

ORACLE CORP

FORM 10-Q (Quarterly Report)

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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended November 30, 2011

or

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission File Number: 000-51788

Oracle Corporation

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

54-2185193
(I.R.S. Employer
Identification No.)

500 Oracle Parkway
Redwood City, California
(Address of principal executive offices)

94065
(Zip Code)

(650) 506-7000
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	☒	Accelerated filer	☐
Non-accelerated filer	☐	Smaller reporting company	☐

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares of registrant's common stock outstanding as of December 16, 2011 was: 5,025,837,000.

ORACLE CORPORATION
FORM 10-Q QUARTERLY REPORT

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Cautionary Note on Forward-Looking Statements

For purposes of this Quarterly Report, the terms “Oracle,” “we,” “us” and “our” refer to Oracle Corporation and its consolidated subsidiaries. This Quarterly Report on Form 10-Q contains statements that are not historical in nature, are predictive in nature, or that depend upon or refer to future events or conditions or contain forward-looking statements within the meaning of Section 21 of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. These include, among other things, statements regarding:

- our expectation to continue to acquire companies, products, services and technologies;
- our expectation that our software business’ total revenues and our profits generally will continue to increase;
- our belief that software license updates and product support revenues and margins will grow;
- our international operations providing a significant portion of our total revenues and expenses;
- our expectation to continue to make investments in research and development and related product opportunities, including opportunities to improve existing hardware products and services or develop new hardware products and services;
- our expectation to grow our consulting revenues;
- the sufficiency of our sources of funding;
- our belief that we have adequately provided for any reasonably foreseeable outcomes related to our tax audits and that any settlement will not have a material adverse effect on our consolidated financial position or results of operations;
- our expectation of incurring the majority of the remaining expenses pursuant to the Sun Restructuring Plan through the remainder of fiscal 2012;

as well as other statements regarding our future operations, financial condition and prospects, and business strategies. Forward-looking statements may be preceded by, followed by or include the words “expects,” “anticipates,” “intends,” “plans,” “believes,” “seeks,” “estimates,” “will,” “is designed to” and similar expressions. We claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 for all forward-looking statements. We have based these forward-looking statements on our current expectations and projections about future events. These forward-looking statements are subject to risks, uncertainties and assumptions about our business that could affect our future results and could cause those results or other outcomes to differ materially from those expressed or implied in the forward-looking statements. Factors that might cause or contribute to such differences include, but are not limited to, those discussed in “Risk Factors” included in documents we file from time to time with the U.S. Securities and Exchange Commission, including our Annual Report on Form 10-K for our fiscal year ended May 31, 2011 and our other Quarterly Reports on Form 10-Q to be filed by us in our fiscal year 2012, which runs from June 1, 2011 to May 31, 2012.

We have no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or risks, except to the extent required by applicable securities laws. If we do update one or more forward-looking statements, no inference should be drawn that we will make additional updates with respect to those or other forward-looking statements. New information, future events or risks could cause the forward-looking events we discuss in this Quarterly Report not to occur. You should not place undue reliance on these forward-looking statements, which reflect our opinions only as of the date of this Quarterly Report.

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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements (Unaudited)

ORACLE CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS As of November 30, 2011 and May 31, 2011 (Unaudited)

