## Proven Stability and Sustainable Growth

Q2 2022 Results Conference Call

August 11, 2022





#### **Forward-looking Information**

This presentation contains forward-looking statements that reflect the current expectations of management of Crombie about Crombie's future results, performance, achievements, prospects and opportunities. Wherever possible, words such as "continue", "may", "will", "estimate", "anticipate", "believe", "expect", "intend" and similar expressions have been used to identify these forward-looking statements. These statements, including statements regarding the development potential of Crombie's development sites, the total estimated cost to develop, impact on net asset value, and future debt maturities reflect current beliefs and are based on information currently available to management of Crombie. Forward-looking statements necessarily involve known and unknown risks and uncertainties, including real estate market cycles, general economic conditions, the availability of financing opportunities and labour, actual development costs, uncertainties in obtaining required municipal zoning and development approvals, concluding successful agreements with existing tenants, and, where applicable, successful execution of development activities undertaken by related parties not under the direct control of Crombie.

A number of additional factors, including the risks discussed in our Annual Information Form, could cause actual results, performance, achievements, prospects or opportunities to differ materially from the results discussed or implied in the forward-looking statements. These factors should be considered carefully, and a reader should not place undue reliance on the forward-looking statements. There can be no assurance that the expectations of management of Crombie will prove to be correct.

Readers are cautioned that such forward looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from these statements. Crombie can give no assurance that actual results will be consistent with these forward-looking statements.

#### **Non-GAAP Measures**

Certain terms used in this presentation, such as AFFO, FFO, NAV, same-asset property cash NOI ("SANOI"), debt to gross fair value, and interest coverage ratio are not measures defined under Generally Accepted Accounting Principles ("GAAP") and do not have standardized meanings prescribed by GAAP. AFFO, FFO, NAV, SANOI, debt to gross fair value, and interest coverage ratio should not be construed as an alternative to net earnings or cash flow from operating activities as determined by GAAP. AFFO, FFO, NAV, SANOI, debt to gross fair value, and interest coverage ratio as presented by other issuers. Crombie believes that AFFO, FFO, NAV, SANOI, debt to gross fair value, and interest coverage ratio are useful in the assessment of its operating performance and that these measures are also useful for valuation purposes and are relevant and meaningful measures of its ability to earn and distribute cash to unitholders. See the section titled "Non-GAAP Financial Measures" in Crombie's Management's Discussion and Analysis for the three and six months ended June 30, 2022 ("Q2'22 MD&A") and the reconciliations referenced in that section, all of which are incorporated into this presentation by this reference, for a discussion of these non-GAAP measures. A copy of the Q2'22 MD&A is available under Crombie's profile on SEDAR at www.sedar.com.



### Opening Remarks

**Don Clow** 

President & CEO





#### Long-term value creation

#### Strong, stable portfolio

- Resilient grocery-anchored properties that meet the needs of our tenants, their customers and communities
- Committed occupancy of 96.3%
- +1.9% same-asset property cash NOI¹ growth

#### **Strong financial position**

- Ample cost-effective capital, strong balance sheet, innovative capital recycling program
- \$2.2 billion fair value of unencumbered assets
- \$444 million available liquidity





- Non-GAAP financial measures used by management to evaluate Crombie's business performance. See Q2'22 MD&A for additional information and comparable GAAP measures.
- 2. Fair value inclusive of joint ventures

#### Long-term value creation

#### Strategic partnership with Empire

- Collaboration with Empire drives operational stability, resilience, and growth
- 11.9 year weighted average leased term

#### Value-enhancing major development pipeline

- High quality real estate enriching communities through long-term sustainable growth
- Development pipeline of 29 projects totalling an estimated \$4.8 – \$6.6 billion
- **Five near term projects** of which one is under active development



### Balancing investment in a defensive grocery-anchored portfolio

Strong, stable portfolio with opportunity for growth with non-major developments

- Land-use intensifications (LUI)
- Property redevelopment
- Modernizations
- Build-out of Voilà grocery e-commerce spoke network
- Store conversions
  - FreshCo/Chalo in Western Canada
  - Farm Boy in Ontario











