



Building a Better REIT

Q3 2018 Results Conference Call

November 9, 2018 12:30pm EST



Forward-looking Information

This presentation contains forward-looking statements that reflect the current expectations of management of Crombie about Crombie's future results, performance, achievements, prospects and opportunities. Wherever possible, words such as "continue", "may", "will", "estimate", "anticipate", "believe", "expect", "intend" and similar expressions have been used to identify these forward-looking statements. These statements, including statements regarding the development potential of Crombie's development sites, the total estimated cost to develop these sites, impact on net asset value and expected development returns, reflect current beliefs and are based on information currently available to management of Crombie. Forward-looking statements necessarily involve known and unknown risks and uncertainties, including real estate market cycles, general economic conditions, the availability of financing opportunities and labour, actual development costs, uncertainties in obtaining required municipal zoning and development approvals, concluding successful agreements with existing tenants, and where applicable, successful execution of development activities undertaken by related parties not under the direct control of Crombie.

A number of additional factors, including the risks discussed in the 2017 Annual Information Form, could cause actual results, performance, achievements, prospects or opportunities to differ materially from the results discussed or implied in the forward-looking statements. These factors should be considered carefully and a reader should not place undue reliance on the forward looking statements. There can be no assurance that the expectations of management of Crombie will prove to be correct.

Readers are cautioned that such forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from these statements. Crombie can give no assurance that actual results will be consistent with these forward-looking statements.

Non-GAAP Measures

Certain terms used in this presentation, such as AFFO, FFO, NAV, SANOI, NOI, EBITDA and yield on cost are not measures defined under Generally Accepted Accounting Principals ("GAAP") and do not have standardized meanings prescribed by GAAP. AFFO, FFO, NAV, SANOI, NOI, EBITDA and yield on cost should not be construed as an alternative to net earnings or cash flow from operating activities as determined by GAAP. AFFO, FFO, NAV, SANOI, NOI, EBITDA and yield on cost as presented, may not be comparable to similar measures presented by other issuers. Crombie believes that AFFO, FFO, NAV, SANOI, NOI, EBITDA and yield on cost are useful in the assessment of its operating performance and that these measures are also useful for valuation purposes and are relevant and meaningful measures of its ability to earn and distribute cash to unitholders. Examples of reconciliations of AFFO and FFO to the most directly comparable measure calculated in accordance with GAAP are provided in the Management Discussion and Analysis of Crombie for the most recently completed reporting period.

Opening Remarks

Don Clow
President & CEO



Overview

Stable, Predictable Cash Flow & NAV Growth

- 1.9% growth Same-asset Property Cash NOI
 - Retail Same-asset NOI of 2.5%
- 96.2% Committed Occupancy
 - New record
- Executing on ~\$511M¹ in development
- YTD \$194M in dispositions closed
- YTD 3.7% diluted AFFO per unit growth
- Completed first unsecured bond issue greater than five years



Sobeys

Aggressively Building, Adapting & Growing

Expanding FreshCo to the West

Investing in Bricks-and-Mortar

Leading Edge Omnichannel Technology

- Game-changing Ocado e-commerce end-to-end solution
- Expand presence in underpenetrated GTA

Farm Boy acquisition

- Will benefit from Sobeys infrastructure and capabilities
- Most insulated Canadian food retailer from e-commerce due to focus on fresh, private label and prepared foods

