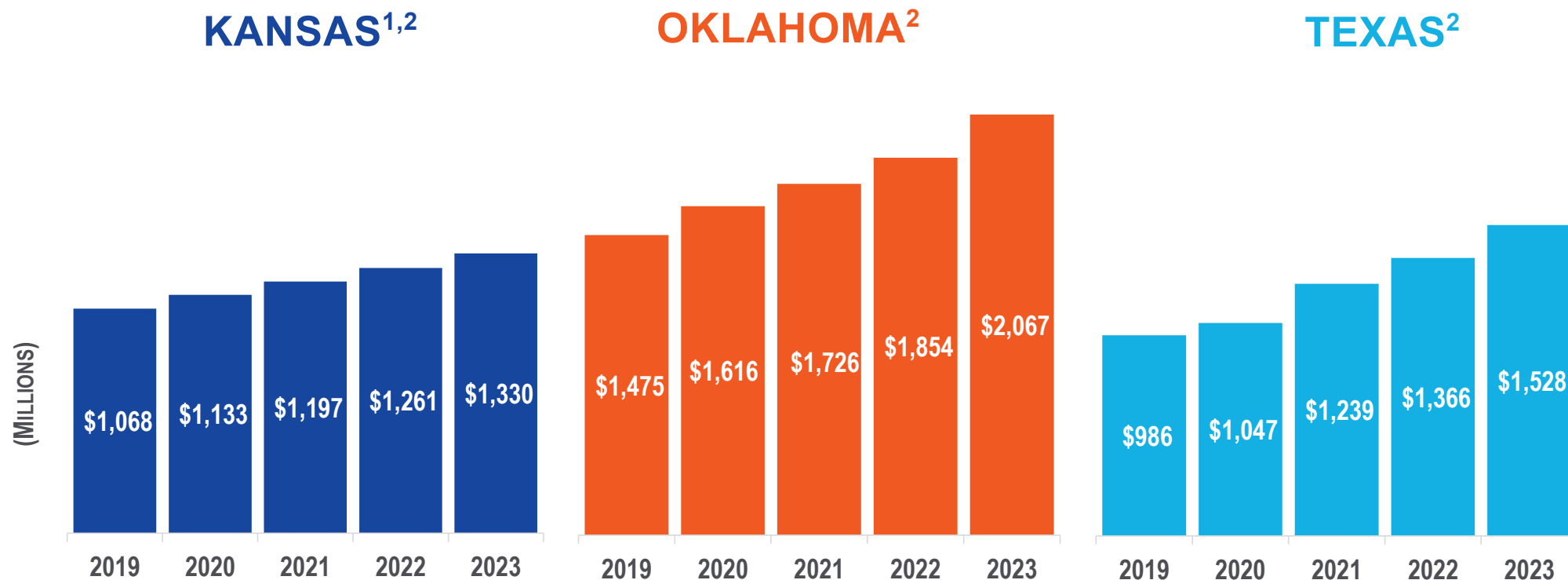
KEY FIGURES²:

Average Number of Customers	648,000	918,000	699,000
Distribution and Transmission Miles	13,300	20,100	11,400
Fixed Charges- Sales Customers	56%	89%	70%
Average Annual Heating Degree Days - Normal	4,721	3,346	1,705

¹ Kansas Gas Service Securitization I, LLC, formed as wholly owned subsidiary of ONE Gas in 2022, holds \$315M of securitized bonds relating to Winter Storm Uri. The holders of the securitized bonds have no recourse against ONE Gas.

² Figures in chart as of Dec. 31, 2023

Authorized Rate Base



¹ Kansas Gas Service's most recent rate case, approved in February 2019, was settled without a determination of rate base and reflects Kansas Gas Service's estimate of rate base contained within the settlement; these amounts are not necessarily indicative of current or future rate base. GSRS filing approved and new rate base effective Dec. 1, 2023.

² Reflects authorized rate base as of Mar. 1, 2024. Amounts are not necessarily indicative of current or future rate bases.



