

NEWS RELEASE

Caesarstone Reports Third Quarter 2025 Financial Results

2025-11-12

- Revenue of \$102.1 Million -
- Further Solidifies Transformation to an Innovation- and Brand-Focused Model -
- Announces Major Step in Multi-Year Initiative to Optimize Its Global Manufacturing Network with Closure of Bar-Lev Facility -
- Implementation of Strategic Measures Expected to Support a Return to Positive Adjusted EBITDA in the Third Quarter of 2026 -

MP MENASHE, Israel--(BUSINESS WIRE)-- Caesarstone Ltd. (NASDAQ: CSTE), a leading developer and manufacturer of high-quality engineered surfaces, today reported financial results for its third quarter ended September 30, 2025.

Yos Shiran, Caesarstone's Chief Executive Officer commented, "We are rapidly advancing the transformation of our business model to focus on innovation, product development, and marketing. We are investing in strengthening the Caesarstone brand, expanding our porcelain offering, and enhancing our R&D capabilities. As part of this strategic transformation, we are further optimizing our global manufacturing footprint with the announced closing of our Bar-Lev facility and the transfer of production to our global partners. These initiatives are expected to generate annual savings of approximately \$22 million and bring total savings since 2023 to over \$85 million, representing necessary steps to strengthen our competitive position and support a return to positive adjusted EBITDA in the third quarter of next year."

Manufacturing Facility Network and Cost Optimization Update

On Nov 11, 2025, the Company approved additional steps under its strategic restructuring plan across its operations, commencing with the closure of the manufacturing facility in Bar-Lev, Israel, and a reduction in

headcount of approximately 200 employees mostly associated with the facility.

This strategic action is intended to increase competitiveness, improve the Company's profitability and cash flows, enhance service and drive additional cost efficiencies through an optimized manufacturing footprint.

In connection with the facility closure, the Company expects to incur non-cash impairment expenses of \$40.0 million to \$45.0 million and estimated cash costs in the amount of \$4.0 million to \$8.0 million related to operations, beginning in the fourth quarter of 2025 and continuing through the next 12 months. These estimated closure costs do not include a potential non-cash write-down on the long term non-cancellable facility lease agreement, valid through 2032, which the Company aims to sublease in whole or in part through the remaining term of the lease.

Once implemented, the Company expects to realize annualized cash savings of approximately \$22.0 million, with the potential for additional cash savings if subleases are executed on the non-cancellable long-term facility lease agreement. Upon closure of the Bar-Lev facility, the Company will continue to innovate and maintain its high level of service to customers through its global production network.

Beyond the facility closure, the restructuring plan continues to focus on additional actions that can be taken to improve future profitability and cash flow.

Third Quarter 2025 Results

Revenue in the third quarter of 2025 was \$102.1 million compared to \$107.6 million in the prior year quarter. On a constant currency basis, third quarter revenue was down 5.7% year-over-year mainly due to lower volumes. Volumes were impacted by continued global economic headwinds across the Company's main regions resulting in lower demand accompanied by greater competitive pressures.

Gross margin in the third quarter of 2025 was 17.3% compared to 19.9% in the prior year quarter. Adjusted gross margin in the third quarter was similar. The difference in gross margin was mainly due to lower volumes and production, which resulted in lower fixed costs absorption and costs associated with ramping up new products, partially offset by the benefits of an improved production footprint.

Operating expenses in the third quarter of 2025 were \$33.7 million, or 33.0% of revenue, compared to \$25.4 million, or 23.6% of revenue in the prior year quarter. Excluding legal settlements and loss contingencies, and restructuring and impairment expenses, operating expenses were \$29.7 million or 29.1% of revenue compared to \$30.2 million or 28.1% in the prior year quarter, primarily due to lower revenues.

Operating loss in the third quarter of 2025 was \$16.0 million compared to an operating loss of \$4.1 million in the

prior year quarter, primarily reflecting lower gross profit.

