

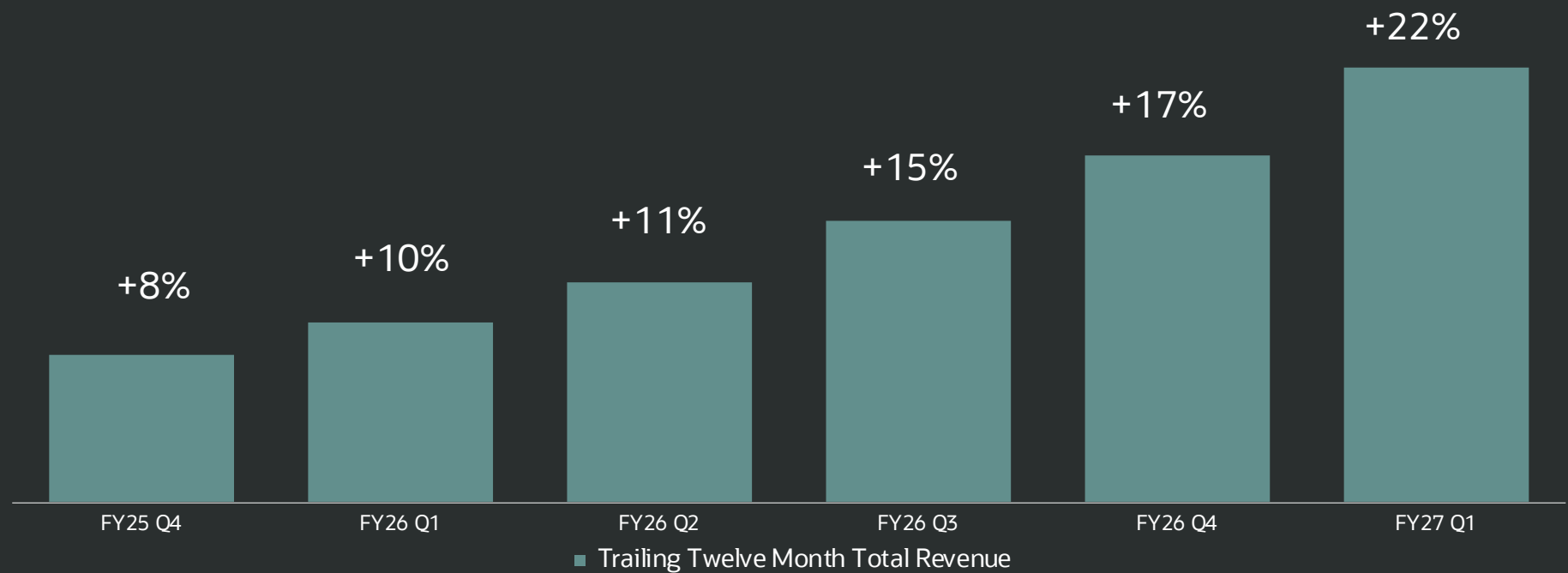
ORACLE

Oracle Cloud Infrastructure

Mahesh Thiagarajan
President, OCI



OCI is becoming the growth engine for Oracle, accelerating overall revenue growth.



1 – Growth rates are year-over-year growth.

