VONTIER

Second Quarter 2021 Earnings Release

August 6, 2021

Forward-Looking Statements

This presentation contains forward-looking statements within the meaning of the federal securities laws. These statements include, but are not limited to statements regarding Vontier Corporation's (the "Company's") business and acquisition opportunities, anticipated revenue growth, anticipated operating margin expansion, anticipated cash flow, and anticipated earnings growth, and any other statements identified by their use of words like "anticipate," "expect," "believe," "outlook," "guidance," or "will" or other words of similar meaning. There are a number of important risks and uncertainties that could cause actual results, developments and business decisions to differ materially from those suggested or indicated by such forward-looking statements and you should not place undue reliance on any such forward-looking statements. These risks and uncertainties include, among other things, the duration and impact of the COVID-19 pandemic, deterioration of or instability in the economy, the markets we serve, international trade policies and the financial markets, contractions or lower growth rates and cyclicality of markets we serve, competition, changes in industry standards and governmental regulations that may adversely impact demand for our products or our costs, our ability to successfully identify, consummate, integrate and realize the anticipated value of appropriate acquisitions and successfully complete divestitures and other dispositions, our ability to develop and successfully market new products, software, and services and expand into new markets, the potential for improper conduct by our employees, agents or business partners, impact of divestitures, contingent liabilities relating to acquisitions and divestitures, impact of changes to tax laws, our compliance with applicable laws and regulations and changes in applicable laws and regulations, risks relating to international economic, political, legal, compliance and business factors, risks relating to potential impairment of goodwill and other intangible assets, currency exchange rates, tax audits and changes in our tax rate and income tax liabilities, the impact of our debt obligations on our operations, litigation and other contingent liabilities including intellectual property and environmental, health and safety matters, our ability to adequately protect our intellectual property rights, risks relating to product, service or software defects, product liability and recalls, risks relating to product manufacturing, our relationships with and the performance of our channel partners, commodity costs and surcharges, our ability to adjust purchases and manufacturing capacity to reflect market conditions, reliance on sole sources of supply, security breaches or other disruptions of our information technology systems, adverse effects of restructuring activities, impact of changes to U.S. GAAP, labor matters, and disruptions relating to man-made and natural disasters. Additional information regarding the factors that may cause actual results to differ materially from these forward-looking statements is available in our SEC filings, including our 2020 Annual Report on Form 10-K. These forward-looking statements represent Vontier's beliefs and assumptions only as of the date of this presentation and Vontier does not assume any obligation to update or revise any forward-looking statement, whether as a result of new information, future events and developments or otherwise.

Non-GAAP Financial Measures

This presentation contains references to “core revenue growth,” “free cash flow,” "free cash flow conversion," “adjusted free cash flow,” “adjusted free cash flow conversion,” “adjusted operating profit,” “adjusted operating profit margin,” “adjusted core operating margin expansion,” “adjusted net earnings,” “adjusted diluted net earnings per share,” “adjusted EBITDA,” and “net leverage ratio” financial measures which are, in each case, not presented in accordance with generally accepted accounting principles (“GAAP”).