(in millions, except per share data)	November 30, 2011	May 31, 2011
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 13,286	\$ 16,163
Marketable securities	17,726	12,685
Trade receivables, net of allowances for doubtful accounts of \$352 and \$372 as of November 30, 2011 and May 31, 2011, respectively	4,434	6,628
Inventories	218	303
Deferred tax assets	1,239	1,189
Prepaid expenses and other current assets	1,579	2,206
Total current assets	<u>38,482</u>	<u>39,174</u>
Non-current assets:		
Property, plant and equipment, net	2,900	2,857
Intangible assets, net	7,152	7,860
Goodwill	21,994	21,553
Deferred tax assets	1,122	1,076
Other assets	1,260	1,015
Total non-current assets	<u>34,428</u>	<u>34,361</u>
Total assets	<u>\$ 72,910</u>	<u>\$ 73,535</u>
LIABILITIES AND EQUITY		
Current liabilities:		
Notes payable, current and other current borrowings	\$ —	\$ 1,150
Accounts payable	445	494
Accrued compensation and related benefits	1,582	2,320
Deferred revenues	6,091	6,802
Other current liabilities	2,954	3,426
Total current liabilities	<u>11,072</u>	<u>14,192</u>
Non-current liabilities:		
Notes payable and other non-current borrowings	14,778	14,772
Income taxes payable	3,383	3,169
Other non-current liabilities	1,410	1,157
Total non-current liabilities	<u>19,571</u>	<u>19,098</u>
Commitments and contingencies		
Oracle Corporation stockholders' equity:		
Preferred stock, \$0.01 par value—authorized: 1.0 shares; outstanding: none	—	—
Common stock, \$0.01 par value and additional paid in capital—authorized: 11,000 shares; outstanding: 5,032 shares as of November 30, 2011 and 5,068 shares as of May 31, 2011	17,245	16,653
Retained earnings	24,383	22,581
Accumulated other comprehensive income	292	542
Total Oracle Corporation stockholders' equity	<u>41,920</u>	<u>39,776</u>
Noncontrolling interests	347	469
Total equity	<u>42,267</u>	<u>40,245</u>
Total liabilities and equity	<u>\$ 72,910</u>	<u>\$ 73,535</u>

See notes to condensed consolidated financial statements.

ORACLE CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
For the Three and Six Months Ended November 30, 2011 and 2010
(Unaudited)

(in millions, except per share data)	Three Months Ended November 30,		Six Months Ended November 30,	
	2011	2010	2011	2010
Revenues:				
New software licenses	\$ 2,048	\$ 1,999	\$ 3,546	\$ 3,284
Software license updates and product support	3,986	3,645	8,008	7,096
Software revenues	6,034	5,644	11,554	10,380
Hardware systems products	953	1,112	1,981	2,190
Hardware systems support	625	641	1,271	1,261
Hardware systems revenues	1,578	1,753	3,252	3,451
Services	1,180	1,185	2,360	2,253
Total revenues	8,792	8,582	17,166	16,084
Operating expenses:				
Sales and marketing ⁽¹⁾	1,697	1,530	3,327	2,864
Software license updates and product support ⁽¹⁾	298	307	594	615
Hardware systems products ⁽¹⁾	471	525	943	1,082
Hardware systems support ⁽¹⁾	258	356	541	656
Services ⁽¹⁾	929	969	1,865	1,865
Research and development	1,102	1,119	2,152	2,222
General and administrative	277	156	587	428
Amortization of intangible assets	592	614	1,184	1,217
Acquisition related and other	5	47	25	130
Restructuring	52	189	154	318
Total operating expenses	5,681	5,812	11,372	11,397
Operating income	3,111	2,770	5,794	4,687
Interest expense	(192)	(214)	(384)	(410)
Non-operating income, net	41	90	21	165
Income before provision for income taxes	2,960	2,646	5,431	4,442
Provision for income taxes	768	776	1,399	1,219
Net income	\$ 2,192	\$ 1,870	\$ 4,032	\$ 3,223
Earnings per share:				
Basic	\$ 0.43	\$ 0.37	\$ 0.80	\$ 0.64
Diluted	\$ 0.43	\$ 0.37	\$ 0.78	\$ 0.63
Weighted average common shares outstanding:				
Basic	5,041	5,044	5,052	5,035
Diluted	5,123	5,117	5,137	5,100
Dividends declared per common share	\$ 0.06	\$ 0.05	\$ 0.12	\$ 0.10

⁽¹⁾ Exclusive of amortization of intangible assets, which is shown separately below

See notes to condensed consolidated financial statements.