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Our Approach

- **Accelerated**
- **Scalable**
- **Fungible**
- **Durable**

Accelerating Power Delivery

Power innovation

Grid-safe interconnection

Responsible development



Turbines

First to start engineering
behind-the-meter turbines

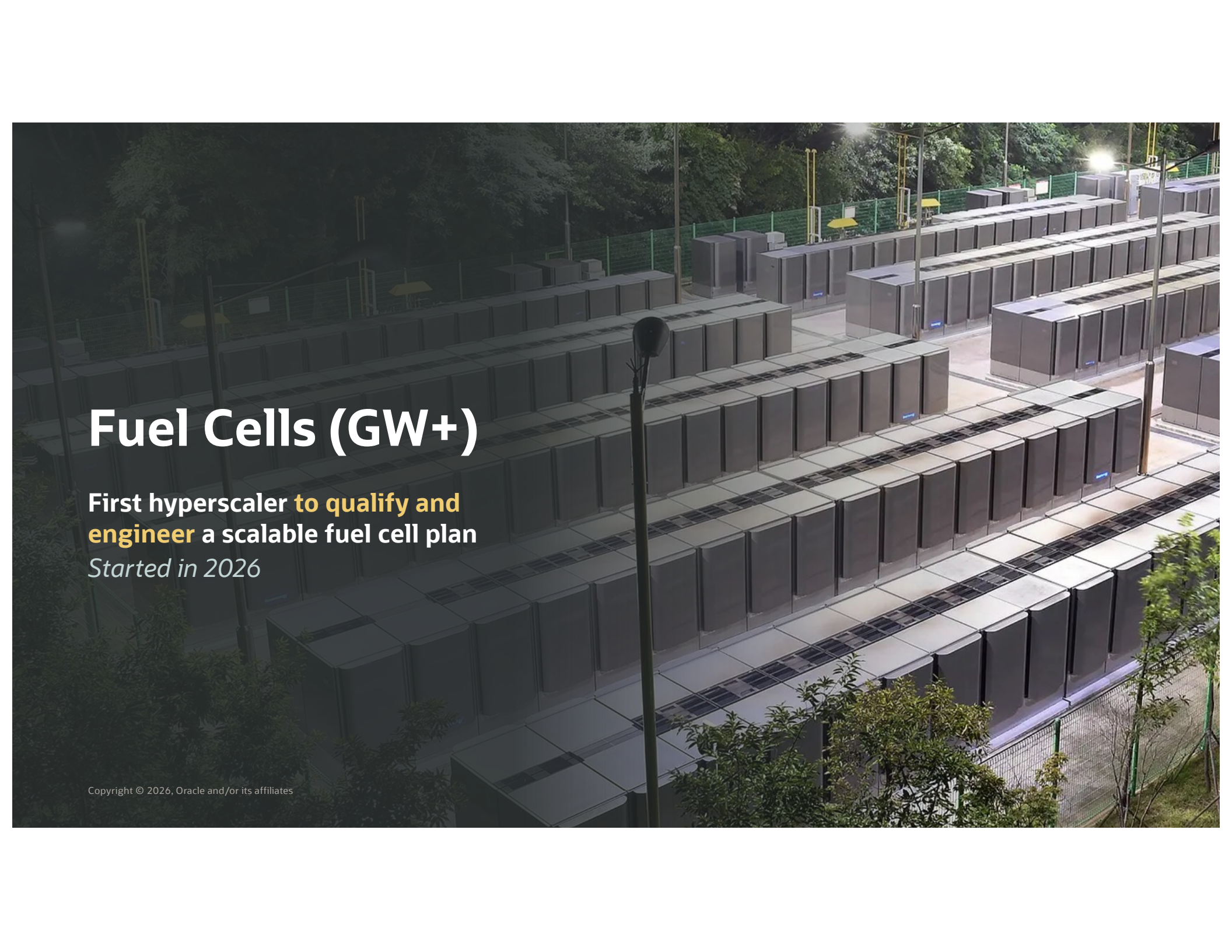
Started in 2024



Reciprocating Engines

First hyperscaler to engineer a
differentiated solution for AI workloads

Started in 2025



Fuel Cells (GW+)

First hyperscaler **to qualify and engineer** a scalable fuel cell plan

Started in 2026

OCI Grid Integration Resources (GIR)

Started in 2025

- **Standardized OCI grid interfaces**
- **Co-Innovation with Grid partners**
- **Productized grid solutions**

