2Q 2025
Financial Results

August 5, 2025

Overview

On January 15, 2025, DuPont de Nemours, Inc. ("DuPont", or after the completion of the Intended Electronics Separation, "New DuPont") announced it is targeting November 1, 2025 to complete the intended separation of its Electronics business (the "Intended Electronics Separation") by way of a spin-off transaction, thereby creating a new independent, publicly traded electronics company ("Qnity Electronics, Inc.").

The Intended Electronics Separation will not require a shareholder vote and is subject to satisfaction of customary conditions, including final approval by DuPont's Board of Directors, receipt of tax opinion from counsel, the completion and effectiveness of the Form 10 registration statement filed with the U.S. Securities and Exchange Commission, applicable regulatory approvals and satisfactory completion of financing.

Effective in the first quarter of 2025, in light of the Intended Electronics Separation, the Company realigned its management and reporting structure. This realignment resulted in a change in reportable segments in the first quarter of 2025 which changed the manner in which the Company reports financial results by segment, (the "2025 Segment Realignment"). As a result, commencing with the first quarter of 2025, the businesses to be separated as part of the Intended Electronics Separation are reported separately from the other businesses of DuPont. The discussion of results, including the financial measures further discussed below, are reflective of the new two segment reporting structure as described below:

- ElectronicsCo includes the businesses within the Semiconductor Technologies and Interconnect Solutions lines of business, as well as the electronics-related product lines previously within Industrial Solutions, including electronics polymers and perfluoroeasltomer materials and parts (Kalrez®).

- IndustrialsCo includes the businesses within the former Water & Protection segment, the healthcare and non-electronics businesses, including Vespel® parts and shapes, previously in Industrial Solutions and the Auto Adhesives & Fluids, MultibaseTM and Tedlar® businesses, previously within Corporate & Other.

FORWARD-LOOKING STATEMENTS

This communication contains "forward-looking statements" within the meaning of the federal securities laws, including Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. In this context, forward-looking statements often address expected future business and financial performance and financial condition, and often contain words such as "expect," "anticipate," "intend," "plan," "believe," "seek," "see," "will," "would," "target, "outlook," "stabilization," "confident," "preliminary," "initial," and similar expressions and variations or negatives of these words. All statements, other than statements of historical fact, are forward-looking statements, including statements regarding outlook, expectations and guidance, including with respect to the potential impact of tariffs and discussion of trade sensitivity and macroeconomic uncertainties. Forward-looking statements address matters that are, to varying degrees, uncertain and subject to risks, uncertainties, and assumptions, many of which that are beyond DuPont's control, that could cause actual results to differ materially from those expressed in any forward-looking statements.

Forward-looking statements are not guarantees of future results. Some of the important factors that could cause DuPont's actual results to differ materially from those projected in any such forward-looking statements include, but are not limited to: (i) the ability of DuPont to effect the Intended Electronics Separation and to meet the conditions related thereto; (ii) the possibility that the Intended Electronics Separation will not be completed within the anticipated time period or at all; (iii) the possibility that the Intended Electronics Separation will not achieve its intended benefits; (iv) the impact of Intended Electronics Separation on DuPont's businesses and the risk that the separation may be more difficult, time-consuming or costly than expected, including the impact on DuPont's resources, systems, procedures and controls, diversion of management's attention and the impact and possible disruption of existing relationships with customers, suppliers, employees and other business counterparties; (v) the possibility of disruption, including disputes, litigation or unanticipated costs, in connection with the Intended Electronics Separation; (vi) the uncertainty of the expected financial performance of DuPont or the separated company following completion of the Intended Electronics Separation; (vii) negative effects of the announcement or pendency of the Intended Electronics Separation on the market price of DuPont's securities and/or on the financial performance of DuPont; (viii) the ability to achieve anticipated capital structures in connection with Intended Electronics Separation, including the future availability of credit and factors that may affect such availability; (ix) the ability to achieve anticipated credit ratings in connection with the Intended Electronics Separation; (x) the ability to achieve anticipated tax treatments in connection with the Intended Electronics Separation and completed and future, if any, divestitures, mergers, acquisitions and other portfolio changes and the impact of changes in relevant tax and other laws; (xi) risks and costs related to each of the parties respective performance under and the impact of the arrangement to share future eligible PFAS costs by and among DuPont, Corteva and Chemours, including the outcome of any pending or future litigation related to PFAS or PFOA, including personal injury claims and natural resource damages claims; the extent and cost of ongoing remediation obligations and potential future remediation obligations; and changes in laws and regulations applicable to PFAS chemicals; (xii) indemnification of certain legacy liabilities; (xiii) the failure to realize expected benefits and effectively manage and achieve anticipated synergies and operational efficiencies in connection with the Intended Electronics Separation and completed and future, if any, divestitures, mergers, acquisitions, and other portfolio management, productivity and infrastructure actions; (xiv) the risks and uncertainties, including increased costs and the ability to obtain raw materials and meet customer needs from, among other events, pandemics and responsive actions; (xv) adverse changes in worldwide economic, political, regulatory, international trade, geopolitical, capital markets and other external conditions; and other factors beyond DuPont's control, including inflation, recession, military conflicts, natural and other disasters or weather-related events, that impact the operations of DuPont, its customers and/or its suppliers; (xvi) the ability to offset increases in cost of inputs, including raw materials, energy and logistics; (xvii) the risks associated with continuing or expanding trade disputes or restrictions and responsive actions, new or increased tariffs or export controls including on exports to China of U.S.-regulated products and technology, and the significant uncertainties related thereto; (xviii) the risks, including ability to achieve, and costs associated with DuPont's sustainability strategy, including the actual conduct of DuPont's activities and results thereof, and the development, implementation, achievement or continuation of any goal, program, policy or initiative discussed or expected; (xix) other risks to DuPont's business and operations, including the risk of impairment; and (xx) other risk factors discussed in DuPont's most recent annual report and subsequent current and periodic reports filed with the U.S. Securities and Exchange Commission. Unlisted factors may present significant additional obstacles to the realization of forward-looking statements. Consequences of material differences in results as compared with those anticipated in the forward-looking statements could include, among other things, business or supply chain disruption, operational problems, financial loss, legal liability to third parties and similar risks, any of which could have a material adverse effect on DuPont's consolidated financial condition, results of operations, credit rating or liquidity. You should not place undue reliance on forward-looking statements, which speak only as of the date they are made. DuPont assumes no obligation to publicly provide revisions or updates to any forward-looking statements whether as a result of new information, future developments or otherwise, should circumstances change, except as otherwise required by securities and other applicable laws.