Adjusted EBITDA in the third quarter of 2025, which excludes expenses for non-cash share-based compensation, legal settlements and loss contingencies, restructuring charges and other non-recurring items, was a loss of \$7.9 million compared to a loss of \$4.1 million in the prior year quarter.

Finance (income) expense in the third quarter of 2025 was \$1.8 million compared to finance income of \$0.3 million in the prior year quarter. The difference primarily reflects foreign currency exchange rate fluctuations.

Net loss attributable to controlling interest for the third quarter of 2025 was \$18.1 million compared to a net loss of \$4.2 million in the prior year quarter. Net loss per share for the third quarter 2025 was \$0.52 compared to a net loss per share of \$0.12 in the prior year quarter. Adjusted diluted net loss per share for the third quarter was \$0.40 on 34.6 million shares, compared to Adjusted diluted net loss per share of \$0.24 in the prior year quarter on 35.0 million shares.

Balance Sheet & Liquidity

As of September 30, 2025, the Company's balance sheet included cash, cash equivalents and short-term bank deposits of \$69.3 million and total debt to financial institutions of \$2.6 million. The Company's net cash position was \$66.7 million as of September 30, 2025.

US Tariffs Update

We continue to monitor the impact of existing and proposed U.S. tariffs affecting various countries and product categories, that are currently in a wide range on the majority of imported products. Approximately 48.0% of the Company's revenues during the nine month period ended September 30, 2025 were generated in the U.S. market, served by the Company's global production network. The Company is in continuous dialogue with its manufacturing partners to optimize its supply chain and has recently announced a price increase in the U.S. market in order to mitigate the increased cost of goods imported to the U.S.

Legal Proceedings Update

As of September 30, 2025, the Company was subject to lawsuits involving 514 individuals alleging injuries related to exposure to respirable crystalline silica dust. These included 43 claims in Israel, 151 in Australia, and 320 in the United States. As of the same date, the Company recorded a provision of \$46.0 million, representing its best estimate of probable and reasonably estimable losses associated with pending claims. The Company's insurance receivables related to these provided for silicosis claims totaled \$24.3 million.

To date in the United States, a jury in California ruled in favor of the Company, assigning no liability to the Company in one trial. This case remains under appeal. The Company also received one adverse jury verdict in 2024, which is currently under appeal. The Company settled another claim during 2025. The remaining U.S. claims are either at an early stage or are considered only reasonably possible losses, and therefore no additional provision has been recorded.

In July 2025, both the Company and certain U.S. insurance carriers initiated proceedings for declaratory relief to determine the proper interpretation and application of the Company's U.S. product liability insurance policies and available limits. These proceedings are in an early stage. If there is a change in the assessment for the outcome of the claims or the insurance coverage limits through the course of the trial processes, such changes could have a material and adverse impact on our business, financial position, results of operations and cash flows.

Webcast and Conference Call Details

The Company will host a webcast and conference call today, November 12, 2025, at 8:30 a.m. ET to discuss the results, followed by a question and answer session for the investment community. The live webcast can be accessed through the Investor Relations section of the Company's website at ir.caesarstone.com. For those unable to access the webcast, the conference call will be accessible domestically or internationally, by dialing 1-833-816-1463 and 1-412-542-4167, respectively. The toll-free Israeli number is 1 80 921 3284. Upon dialing in, please request to join the Caesarstone Third Quarter 2025 Earnings Conference Call.

To listen to a telephonic replay of the conference call, dial toll-free 1-844-512-2921 or +1-412-317-6671 (international) and enter pass code 10203654. The replay will be available beginning at 12:30 p.m. ET on Wednesday, November 12, 2025 and will last through 11:59 p.m. ET on Wednesday, November 19, 2025.

About Caesarstone

Caesarstone is a global leader of premium surfaces, specializing in countertops that create dynamic spaces of inspiration in the heart of the home. Established in 1987, its multi-material portfolio of over 100 colors combines the company's innovative technology with its powerful design passion. Spearheading high-quality, sustainable surfaces, Caesarstone delivers functional resilience with timeless beauty, for a vast range of applications, including kitchen countertops, bathroom vanities, and more, for indoor and outdoor spaces.