\$850 million in Operating Cash Flow over TTM

Overview

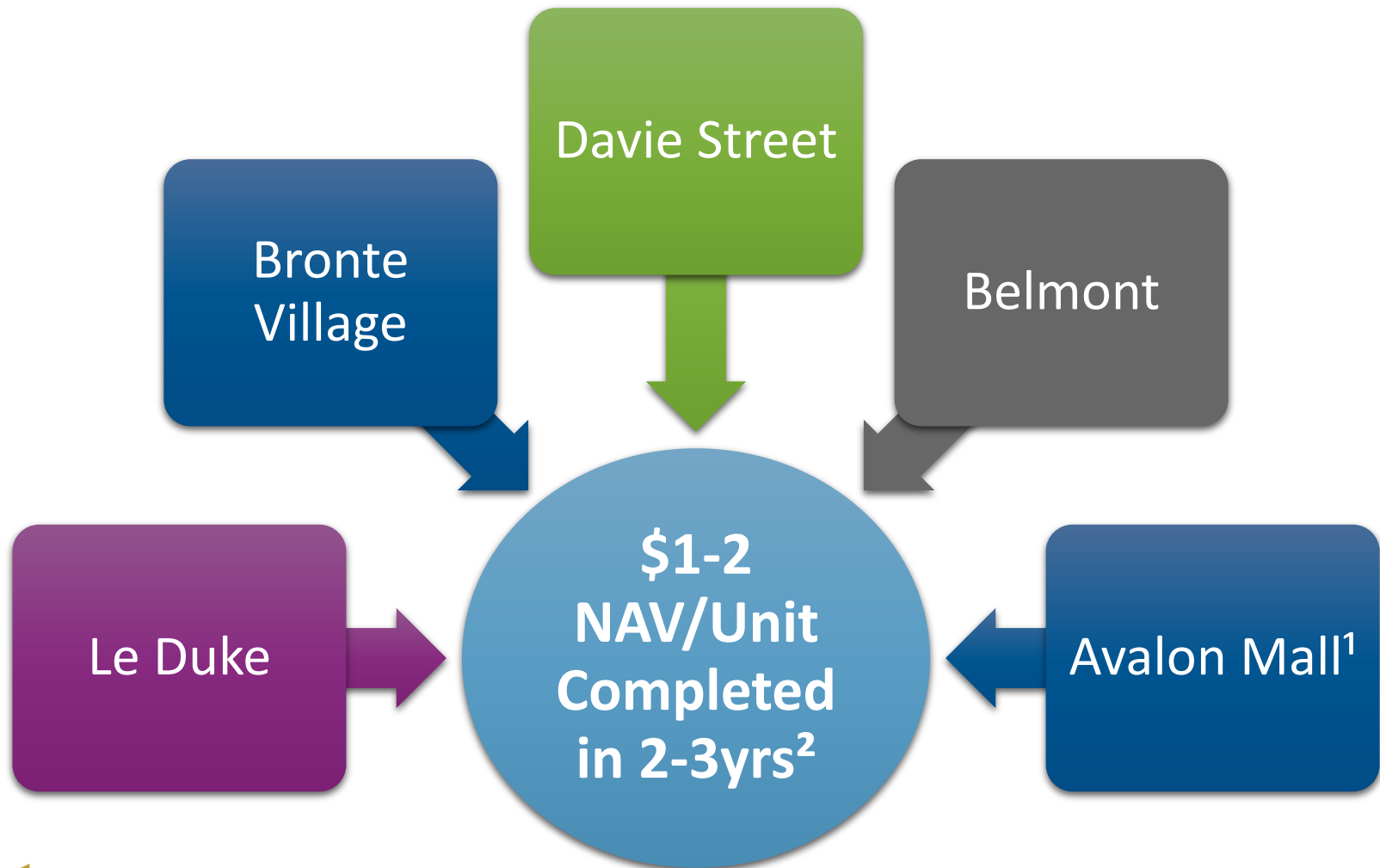
Real Estate Transactions

| Capital Recycling Program | | |
|---------------------------|-------------------------|-------------------|
| | Phase | Transaction Value |
| Dispositions | Closed YTD | \$194M |
| | In Negotiations | \$75-100M |
| | Listed/Under Discussion | \$200M |
| | Sub Total | \$470-500M |
| Acquisitions | Closed | \$104M |

Dispositions
executed in line
with IFRS FV

Material NAV Creation

\$450M¹ Investment in First 5 Major Developments



Belmont Market, Langford, (Victoria), BC

Upgrading by Developing A+ Real Estate

Crombie is
developer

Phase I & II
96% & 70%
leased,
respectively

Belmont Market, Langford, (Victoria), BC

Upgrading by Developing A+ Real Estate



Crombie is
developer

\$93M Premier Retail
destination = 160k sf of
grocery, restaurants,
and complementary
retail and office

