DuPont de Nemours, Inc. ("DuPont" or the "Company")
Reconciliation of non-GAAP financial measures and other supplemental information

Unless otherwise indicated, all financial metrics presented reflect continuing operations only.

This communication includes information that does not conform to accounting principles generally accepted in the United States of America ("U.S. GAAP") and are considered non-GAAP measures. Management uses these measures internally for planning, forecasting and evaluating the performance of the Company, including allocating resources. DuPont's management believes these non-GAAP financial measures are useful to investors because they provide additional information related to the ongoing performance of DuPont to offer a more meaningful comparison related to future results of operations. These non-GAAP financial measures supplement disclosures prepared in accordance with U.S. GAAP, and should not be viewed as an alternative to U.S. GAAP. Furthermore, such non-GAAP measures may not be consistent with similar measures provided or used by other companies. Reconciliations for these Non-GAAP measures to U.S. GAAP are provided in the following tables. Non-GAAP measures included in this communication are defined below. The Company has not provided forward-looking U.S. GAAP financial measures or a reconciliation of forward-looking non-GAAP financial measures to the most comparable U.S. GAAP financial measures on a forward-looking basis because the Company is unable to predict with reasonable certainty the ultimate outcome of certain future events. These events include, among others, the impact of portfolio changes, including asset sales, mergers, acquisitions, and divestitures; contingent liabilities related to litigation, environmental and indemnifications matters; impairments and discrete tax items. These items are uncertain, depend on various factors, and could have a material impact on U.S. GAAP results for the guidance period.

Significant items are items that arise outside the ordinary course of business for the Company and includes items for nonconsolidated affiliates, that the Company's management believes may cause misinterpretation of underlying business and investment performance, both historical and future, based on a combination of some or all of the item's size, unusual nature and infrequent occurrence. Management classifies as significant items certain costs and expenses associated with integration and separation activities related to transformational acquisitions and divestitures as they are considered unrelated to ongoing business performance. There were no significant items associated with nonconsolidated affiliates recorded for the three and nine month periods ended September 30, 2026 and September 30, 2025.

Indirect costs, such as those related to corporate and shared service functions previously allocated to the separated Electronics Business and Aramids Business, do not meet the criteria for discontinued operations and are reported within continuing operations in all respective periods presented. The Company has, is, will or expects to be reimbursed in accordance with the applicable transition service agreements ("TSAs") for the portion of indirect costs related to activities the Company is, will or expects to undertake on a transitional basis to support a) Qnity not beyond year end 2027 for services and 2040 for site leases and, b) the Aramids Business post the Aramids Divestiture, but not beyond 2028 (such indirect costs "Future Reimbursable Indirect Costs"). Services provided and costs reimbursed in accordance with the applicable TSAs include but are not limited to, costs associated with information technology services/support, product stewardship and regulatory support, facilities services, and shared property lease costs.

Future Reimbursable Indirect Costs do not meet the criteria for discontinued operations and therefore are included in both GAAP Net Income from Continuing Operations and in GAAP Cash provided by operating activities-continuing operations for all periods presented. Future Reimbursable Indirect Costs are excluded from Adjusted Earnings, Operating EBITDA and Transaction-Adjusted Free Cash Flow, each defined below. Such indirect costs that are not subject to future reimbursement are reported within continuing operations in Corporate and are included within Adjusted Earnings, Operating EBITDA, and Cash provided by operating activities-continuing operations.

Corporate DDOB Remediation Costs are environmental remediation costs, including certain investigate, remediate and restoration costs, associated with discontinued or divested operations, businesses or product lines ("Corporate DDOB Remediation Costs"). DDOB Remediation Costs are excluded from Adjusted Earnings and Operating EBITDA, as defined below, to provide better insight into the underlying business performance of the Company.

Organic Sales is defined as net sales excluding the impacts of currency and portfolio.

Adjusted Earnings is defined as income from continuing operations excluding the after-tax impact of significant items, after-tax impact of amortization expense of intangibles, the after-tax impact of non-operating pension / other post employment benefits ("OPEB") credits / costs, Future Reimbursable Indirect Costs and Corporate DDOB Remediation Costs.

Adjusted Earnings is the numerator used in the calculation of Adjusted EPS, as well as the denominator in Adjusted Free Cash Flow Conversion.