Since it pioneered quartz countertops over thirty years ago, the brand has expanded into porcelain and natural stone and is on the ground in more than 50 countries worldwide while enhancing customer experience through the expansion of groundbreaking digital platforms & services. More information on Caesarstone: caesarstoneus.com, Facebook, LinkedIn and Instagram.

The Company has filed its annual report on Form 20-F for the year ended December 31, 2024 with the U.S. securities and exchange commission ("SEC") and can be accessed on its website.

Non-GAAP Financial Measures

The non-GAAP measures presented by the Company should be considered in addition to, and not as a substitute for, comparable GAAP measures. Reconciliations of GAAP gross profit to Adjusted gross profit, GAAP net income (loss) to Adjusted net income (loss) and net income (loss) to Adjusted EBITDA are provided in the schedules to this release. To calculate revenues growth rates that exclude the impact of changes in foreign currency exchange rates, the Company converts actual reported results from local currency to U.S. dollars using constant foreign currency exchange rates in the current and comparable period. The Company provides these non-GAAP financial measures because it believes that they present a better measure of the Company's core business and management uses the non-GAAP measures internally to evaluate the Company's ongoing performance. Accordingly, the Company believes that they are useful to investors in enhancing an understanding of the Company's operating performance.

Forward-Looking Statements

Information provided in this press release may contain statements relating to current expectations, estimates, forecasts and projections about future events that are "forward-looking statements" within the meaning of the "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of words such as "goals," "intend," "seek," "anticipate," "believe," "could," "continue," "expect," "estimate," "may," "plan," "outlook," "future" and "project" and other similar expressions that predict, project or indicate future events or trends or that are not statements of historical matters. Such forwardlooking statements include statements regarding the Company's goals and plans, intentions, expectations, assumptions, goals and beliefs regarding the Company's business. Actual results may differ materially from those projections and estimates due to various risks and uncertainties, both known or unknown. These factors include, but are not limited to: the effects of global and regional economy and geo-politics on the Company's business and operations including the length, duration and impact of the war in Israel, the Houthi's disruption to the movement of goods in the Red Sea and trade disruptions such as Turkey's decision not to trade with Israel; the outcome of silicosis and other bodily injury claims, and the availability relevant insurance; regulatory changes and requirements relating to the manufacturing and fabrication of our products; the outcome of our restructuring efforts, of the closure of the Sdot Yam and Richmond Hill Facilities, the estimated closure costs and the estimated potential savings relating to said closures, the ability to sell or sublease all or part of these facilities; our ability to effectively collaborate with production business partners; our R&D and product introduction efforts, managing constraints in the global supply chain and effectively procuring raw materials and goods as well as fluctuations in their price; our

ability to mitigate the recently imposed U.S. custom tariffs; our ability to protect our brand, technology and intellectual property, as well as our freedom to operate; competitive pressures; disruptions to our information technology systems, fluctuations in currency exchange rates against the U.S. dollar; our ability to successfully integrate our acquisitions; our ability to meet ESG goals and targets; and other risks and uncertainties discussed under the sections "Risk Factors" and "Special Note Regarding Forward-Looking Statements and Risk Factor Summary" in our most recent annual report on Form 20-F filed with the Securities and Exchange Commission (the "SEC") on March 5, 2025, and in other documents filed by Caesarstone with the SEC, which are available free of charge at www.sec.gov. These forward-looking statements are made only as of the date hereof, and the Company undertakes no obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise.