- Core revenue growth refers to the change of total sales calculated according to GAAP but excluding (1) sales from acquired and divested businesses; (2) the impact of currency translation; and (3) certain other items. References to sales attributable to acquisitions or acquired businesses refers to GAAP sales from acquired businesses recorded prior to the first anniversary of the acquisition less the amount of sales attributable to certain divested businesses or product lines not considered discontinued operations. The portion of sales attributable to the impact of currency translation is calculated as the difference between (a) the period-to-period change in sales (excluding sales from acquired businesses) and (b) the period-to-period change in sales, including foreign operations (excluding sales from acquired businesses) after applying the current period foreign exchange rates to the prior year period. The portion of sales attributable to other items is calculated as the impact of those items which are not directly correlated to sales from existing businesses which do not have an impact on the current or comparable period.
- Free cash flow refers to cash flow from operations calculated according to GAAP but excluding capital expenditures. Free cash flow conversion refers to free cash flow divided by net earnings calculated according to GAAP.
  - Adjusted free cash flow refers to free cash flow adjusted for pro-forma interest expense on debt, net of interest income, and standalone and other one-time public company costs. Adjusted free cash flow conversion refers to adjusted free cash flow divided by adjusted net earnings.
- Adjusted operating profit refers to operating profit calculated in accordance with GAAP, but excluding amortization of acquisition-related intangible assets, restructuring costs and other termination costs and severance benefits ("restructuring costs"), transaction- and deal-related costs, other charges which represent charges incurred that are not part of our core operating results ("other charges") and asset impairments and is adjusted for standalone and other one-time public company costs. Adjusted operating profit margin refers to adjusted operating profit divided by GAAP sales. Adjusted core operating margin expansion refers to the change in adjusted operating profit margin but excluding (1) the impact on operating profit from acquired and divested businesses and (2) the impact of currency translation. References to the impact of acquisitions and divestitures refer to operating profit from acquired businesses recorded prior to the first anniversary of the acquisition less the amount of operating profit attributable to certain divested businesses or product lines not considered discontinued operations. The portion of operating profit attributable to the impact of currency translation is calculated as the difference between (a) the period-to-period change in operating profit (excluding operating profit from acquired businesses) and (b) the period-to-period change in operating profit, including foreign operations (excluding operating profit from acquired businesses) after applying the current period foreign exchange rates to the prior year period.
- Adjusted net earnings refers to net earnings calculated in accordance with GAAP, but excluding amortization of acquisition-related intangible assets, restructuring costs, transaction- and deal-related costs, gains and losses on sales of property, asset impairments, earnings attributable to noncontrolling interests, other charges and non-cash write-off of deferred financing costs and is adjusted for pro-forma interest expense on debt, net of interest income, standalone and other one-time public company costs, and certain other tax adjustments and applying the Company's overall estimated effective tax rate to the pretax amount of the adjustment, unless the nature of the adjustment and/or the tax jurisdiction in which the adjustment has been recorded requires application of a specific tax rate or tax treatment, in which case the tax effect of such adjustment is estimated by applying such specific tax rate or tax treatment. Adjusted diluted net earnings per share refers to adjusted net earnings divided by the weighted average diluted shares outstanding.
- EBITDA refers to net earnings calculated in accordance with GAAP, excluding, interest, taxes, depreciation, and amortization of acquisition-related intangible assets.
  - Adjusted EBITDA refers to EBITDA excluding restructuring costs, asset impairments, transaction- and deal-related costs, gains and losses on sales of property, one-time costs related to separation, earnings attributable to non controlling interest, other charges and non-cash write-off of deferred financing costs.

The Company has not reconciled the forward-looking statements regarding core revenue growth, adjusted core operating margin expansion and adjusted free cash flow conversion because both the corresponding GAAP measures and the reconciliation thereto would require the Company to make estimates or assumptions about unknown currency impact, unidentified acquisitions and similar adjustments during the relevant period that could not be determined without unreasonable effort. The historical non-GAAP financial measures should not be considered in isolation or as a substitute for the GAAP financial measures but should instead be read in conjunction with the corresponding GAAP financial measures. Further information with respect to and reconciliations of such non-GAAP financial measures to the nearest GAAP financial measure can be found attached to this presentation.

We report our financial results in accordance with GAAP. However, we present certain non-GAAP measures, as described above, which are not recognized financial measures under GAAP, because we believe they assist investors and analysts in comparing our operating performance across reporting periods on a consistent basis by excluding items that we do not believe are indicative of our core operating performance. Management believes these measure are helpful in highlighting trends in our operating results, while other measures can differ significantly depending on long-term strategic decisions regarding capital structure and allocation, the tax jurisdictions in which companies operate and capital investments and acquisitions.

Q2 2021 Summary

Strong execution delivers another quality beat and raise

- **Adj. EPS $0.61, +69%** driven by better-than-expected Retail Solutions and Auto Repair (largely non-EMV) growth and core OMX
  - **Core revenue growth 32.7%**
  - Accelerated core revenue growth excluding EMV + >35%
  - Strong HGM core revenue growth + >25%
  - Fall-through of 32% in line with expectations, reflecting return of prior year temporary cost actions
- **Raised FY21 Adj. EPS Guide to $2.77 - $2.82 (+12% to +14%) and core revenue growth to +HSD**
  - Raised 8% at mid-point on strong broad-based demand: orders (+39%) and backlog (+49% Y/Y; +20% Q/Q), improved EMV outlook
  - Tale of two halves: 2H adj. EPS to decline ~HSD% (vs prior guide – LDD%) on EMV sunset and challenging comparisons
  - Profitable growth initiatives ahead of plan, partially offset by worsening inflation / supply chain risk and growth investments
  - Improved EMV update
    - Expect FY21 EMV headwind of $75 to $100 million
    - Expect similar headwind for FY22