Adjusted EPS is defined as Adjusted Earnings per common share - diluted. Management estimates amortization expense in 2026 associated with intangibles to be about $270 million on a pre-tax basis, or approximately $1.53 per share.

The Company's measure of profit/loss for segment reporting purposes is Operating EBITDA as this is the manner in which the Company's chief operating decision maker ("CODM") assesses performance and allocates resources. The Company defines Operating EBITDA as earnings (i.e., "Income from continuing operations before income taxes") before interest, depreciation, amortization, non-operating pension / OPEB benefits / charges, and foreign exchange gains / losses, excluding Future Reimbursable Indirect Costs, Corporate DDOB Remediation Costs, and adjusted for significant items. Reconciliations of these measures are provided on the following pages.

Incremental Margin is the change in Operating EBITDA divided by the change in Net Sales for the applicable period.

Management uses the supplemental pro forma non-GAAP financial measures to assist in evaluating DuPont's results as a stand-alone company for the twelve months ended December 31, 2025 following the November 1, 2025 separation of Qnity. These measures are intended to reflect the impact of the separation on the Company's historical non-GAAP results by adjusting for corporate cost and capital structure changes that occurred as a result of the separation. Management believes these measures provide a more meaningful comparison of the Company's historical non-GAAP results in relation to future results of operations. The 2025 pro forma amounts are adjusted as if the separation occurred on January 1, 2025 for comparability. The Corporate cost benefit reflects the elimination of costs associated with the separation of Qnity that are not included in discontinued operations and relate primarily to corporate functions that no longer support the Company's continuing operations. These supplemental pro forma non-GAAP financial measures are not prepared in accordance with Article 11 of Regulation S-X and should not be viewed as an alternative to U.S. GAAP.

Pro Forma Operating EBITDA is defined as Operating EBITDA adjusting for the impact of the reduction in corporate costs post separation, inclusive of changes in Delrin equity earnings/losses.

Pro Forma Adjusted EPS is defined as Adjusted EPS adjusting for the impact of changes in net interest expense resulting from the post-separation capital structure, and the impact of the reduction in corporate costs post separation (inclusive of changes in Delrin equity earnings/losses) and applying a 25.5 percent adjusted base tax rate.

Adjusted Free Cash Flow is defined as cash provided by/used for operating activities from continuing operations less capital expenditures and excluding the impact of cash inflows/outflows that are unusual in nature and/or infrequent in occurrence that neither relate to the ordinary course of the Company's business nor reflect the Company's underlying business liquidity. As a result, Adjusted Free Cash Flow represents cash that is available to the Company, after investing in its asset base, to fund obligations using the Company's primary source of liquidity, cash provided by operating activities from continuing operations. Management believes Adjusted Free Cash Flow, even though it may be defined differently from other companies, is useful to investors, analysts and others to evaluate the Company's cash flow and financial performance, and it is an integral measure used in the Company's financial planning process. Management notes that there were no exclusions for items that are unusual in nature and/or infrequent in occurrence for the three and nine month periods ended September 30, 2026.

Adjusted Free Cash Flow Conversion is defined as Adjusted Free Cash Flow divided by Adjusted Earnings. Management uses Adjusted Free Cash Flow Conversion as an indicator of our ability to convert earnings to cash.

Management believes supplemental non-GAAP financial measures including Transaction-Adjusted Free Cash Flow and Transaction-Adjusted Free Cash Flow Conversion (each defined below) provide an integral view of information on the Company's underlying business performance during this period of transformational change. Management believes the Electronics Separation and Aramids Divestiture collectively represent a significant transformational change for the Company and separation-related transaction cost payments impact comparability to the Company's continuing operations. Management believes Transaction-Adjusted Free Cash Flow, which may be defined differently from other companies, is useful to investors, analysts and others to evaluate the Company's cash flow and financial performance, and it is an integral measure used in the Company's financial planning process. These non-GAAP financial measures are not intended to represent residual cash flow for discretionary expenditures since other non-discretionary expenditures, such as mandatory debt service requirements, are not deducted from the measure.

Transaction-Adjusted Free Cash Flow is defined as cash provided by/used for operating activities from continuing operations less capital expenditures and removing the impact of separation-related transaction costs and other payment and cash inflows/outflows that are unusual in nature and/or infrequent in occurrence that neither relate to the ordinary course of the Company's business nor reflect the Company's underlying business liquidity.