CEO Second Quarter Highlights

Highlights

- ✓ Mid to high single-digit organic sales growth in electronics, healthcare and water end-markets
- ✓ Higher volume and solid operational execution drove financial performance
- ✓ FY'25 guidance raised on stronger 2Q performance; more than offsetting net impact of tariffs
- ✓ Qnity spin-off on track for November 1, 2025

2Q 2025 Financials

- Sales of $3.3B with 2% organic growth YoY
- Operating EBITDA of $859 million, up 8% YoY (margin up 120 basis points)
- Adjusted EPS of $1.12, up 15% YoY
- Cash conversion of 93%

Separation Milestones

- Finalized Qnity Board appointments
- Completed management teams for both DuPont and Qnity
- Progress on Form 10 registration statement filing process

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Investor Day: Save the Date

DUPONT™

- Leading advanced solutions provider
- Simplified portfolio highlighted by higher growth healthcare and water end-markets

Qnity™

- Premier pure-play technology solutions leader within the semiconductor value chain
- Well positioned in large and expanding addressable market with multiple industry tailwinds

Thursday, September 18, 2025

* Additional details to follow.

2Q 2025 Financial Highlights

NET SALES
$3.3 billion
+3%

ORGANIC SALES
+2%

- **Volume +4%:** growth in electronics, healthcare and water end-markets
- **Price -2%**
- **Currency +1%**
- **Portfolio:** flat

- **Organic Sales by Segment**:
  - ElectronicsCo +6%
  - IndustrialsCo +1%

- **Organic Sales by Region**:
  - Asia Pacific +4%
  - EMEA +2%
  - U.S./Canada +1%