Avalon Mall, St. John's, NL

Dominant Enclosed Shopping Centre

BOMA

Certificate of
Excellence



Demolition of
former Sears
complete

Avalon Mall, St. John's, NL

Dominant Enclosed Shopping Centre

BOMA

Certificate of
Excellence



Strong preleasing
interest with
First-to-Market
Tenants

Phase II: \$58M =
CRU + Extension
+ Pad Site



Return metrics =
10-13%¹

Davie Street, Vancouver, BC

Potential to Create Significant Economic Value



Davie Street, Vancouver, BC

Potential to Create Significant Economic Value

Retail 95%
leased

\$181M¹ mixed use
development =
~330 residential
rental + Safeway +
ancillary retail

Rental rates
exceed modeling
assumptions

Bronte Village, Oakville, ON

Building Community in Major Urban Centres



Bronte Village, Oakville, ON

Building Community in Major Urban Centres



\$277M¹ mixed use
community =
~480 luxury
residential rental
+ Sobeys +
ancillary retail

Le Duke, Montreal, QC

Placemaking along the Bonaventure Greenway



Excavation
100% complete
at the south
end of the site

Cross bracing and
piling around
perimeter is
complete



Le Duke, Montreal, QC

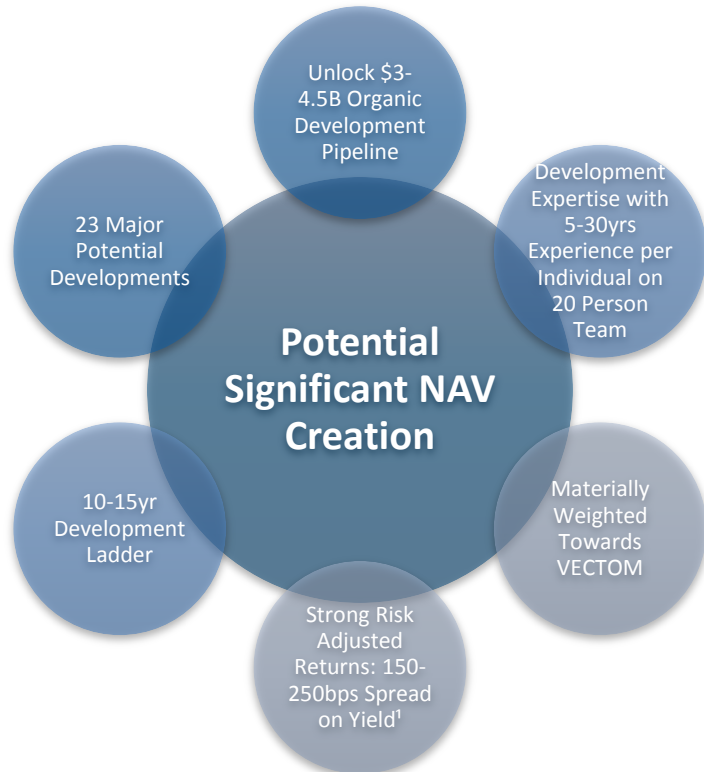
Placemaking along the Bonaventure Greenway

Expanded
development
pipeline to 5th
VECTOM
market

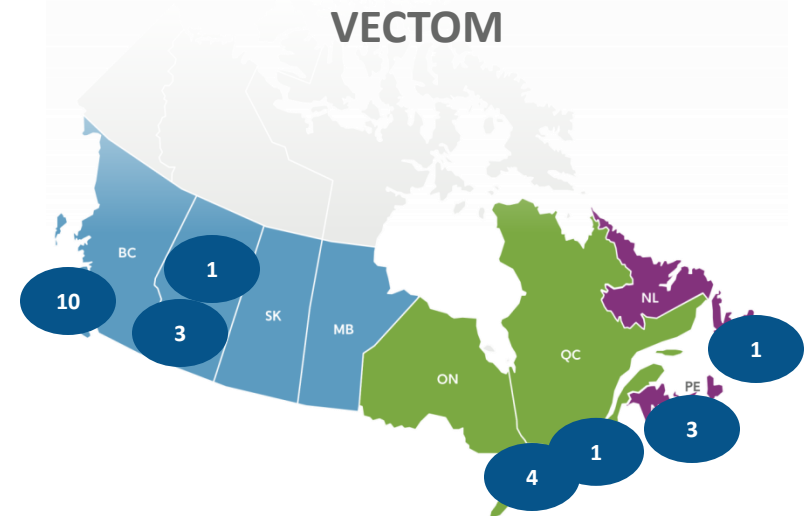
\$124M¹ mixed use
tower = ~390
residential rental
+ urban format
IGA + ancillary
retail