AI Power Load Testing Simulator



POWERing partnerships



Responsible Data Center Development

1

JOB

Create
good-paying
jobs

2

ENVIRONMENT

Protect
land, water
and air

3

COMMUNITY

Invest
and engage
local
communities

4

FUTURE

Empower
future
generations

5

ACCOUNTABILITY

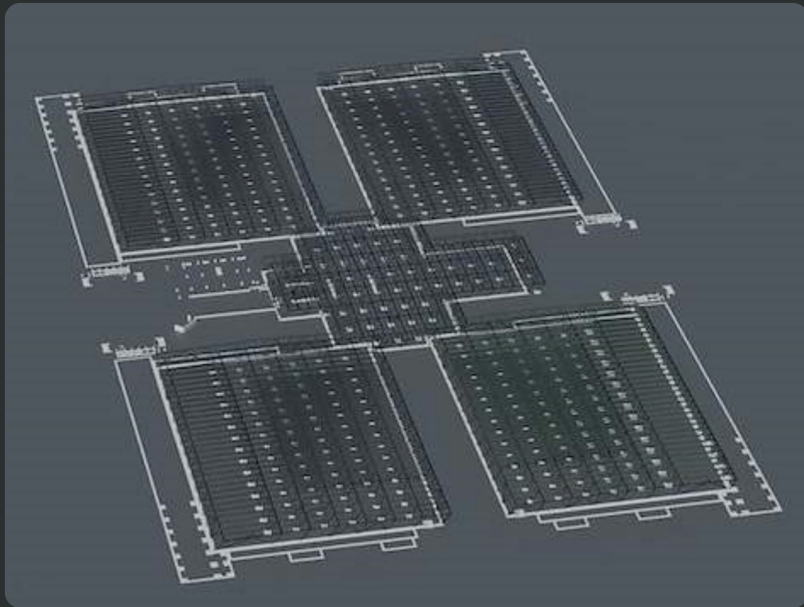
Deliver
on our
commitments

**OCI is committed to being a good neighbor within the
communities we operate Data Centers**

Accelerating DC Delivery

Modular Data Center design enables phased delivery

Integrated fit-out for data halls, power, cooling and networks



Modular

Reuse established designs across deployments.

Flexible

Configure power and cooling for different hardware densities.

Phased

Bring buildings and capacity online in phases.

Supply chain and manufacturing at scale

Supply chain

172 Hardware suppliers

159 Qualified manufacturers supplying components and assemblies

68 Data center suppliers

65 MEP suppliers

Manufacturing capacity

2×

Compared to prior-year

GPU rack shipments

~3×

Compared to prior-year

Q1 FY27: Data center capacity delivery

Projects we worked to deliver to customers during the quarter

38

**Data center
capacity projects**

11

Countries

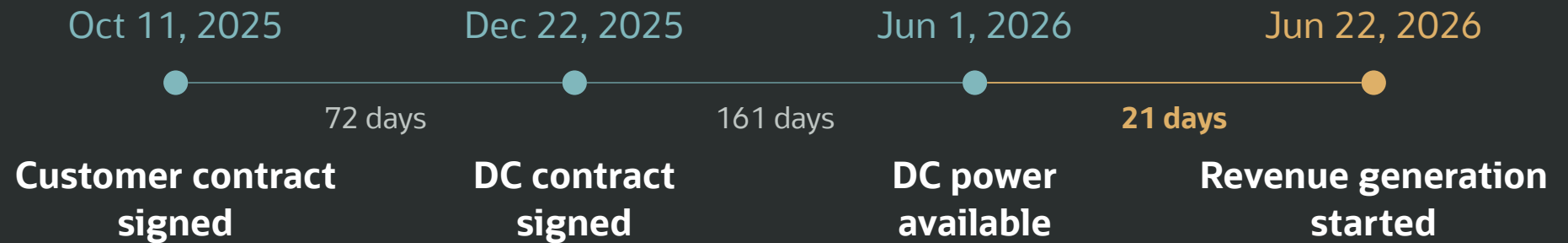
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**Gigawatt-scale
data center project**

4 additional in construction

Accelerated Delivery Sample

From customer contract signing to revenue generation



21 days from DC power availability to revenue generation

Accelerated Revenue Delivery

8.5 MW

Delivered per day

Q1 FY27

4.0x

Compared to prior-year



Scale Only Matters When Quality Keeps Pace

At our gigawatt-scale Abilene data center

<24 hrs

Customer acceptance

Most Recent Data Hall

~99%

Availability

Fungible Infrastructure

OCI SuperCluster Multi-Tenancy

OCI allocates a single SuperCluster across multiple customers, with security innovation on the RDMA network.