Rate Base Definition

Authorized Rate Base

\$4.92 billion (as of March 1, 2024)

- Includes capital investments authorized in most recent rate cases and interim filings
- Excludes any capital investments since last approved rate cases or filings

2024 Estimated Average Rate Base

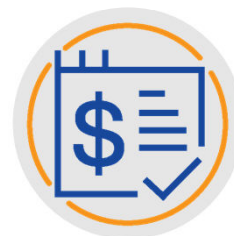
\$5.55 billion

- Average of rate base per book at beginning and end of year
- Includes capital investments and other changes in rate base not yet approved for recovery



Approved Regulatory Filings

Annual Filings



Approximately **90% of capital expenditures** are subject to annual rate filings

DIVISION	JURISDICTION	EFFECTIVE DATE OF LAST ACTION ¹	RATE BASE (MILLIONS)	PRE-TAX RATE OF RETURN	EQUITY RATIO	RETURN ON EQUITY
Oklahoma Natural Gas ²	Oklahoma	July 2023	\$2,067	8.94%	59%	9.40%
Kansas Gas Service ³	Kansas	December 2023	\$1,330	8.60%	N/A	9.30%
Texas Gas Service ²	Central-Gulf	June 2023	\$706	8.95%	59%	9.50%
	West-North	July 2023	\$644	8.91%	60%	9.60%
	Rio Grande Valley	January 2024	\$178	8.95%	59%	9.70%

¹ Effective date of last approved rate case or interim filing.

² The rate base, authorized rate of return, authorized debt/equity ratio and authorized return on equity presented in this table are those from the most recent regulatory filing for Oklahoma Natural Gas and Texas Gas Service. These rate bases, rates of return, debt/equity ratios and returns on equity are not necessarily indicative of current or future rate bases, rates of return, debt/equity ratios or returns on equity.

³ Kansas Gas Service's most recent rate case, approved in February 2019, settled without a determination of rate base, rate of return, authorized debt/equity ratio and authorized return on equity within the settlement. This reflects Kansas Gas Service's estimate of rate base from that rate case adjusted for approved GSRS filings and return on equity embedded in the pre-tax carrying charge utilized in its GSRS filing.

Regulatory Construct

Governance

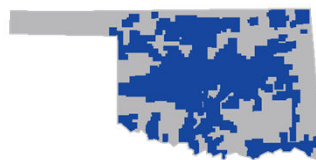


KANSAS

Kansas Corporation Commission

Appointed by the governor to four-year staggered terms

<u>Name</u>	<u>Party</u>	<u>Term Ends</u>
Andrew J. French (Chair)	Ind	March 2028
Dwight Keen	Rep	March 2026
Annie Kuether	Dem	March 2027



OKLAHOMA

Oklahoma Corporation Commission

Elected to six-year staggered terms

<u>Name</u>	<u>Party</u>	<u>Term Ends</u>
Todd Hiatt (Chair)	Rep	Jan. 2027
Kim David (Vice-Chair)	Rep	Jan. 2029
Bob Anthony	Rep	Jan. 2025



TEXAS

"Home Rule" with three jurisdictions; Texas Railroad Commission has appellate authority

Railroad Commission elected to six-year staggered terms

<u>Name</u>	<u>Party</u>	<u>Term Ends</u>
Christi Craddick (Chair)	Rep	Jan. 2025
Jim Wright	Rep	Jan. 2027
Wayne Christian	Rep	Jan. 2029