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ORACLE CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS For the Six Months Ended November 30, 2011 and 2010 (Unaudited)

(in millions)	Six Months Ended November 30,	
	2011	2010
Cash Flows From Operating Activities:		
Net income	\$ 4,032	\$ 3,223
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	226	194
Amortization of intangible assets	1,184	1,217
Deferred income taxes	(137)	(76)
Stock-based compensation	298	254
Tax benefits on the exercise of stock options and vesting of restricted stock-based awards	94	142
Excess tax benefits on the exercise of stock options and vesting of restricted stock-based awards	(53)	(86)
Other, net	53	24
Changes in operating assets and liabilities, net of effects from acquisitions:		
Decrease in trade receivables, net	2,128	1,343
Decrease in inventories	93	25
Decrease in prepaid expenses and other assets	424	280
Decrease in accounts payable and other liabilities	(1,306)	(620)
Increase (decrease) in income taxes payable	184	(613)
Decrease in deferred revenues	(544)	(546)
Net cash provided by operating activities	<u>6,676</u>	<u>4,761</u>
Cash Flows From Investing Activities:		
Purchases of marketable securities and other investments	(21,422)	(16,802)
Proceeds from maturities and sales of marketable securities and other investments	16,335	11,153
Acquisitions, net of cash acquired	(571)	(806)
Capital expenditures	(289)	(239)
Net cash used for investing activities	<u>(5,947)</u>	<u>(6,694)</u>
Cash Flows From Financing Activities:		
Payments for repurchases of common stock	(1,798)	(504)
Proceeds from issuances of common stock	434	734
Payments of dividends to stockholders	(607)	(504)
Proceeds from borrowings, net of issuance costs	—	3,204
Repayments of borrowings	(1,150)	(890)
Excess tax benefits on the exercise of stock options and vesting of restricted stock-based awards	53	86
Distributions to noncontrolling interests	(163)	(38)
Net cash (used for) provided by financing activities	<u>(3,231)</u>	<u>2,088</u>
Effect of exchange rate changes on cash and cash equivalents	(375)	351
Net (decrease) increase in cash and cash equivalents	(2,877)	506
Cash and cash equivalents at beginning of period	16,163	9,914
Cash and cash equivalents at end of period	<u>\$ 13,286</u>	<u>\$ 10,420</u>
Non-cash investing and financing transactions:		
Fair value of stock options and restricted stock-based awards assumed in connection with acquisitions	\$ 1	\$ 1
Fair value of contingent consideration payable in connection with acquisition	\$ 346	\$ —
Increase (decrease) in unsettled repurchases of common stock	\$ 25	\$ (4)

See notes to condensed consolidated financial statements.

ORACLE CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
November 30, 2011
(Unaudited)

1. BASIS OF PRESENTATION AND RECENT ACCOUNTING PRONOUNCEMENTS

Basis of Presentation

We have prepared the condensed consolidated financial statements included herein pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (SEC). Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. However, we believe that the disclosures herein are adequate to ensure the information presented is not misleading. These unaudited condensed consolidated financial statements should be read in conjunction with the audited financial statements and the notes thereto included in our Annual Report on Form 10-K for the fiscal year ended May 31, 2011.

We believe that all necessary adjustments, which consisted only of normal recurring items, have been included in the accompanying financial statements to present fairly the results of the interim periods. The results of operations for the interim periods presented are not necessarily indicative of the operating results to be expected for any subsequent interim period or for our fiscal year ending May 31, 2012. General and administrative expenses as presented in our condensed consolidated statements of operations during the three and six months ended November 30, 2010 included a benefit of \$120 million related to the recovery of legal costs, which reduced our expenses in these periods.

There have been no significant changes in new accounting pronouncements or to our significant accounting policies that were disclosed in our Annual Report on Form 10-K for the fiscal year ended May 31, 2011 that have had a significant impact on our consolidated financial statements or notes thereto.

Certain prior year balances have been reclassified to conform to the current year's presentation. Such reclassifications did not affect total revenues, operating income or net income.

Acquisition Related and Other Expenses

Acquisition related and other expenses consist of personnel related costs for transitional and certain other employees, stock-based compensation expenses, integration related professional services, certain business combination adjustments including adjustments after the measurement period has ended and changes in fair value of contingent consideration payable (further discussed in Note 2 below), and certain other operating expenses, net. Stock-based compensation included in acquisition related and other expenses resulted from unvested options and restricted stock-based awards assumed from acquisitions whereby vesting was accelerated upon termination of the employees pursuant to the original terms of those options and restricted stock-based awards.