Profitable Growth Initiatives delivering ahead of plan

- **Adj. core OMX of +450 bps**; MT + >500 bps; DT + >300 bps
- Price more than offsetting inflation
- Accelerated FY21 non-EMV core growth to low-teens%

Advancing portfolio diversification strategy

- DRB is a uniquely compelling value creation opportunity at an attractive valuation
- Accelerates portfolio diversification strategy toward long-term secular growth drivers
- Establishes $500M revenue Retail Solutions portfolio with long runway of attractive adjacencies for future M&A

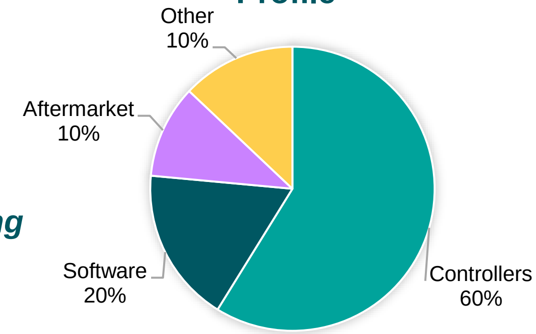
Note: Adjusted EPS, Adjusted Core Operating Margin Expansion and Core Revenue Growth are non-GAAP financial metrics. For a reconciliation to the most comparable GAAP metrics, see appendix.

DRB Overview

Market leading integrated technology provider of point of sale, workflow software, and control solutions to the attractive car wash industry

- *Market leading position in attractive ~$900M[(1)] car wash systems market, growing +MSD*
- *Attractive financial profile, accretive to growth, margins and free cash flow; synergy opportunities*
- *Complementary asset-lite business model with leading technology and ~40% recurring revenue*
- *Strong management and cultural fit; demonstrated ability to drive organic and inorganic growth*
- *Diversifies Vontier's portfolio; establishes $500M revenue 'Retail Solutions' portfolio with compelling expansion opportunities*

DRB Revenue Profile



Key Brands

InvoMax, DRB, EGENUITY, WASHIFY, suds creative, SAGE Microsystems

Key KPIs

~$170M	2021E Sales[(2)]
+HSD	Core LT Growth Rate
~40%	Recurring Sales[(2)]
>50%	2021E Gross Margin[(2)]
10%	ROIC in Year 5[(3)]

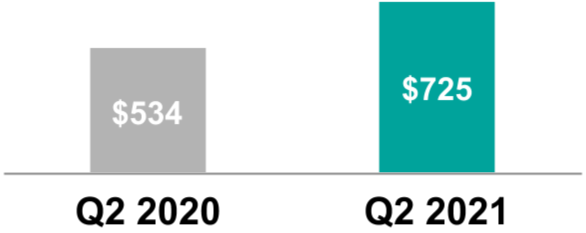
(1) Total addressable market based on management estimates
(2) Expected in 2021E; Acquisition is expected to close in 3Q21
(3) Expected ROIC in year 5 based on $835 million capital base ($965 million purchase price net of $130 million deferred tax asset)

Accelerates portfolio diversification and unlocks compelling growth opportunities

Q2 2021 Financial Performance

Summary of Key Financial Items

Revenue ($M)



- Core revenue growth: 32.7%
- FX: 3.1%
- Total growth: 35.8%

Adj. Operating Profit Margin (%)

- GAAP OP Margins -20 bps
- Adj. Core OMX +450 bps

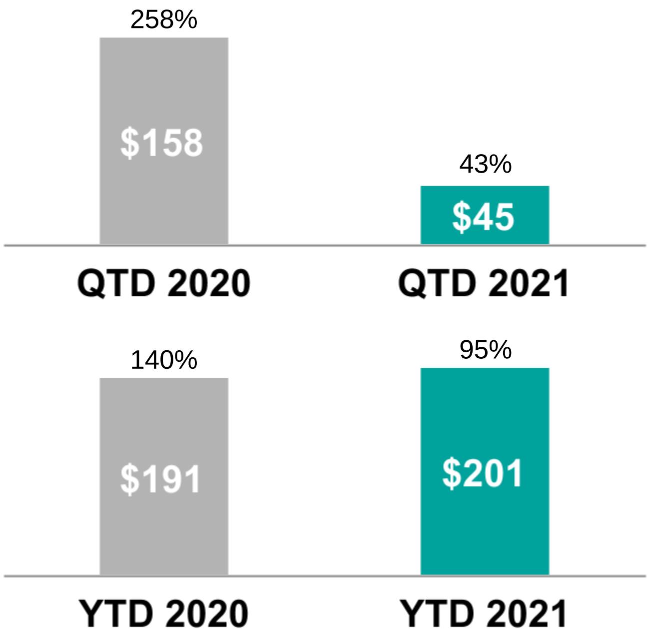
Adj. Diluted Net EPS

- GAAP EPS of $0.48
- 23.8% Adj. Effective Tax Rate ("ETR")