Caesarstone Ltd. and its subsidiaries Condensed consolidated balance sheets

	As of							
U.S. dollars in thousands		er 30, 2025		ber 31, 2024				
160576	(Unau	ıdited)	(Audited)					
ASSETS CURRENT ASSETS: Cash and cash equivalents and short-term bank deposits Trade receivables, net Other accounts receivable and prepaid expenses Inventories	\$	69,325 54,424 73,479 104,284	\$	106,336 46,880 82,651 112,609				
Total current assets		301,512		348,476				
LONG-TERM ASSETS: Severance pay fund Deferred tax assets, net Long-term deposits and prepaid expenses Operating lease right-of-use assets Property, plant and equipment, net (*) Intangible assets, net		1,677 4,065 5,001 116,496 72,903		1,526 2,910 4,750 115,392 75,724 263				
Total long-term assets		200,142		200,565				
Total assets	\$	501,654	\$	549,041				
LIABILITIES AND EQUITY CURRENT LIABILITIES: Short-term bank credit and other loans Trade payables Related parties Short term legal settlements and loss contingencies Accrued expenses and other liabilities	\$	3,054 48,554 241 36,690 57,001	\$	4,555 52,838 206 42,706 51,383				
Total current liabilities		145,540		151,688				
LONG-TERM LIABILITIES: Long-term bank and other loans Legal settlements and loss contingencies long-term and other liabilities Deferred tax liabilities, net Long-term lease liabilities Accrued severance pay Long-term warranty provision		9,371 2,211 110,697 3,259 915		444 9,492 2,439 107,313 2,978 902				
Total long-term liabilities		126,453		123,568				
REDEEMABLE NON-CONTROLLING INTEREST		1,920		2,200				
EQUITY: Ordinary shares Treasury shares - at cost Additional paid-in capital Capital fund related to non-controlling interest Accumulated other comprehensive income (loss), net Retained earnings Total equity		371 (39,430) 167,459 (5,587) (10,041) 114,969		371 (39,430) 166,500 (5,587) (14,870) 164,601 271,585				

Total liabilities and equity \$ 501,654 \$ 549,041

Caesarstone Ltd. and its subsidiaries Condensed consolidated statements of income (loss)

	T	hree mor Septen		er 30,		Nine m Septem		er 30,
U.S. dollars in thousands (except per share data)		2025	2024			2025		2024
		(Unau	ıdit	ted)		(Unau	dit	ed)
Revenues Cost of revenues	\$	102,112 84,477	\$	107,634 86,268	\$	302,793 244,121	\$	345,358 267,671
Gross profit		17,635		21,366		58,672		77,687
Operating expenses: Research and development Sales and Marketing General and administrative Restructuring expenses (*) Legal settlements and loss contingencies, net		1,589 18,816 9,266 14 3,976		1,192 21,126 7,891 (6,846) 2,077		4,313 59,231 29,105 46 9,378		3,504 66,048 28,208 (6,756) 5,613
Total operating expenses		33,661		25,440		102,073		96,617
Operating loss Finance expenses (income), net		(16,026) 1,767		(4,074) (297)		(43,401) 5,019		(18,930) (2,851)
Loss before taxes Tax expenses, net		(17,793) 294		(3,777) 451		(48,420) 1,403		(16,079) 2,442
Net loss	\$	(18,087)	\$	(4,228)	\$	(49,823)	\$	(18,521)
Net loss (income) attributable to non-controlling interest	=	(10)	_	6	_	292	_	33
Net loss attributable to controlling interest	\$	(18,097)	\$	(4,222)	\$	(49,531)	\$	(18,488)
Basic net loss per ordinary share (**)	\$	(0.52)	\$	(0.12)	\$	(1.43)	\$	(0.54)
Diluted net loss per ordinary share (**)	\$	(0.52)	\$	(0.12)	\$	(1.43)	\$	(0.54)
Weighted average number of ordinary shares used in computing basic loss per ordinary share		34,564,909		34,539,160	_	34,565,725	_	34,536,601
Weighted average number of ordinary shares used in computing diluted loss per ordinary share (*) Related to closed plants activities.		34,564,909	_	34,539,160	_	34,565,725	_	34,536,601

Caesarstone Ltd. and its subsidiaries Selected Condensed consolidated statements of cash flows