OPERATING EBITDA
$859 million

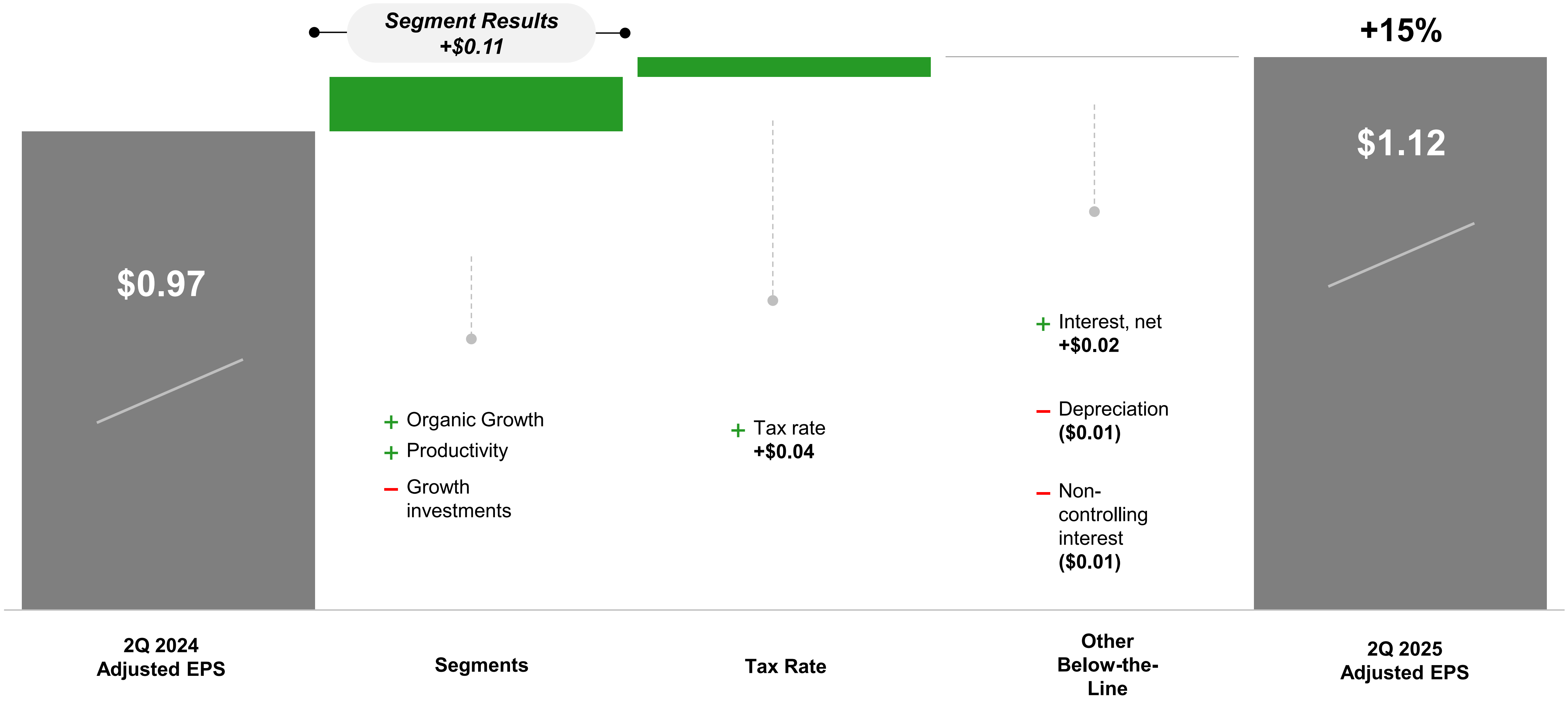
ADJUSTED EPS
$1.12 / share

TRANSACTION-ADJUSTED FCF[1]
$433 million

- Operating EBITDA up 8% YoY on organic growth and productivity, partially offset by growth investments
- Operating EBITDA margin of 26.4%, up 120 basis points YoY
- Adjusted EPS up 15% YoY driven by higher segment earnings and a lower tax rate
- Transaction-adjusted free cash flow (FCF) from continuing operations of $433 million and related conversion of 93%
  - Expect FY25 conversion greater than 90%

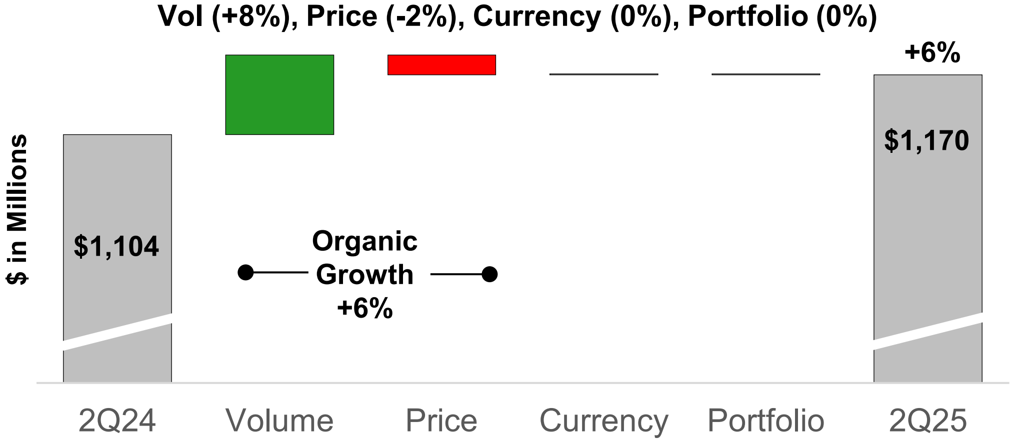
(1) Cash provided by operating activities from continuing operations of $381 million, CapEx of $116 million and separation transaction cost payments of $168 million resulted in transaction-adjusted free cash flow (FCF) from continuing operations of $433 million.