512-GPU cluster

16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs
16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs
16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs
16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs	16 GPUs

Each block represents one customer

$$512 \div 16 =$$

32

customers

Fungibility in action

OCI can reallocate GPUs between customers at any time at speed

Recent customer reallocation

8k GPUs

Reallocated in a matter of hours

AI infra customers

**~1,000
customers**

Fungible Hardware & DC Design

Differentiated designs makes data centers fungible during its entire lifetime

OCI L2ARC *Launched in 2025*

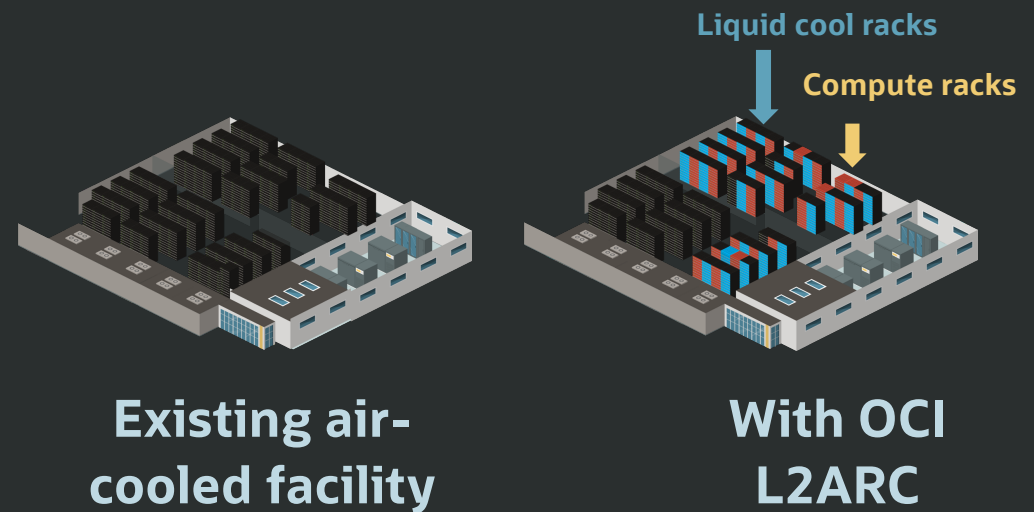
Fungible AC DCs for LC Racks

Liquid-cooled hardware *Announcing*

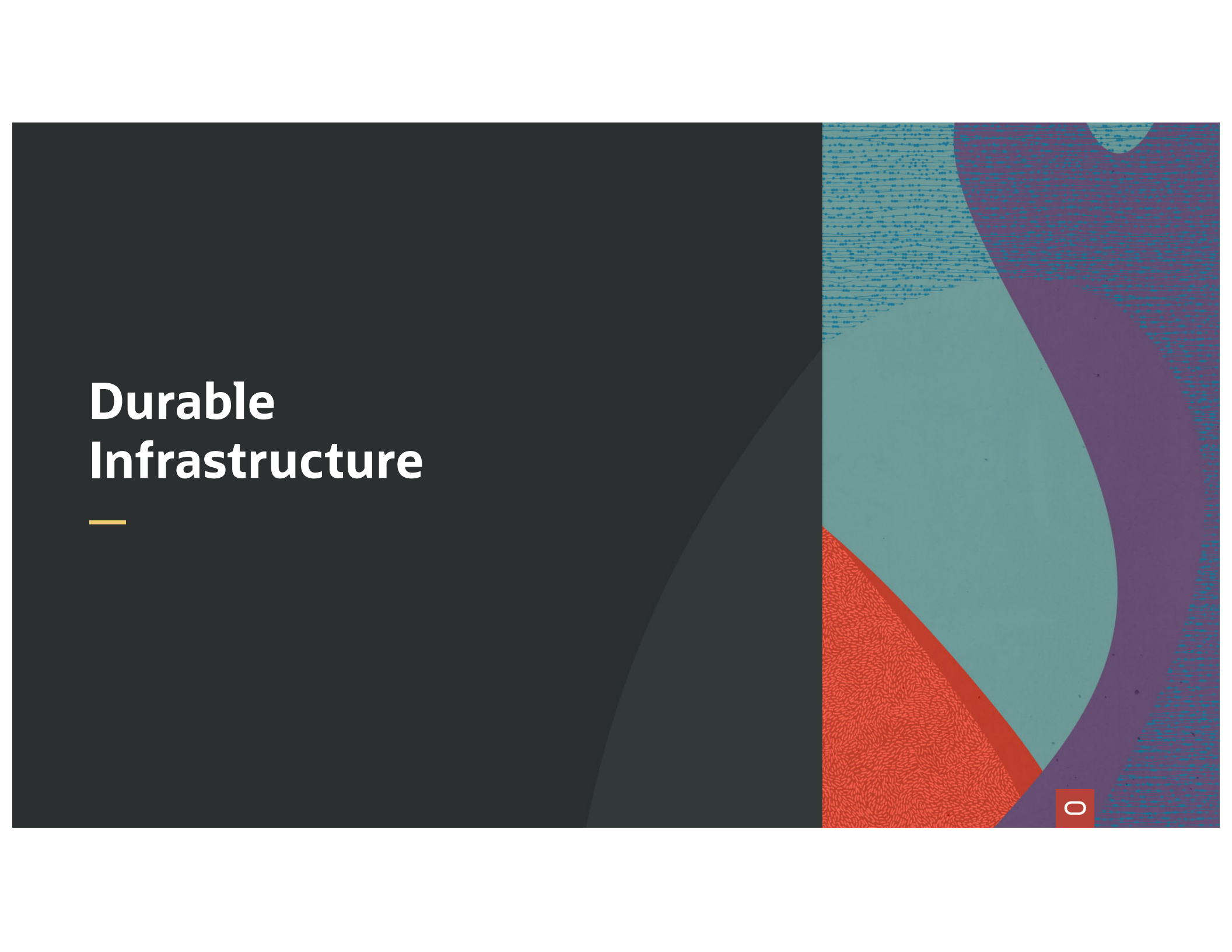
CPU and network racks

Continued air-cooled support

CPU, GPU and network racks



Durable Infrastructure

The background of the slide is a dark grey. On the right side, there is a large, abstract graphic composed of several overlapping shapes. A large, light blue circle is partially visible. Below it, there is a red shape with a dense, textured pattern of small dots. To the right of the red shape is a purple shape. The top right corner features a pattern of horizontal lines with small dots. A small orange square with a white circle inside is located in the bottom right corner.



**Oracle
Acceleron**

Host accelerators

Converged NIC · ZPR

Fabric architecture

Front-end RDMA · Multiplanar

Fabric accelerators

Disintermediation

2×

**Packet processing
performance**

3×

**Storage IOPS
improvement**

OCI Acceleron 2026 – Next wave of innovation

OCI differentiation offers better workload economics

Front-end RDMA

Congestion control and connectivity for selected inference, storage and HPC workloads.