Transaction-Adjusted Free Cash Flow Conversion is defined as Transaction-Adjusted Free Cash Flow excluding separation-related transaction costs, divided by Adjusted Earnings.

Separation-related transaction costs and other payments include cash outflows directly associated with the Electronics Separation and the Aramids Divestiture. These costs include advisor and banking fees, payments related to establishing a new capital structure (including fees associated with interest rate swaps), capital expenditures required to facilitate physical asset separation, restructuring payments associated with senior leadership, and Future Reimbursable Indirect Costs, among other expenditures.

Future Reimbursable Indirect Costs are excluded from Adjusted Earnings and Operating EBITDA. To provide comparable data analysis, the Company has also adjusted payments associated with Future Reimbursable Indirect Costs within *Separation-related transaction costs and other payments*. This adjustment is intended to provide insight into the Company's underlying business performance. For the nine months ended September 30, 2026, the Company adjusted $8 million associated with Future Reimbursable Indirect Costs within *Separation-related transaction costs and other payments*.

Additionally, $2 and $7 million were reflected in *Separation-related transaction costs and other payments* for the three and nine month periods ended September 30, 2026, respectively, for capital expenditures incurred to complete the physical separation of shared locations.

Finally, $6 million of restructuring and short-term incentive program payments to former senior leadership were reflected in Separation-related transaction costs and other payments for the nine month period ended September 30, 2026. These payments were reflected in other cash payments as they related to the establishment of the post-spin leadership structure.

DuPont de Nemours, Inc.

Net Sales (Unaudited)

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Net Sales	$ 5,368	$ 1,868	$ 1,819	$ 1,681	$ 6,849	$ 1,693	$ 1,795	$ 1,749	$ 1,612	$ 6,719

Selected Non-GAAP Calculation of Operating EBITDA (Unaudited)

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Income (loss) from continuing operations, net of tax (GAAP)	$ 512	$ 171	$ 191	$ 150	$ 98	$ (108)	$ 102	$ 24	$ 80	$ (96)
+ Provision for (benefit from) income taxes on continuing operations	214	108	75	31	102	42	(11)	54	17	213
Income (loss) from continuing operations before income taxes	$ 726	$ 279	$ 266	$ 181	$ 200	$ (66)	$ 91	$ 78	$ 97	$ 117
+ Depreciation and amortization	464	155	154	155	647	159	162	166	160	635
- Interest income [1]	61	27	24	10	72	20	17	18	17	74
+ Interest expense [2]	121	40	41	40	311	61	84	84	82	365
- Non-operating pension/OPEB benefit (costs) credits	(3)	(2)	(1)	—	5	3	—	—	2	9
- Foreign exchange gains (losses), net	20	6	4	10	(34)	(5)	(12)	(14)	(3)	(3)
+ Future reimbursable indirect costs	8	—	—	8	89	14	25	25	25	100
+ Corporate DDOB Remediation Costs	14	4	6	4	12	4	3	2	3	14
- Adjustments for significant items charge	(76)	(22)	(8)	(46)	(412)	(255)	(76)	(72)	(9)	(380)
Operating EBITDA (non-GAAP)	$ 1,331	$ 469	$ 448	$ 414	$ 1,628	$ 409	$ 436	$ 423	$ 360	$ 1,531

1. Excludes accrued interest income earned on employee retention credits and employee retention credits and interest income earned on cash held in escrow associated with the Qnity financing. Refer to details of significant items on the following page.
2. Excludes interest rate swap basis amortization. Refer to details of significant items on the following page.

GAAP Income from Continuing Operations Margin

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Income (loss) from continuing operations margin	9.5%	9.2 %	10.5%	8.9%	1.4%	(6.4)%	5.7%	1.4%	5.0%	(1.4)%

Operating EBITDA Margin

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Total operating EBITDA margin (non-GAAP) [1]	24.8%	25.1%	24.6%	24.6%	23.8%	24.2%	24.3%	24.2%	22.3%	22.8%

1. Operating EBITDA Margin is Operating EBITDA as a percentage of net sales.

DuPont de Nemours, Inc.
Investor Day Basis 2025 Pro Forma

Selected Non-GAAP Calculation of Pro Forma Operating EBITDA (Unaudited)