Note: Adjusted Operating Profit Margin, Adjusted Core Operating Margin Expansion, Adjusted Diluted Net Earnings Per Share and Core Revenue Growth are non-GAAP financial metrics. For a reconciliation to the most comparable GAAP metrics, see appendix.

Q2 2021 Free Cash Flow Detail

Adj. Free Cash Flow ($M) and FCF Conversion (%)



- **Q2 2021:**
  - **Free Cash Flow:** $43M, -75%; conversion of 52% of GAAP Net Earnings
  - **Adj. Free Cash Flow:** $45M, -72%; conversion of 43% of Adj. Net Earnings, driven primarily by an extra Federal tax payment due to spin dynamics
  - Excluding tax payment, adj. FCF was $72M; conversion of ~70%
- **2021 YTD:**
  - **Free Cash Flow:** $195M, -12%; conversion of 112% of GAAP Net Earnings
  - **Adj. Free Cash Flow:** $201M, +5%; conversion of 95% of Adj. Net Earnings, driven by strong earnings growth and working capital efficiency, partially offset by an extra Federal tax payment in 2Q
- **Net leverage ratio of 1.7x as of quarter end**
  - Earnings growth and strong free cash flow generation drive continued reduction of leverage ratio

Note: Free Cash Flow, Adjusted Free Cash Flow, Free Cash Flow Conversion, Adjusted Free Cash Flow Conversion and Net Leverage Ratio are non-GAAP financial metrics. For a reconciliation to the most comparable GAAP metrics, see appendix.

Performance by Platform

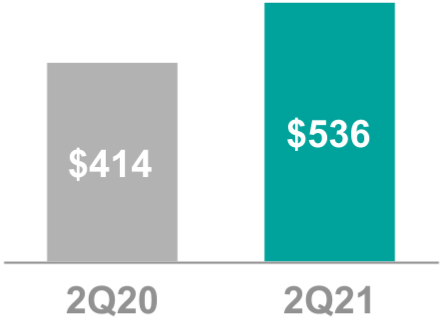
Mobility Technologies

GILBARCO VEEDER-ROOT · Teletrac Navman · GLOBAL TRAFFIC TECHNOLOGIES

Revenue

+29.4%

Core +25.6%



- Growth driven by increased demand for Retail Solutions and HGMs
- GVR orders grew > 35%

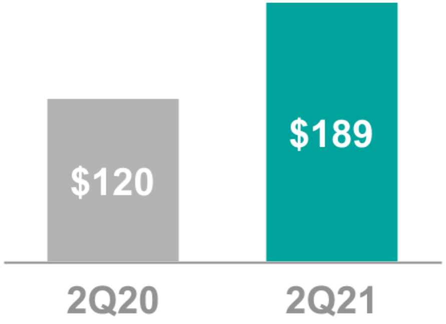
Diagnostics & Repair Technologies

MATCO TOOLS · HENNESSY INDUSTRIES

Revenue

+57.6%

Core +57.2%



- Growth driven by continued strong net franchisee additions, same store sales, and Matco Expo sales event
- Matco and Hennessy orders grew > 50%

Note: Revenue in $M. Core revenue growth is a non-GAAP financial metric. For a reconciliation to the most comparable GAAP metrics, see appendix.