NVMe block storage

Storage acceleration across supported VM and bare metal shapes through standard interfaces.

OCCL resilience

Multiplanar resilience, load balancing and automatic failover help AI workloads recover.

Older CPU (OCPU) generations still win **new business**

Sample customer commitment: 1.0M OCPUs

99%

of committed OCPUs are on
prior-generation hardware

2017–2021

OCI platform launch years

18–48

Months of 100% committed
consumption

Durable

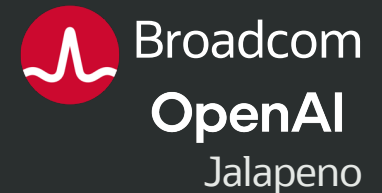
Innovation to reduce Capital demands

Accelerator Partners

Broadest portfolio
in the industry



nVIDIA®



Bring Your Own hardware, powered by OCI

OCI or Industry Standard designs while OCI Value remains



OCI Leanguard

Off Box Network Virtualization that integrates with OCI seamlessly

Industry Standard Design

ORV3 & Hardware Partner Reference Design

Access to all OCI Services

Integration enables access to all OCI services just like Oracle Hardware

AI growth extends **beyond GPUs**

Average non-GPU share

13%

Average share of customer revenue from non-GPU services from TCV

OCI service adoption

40+

Additional OCI services used on average per AI infrastructure customer

Durable

Oracle Enterprise Data Platform



OCI's **Enterprise AI** strategy starts with data

Bringing AI to proprietary, mission critical enterprise data

Enterprise data

SQL and vector search together in Oracle AI Database

Proprietary data gives AI business context

Models and agents

Model choice and managed agents on OCI

Retrieve enterprise data and connect tools to business workflows

Security at each layer

Identity, network and application controls

Deep Data Security enforces configured data access before results reach the model