ESG Highlights

Environmental

	Vintage Pipe Replacement	End-Use Conservation		Renewable Natural Gas	Innovation & Technology
Strategy	<ul style="list-style-type: none"> • Reduce emissions through vintage pipeline replacement program and operational best practices • Reduce third-party damages 	<ul style="list-style-type: none"> • Provide CNG fueling for fleet and transport customers; leverage CNG for OGS fleet 	<ul style="list-style-type: none"> • Expand energy efficiency programs 	<ul style="list-style-type: none"> • Facilitate customer access to RNG • Optimize existing pipeline assets to deliver RNG 	<ul style="list-style-type: none"> • Engage and evaluate new technology to reduce emissions
Progress	<ul style="list-style-type: none"> • Through Dec. 31, 2022, achieved 48% reduction in CO2e emissions due to leaks since 2005 through replacement & protection of distribution lines (goal of 55% by 2035) • Cast iron replacement program completed in 2019 • Deploying Risk Assessment and Damage Reduction technology to pre-determine higher-risk locations for third-party damages 	<ul style="list-style-type: none"> • 50,880 Metric tons of CO2e displaced by CNG supplied for natural gas vehicles in 2022 	<ul style="list-style-type: none"> • 33,842 Metric tons of CO2e avoided through energy efficiency programs in 2022 	<ul style="list-style-type: none"> • Multiple interconnect projects in development discussions across our service areas • Oklahoma Natural Gas RNG opt-in tariff application submitted in Q4 2022; anticipate regulatory approval by Q4 2023 • Established interconnection guidelines for RNG facilities 	<ul style="list-style-type: none"> • Continued deployment of advanced leak detection units in 2023 • Continued implementation of enhanced risk modeling for integrity management • Exploring hydrogen as alternative fuel source • Participating in GTI's Veritas initiative to develop emission estimation protocols

ESG Highlights

Social & Governance

	Employee Engagement	Customer Care	Community Investment	Governance Practices
Strategy	<ul style="list-style-type: none"> • Support employees through physical, social emotional and financial programs • Lead I&D efforts through CEO-chaired council and employee-led resource groups 	<ul style="list-style-type: none"> • Improve customer experience through innovation and technology 	<ul style="list-style-type: none"> • ONE Gas Foundation and corporate giving help build stronger communities and create better quality of life 	<ul style="list-style-type: none"> • Maintain best practices in corporate governance, controls and policies
Progress	<ul style="list-style-type: none"> • Employee engagement scores in top quartile of Gallup's overall company database for the 6th consecutive year • 40 employees received ~\$99,000 in co-worker-donated financial support in 2022 • 46 employees used 54,551 donated vacation hours in 2022 • Steady increase in Employee Resource Group membership 	<ul style="list-style-type: none"> • Launched redesigned customer websites to offer a more intuitive, customer-centric and easier-to-navigate experience • Customer satisfaction with our website was 28 points higher than the utilities industry average • 87.6% overall customer satisfaction score on the 2022 ONE Gas Customer Relationship Survey • Offering suite of digital tools like mobile app, website, text alerts, bill payment, service appointments, etc. 	<ul style="list-style-type: none"> • \$3.4 million in total Foundation grants and community giving for 2022 • Logged over 5,800 hours of employee volunteer time in 2022 	<ul style="list-style-type: none"> • 46% of directors are women or Hispanic • 78% of directors are independent • Expanded Code of Business Conduct and Ethics in 2021 • Published Statement on Human Rights in 2023 • Published EEO-1 Report in 2022 • Published inaugural Supplier Code of Conduct in 2022

Compressed Natural Gas (CNG)