#### Sustainable growth

#### Continuing to build the Crombie of tomorrow





#### 2022 update

- Published second annual sustainability report
- Submitted to GRESB
- Avalon Mall achieved BOMA Best Gold certification and 2022 BOMA Newfoundland Earth Award and Certificate of Excellence in Retail
- Implemented rooftop beehive program at Scotia Square and Bronte Village



"Crombees" on the rooftop at the Scotia Square Complex in Halifax

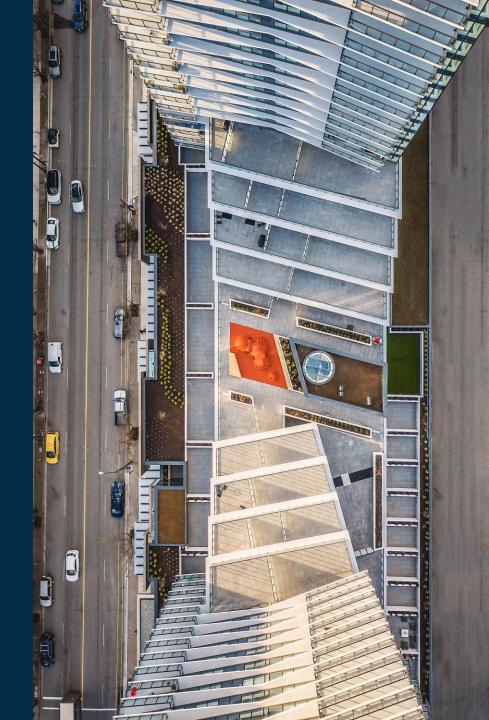


Crombie's 2021 Sustainability Report can be found on Crombie's website at crombie.ca under Sustainability



# Development & Operational Highlights

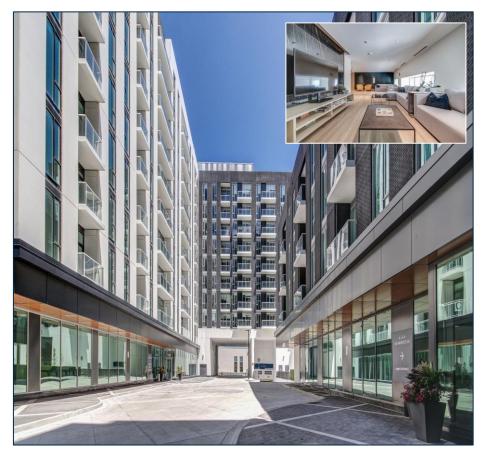
**Glenn Hynes** EVP & COO





#### Leasing momentum at major developments

Meaningful value creation arising from development projects in VECTOM<sup>1</sup>





**Bronte Village**Oakville (Toronto), ON

**Le Duke** Montreal, QC



#### Voilà customer fulfillment centre

Accelerate the build-out of Empire's online grocery home delivery service







#### Progress on major development pipeline

Welcoming, inclusive, accessible, and naturally beautiful multi residential community



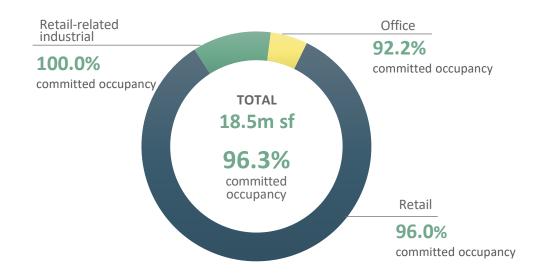
#### **Strong fundamentals**

Solid occupancy drives performance

256,000 SF **New Leases** \$20.72 PSF 78,000 SF Committed Leases \$23.55 PSF QTR 275,000 SF YTD 530,000 SF **Lease Renewals** 