In millions	FY 2025	4Q25	3Q25	2Q25	1Q25
Income (loss) from continuing operations, net of tax (GAAP)	$ 98	$ (108)	$ 102	$ 24	$ 80
+ Provision for (benefit from) income taxes on continuing operations	102	42	(11)	54	17
Income from continuing operations before income taxes	$ 200	$ (66)	$ 91	$ 78	$ 97
+ Depreciation and amortization	647	159	162	166	160
- Interest income [1]	72	20	17	18	17
+ Interest expense [2]	311	61	84	84	82
- Non-operating pension/OPEB benefit credits	5	3	—	—	2
- Foreign exchange losses, net	(34)	(5)	(12)	(14)	(3)
+ Future reimbursable indirect costs	89	14	25	25	25
+ Corporate DDOB Remediation Costs	12	4	3	2	3
- Adjustments for significant items charge	(412)	(255)	(76)	(72)	(9)
Operating EBITDA (non-GAAP)	$ 1,628	$ 409	$ 436	$ 423	$ 360
+ Benefit (hurt) from post-separation Corporate costs [3]	19	12	(2)	(7)	16
Pro Forma Operating EBITDA (non-GAAP)	$ 1,647	$ 421	$ 434	$ 416	$ 376

1. Excludes accrued interest income earned on employee retention credits and employee retention credits and interest income earned on cash held in escrow associated with the Qnity financing.
2. Excludes interest rate swap basis amortization.
3. Amount reflects the impact of post-separation corporate costs and Delrin equity earnings/losses.The pro forma adjustments reflect 2025 costs as if the separation occurred on January 1, 2025 for comparability. The pro forma impact of corporate costs is calculated as the prior year corporate costs ($144 million) less the pro forma costs ($125 million from Investor Day), inclusive of the impact of Delrin equity earnings/losses. The $125 million of pro forma corporate costs were attributed to each quarter equally for purposes of the pro forma calculation.

Pro Forma Operating EBITDA Margin

In millions	FY 2025	4Q25	3Q25	2Q25	1Q25
Total Pro Forma Operating EBITDA Margin (non-GAAP) [1]	24.0%	24.9%	24.2%	23.8%	23.3%

1. Pro Forma Operating EBITDA Margin is Pro Forma Operating EBITDA as a percentage of net sales.

DuPont de Nemours, Inc.

Pretax Significant Items (Unaudited)

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Acquisition, integration and separation costs [2]	$ (22)	$ (15)	$ (7)	$ —	$ (203)	$ (36)	$ (62)	$ (55)	$ (50)	$ (90)
Restructuring and asset-related charges - net [3]	(49)	(6)	3	(46)	(151)	(94)	(18)	—	(39)	(57)
Income tax related item [4]	—	—	—	—	—	—	—	—	—	7
Inventory write-offs [5]	—	—	—	—	—	—	—	—	—	(25)
Loss on debt extinguishment [6]	—	—	—	—	(114)	(114)	—	—	—	(74)
Interest rate swap mark-to-market gain (loss) [7]	—	—	—	—	29	(17)	(4)	(27)	77	(139)
Qnity Financing [8]	—	—	—	—	15	6	9	—	—	—
Other benefits (credits), net [9]	(5)	(1)	(4)	—	12	—	(1)	10	3	(2)
Total pretax significant items charge	$ (76)	$ (22)	$ (8)	$ (46)	$ (412)	$ (255)	$ (76)	$ (72)	$ (9)	$ (380)

Significant Items, net of tax (Unaudited)

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Total significant items (charge) benefit, net of tax	$ (88)	$ (59)	$ (11)	$ (18)	$ (316)	$ (238)	$ (5)	$ (76)	$ 3	$ (400)

Significant Items Earnings Per Share (Unaudited)

In millions	YTD 2026 [1]	3Q26	2Q26	1Q26	FY 2025 [1]	4Q25	3Q25	2Q25	1Q25	FY 2024 [1]
Total significant items (charge) benefit - diluted	$ (0.65)	$ (0.44)	$ (0.08)	$ (0.13)	$ (2.26)	$ (1.72)	$ (0.04)	$ (0.54)	$ 0.02	$ (2.85)