2Q 2025 Adjusted EPS Bridge

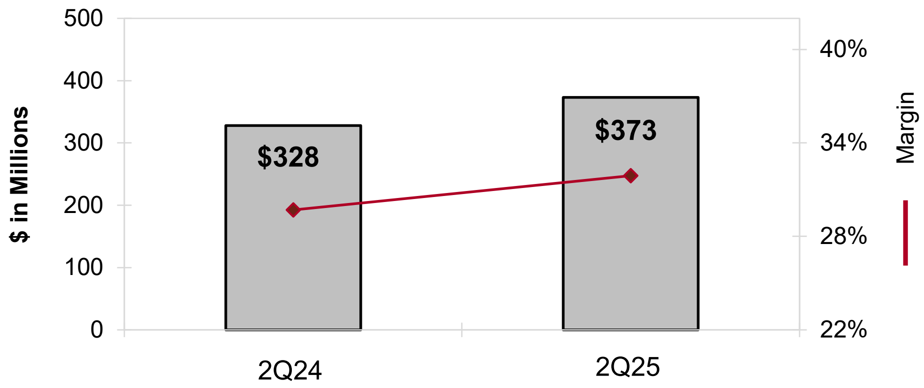


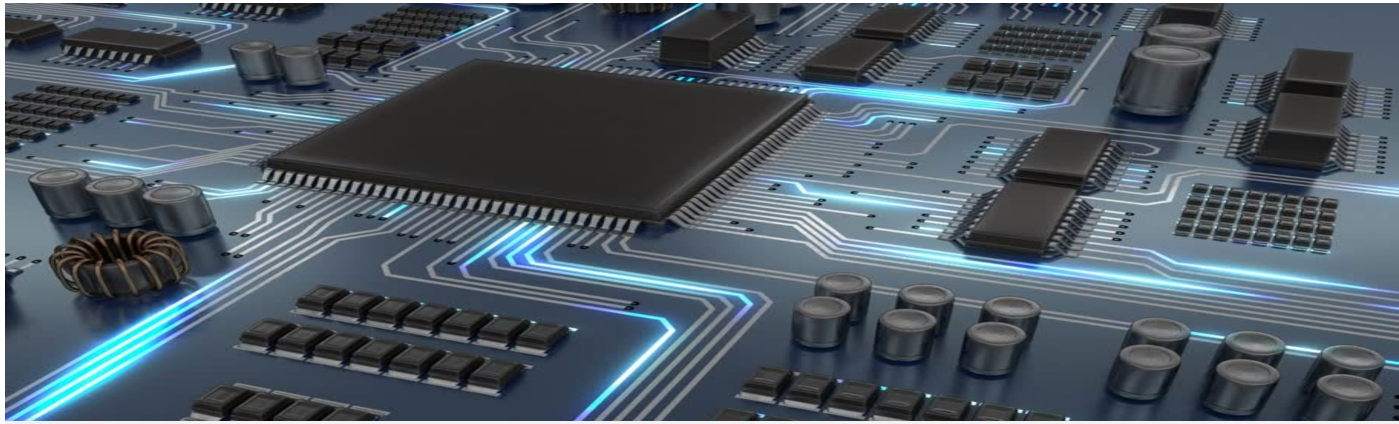
ElectronicsCo

2Q Net Sales



2Q Operating EBITDA





2Q 2025 YoY Highlights

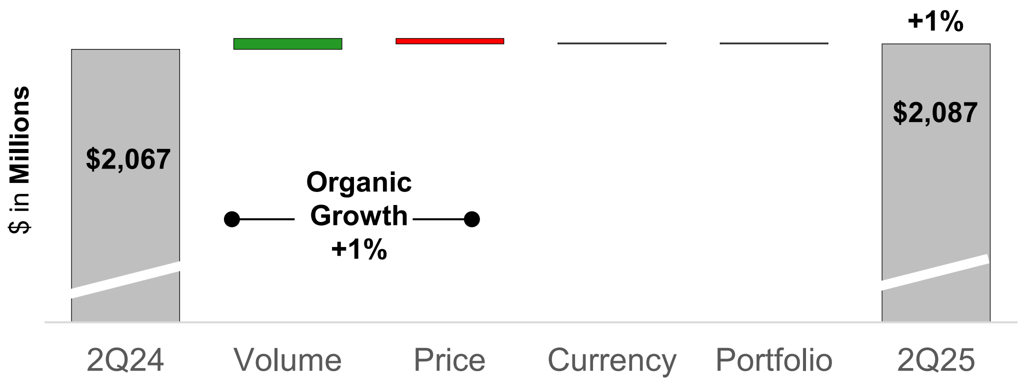
- Organic sales by line of business[(1)]:
  - **Semiconductor Technologies** sales up mid-single digits on ongoing end-market demand strength, driven primarily by advanced nodes and AI technology applications
  - **Interconnect Solutions** sales up high-single digits reflecting continued demand strength from AI-driven technology ramps, and content and share gains
- Operating EBITDA increased due primarily to organic growth and lower legal costs, partially offset by growth investments
- Operating EBITDA margin of 31.9% increased 220 basis points

(1) Effective in the first quarter of 2025, in light of the Intended Electronics Separation, the Company realigned its management and reporting structure which resulted in a change in reportable segments and lines of business. Refer to slide 2 for additional information.

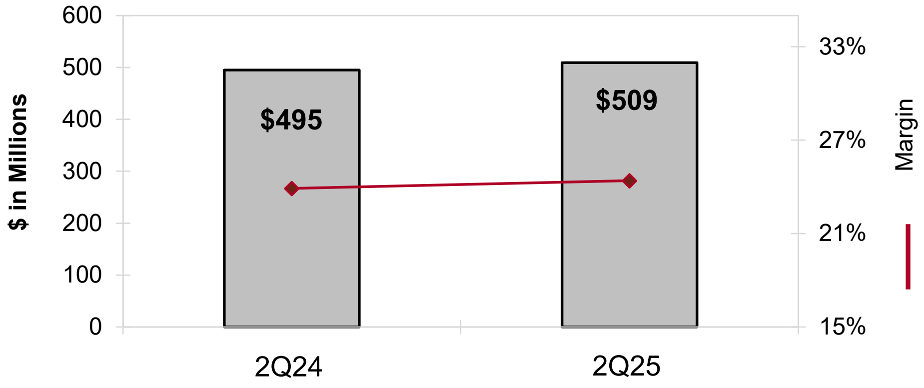
IndustrialsCo

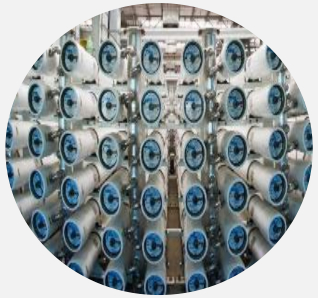
2Q Net Sales

Vol (+2%), Price (-1%), Currency (0%), Portfolio (0%)



2Q Operating EBITDA





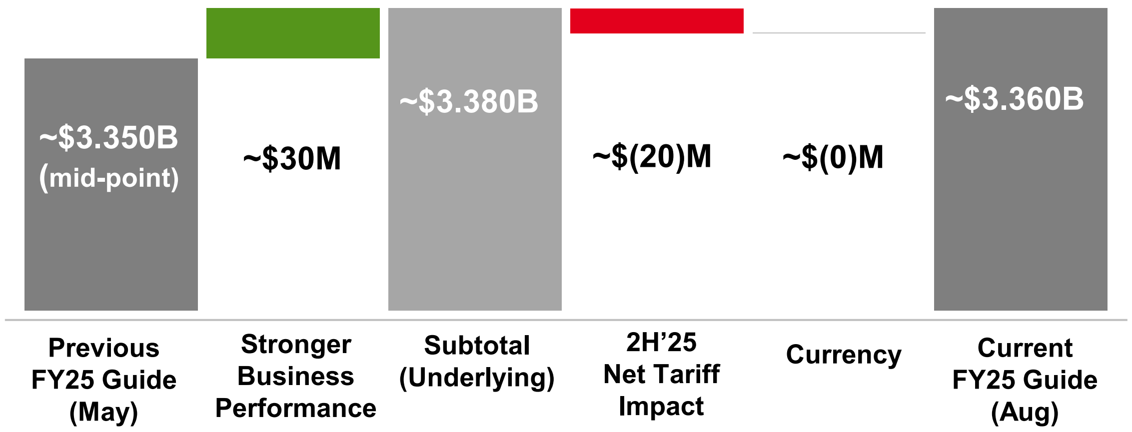
2Q 2025 YoY Highlights

- Organic sales by line of business[1]:
  - **Healthcare & Water Technologies** sales up high-single digits on an organic basis with strong growth in both businesses
  - **Diversified Industrials** sales down low-single digits on an organic basis driven primarily by softness in construction markets
- Operating EBITDA increased primarily on organic growth and productivity
- Operating EBITDA margin of 24.4% increased 50 basis points

(1) Effective in the first quarter of 2025, in light of the Intended Electronics Separation, the Company realigned its management and reporting structure which resulted in a change in reportable segments and lines of business. Refer to slide 2 for additional information.