> QTR +6.4% growth YTD +4.8% growth

#### **Committed Occupancy**





## Financial Highlights

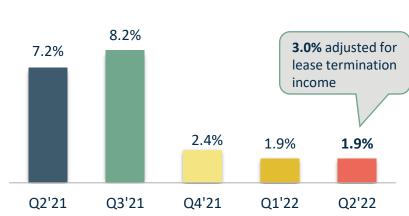
**Clinton Keay**CFO & Secretary





#### **Q2'22** Financial highlights

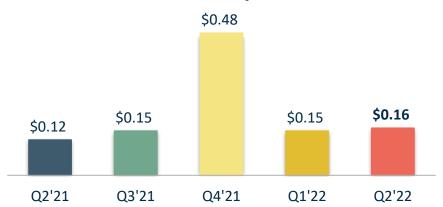




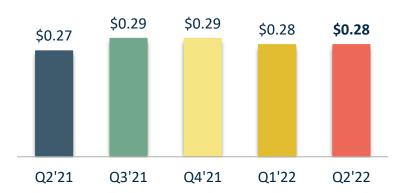


#### **Q2'22** Financial highlights

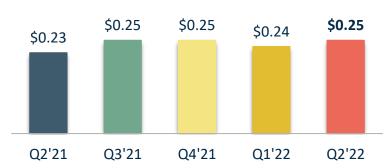
### Operating income attributable to Unitholders per unit







#### AFFO per Unit<sup>1</sup>





#### **Building financial strength**

As at June 30, 2022

\$2.2B

Fair value of unencumbered assets

179%

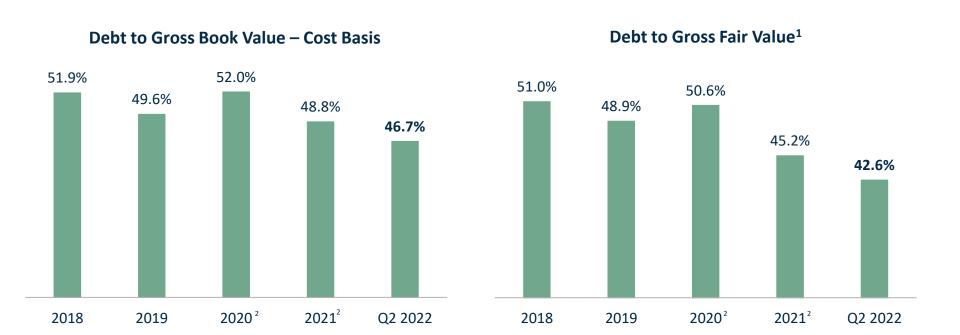
Unencumbered investment properties as a % of unsecured debt<sup>1</sup>

\$444M

Available liquidity

BBB (low)

DBRS rating provides access to attractive unsecured debt financing



<sup>1.</sup> Non-GAAP financial measures used by management to evaluate Crombie's business performance. See Q2'22 MD&A for additional information and comparable GAAP measures.

2. The prior year calculations have been restated to include Crombie's share of debt and assets held in joint ventures.



## Well-positioned defensive portfolio

Average capitalization rate by market class<sup>1</sup>

	June 30, 2022	June 30, 2021
VECTOM	4.47%	4.35%
Major Markets	5.96%	5.92%
Rest of Canada	6.66%	6.60%
Weighted average portfolio capitalization rate	5.47%	5.44%



## **Closing Remarks**

**Don Clow**President & CEO





### High-quality, sustainable property portfolio underpins growth platform







#### Strong, Stable Portfolio

Well-positioned defensive portfolio

#### **Strategic Partnership**

Aligning strategies with Empire; maximizing value creation

#### Development Pipeline

Focused on high growth urban and suburban markets with development opportunities

#### Strong Financial Condition

Optimal low-cost capital structure with ample liquidity

#### Highly Skilled Team and Caring Culture

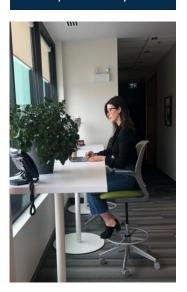
Attract, develop and retain talented people who accomplish our strategic goals and care passionately













## Proven Stability and Sustainable Growth

Crombie Crombie