1. Earnings (Loss) per share amounts from continuing operations - diluted for the year may not equal the sum of the quarterly earnings (loss) per common share from continuing operations - diluted amounts due to the change in average share calculations.
2. Acquisition, integration and separation costs primarily related to the Previously Intended Business Separations, the Electronics Separation, the acquisitions of Donatelle Plastics and Spectrum Plastics Group, and the sale of divested business units, as well as costs to achieve savings beginning in Q2 2026.
3. Includes restructuring actions and asset related charges.
4. Reflects the impact of an international tax audit in Q1 2024.
5. Reflects net raw material inventory write-offs recorded in “Cost of Sales” in connection with restructuring actions related to plant line closures.
6. The year ended December 31, 2025 includes $15 million of treasury transaction-related fees in addition to $99 million loss on debt extinguishment related to the Debt Exchange, Special Mandatory Redemption, Consent Solicitation and Offer to Purchase. The year ended December 31, 2024 reflects the loss on extinguishment of debt related to the partial redemption of the 2038 Notes.
7. Includes the mark-to-market gain (loss) related to the 2022 Swaps and 2024 Swaps, net interest settlement loss and basis amortization related to the 2022 Swaps.
8. Includes interest income earned on cash held in escrow associated with the Qnity notes.
9. Other benefits (credits), net includes the following items:
    i. YTD 2026 includes benefits related to an adjustment of the Donatelle contingent earn-out liability (Q3 2026: $6 million pre-tax benefit Q2 2026: $8 million pre-tax benefit Q1 2026: $6 million pre-tax benefit), legal costs within the Healthcare & Water Technologies segment associated with a pending intellectual property matter (Q2 2026: $7 million pre-tax cost Q1 2026: $3 million pre-tax cost), and legal costs associated with personal injury cases associated with Corian® Quartz, a product within the Diversified Industrials segment (Q3 2026: $7 million pre-tax cost Q2 2026: $8 million pre-tax cost Q1 2026: $3 million pre-tax cost) and Employee Retention Credits pursuant to the Coronavirus Aid, Relief, and Economic Security (“CARES”) Act (Q2 2026: $3 million pre-tax benefit).
    ii. FY 2025 includes legal costs associated with pending intellectual property matter (Q2 2025: $5 million pre-tax cost, Q3 2025: $9 million pre-tax cost, Q4 2025: $8 million pre-tax cost), benefits related to an adjustment of the Donatelle contingent earn-out liability (Q2 2025: $12 million pre-tax benefit, Q3 2025: $7 million pre-tax benefit), Employee Retention Credits pursuant to the Coronavirus Aid, Relief, and Economic Security (“CARES”) Act (Q1 2025: $3 million pre-tax benefit, Q2 2025: $3 million pre-tax benefit, Q4 2025: $5 million pre-tax benefit), and a benefit related to an indemnification receivable for a tax matter (Q4 2025: $3 million pre-tax benefit).
    iii. FY 2024 reflects amortization of an inventory step-up adjustment related to the Donatelle Plastics acquisition ($2 million pre-tax cost).

DuPont de Nemours, Inc.
Adjusted EPS

Pretax Non-GAAP Adjustments to Net Income (Unaudited)

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Income (loss) from continuing operations before income taxes (GAAP)	$ 726	$ 279	$ 266	$ 181	$ 200	$ (66)	$ 91	$ 78	$ 97	$ 117
Less: Significant items charge, before tax [1]	(76)	(22)	(8)	(46)	(412)	(255)	(76)	(72)	(9)	(380)
Less: Amortization of intangibles, before tax [1]	(204)	(68)	(68)	(68)	(291)	(71)	(71)	(74)	(75)	(294)
Less: Non-op pension / OPEB benefit (costs) credits, before tax [1]	(3)	(2)	(1)	—	5	3	—	—	2	9
Less: Future reimbursable indirect costs, before tax [1]	(8)	—	—	(8)	(89)	(14)	(25)	(25)	(25)	(100)
Less: Corporate DDOB Remediation Costs, before tax [1]	(14)	(4)	(6)	(4)	(12)	(4)	(3)	(2)	(3)	(14)
Adjusted earnings, before tax (non-GAAP)	$ 1,031	$ 375	$ 349	$ 307	$ 999	$ 275	$ 266	$ 251	$ 207	$ 896