	Nine mont Septem	
U.S. dollars in thousands	2025	2024
	(Unaudited)	(Unaudited)
<u>Cash flows from operating activities:</u> Net loss Adjustments required to reconcile net loss to net cash provided by operating activities:	\$ (49,823)	\$ (18,521)
Depreciation and amortization Share-based compensation expense	10,430 959 129	12,923 1,610
Accrued severance pay, net Changes in deferred tax, net Capital loss	(1,117) 1	334 (545) 44
Legal settlemnets and loss contingencies, net Decrease (increase) in trade receivables Decrease in other accounts receivable and prepaid expenses	9,378 (6,323) 2,875	5,613 9,037 2,504
Decrease in inventories Increase (decrease) in trade payables	10,878 (4,852)	25,975 1,487
Increase (decrease) in warranty provision Changes in right of use assets Changes in lease liabilities	149 382 4,001	(431) 1,312 (3,611)
Increase (decrease) in accrued expenses and other liabilities including related parties Restructuring expenses and Impairment related to long lived assets	(4,966) 46	(6,756)
Net cash (used in) provided by operating activities	(27,853)	34,985

Cash flows from investing activities: Net cash paid for acquisitions Purchase of property, plant and equipment Proceeds from sale of property, plant and equipment Increase in long term deposits Net cash used in investing activities	(8,249) 208 (85) (8,126)	(2,055) (8,243) 65 (226) (10,459)
Cash flows from financing activities: Changes in short-term bank credits and long-term loans, including related parties Net cash used in financing activities	(1,792) (1,792)	(1,973) (1,973)
Effect of exchange rate differences on cash and cash equivalents Increase (decrease) in cash and cash equivalents and short-term bank deposits Cash and cash equivalents and short-term bank deposits at beginning of the period	760 (37,011) 106,336	401 22,954 91,123
Cash and cash equivalents and short-term bank deposits at end of the period	\$ 69,325	\$ 114,077
Non - cash investing: Changes in trade payables balances related to purchase of fixed assets	192	(311)

Caesarstone Ltd. and its subsidiaries

	Th	Three months ended September 30,				Nine m Septem		
U.S. dollars in thousands	2025 2024					2025	2	2024
Pacanciliation of Cross profit to Adjusted Cross profit:		(Unau	dited	d)		(Unau	dite	d)
Reconciliation of Gross profit to Adjusted Gross profit: Gross profit Share-based compensation expense (a) Amortization of assets related to acquisitions Residual operating expenses (income) related to closed plants after closing	\$	17,635 16 67 95 (152)	\$	21,366 42 70 (36) (152)	\$	58,672 37 204 211 (456)	\$	77,687 78 212 576 41
Other non recurring items Adjusted Gross profit (Non-GAAP)	\$	17,661	\$	21,290	\$	58,668	\$	78,594

⁽a) Share-based compensation includes expenses related to stock options and restricted stock units granted to employees and directors of the Company.

Caesarstone Ltd. and its subsidiaries

	TI 	nree mor Septem		Nine months September 30,				
U.S. dollars in thousands	<u></u>	2025	20	2024		2025		2024
		(Unau			(Unaudited)			
Reconciliation of Net Loss to Adjusted EBITDA: Net loss Finance expenses (income), net Taxes on income Depreciation and amortization Legal settlements and loss contingencies, net (a) Contingent consideration adjustment related to acquisition Share-based compensation expense (b) Restructuring expense (c) Residual operating expenses related to closed plants after closing Other non recurring items	\$	(18,087) 1,767 294 3,603 3,976 - 271 14 380 (152)	\$	(4,228) (297) 451 4,437 2,077 28 525 (6,911) (36) (152)	\$	(49,823) 5,019 1,403 10,886 9,378 - 959 46 1,172 (456)	\$	(18,521) (2,851) 2,442 13,379 5,613 (53) 1,610 -6,821 1,606 41
Adjusted EBITDA (Non-GAAP)	\$	(7,934)	\$	(4,106)	\$	(21,416)	\$	(3,555)

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⁽a)Consists primarily of legal settlements expenses and loss contingencies, net, related to product liability claims.
(b)Share-based compensation includes expenses related to stock options and restricted stock units granted to employees and directors of the Company.
(c)Related to closed plants activities.