3Q and FY 2025 Guidance

FY 2025 Operating EBITDA Guidance



- Stronger 2Q results driving full-year guidance raise
- Net impact of announced tariffs now included in guidance, currently estimated at ~$20 million (about ~$0.04 per share) and a 2H’25 impact (equal impact between 3Q/4Q)
  - Prior estimate of ~$60 million (about ~$0.10 per share) was excluded from May guidance
- Neutral currency benefit to earnings given geographic cost base

	3Q 2025	FY 2025
Net Sales	**~$3.320 billion**	**~$12.850 billion** *(Prior mid-point: $12.850B)*
Operating EBITDA	**~$875 million**	**~$3.360 billion** *(Prior mid-point: $3.350B)*
Adjusted EPS	**~$1.15**	**~$4.40** *(Prior mid-point: $4.35)*

Organic Growth Assumptions

- 3Q’25: about 3 percent growth YoY
- FY’25: 3-4 percent growth YoY

FY 2025 guidance raised on stronger 2Q performance; more than offsets net tariff impact now incorporated into guide

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Note: Segment expectations and additional modeling guidance included on slides 13-14, respectively.

Appendix

2025 Sustainability Report Highlights

Achievements and impact

Innovate for good

Received **eight R&D 100 and Edison Awards** for products delivering positive performance and sustainability benefits.

Received the **2024 Best Partner Award for Innovation from Samsung Electronics**, along with three other supplier awards for achievements in innovation to enable advanced node technology development.

Greater than 75% of our innovation portfolio today is expected to deliver sustainability value for our customers based on an analysis using an updated proprietary portfolio sustainability assessment (PSA) methodology.

Protect people and the planet

Set a new **safest year on record** for employees and contractors; **84%** of manufacturing sites achieved zero injury performance.

66% reduction of Scopes 1 and 2 emissions from the 2019 baseline, exceeding our 2030 goal for the 2nd consecutive year.

61% of electric power to our operations is from renewable sources including from purchased renewable energy credits

Committed to net-zero by 2050

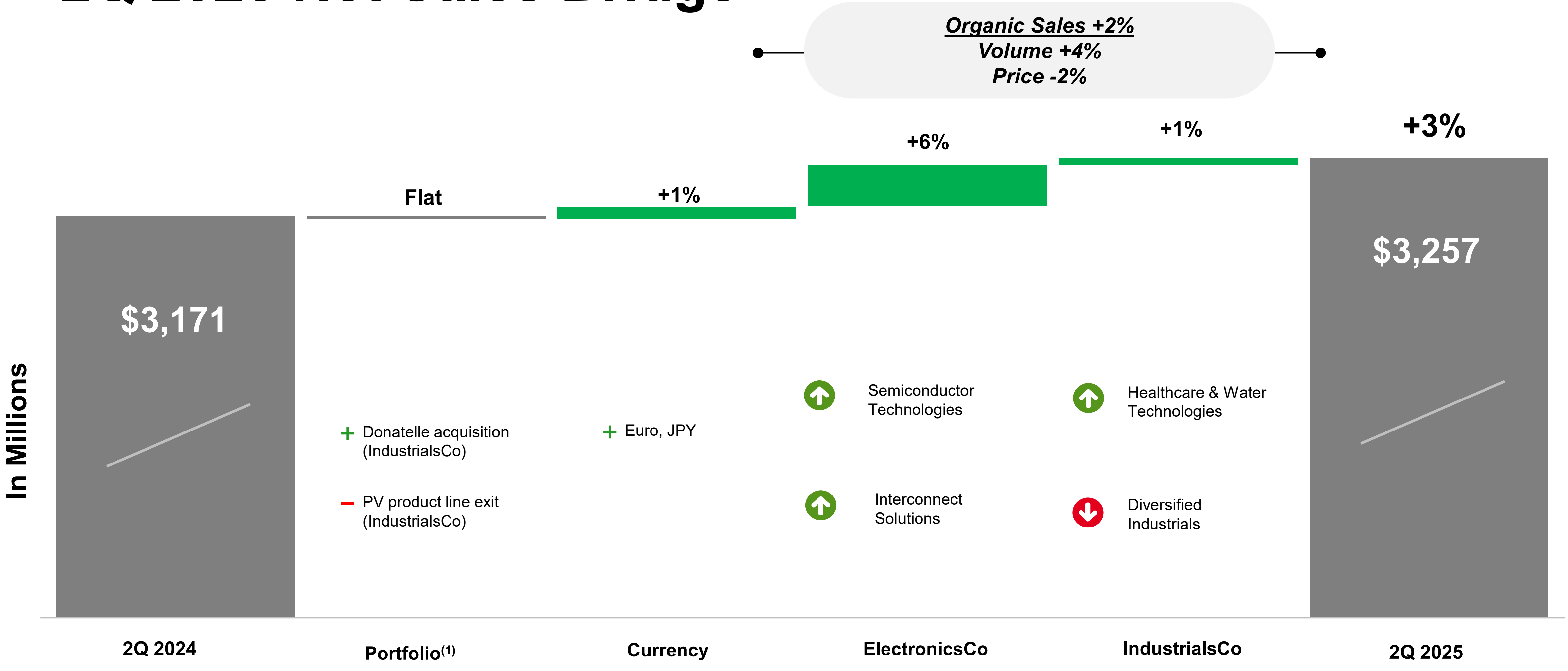
Empower people to thrive

Annual IMPACT employee survey revealed that **89% of employees say the work they do matters and feel connected** to the company's purpose.