Building a Better REIT Into the Next Decade & Beyond



National Portfolio with Extraordinary Development Opportunities Focused on VECTOM



Financial Highlights

Glenn Hynes

CFO, EVP & Secretary

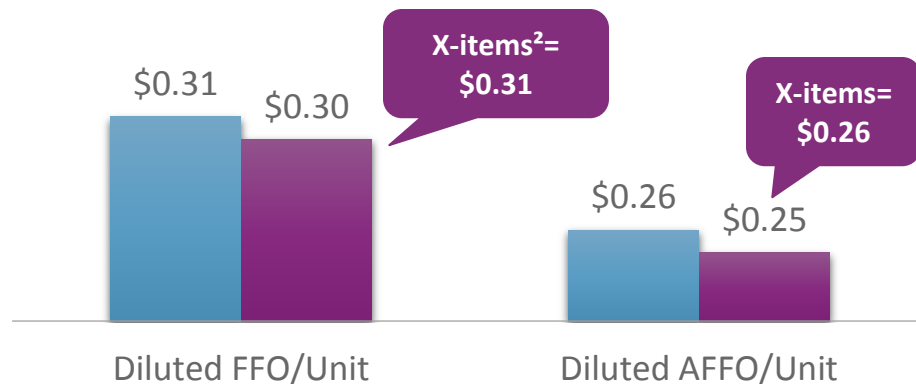


Financial Highlights

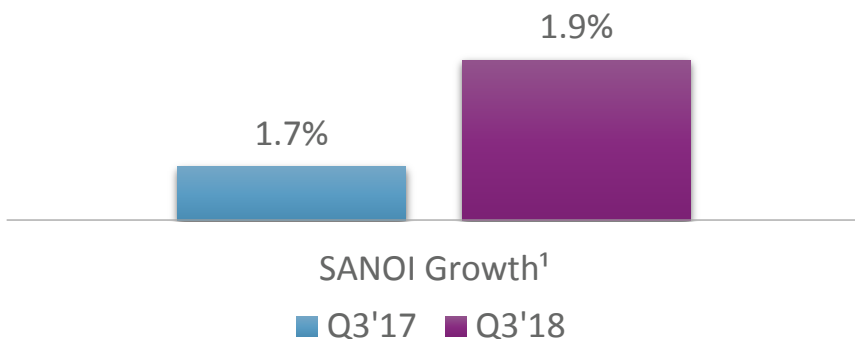
Stable, Predictable Cash Flow & NAV Growth