Thoughts on Q3 and FY21

Q3 Considerations

- Anticipate core revenue growth of -1% to 0%
- Expect adj. core OMX of -25 bps, excluding restructuring costs
- Expect adj. EPS of $0.71 - $0.74
- ETR ~24%

FY21 Considerations

- Anticipate core revenue growth of +HSD
- Expect adj. core OMX of >125 bps, excluding restructuring costs
- Expect adj. EPS of $2.77 - $2.82
- Expect adj. FCF conversion of ~95%
- ETR ~24%
- Share Count ~170M

Supplemental Reconciliation Data

RECONCILIATION OF OPERATING PROFIT TO ADJUSTED OPERATING PROFIT AND ADJUSTED OPERATING PROFIT MARGIN

	Three Months Ended		Six Months Ended	
$ in millions	**June 26, 2020**	**July 2, 2021**	**June 26, 2020**	**July 2, 2021**
Revenue (GAAP)	**$ 533.7**	**$ 724.6**	**$ 1,142.9**	**$ 1,432.0**
Operating Profit (GAAP)	**$ 90.0**	**$ 121.0**	**$ 111.8**	**$ 253.9**
Amortization of acquisition-related intangible assets	7.2	7.6	14.5	15.2
Restructuring costs	—	3.1	0.1	7.1
Goodwill impairment charges	—	—	85.3	—
Transaction- and deal-related costs	—	0.7	—	2.5
Other charges	—	15.0	—	15.0
One-time costs related to separation	3.1	4.6	8.6	11.0
Normalization and other adjustments (Non-GAAP) [a]	(9.0)	(0.6)	(21.8)	(1.9)
Adjusted Operating Profit (Non-GAAP)	**$ 91.3**	**$ 151.4**	**$ 198.5**	**$ 302.8**
Operating Profit Margin (GAAP)	**16.9%**	**16.7%**	**9.8%**	**17.7%**
Amortization of acquisition-related intangible assets	1.3%	1.0%	1.3%	1.1%
Restructuring costs	—%	0.4%	—%	0.5%
Goodwill impairment charges	—%	—%	7.5%	—%
Transaction- and deal-related costs	—%	0.1%	—%	0.2%
Other charges	—%	2.1%	—%	1.0%
One-time costs related to separation	0.6%	0.6%	0.8%	0.8%
Normalization and other adjustments (Non-GAAP) [a]	(1.7)%	(0.1)%	(1.9)%	(0.1)%
Adjusted Operating Profit Margin (Non-GAAP)	**17.1%**	**20.9%**	**17.4%**	**21.1%**

[a] Adjustment for standalone public company costs

RECONCILIATION OF ADJUSTED OPERATING PROFIT MARGIN EXPANSION

	Three Months Ended July 2, 2021	Six Months Ended July 2, 2021
2020 Adjusted Operating Profit Margin (Non-GAAP)	**17.1%**	**17.4%**
Core (Non-GAAP)	4.5%	4.2%
Currency exchange rates (Non-GAAP)	(0.7)%	(0.5)%
2021 Adjusted Operating Profit Margin (Non-GAAP)	**20.9%**	**21.1%**

RECONCILIATION OF NET EARNINGS TO ADJUSTED NET EARNINGS

	Three Months Ended		Six Months Ended	
$ in millions	**June 26, 2020**	**July 2, 2021**	**June 26, 2020**	**July 2, 2021**
Net Earnings (GAAP)	**$ 68.4**	**$ 82.3**	**$ 64.2**	**$ 173.3**
Amortization of acquisition-related intangible assets	7.2	7.6	14.5	15.2
Restructuring costs	—	3.1	0.1	7.1
Goodwill impairment charges	—	—	85.3	—
Transaction- and deal-related costs	—	0.7	—	2.5
Earnings attributable to noncontrolling interests	(0.6)	(2.4)	0.6	(2.3)
Other charges	—	15.0	—	15.0
Pro-forma interest expense on debt, net of interest income	(9.6)	—	(19.2)	—
Non-cash write-off of deferred financing costs	—	0.2	—	3.4
One-time costs related to separation	3.1	4.6	8.6	11.0
Normalization and other adjustments [(a)]	(9.0)	(0.6)	(21.8)	(1.9)
Tax effect of the Non-GAAP adjustments [(b)]	1.8	(6.8)	3.9	(11.9)
Other tax adjustment	—	0.7	—	0.7
Adjusted Net Earnings (Non-GAAP)	**$ 61.3**	**$ 104.4**	**$ 136.2**	**$ 212.1**

[(a)] Adjustment for standalone public company costs

[(b)] Tax effect calculated using an estimated adjusted effective rate for each respective period. The goodwill impairment charge is not tax deductible and therefore the tax effect of the adjustments includes only the other adjustments noted.