Employees volunteered over **3,800 hours at 166 DuPont-sponsored events**.

Achieved **Great Place To Work Certification™ in the U.S. and South Korea,** and recognized as a **Top Employer in China** for the third consecutive year.

2Q 2025 Net Sales Bridge



Continued strength in electronics, healthcare and water

1) Portfolio primarily reflects sales activity associated with the acquisition of Donatelle which closed on July 28, 2024 offset by the exit of a Tedlar® PV product line beginning in 4Q'24.

2025 Segment Expectations

Segment	ElectronicsCo	IndustrialsCo

Key Drivers and Assumptions	• 3Q'25 assumes mid-single digit organic sales growth YoY; strong PY comp particularly in China semi
	  • Includes \$15MM of sales timing shift from 3Q'25 into 2Q'25
	
	• FY'25 assumes about 7 percent organic sales growth
	  • Ongoing strength expected in semi advanced nodes
	  • Continued growth expected in AI applications and advanced packaging
		• 3Q'25 assumes low-single digit organic sales growth YoY
		  • Continued strength in healthcare and water with flattish growth in diversified industrial markets
		
		• FY'25 assumes about 2 percent organic sales growth
		  • Strong growth expected in healthcare and water
		  • Reflects delayed recovery in construction markets compared to prior expectations

Additional Modeling Guidance – Full Year 2025

Below-the-line estimates	
Base Tax Rate	~23%
D&A **Depreciation** **Intangible Amortization**	~$1,175 million, pre-tax ~$610 million, pre-tax ~$565 million, pre-tax
Interest Income **Interest Expense**	~$70 million, pre-tax ~$335 million, pre-tax
Exchange Losses	~$25 million, after-tax
Non-Controlling Interest	~$40 million, after-tax
Share count – diluted **Weighted Average**	~420 million – 3Q'25 ~420 million – FY 2025

Items included in Operating EBITDA	
R&D	~$550 million
Corporate(1)	~$140 million

Other Cash Uses – Continuing Operations	
Capital Expenditures(2)	~$625 million
Dividends	~$690 million

1) Includes results related to the Company's 19.9% non-controlling equity interest acquired as part of the Delrin® divestiture.
2) Excludes separation transaction-related capex.

Non-GAAP Financial Measures: Unless otherwise indicated, all financial metrics presented and discussion of results reflect continuing operations only.

This communication includes information that does not conform to accounting principles generally accepted in the United States of America (“U.S. GAAP”) and are considered non-GAAP measures. Management uses these measures internally for planning, forecasting and evaluating the performance of the Company, including allocating resources. DuPont’s management believes these non-GAAP financial measures are useful to investors because they provide additional information related to the ongoing performance of DuPont to offer a more meaningful comparison related to future results of operations. These non-GAAP financial measures supplement disclosures prepared in accordance with U.S. GAAP, and should not be viewed as an alternative to U.S. GAAP. Furthermore, such non-GAAP measures may not be consistent with similar measures provided or used by other companies. Non-GAAP measures included in this communication are defined below. The Company has not provided forward-looking U.S. GAAP financial measures or a reconciliation of forward-looking non-GAAP financial measures to the most comparable U.S. GAAP financial measures on a forward-looking basis because the Company is unable to predict with reasonable certainty the ultimate outcome of certain future events. These events include, among others, the impact of portfolio changes, including asset sales, mergers, acquisitions, and divestitures; contingent liabilities related to litigation, environmental and indemnifications matters; impairments and discrete tax items. These items are uncertain, depend on various factors, and could have a material impact on U.S. GAAP results for the guidance period. Reconciliations for these non-GAAP measures to U.S. GAAP are provided on pages 17-22 of this communication and in the Reconciliation to Non-GAAP Measures on the Investors section of the Company's website.

Indirect costs, such as those related to corporate and shared service functions previously allocated to the Delrin® Divestiture, do not meet the criteria for discontinued operations and were reported within continuing operations in the respective prior periods. A portion of these historical indirect costs include costs related to activities the Company is undertaking on behalf of Delrin® and for which it is reimbursed (“Future Reimbursable Indirect Costs”). Future Reimbursable Indirect Costs are reported within continuing operations but are excluded from operating EBITDA as defined below. The remaining portion of these indirect costs is not subject to future reimbursement (“Stranded Costs”). Stranded Costs are reported within continuing operations in Corporate & Other and are included within Operating EBITDA.

Adjusted Earnings is defined as income from continuing operations excluding the after-tax impact of significant items, after-tax impact of amortization expense of intangibles, the after-tax impact of non-operating pension / other post employment benefits (“OPEB”) credits / costs and Future Reimbursable Indirect Costs. Adjusted Earnings is the numerator used in the calculation of Adjusted EPS, as well as the denominator in Adjusted Free Cash Flow Conversion.

Adjusted EPS is defined as Adjusted Earnings per common share - diluted. Management estimates amortization expense in 2025 associated with intangibles to be about $565 million on a pre-tax basis, or approximately $1.04 per share.

The Company's measure of profit/loss for segment reporting purposes is Operating EBITDA as this is the manner in which the Company's chief operating decision maker ("CODM") assesses performance and allocates resources. The Company defines Operating EBITDA as earnings (i.e., “Income from continuing operations before income taxes") before interest, depreciation, amortization, non-operating pension / OPEB benefits / charges, and foreign exchange gains / losses, excluding Future Reimbursable Indirect Costs, and adjusted for significant items.

Operating EBITDA Margin is defined as Operating EBITDA divided by Net Sales.

Incremental Margin is the change in Operating EBITDA divided by the change in Net Sales for the applicable period.