- Growth driven by improvements in occupancy and rental uplifts

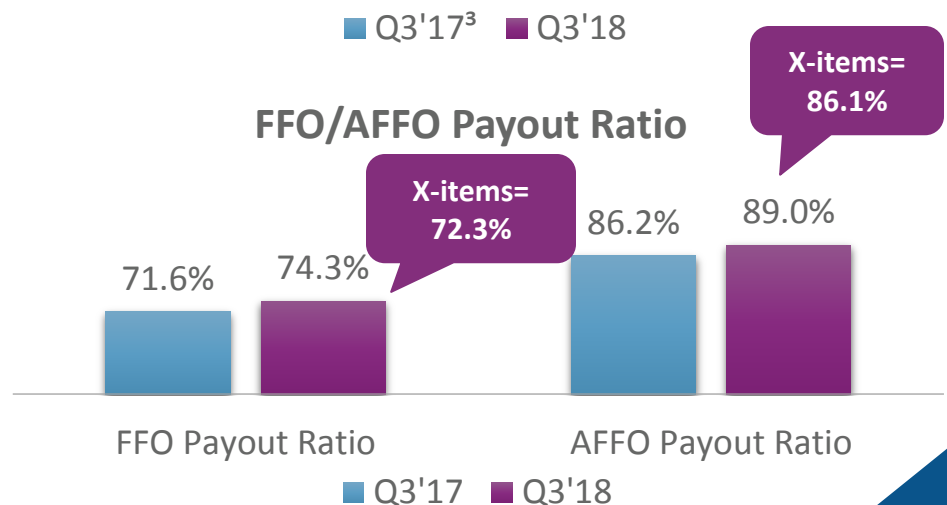
Diluted FFO/AFFO per Unit



SANOI Growth¹



FFO/AFFO Payout Ratio

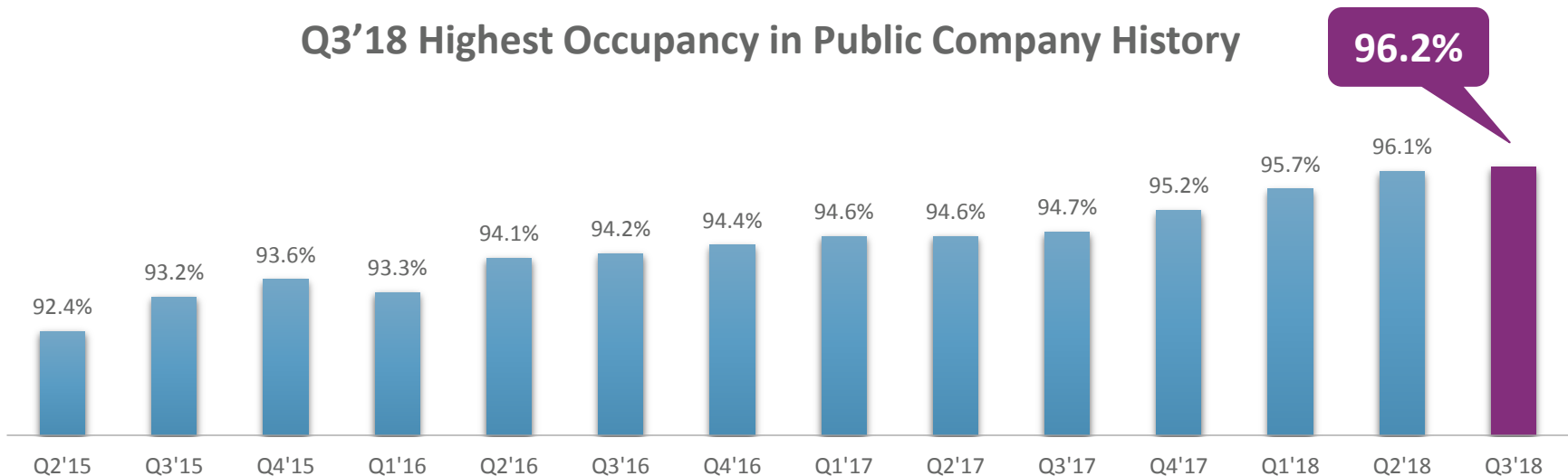


Financial Highlights

Stable, Predictable Cash Flow & NAV Growth

| Q3'18 Leasing Renewals | | | |
|------------------------|-------------|----------|--------|
| | Square Feet | Rate PSF | Growth |
| 2018 Renewals | 140,000 | \$14.43 | 3.1% |
| Future Year Renewals | 116,000 | \$10.22 | 5.3% |
| Total | 256,000 | \$12.52 | 3.9% |