1. Impact on income (loss) from continuing operations before income taxes.

Non-GAAP Adjustments to Net Income (Unaudited)

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Adjusted earnings, net of tax (non-GAAP)	$ 765	$ 282	$ 257	$ 226	$ 704	$ 193	$ 180	$ 177	$ 154	$ 613

Non-GAAP Adjustments to Net Income (Unaudited)

In millions	YTD 2026 [1]	3Q26	2Q26	1Q26	FY 2025 [1]	4Q25	3Q25	2Q25	1Q25	FY 2024 [1]
Adjusted earnings per common share from continuing operations - diluted (non-GAAP)	$ 5.61	$ 2.09	$ 1.88	$ 1.64	$ 5.04	$ 1.39	$ 1.29	$ 1.27	$ 1.10	$ 4.37

1. Earnings per share amounts from continuing operations - diluted for the year may not equal the sum of the quarterly earnings per common share from continuing operations - diluted amounts due to the change in average share calculations.

DuPont de Nemours, Inc.
Investor Day Basis Pro Forma Adjusted EPS

Pretax Non-GAAP Adjustments to Net Income (Unaudited) - *Reflects the impact on income (loss) from continuing operations before income taxes.*

In millions	FY 2025	4Q25	3Q25	2Q25	1Q25
Income (loss) from continuing operations before income taxes (GAAP)	$ 200	$ (66)	$ 91	$ 78	$ 97
Less: Significant items charge, before tax [1]	(412)	(255)	(76)	(72)	(9)
Less: Amortization of intangibles, before tax [1]	(291)	(71)	(71)	(74)	(75)
Less: Non-op pension / OPEB benefit credits, before tax [1]	5	3	—	—	2
Less: Future reimbursable indirect costs, before tax [1]	(89)	(14)	(25)	(25)	(25)
Less: Corporate DDOB Remediation Costs, before tax [1]	(12)	(4)	(3)	(2)	(3)
Adjusted earnings, before tax (non-GAAP)	$ 999	$ 275	$ 266	$ 251	$ 207
Plus: Interest expense benefit from post-separation capital structure, before tax [1]	129	14	39	39	37
Plus: Benefit from rightsizing of Corporate costs, before tax [1]	19	12	(2)	(7)	16
Pro Forma Adjusted earnings, before tax (non-GAAP)	$ 1,147	$ 301	$ 303	$ 283	$ 260

Non-GAAP Adjustments to Earnings Per Share (Unaudited) - *Earnings (loss) per share amounts from continuing operations - diluted for the year may not equal the sum of the quarterly earnings (loss) per common share from continuing operations - diluted amounts due to the change in average share calculations.*

In millions	FY 2025	4Q25	3Q25	2Q25	1Q25
Earnings (loss) per common share from continuing operations - diluted (GAAP)	$ 0.63	$ (0.81)	$ 0.70	$ 0.17	$ 0.56
Less: Significant items (charge) benefit - diluted	(2.26)	(1.72)	(0.04)	(0.54)	0.02
Less: Amortization of intangibles - diluted	(1.62)	(0.39)	(0.39)	(0.41)	(0.42)
Less: Non-op pension / OPEB benefit credits - diluted	0.03	0.02	—	—	0.01
Less: Future reimbursable indirect costs - diluted	(0.50)	(0.08)	(0.14)	(0.15)	(0.14)
Less: Corporate DDOB Remediation Costs - diluted	(0.06)	(0.03)	(0.02)	—	(0.01)
Adjusted earnings per common share from continuing operations - diluted (non-GAAP)	$ 5.04	$ 1.39	$ 1.29	$ 1.27	$ 1.10
Plus: Interest, net benefit from post-separation capital structure [1]	0.65	0.07	0.19	0.19	0.20
Plus: Benefit (hurt) from rightsizing of Corporate costs [2]	0.09	0.06	(0.01)	(0.04)	0.08
Less: Impact of tax rate change [3]	0.37	0.11	0.12	0.14	(0.01)
Pro Forma Adjusted earnings per common share from continuing operations - diluted (non-GAAP)	$ 6.15	$ 1.63	$ 1.59	$ 1.56	$ 1.37

