





CORNERSTONE™ BUILDING BRANDS

ACCELERATING LONG-TERM VALUE CREATION

June 7, 2021

Disclaimers

Forward-Looking Statements

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Strategic Sale to Optimize the Portfolio and Fuel Value Creation

- **Signed definitive agreement[1] to sell Insulated Metal Panels Business[2] (“IMP”) for $1 billion**
- **Strengthens financial flexibility to accelerate accretive growth opportunities**
- **Expects to accelerate timing to reach net debt leverage target of 2.0x - 2.5x by one year**
  - The transaction improves our leverage position by three-quarters of a turn. On a pro forma basis, net debt leverage would have been 3.9x on April 3, 2021
- **Enhances long-term value proposition by streamlining the portfolio**
- **Unlocks shareholder value and positions us for sustainable growth**





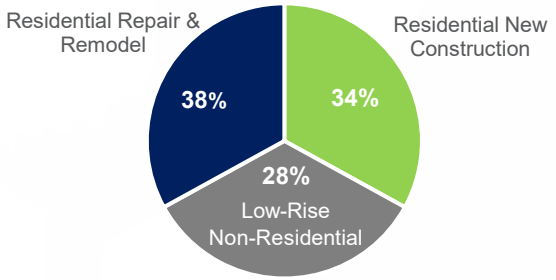
[1] Expected to close in the second-half of 2021, subject to regulatory approval and other closing conditions
[2] Includes Metl-Span and CENTRIA brands

Portfolio Optimization Enhances Long-Term Value Proposition

Cornerstone Building Brands Investment Highlights

Diverse end-markets with strong fundamentals support future growth

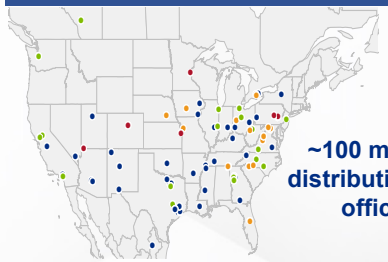
End Market Exposure[1]



Multi-channel strategy servicing broad customer base

- Leading Distributors
- Production Builders
- Commercial General Contractors
- Big Box Retailers

National scale and highly efficient, cost-advantaged platform



~100 manufacturing, distribution, and branch office facilities

Market leading, extensive product portfolio

Ply Gem, Simonton, Silver Line Windows & Doors, Mitten Building Products, Atrium Windows and Doors, Variform by Ply Gem, North Star Vinyl Windows and Doors, Environmental StoneWorks, Mastic Siding & Accessories, Metallic Building Company, ABC, Star Building Systems, MBCI, American Craftsman by Ply Gem Windows & Doors

Strategic Considerations

- Focus growth in large, deep markets
- Enhance channel synergies and customer cross-segment opportunities
- Leverage scale and footprint to expand profitability
- Maintain IMP offering within metal buildings and components portfolio

1 Based on LTM net sales on 4/3/21 of $4,771 million as adjusted for the Insulated Metal Panels LTM net sales on 4/3/21 of $335 million.



CORNERSTONE™ BUILDING BRANDS

Ply Gem · MASTIC · SIMONTON · CANYON STONE · VARIFORM · GREAT LAKES WINDOW · ATRIUM · Silver Line · American Craftsman · ENVIRONMENTAL STONEWORKS · CLIPSTONE · TRUEWALL · MITTEN BUILDING PRODUCTS · NORTH STAR WINDOWS & DOORS

TRUBILT · Brock · METALLIC BUILDING COMPANY · CECO Building Systems · Robertson BUILDING SYSTEMS · HERITAGE BUILDING SYSTEMS · STAR BUILDING SYSTEMS · METAL COATERS · METAL PREP · MBCI · METAL DEPOTS · DBCI · ABC AMERICAN BUILDING COMPONENTS · METL SPAN · CENTRIA