Caesarstone Ltd. and its subsidiaries

	Three months end September 30,						Nine months September 30,				
U.S. dollars in thousands (except per share data)		2025	2024			2025	25 2024				
		(Unaudited)			(Unaudited)			ed)			
Reconciliation of net loss attributable to controlling interest to adjusted net loss attributable to controlling interest:								_			
Net loss attributable to controlling interest Legal settlements and loss contingencies, net (a) Contingent consideration adjustment related to acquisition	\$	(18,097) 3,976 -	\$	(4,222) 2,077 28	\$	(49,531) 9,378 -	\$	(18,488) 5,613 (53)			
Amortization of assets related to acquisitions, net of tax Share-based compensation expense (b) Non cash revaluation of lease liabilities (c)		108 271 (332)		534 525 344		329 959 2.418		1,603 1,610 (3,016)			
Restructuring expenses (d) Residual operating expenses related to closed plants after closing		14 380		(6,911) (36)		, 46 1,172		(6,821) 1,606			
Other non recurring items Total adjustments		(152) 4,265		(152)		(456) 13,846		583			
Less tax on non-tax adjustments (e)		(54)		587		(401)		(88)			
Total adjustments after tax		4,320		(4,178)		14,247		671			
Adjusted net loss attributable to controlling interest (Non-GAAP)	\$	(13,777)	\$	(8,400)	\$	(35,284)	\$	(17,817)			
Adjusted loss per share (f)	\$	(0.40)	\$	(0.24)	\$	(1.02)	\$	(0.51)			

Caesarstone Ltd. and its subsidiaries

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	TI	hree mor Septen		Nine months September 30,				Three mont Septem		Nine months September 30,		
U.S. dollars in thousands		2025	2025 2			2025		2024				
		(Unau	ıdite	ed)	(Ur	naudited)	(A	.udited)	YoY % change	YoY % change CCB	YoY % change	YoY % change CCB
USA Canada Latin America	\$	46,688 12,542 322	\$	52,388 14,207 239	\$	145,465 40,908 805	\$	173,206 47,643 1,148	-10.9% -11.7% 34.7%	-10.9% -10.8% 34.4%	-16.0% -14.1% -29.9%	-16.0% -11.6% -29.9%
America's		59,552		66,834		187,178		221,997	-10.9%	-10.2%	-15.7%	-15.2%
Australia Asia	=	18,480 4,788		17,443 6,435	-	48,965 12,877	-	58,518 16,260	5.9% -25.6%	8.5% -33.1%	-16.3% -20.8%	-13.8% -19.9%
APAC		23,268		23,878		61,842		74,778	-2.6%	-3.7%	-17.3%	-15.1%
EMEA	_	13,533		11,627		39,847		35,263	16.4%	12.4%	13.0%	10.2%
Israel		5,759		5,295		13,926		13,320	8.8%	2.5%	4.5%	-0.9%
Total Revenues	\$	102,112	\$	107,634	\$	302,793	\$	345,358	-5.1%	-5.7%	-12.3%	-12.0%

Investor Relations:

ICR, Inc. - Rodny Nacier

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⁽a) Consists primarily of legal settlements expenses and loss contingencies, net, related to product liability claims.
(b) Share-based compensation includes expenses related to stock options and restricted stock units granted to employees and directors of the Company.
(c) Exchange rate differences deriving from revaluation of lease contracts in accordance with FASB ASC 842.
(d) Related to closed plants activities.
(e) Tax adjustments for the three and nine months ended September 30, 2025 and 2024, based on the effective tax rates.
(f) In calculating adjusted (Non-GAAP) loss per share, the diluted weighted average number of shares outstanding excludes the effects of share-based compensation expense in accordance with FASB ASC 718.

Source: Caesarstone Ltd.