RECONCILIATION OF DILUTED NET EARNINGS PER SHARE TO ADJUSTED DILUTED NET EARNINGS PER SHARE

	Three Months Ended		Six Months Ended	
	June 26, 2020	July 2, 2021	June 26, 2020	July 2, 2021
Diluted Net Earnings per Share (GAAP)	**$ 0.41**	**$ 0.48**	**$ 0.38**	**$ 1.02**
Amortization of acquisition-related intangible assets	0.04	0.04	0.09	0.09
Restructuring costs	—	0.02	—	0.04
Goodwill impairment charges	—	—	0.51	—
Transaction- and deal-related costs	—	—	—	0.01
Earnings attributable to noncontrolling interests	—	(0.01)	—	(0.01)
Other charges	—	0.09	—	0.09
Pro-forma interest expense on debt, net of interest income	(0.06)	—	(0.11)	—
Non-cash write-off of deferred financing costs	—	—	—	0.02
One-time costs related to separation	0.02	0.03	0.05	0.06
Normalization and other adjustments [a]	(0.05)	—	(0.13)	(0.01)
Tax effect of the Non-GAAP adjustments [b]	0.01	(0.04)	0.02	(0.07)
Other tax adjustment	—	—	—	—
Adjusted Diluted Net Earnings per Share (Non-GAAP)	**$ 0.36**	**$ 0.61**	**$ 0.81**	**$ 1.25**
Average common stock and common equivalent shares outstanding - in millions	**168.4**	**170.1**	**168.4**	**169.8**

[a] Adjustment for standalone public company costs

[b] Tax effect calculated using an estimated adjusted effective rate for each respective period. The goodwill impairment charge is not tax deductible and therefore the tax effect of the adjustments includes only the other adjustments noted.

Note: The sum of the components of Adjusted Diluted Net Earnings per Share may not equal due to rounding

FORECASTED ADJUSTED DILUTED NET EARNINGS PER SHARE

	Three Months Ended October 1, 2021		Year Ended December 31, 2021	
	Low End	High End	Low End	High End
Forecasted Diluted Net Earnings Per Share	**$ 0.63**	**$ 0.66**	**$ 2.39**	**$ 2.44**
Anticipated amortization of acquisition-related intangible assets	0.04	0.04	0.18	0.18
Anticipated restructuring costs	0.04	0.04	0.12	0.12
Anticipated transaction- and deal-related costs	0.01	0.01	0.03	0.03
Anticipated earnings attributable to noncontrolling interests	—	—	(0.02)	(0.02)
Other charges	—	—	0.09	0.09
Non-cash write-off of deferred financing costs	—	—	0.02	0.02
Anticipated one-time costs, net of normalization [(a)]	0.01	0.01	0.08	0.08
Tax effect of the Non-GAAP adjustments and other tax adjustment [(b)]	(0.02)	(0.02)	(0.12)	(0.12)
Forecasted Adjusted Diluted Net Earnings Per Share (Non-GAAP)	**$ 0.71**	**$ 0.74**	**$ 2.77**	**$ 2.82**

[(a)] Adjustment for standalone public company costs

[(b)] Tax effect calculated using an estimated adjusted effective rate for each respective period

Note: The sum of the components of Forecasted Adjusted Diluted Net Earnings per Share may not equal due to rounding

RECONCILIATION OF OPERATING CASH FLOWS TO FREE CASH FLOW AND FREE CASH FLOW CONVERSION

	Three Months Ended			Six Months Ended		
$ in millions	**June 26, 2020**	**July 2, 2021**	**% Change**	**June 26, 2020**	**July 2, 2021**	**% Change**
Operating Cash Flows (GAAP)	**$ 179.1**	**$ 53.2**	**(70.3)%**	**$ 234.7**	**$ 216.5**	**(7.8)%**
Less: Purchases of property, plant & equipment (capital expenditures)	(6.5)	(10.7)		(14.0)	(21.7)	
Free Cash Flow (Non-GAAP)	**$ 172.6**	**$ 42.5**	**(75.4)%**	**$ 220.7**	**$ 194.8**	**(11.7)%**
Net Earnings (GAAP)	**$ 68.4**	**$ 82.3**		**$ 64.2**	**$ 173.3**	
Free Cash Flow Conversion Ratio (Non-GAAP)	**252 %**	**52 %**		**344 %**	**112 %**	