1. The interest benefit reflects the impact of DuPont's post-separation capital structure as if the separation occurred on January 1, 2025 for comparability. The full year 2025 pro forma net interest impact represents the prior year interest expense of $239 million less pro forma net interest expense of $110 million. The benefit excludes the interest income expected from the Aramids Divestiture.
2. The Corporate cost benefit relates to the impact of post-separation corporate costs and Delrin equity earnings/losses. The pro forma adjustments reflect 2025 costs as if the separation occurred on January 1, 2025 for comparability. The pro forma impact of corporate costs is calculated as the prior year corporate costs ($144 million) less the pro forma costs ($125 million from Investor Day), inclusive of the impact of Delrin equity earnings/losses. The $125 million of pro forma corporate costs were attributed to each quarter equally for purposes of the pro forma calculation.
3. The pro forma adjustment is tax effected using the expected base tax rate less the expected base tax rate in 2026 (25.5%).

DuPont de Nemours, Inc.
Supplemental Information - Selected Segment Information (Unaudited)

Net Trade Revenue by Segment and Business or Major Product Line

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024	FY 2023	FY 2022	FY 2021	FY 2020	FY 2019
Healthcare Technologies	$ 1,421	$ 481	$ 473	$ 467	$ 1,758	$ 437	$ 458	$ 444	$ 419	$ 1,568	$ 1,459	$ 1,342	$ 1,302	$ 1,289	$ 1,067
Water Technologies	1,106	384	383	339	1,475	384	374	373	344	1,408	1,460	1,493	1,370	1,276	1,117
Healthcare & Water Technologies	$ 2,527	$ 865	$ 856	$ 806	$ 3,233	$ 821	$ 832	$ 817	$ 763	$ 2,976	$ 2,919	$ 2,835	$ 2,672	$ 2,565	$ 2,184
Industrial Technologies	$ 1,603	$ 561	$ 538	$ 504	$ 2,003	$ 483	$ 533	$ 513	$ 474	$ 2,040	$ 1,980	$ 2,034	$ 2,379	$ 2,305	$ 2,989
Building Technologies	1,238	442	425	371	1,613	389	430	419	375	1,703	1,715	1,894	1,712	1,508	1,611
Diversified Industrials	$ 2,841	$ 1,003	$ 963	$ 875	$ 3,616	$ 872	$ 963	$ 932	$ 849	$ 3,743	$ 3,695	$ 3,928	$ 4,091	$ 3,813	$ 4,600
Total	**$ 5,368**	**$ 1,868**	**$ 1,819**	**$ 1,681**	**$ 6,849**	**$ 1,693**	**$ 1,795**	**$ 1,749**	**$ 1,612**	**$ 6,719**	**$ 6,614**	**$ 6,763**	**$ 6,763**	**$ 6,378**	**$ 6,784**

DuPont de Nemours, Inc.
Segment Information (Unaudited)

Net Sales

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Healthcare & Water Technologies	$ 2,527	$ 865	$ 856	$ 806	$ 3,233	$ 821	$ 832	$ 817	$ 763	$ 2,976
Diversified Industrials	2,841	1,003	963	875	3,616	872	963	932	849	3,743
Total net sales by segment	$ 5,368	$ 1,868	$ 1,819	$ 1,681	$ 6,849	$ 1,693	$ 1,795	$ 1,749	$ 1,612	$ 6,719

Operating EBITDA

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Healthcare & Water Technologies	$ 765	$ 263	$ 258	$ 244	$ 972	$ 255	$ 246	$ 248	$ 223	$ 844
Diversified Industrials	655	242	213	200	800	197	219	199	185	839
Corporate	(89)	(36)	(23)	(30)	(144)	(43)	(29)	(24)	(48)	(152)
Total operating EBITDA (non-GAAP)	$ 1,331	$ 469	$ 448	$ 414	$ 1,628	$ 409	$ 436	$ 423	$ 360	$ 1,531

Operating EBITDA Margin

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Healthcare & Water Technologies	30.3%	30.4%	30.1%	30.3%	30.1%	31.1%	29.6%	30.4%	29.2%	28.4%
Diversified Industrials	23.1%	24.1%	22.1%	22.9%	22.1%	22.6%	22.7%	21.4%	21.8%	22.4%
Total operating EBITDA margin (non-GAAP) [1, 2]	24.8%	25.1%	24.6%	24.6%	23.8%	24.2%	24.3%	24.2%	22.3%	22.8%

1. Operating EBITDA Margin is Operating EBITDA as a percentage of net sales.
2. Operating EBITDA Margin %'s for Corporate are not presented separately above as they are not meaningful; however, the results of Corporate are included in the total operating EBITDA margin %'s above.