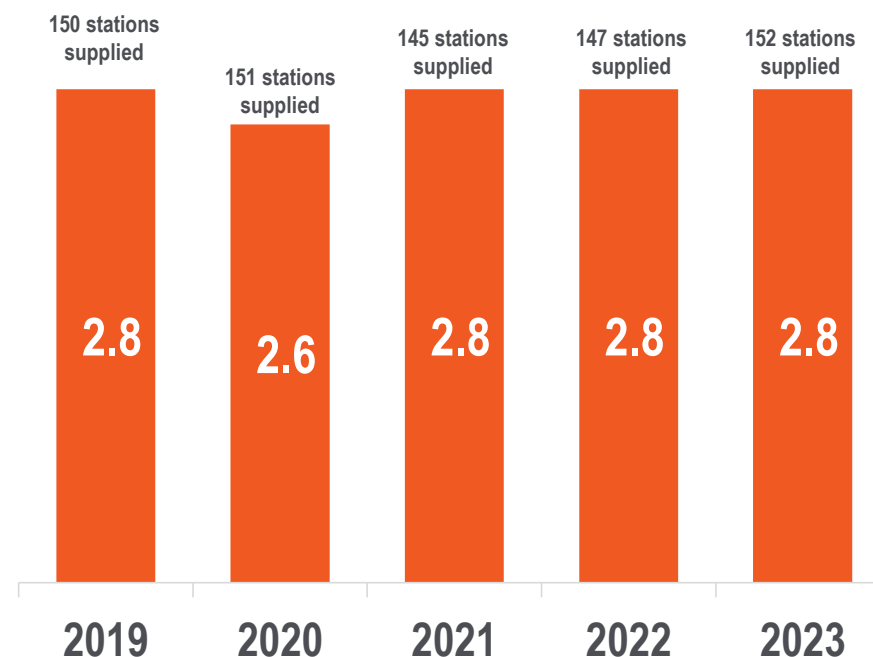
Key Statistics

- ~40% of OGS' light-duty fleet consists of CNG-capable vehicles
- Operating 27 fueling stations accessible to the public, 10 private stations
- Transporting supply to 69 retail and 46 private CNG stations
- Rebate programs in Oklahoma, Austin, and Kansas
- CNG emits up to 17% fewer greenhouse gas emissions than diesel (well-to-wheel)*
- Natural gas vehicles produce less pollutants than gasoline and diesel vehicles*
- Industry:
 - Additional interest in CNG for transportation, particularly by fleet operators seeking RNG benefits
 - Tax incentives and rebates further contribute to positive economics

*NGVAmerica

CNG VOLUME

(DTH – MILLIONS)



Note: Based on 2023 annual results

Renewable Natural Gas (RNG)



Strong market potential

- Access to ~175 Bcf of annual production feedstock within service territory and increasing developer engagement



Competitive interconnection operating costs

- Interconnects to OGS allow for lower development costs compared with connections to high-pressure systems (requires less compression)



Growing strategic relationships

- Key developer alliances and direct engagement with community feedstock owners for wastewater and landfill facilities



Regulatory momentum

- Oklahoma Natural Gas authorized to purchase up to \$5 million of RNG annually to be recovered through its purchased-gas cost mechanism
- RNG opt-in tariff approved in Oklahoma

Hydrogen Technology and Innovation

Collaborating on research and strategic projects

Alliance with GTI on the viability for increased hydrogen integration

- The project will identify hydrogen transportation fueling opportunities with potential for use in fleet operations, particularly for heavy-duty vehicle operations that may utilize on-site hydrogen generation technologies

Stakeholder in H2@Scale (construction began 2023)

- Department of Energy initiative that brings stakeholders together to advance affordable hydrogen production, transportation & storage, and to demonstrate infrastructure safety and reliability
- Project at the JJ Pickle Research Campus at The University of Texas; served by Texas Gas Service

Member of the Hyblend Collaborative Research Partnership

- Project to test pipeline materials in varying concentrations of hydrogen and pressures to assess their susceptibility to deterioration, which includes partnerships with six National Laboratories and 19 other industry participants
- Key deliverables will include a publicly accessible tool that characterizes the costs of blending and its potential to reduce emissions relative to alternative pathways like RNG and assesses the risks of blending to a pipeline system given the materials in use, age of the system and blend concentration



Non-GAAP Reconciliation

Cash Flow From Operations Before Changes in Working Capital

(MILLIONS)	2024 GUIDANCE*
Net income	\$ 223
Depreciation and amortization	267
Deferred taxes	32
Other	23
Cash flow from operations before changes in working capital	\$ 545

* Amounts shown are estimated midpoints as contemplated in 2024 guidance



Non-GAAP Information

ONE Gas has disclosed in this presentation cash flow from operations before changes in working capital, which is a non-GAAP financial measure.

Cash flow from operations before changes in working capital is used as a measure of the company's financial performance. Cash flow from operations before changes in working capital is defined as net income adjusted for depreciation and amortization, deferred income taxes, and certain other noncash items. This non-GAAP financial measure is useful to investors as an indicator of financial performance of the company to generate cash flows sufficient to support our capital expenditure programs and pay dividends to our investors.

ONE Gas cash flow from operations before changes in working capital should not be considered in isolation or as a substitute for net income or any other measure of financial performance presented in accordance with GAAP.

This non-GAAP financial measure excludes some, but not all, items that affect net income. Additionally, this calculation may not be comparable with similarly titled measures of other companies. A reconciliation of cash flow from operations before changes in working capital to the most directly comparable GAAP measure are included in this presentation.