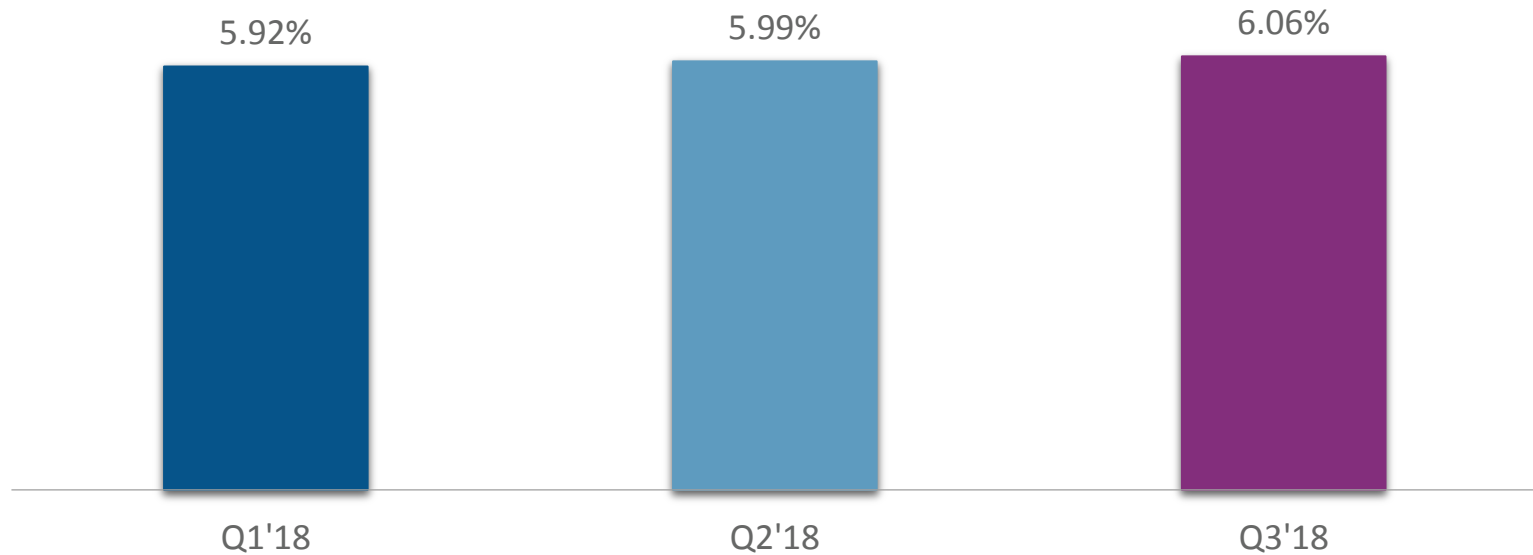
Q3'18 Highest Occupancy in Public Company History



Financial Highlights

Stable, Predictable Cash Flow & NAV Growth

IFRS Cap Rate



- Fair value of investment properties based on market cap rates and trailing twelve month in place NOI
- IFRS weighted average cap rate excludes the fair value of future developments and air rights, until projects reach specific milestones

Financial Highlights

Investment Grade, with Improving Debt Metrics

8.57x Debt to EBITDA

2.97x Interest Service Coverage

1.92x Debt Service Coverage

BBB Low Stable by DBRS

\$337M¹ Bank Credit Capacity

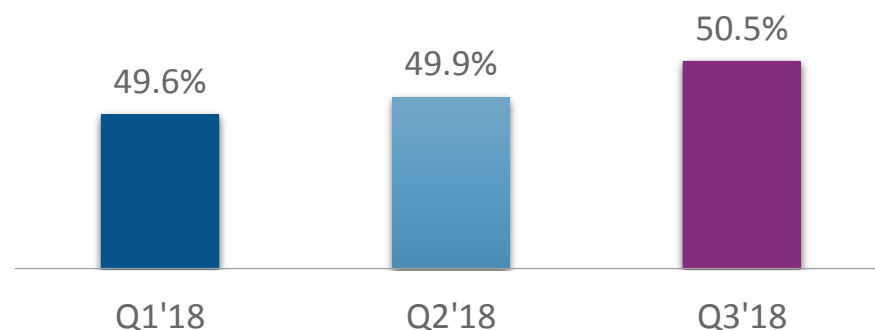
\$1.0B Unencumbered Assets

4.14% WAIR²

4.0yrs WATM³

- Issued \$175M 4.8% unsecured notes maturing in 2025, longest unsecured issue to date, improving our debt ladder and extending our weighted average term to maturity.
- Unencumbered assets account for 22% of IFRS fair value of investment properties

Debt to GBV (FV)⁴



Strategic Capital Allocation Update

Highest & Best Use

Sources of Capital

- Dispositions
- Free Cash Flow

Capital Deployment

- Development
- Acquisitions
- Land Use Intensification