Significant items are items that arise outside the ordinary course of business for the Company, and beginning in the first quarter 2025, includes items for nonconsolidated affiliates, that the Company’s management believes may cause misinterpretation of underlying business and investment performance, both historical and future, based on a combination of some or all of the item’s size, unusual nature and infrequent occurrence. Management classifies as significant items certain costs and expenses associated with integration and separation activities related to transformational acquisitions and divestitures as they are considered unrelated to ongoing business performance. Management believes the update to the definition of significant items to include those related to nonconsolidated affiliates reflects a more accurate measure of the ongoing performance of the investment. There were no significant items associated with nonconsolidated affiliates recorded for the three and six month periods ended June 30, 2025 and June 30, 2024.

Non-GAAP Financial Measures (continued):

Organic Sales is defined as net sales excluding the impacts of currency and portfolio.

Adjusted Free Cash Flow is defined as cash provided by/used for operating activities from continuing operations less capital expenditures and excluding the impact of cash inflows/outflows that are unusual in nature and/or infrequent in occurrence that neither relate to the ordinary course of the Company's business nor reflect the Company's underlying business liquidity. As a result, Adjusted Free Cash Flow represents cash that is available to the Company, after investing in its asset base, to fund obligations using the Company's primary source of liquidity, cash provided by operating activities from continuing operations. Management believes Adjusted Free Cash Flow, even though it may be defined differently from other companies, is useful to investors, analysts and others to evaluate the Company's cash flow and financial performance, and it is an integral measure used in the Company's financial planning process. Management notes that there were no exclusions for items that are unusual in nature and/or infrequent in occurrence for the three and six month periods ended June 30, 2025 and June 30, 2025.

Adjusted Free Cash Flow Conversion is defined as Adjusted Free Cash Flow divided by Adjusted Earnings. Management uses Adjusted Free Cash Flow Conversion as an indicator of our ability to convert earnings to cash.

Management believes supplemental non-GAAP financial measures including Transaction-Adjusted Free Cash Flow and Transaction-Adjusted Free Cash Flow Conversion (each defined below) provide an integral view of information on the Company's underlying business performance during this period of transformational change. Management believes the Intended Electronics Separation represents a significant transformational change for the Company and the impact of separation-related transaction cost payments are expected to be material to the Company's financial statements. Management believes Transaction-Adjusted Free Cash Flow, which may be defined differently from other companies, is useful to investors, analysts and others to evaluate the Company's cash flow and financial performance, and it is an integral measure used in the Company's financial planning process. These non-GAAP financial measures are not intended to represent residual cash flow for discretionary expenditures since other non-discretionary expenditures, such as mandatory debt service requirements, are not deducted from the measure.

Transaction-Adjusted Free Cash Flow is defined as cash provided by/used for operating activities from continuing operations less capital expenditures, separation-related transaction cost payments and excluding the impact of cash inflows/outflows that are unusual in nature and/or infrequent in occurrence that neither relate to the ordinary course of the Company's business nor reflect the Company's underlying business liquidity.

Transaction-Adjusted Free Cash Flow Conversion is defined as Adjusted Free Cash Flow excluding separation-related transaction costs divided by Adjusted Earnings.

Capitalized terms not defined above or on page 15 are defined in the Overview and Cautionary Statement about Forward-Looking statements included at the beginning of this presentation.

Selected Financial Information and Non-GAAP Measures

DuPont de Nemours, Inc.
Selected Financial Information and Non-GAAP Measures

Net Sales

In millions	2Q25	2Q24
Net Sales	$ 3,257	$ 3,171

Non-GAAP Calculation of Operating EBITDA

In millions	2Q25	2Q24
Income from continuing operations, net of tax (GAAP)	$ 238	$ 176
+ Provision for income taxes on continuing operations	68	120
Income from continuing operations before income taxes	$ 306	$ 296
+ Depreciation and amortization	296	298
- Interest income [1]	17	21
+ Interest expense	84	99
- Non-operating pension/OPEB benefit credits	1	3
- Foreign exchange (losses) gains, net	(18)	(4)
- Adjustments for significant items charge	(173)	(125)
Operating EBITDA (non-GAAP)	$ 859	$ 798

1. Excludes accrued interest income earned on employee retention credits.

GAAP Income from Continuing Operations Margin

In millions	2Q25	2Q24
Income from continuing operations margin	7.3%	5.6%

Operating EBITDA Margin

In millions	2Q25	2Q24
Total operating EBITDA margin (non-GAAP) [1]	26.4%	25.2%

1. Operating EBITDA Margin is Operating EBITDA as a percentage of net sales.

Selected Financial Information and Non-GAAP Measures

DuPont de Nemours, Inc.
Adjusted EPS

Pretax Non-GAAP Adjustments to Net Income (Unaudited)

In millions	2Q25	2Q24
Income from continuing operations before income taxes (GAAP) [1]	$ 306	$ 296
Less: Significant items charge, before tax [1]	(173)	(125)
Less: Amortization of intangibles, before tax [1]	(140)	(151)
Less: Non-op pension / OPEB benefit credits, before tax [1]	1	3
Adjusted earnings, before tax (non-GAAP)	$ 618	$ 569

1. Impact on income from continuing operations before income taxes.

Non-GAAP Adjustments to Net Income (Unaudited)

In millions	2Q25	2Q24
Net income from continuing operations available to DuPont common stockholders (GAAP) [1]	$ 227	$ 169
Less: Significant items charge, net of tax [1]	(132)	(125)
Less: Amortization of intangibles, net of tax [1]	(110)	(116)
Less: Non-op pension / OPEB benefit credits, net of tax [1]	1	2
Adjusted earnings, net of tax (non-GAAP)	$ 468	$ 408

1. Impact on income from continuing operations available for DuPont common stockholders, net of tax. The income tax effect for each adjustment was calculated based on the statutory tax rate for the jurisdiction(s) in which the adjustment was taxable or deductible.