RECONCILIATION OF OPERATING CASH FLOWS TO ADJUSTED FREE CASH FLOW AND ADJUSTED FREE CASH FLOW CONVERSION

	Three Months Ended			Six Months Ended		
$ in millions	**June 26, 2020**	**July 2, 2021**	**% Change**	**June 26, 2020**	**July 2, 2021**	**% Change**
Operating Cash Flows (GAAP)	**$ 179.1**	**$ 53.2**	**(70.3)%**	**$ 234.7**	**$ 216.5**	**(7.8)%**
Less: Purchases of property, plant & equipment (capital expenditures)	(6.5)	(10.7)		(14.0)	(21.7)	
Free Cash Flow (Non-GAAP)	**$ 172.6**	**$ 42.5**	**(75.4)%**	**$ 220.7**	**$ 194.8**	**(11.7)%**
Less: Pro-forma interest expense on debt, net of interest income	(9.6)	—		(19.2)	—	
One-time costs related to separation	3.1	2.5		8.6	6.2	
Less: Normalization and other adjustments [a]	(7.8)	—		(19.0)	—	
Adjusted Free Cash Flow (Non-GAAP)	**$ 158.3**	**$ 45.0**	**(71.6)%**	**$ 191.1**	**$ 201.0**	**5.2%**
Adjusted Net Earnings (Non-GAAP)	**$ 61.3**	**$ 104.4**		**$ 136.2**	**$ 212.1**	
Adjusted Free Cash Flow Conversion Ratio (Non-GAAP)	**258 %**	**43 %**		**140 %**	**95 %**	

[a] Adjustment for standalone public company costs

COMPONENTS OF REVENUE GROWTH

Components of Revenue Growth	% Change Three Months Ended July 2, 2021 vs. Comparable 2020 Period	% Change Six Months Ended July 2, 2021 vs. Comparable 2020 Period
Total Revenue Growth (GAAP)	**35.8%**	**25.3%**
Core revenue growth (Non-GAAP)	32.7%	22.8%
Impact of currency exchange rates (Non-GAAP)	3.1%	2.5%

COMPONENTS OF REVENUE GROWTH BY PLATFORM

	% Change Three Months Ended July 2, 2021 vs. Comparable 2020 Period	
Components of Revenue Growth	**Mobility Technologies**	**Diagnostics & Repair Technologies**
Total Revenue Growth (GAAP)	**29.4%**	**57.6%**
Core revenue growth (Non-GAAP)	25.6%	57.2%
Impact of currency exchange rates (Non-GAAP)	3.8%	0.4%

	% Change Six Months Ended July 2, 2021 vs. Comparable 2020 Period	
Components of Revenue Growth	**Mobility Technologies**	**Diagnostics & Repair Technologies**
Total Revenue Growth (GAAP)	**22.0%**	**35.4%**
Core revenue growth (Non-GAAP)	18.9%	35.1%
Impact of currency exchange rates (Non-GAAP)	3.1%	0.3%

NET LEVERAGE RATIO AND RECONCILIATION FROM NET EARNINGS TO EBITDA TO ADJUSTED EBITDA

Total Debt	$	2,005.5
Less: Cash		(703.4)
Net Debt	**$**	**1,302.1**
Adjusted EBITDA (Non-GAAP)	$	746.3
Net Leverage Ratio		**1.7**

	Six Months Ended		**Year Ended**	**LTM**
$ in millions	**June 26, 2020**	**July 2, 2021**	**December 31, 2020**	**July 2, 2021**
Net Earnings (GAAP)	**$ 64.2**	**$ 173.3**	**$ 342.0**	**$ 451.1**
Interest expense, net	0.6	22.4	10.0	31.8
Income tax expense	46.7	54.7	118.3	126.3
Depreciation and amortization expense	38.9	39.0	78.3	78.4
EBITDA (Non-GAAP)	**150.4**	**289.4**	**548.6**	**687.6**
Restructuring costs	0.1	7.1	4.9	11.9
Goodwill impairment charges	85.3	—	85.3	—
Transaction- and deal-related costs	—	2.5	0.7	3.2
Gain on sale of property	—	—	(2.6)	(2.6)
Earnings attributable to noncontrolling interests	0.6	(2.3)	1.4	(1.5)
Other charges	—	15.0	—	15.0
One-time costs related to separation	8.6	11.0	26.9	29.3
Non-cash write-off of deferred financing costs	—	3.4	—	3.4
Adjusted EBITDA (Non-GAAP)	**$ 245.0**	**$ 326.1**	**$ 665.2**	**$ 746.3**