Oracle AI Database

Oracle's Deep Trust AI Architecture

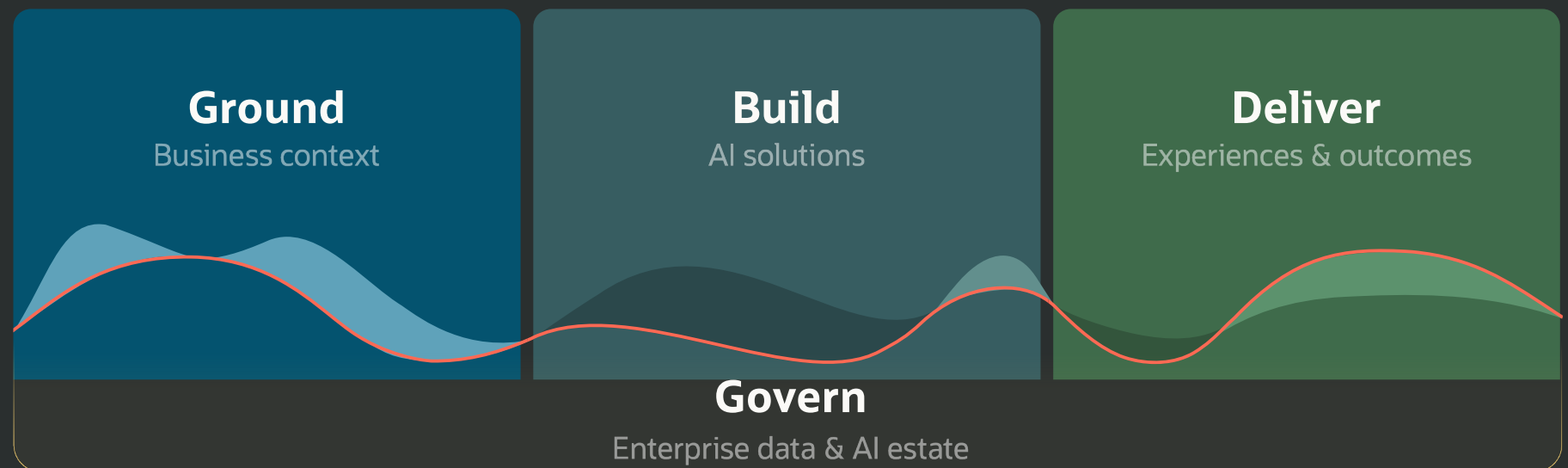
uniquely embeds trust deeply
inside the underlying
infrastructure layers

Delivering **faster** AI-driven
productivity and innovation
with **less risk**



Oracle AI Data Platform

Turn business context into AI outcomes at enterprise scale



Multicloud expands the **enterprise AI** opportunity

71

**Live Multicloud regions
FY27 Q2 to date**

+209%

From 23 regions at FY25 year-end

Oracle AI Database in customers' chosen cloud

Runs inside AWS, Microsoft Azure and
Google Cloud, as well as OCI

Use Oracle Database alongside each cloud's
AI, applications and services

Multicloud success **in weeks**



Oracle Database@AWS

4 weeks

**410 TB database migrated
with no downtime**

Enterprise data on AWS with
Amazon Bedrock for AI



Oracle Database@Azure

Within weeks

**Integration and engineering
validations completed**

7M billing transactions daily
in Azure roadside tolling

ORACLE
CLOUD
Infrastructure

**is a durable, scalable business that is
accelerating revenue at industry
leading pace**