Non-GAAP Adjustments to Earnings Per Share (Unaudited)

In millions	2Q25	2Q24
Earnings per common share from continuing operations - diluted (GAAP) [1]	$ 0.54	$ 0.40
Less: Significant items charge - diluted [1]	(0.32)	(0.30)
Less: Amortization of intangibles - diluted [1]	(0.26)	(0.28)
Less: Non-op pension / OPEB benefit credits - diluted [1]	-	0.01
Adjusted earnings per common share from continuing operations - diluted (non-GAAP)	$ 1.12	$ 0.97

1. Impact on earnings per common share from continuing operations - diluted.

Selected Financial Information and Non-GAAP Measures

DuPont de Nemours, Inc.
Segment Information (Unaudited)

Net Trade Revenue by Segment and Business or Major Product Line

In millions	2Q25	2Q24
Semiconductor Technologies [1]	$ 644	$ 617
Interconnect Solutions [1]	526	487
ElectronicsCo [1]	$ 1,170	$ 1,104
Healthcare & Water Technologies [1]	$ 816	$ 744
Diversified Industrials [1]	1,271	1,323
IndustrialsCo [1]	$ 2,087	$ 2,067
Total net sales by segment	**$ 3,257**	**$ 3,171**
U.S. & Canada	$ 1,150	$ 1,127
EMEA [2]	576	550
Asia Pacific [3]	1,417	1,368
Latin America	114	126
Total net sales by segment	**$ 3,257**	**$ 3,171**

1. Effective in the first quarter of 2025, in light of the Intended Electronics Separation, the Company realigned its management and reporting structure. This realignment resulted in a change in reportable segments in the first quarter of 2025 which changed the manner in which the Company reports financial results by segment. As a result, commencing with the first quarter of 2025, the businesses to be separated as part of the Intended Electronics Separation, ElectronicsCo, are reported separately from the other businesses of DuPont, IndustrialsCo. The information presented above has been recast for all periods presented to reflect the new two segment reporting structure.

2. Europe, Middle East and Africa.

3. Net sales attributed to China/Hong Kong, for the three months ended June 30, 2025 and 2024 were $603 million and $614 million, respectively.

Selected Financial Information and Non-GAAP Measures

DuPont de Nemours, Inc.
Segment Information (Unaudited)

Net Trade Revenue by Segment and Business or Major Product Line

	Three Months Ended June 30, 2025					
Percent change from prior year (Unaudited)	*Local Price & Product Mix*	*Volume*	*Total Organic*	*Currency*	*Portfolio / Other*	*Total*
ElectronicsCo	(2)%	8%	6%	- %	- %	6%
IndustrialsCo	(1)	2	1	-	-	1
Total	(2)%	4%	2%	1 %	- %	3%
U.S. & Canada	(1)%	2%	1%	- %	1%	2%
EMEA [1]	(1)	3	2	2	1	5
Asia Pacific	(2)	6	4	1	(1)	4
Latin America	(3)	(7)	(10)	-	-	(10)
Total	(2)%	4%	2%	1%	- %	3%

1. Europe, Middle East and Africa.

DUPONT™

Selected Financial Information and Non-GAAP Measures

DuPont de Nemours, Inc.
Segment Information (Unaudited)

Operating EBITDA

In millions	2Q25	2Q24
ElectronicsCo	$ 373	$ 328
IndustrialsCo	509	495
Corporate	(23)	(25)
Total operating EBITDA (non-GAAP)	$ 859	$ 798

Operating EBITDA Margin

In millions	2Q25	2Q24
ElectronicsCo	31.9%	29.7%
IndustrialsCo	24.4%	23.9%
Total operating EBITDA margin (non-GAAP) [1, 2]	26.4%	25.2%

Significant Items (Pretax)

In millions	2Q25	2Q24
ElectronicsCo	$ (2)	$ 4
IndustrialsCo	7	(18)
Corporate	(178)	(111)
Total significant items charge by segment (Pretax)	$ (173)	$ (125)

Depreciation and Amortization (Pretax)

In millions	2Q25	2Q24
ElectronicsCo	$ 102	$ 107
IndustrialsCo	196	192
Corporate	(2)	(1)
Total depreciation and amortization by segment (Pretax)	$ 296	$ 298

1. Operating EBITDA Margin is Operating EBITDA as a percentage of net sales.
2. Operating EBITDA Margin %'s for Corporate are not presented separately above as they are not meaningful; however, the results of Corporate are included in the total operating EBITDA margin %'s above

Selected Financial Information and Non-GAAP Measures

DuPont de Nemours, Inc.
Adjusted Free Cash Flow Information (Unaudited)

Reconciliation of "Cash provided by operating activities - continuing operations" to Adjusted Free Cash Flow, Transaction-Adjusted Free Cash Flow and calculation of "Adjusted Free Cash Flow Conversion" and "Transaction-Adjusted Free Cash Flow Conversion"

In millions	**2Q25**	**2Q24**
Cash provided by operating activities - continuing operations (GAAP)	$ 381	$ 527
Capital expenditures	(116)	(102)
Adjusted free cash flow (non-GAAP) [1]	$ 265	$ 425
Separation-related transaction cost payments	168	-
Transaction-adjusted free cash flow (non-GAAP) [1]	$ 433	$ 425
Adjusted earnings (non-GAAP) [2]	$ 468	$ 408
Adjusted free cash flow conversion (non-GAAP) [2]	57%	104%
Transaction-adjusted free cash flow conversion (non-GAAP) [2]	93%	104%

1. Calculated on a continuing operations basis for all periods presented.

2. Refer to page 18 for the Non-GAAP reconciliation of Net income from continuing operations available for DuPont common stockholders to Adjusted Earnings (Non-GAAP).