Depreciation and Amortization (Pretax)

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Healthcare & Water Technologies	$ 269	$ 89	$ 89	$ 91	$ 370	$ 92	$ 93	$ 93	$ 92	$ 352
Diversified Industrials	196	66	65	65	244	63	60	62	59	245
Corporate [1]	(1)	—	—	(1)	33	4	9	11	9	38
Total depreciation and amortization by segment (Pretax)	$ 464	$ 155	$ 154	$ 155	$ 647	$ 159	$ 162	$ 166	$ 160	$ 635

1. Corporate primarily reflects impacts of previously divested businesses.

Equity Earnings (Loss)

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Healthcare & Water Technologies	$ 2	$ —	$ 1	$ 1	$ 2	$ 1	$ 1	$ —	$ —	$ 1
Diversified Industrials	(1)	—	—	(1)	(1)	—	(1)	—	—	1
Corporate	12	5	8	(1)	(8)	(2)	—	9	(15)	(8)
Total equity earnings (loss) included in operating EBITDA (non-GAAP)	$ 13	$ 5	$ 9	$ (1)	$ (7)	$ (1)	$ —	$ 9	$ (15)	$ (6)

DuPont de Nemours, Inc.

Reconciliation of "Cash provided by operating activities - continuing operations" to Adjusted Free Cash Flow , Transaction-Adjusted Free Cash Flow and calculation of "Adjusted Free Cash Flow Conversion" and "Transaction-Adjusted Free Cash Flow Conversion" (Unaudited)

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Cash provided by operating activities (GAAP) - continuing operations	$ 1,042	$ 410	$ 400	$ 232	$ 560	$ 87	$ 322	$ 74	$ 77	$ 765
Capital expenditures	(249)	(71)	(76)	(102)	(333)	(87)	(74)	(50)	(122)	(285)
Adjusted free cash flow (non-GAAP) [1]	$ 793	$ 339	$ 324	$ 130	$ 227	$ —	$ 248	$ 24	$ (45)	$ 480
Separation-related transaction cost and other payments [2]	21	2	2	17	462	228	98	83	53	107
Transaction-adjusted free cash flow (non-GAAP) [1]	$ 814	$ 341	$ 326	$ 147	$ 689	$ 228	$ 346	$ 107	$ 8	$ 587
Adjusted earnings (non-GAAP)	$ 765	$ 282	$ 257	$ 226	$ 704	$ 193	$ 180	$ 177	$ 154	$ 613
Adjusted free cash flow conversion (non-GAAP) [3]	104 %	120 %	126 %	58 %	32 %	— %	138 %	14 %	(29)%	78 %
Transaction-adjusted free cash flow conversion (non-GAAP) [3]	106 %	121 %	127 %	65 %	98 %	118 %	192 %	60 %	5 %	96 %

1. Calculated on a continuing operations basis for all periods presented.
2. Other payments for the three months ended September 30, 2026 includes $2 million related of separation-related capital expenditures. Other payments for the nine months ended September 30, 2026 includes $7 million of separation-related capital expenditures, $6 million related to restructuring and short-term incentive program payments associated with former senior leadership, and $8 million for Future Reimbursable Indirect Costs (as defined in our Non-GAAP definitions).
3. Refer to the definitions in the non-GAAP financial measures section for further information.

Cash to Accrual Capital Expenditures (Unaudited) - Continuing Operations

In millions	YTD 2026	3Q26	2Q26	1Q26	FY 2025	4Q25	3Q25	2Q25	1Q25	FY 2024
Capital Expenditure (GAAP - per cash flow)	$ 249	$ 71	$ 76	$ 102	$ 333	$ 87	$ 74	$ 50	$ 122	$ 285
Less: Cash to Accrual Adjustment [1]	45	1	5	39	38	(14)	(5)	(21)	78	(9)
Purchases of Property, Plant & Equipment (accrual basis)	$ 204	$ 70	$ 71	$ 63	$ 295	$ 101	$ 79	$ 71	$ 44	$ 294

1. Reflects the incremental cash spent or unpaid on capital expenditures for continuing operations.