(in millions)	Three Months Ended November 30,		Six Months Ended November 30,	
	2011	2010	2011	2010
Transitional and other employee related costs	\$ 1	\$ 28	\$ 12	\$ 77
Stock-based compensation	2	5	3	6
Professional fees and other, net	(8)	31	(8)	59
Business combination adjustments, net	10	(17)	18	(12)
Total acquisition related and other expenses	<u>\$ 5</u>	<u>\$ 47</u>	<u>\$ 25</u>	<u>\$ 130</u>

Non-Operating Income, net

Non-operating income, net consists primarily of interest income, net foreign currency exchange gains (losses), the noncontrolling interests in the net profits of our majority-owned subsidiaries (Oracle Financial Services

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)
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(Unaudited)

Software Limited and Oracle Japan), and net other income (losses), including net realized gains and losses related to all of our investments and net unrealized gains and losses related to the small portion of our investment portfolio that we classify as trading.

(in millions)	Three Months Ended November 30,		Six Months Ended November 30,	
	2011	2010	2011	2010
Interest income	\$ 58	\$ 39	\$ 114	\$ 73
Foreign currency gains (losses), net	(10)	33	(40)	82
Noncontrolling interests in income	(25)	(22)	(52)	(47)
Other income (loss), net	18	40	(1)	57
Total non-operating income, net	<u>\$ 41</u>	<u>\$ 90</u>	<u>\$ 21</u>	<u>\$ 165</u>

Comprehensive Income

Comprehensive income consists of the following, net of income tax effects: net income, net foreign currency translation gains and losses, net unrealized gains and losses related to defined benefit plans and net unrealized gains and losses on marketable debt and equity securities that we classify as available-for-sale. The following table sets forth the calculation of comprehensive income:

(in millions)	Three Months Ended November 30,		Six Months Ended November 30,	
	2011	2010	2011	2010
Net income	\$ 2,192	\$ 1,870	\$ 4,032	\$ 3,223
Foreign currency translation gains (losses), net	(307)	160	(255)	310
Unrealized gains (losses) on defined benefit plans, net	(5)	—	(4)	2
Unrealized gains on marketable securities, net	12	11	9	11
Comprehensive income	<u>\$ 1,892</u>	<u>\$ 2,041</u>	<u>\$ 3,782</u>	<u>\$ 3,546</u>

Sales of Financing Receivables

We offer certain of our customers the option to acquire our products and services offerings through separate long-term payment contracts. We generally sell these contracts that we have financed on a non-recourse basis to financial institutions within 90 days of the contracts' dates of execution. We record the transfers of amounts due from customers to financial institutions as sales of financing receivables because we are considered to have surrendered control of these financing receivables. During the three and six months ended November 30, 2011, \$108 million and \$887 million of financing receivables were sold to financial institutions, respectively.

Recent Accounting Pronouncements

Testing Goodwill for Impairment: In September 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update No. 2011-08, *Intangibles—Goodwill and Other (Topic 350)—Testing Goodwill for Impairment* (ASU 2011-08), to allow entities to use a qualitative approach to test goodwill for impairment. ASU 2011-08 permits an entity to first perform a qualitative assessment to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying value. If it is concluded that this is the case, it is necessary to perform the currently prescribed two-step goodwill impairment test. Otherwise, the

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two-step goodwill impairment test is not required. ASU 2011-08 is effective for us in fiscal 2013 and earlier adoption is permitted. We are currently evaluating the impact of our pending adoption of ASU 2011-08 on our consolidated financial statements.

Presentation of Comprehensive Income: In June 2011, the FASB issued Accounting Standards Update No. 2011-05, *Comprehensive Income (Topic 220) — Presentation of Comprehensive Income* (ASU 2011-05), to require an entity to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. ASU 2011-05 eliminates the option to present the components of other comprehensive income as part of the statement of equity. ASU 2011-05 is effective for us in our first quarter of fiscal 2013 and should be applied retrospectively. We are currently evaluating the impact of our pending adoption of ASU 2011-05 on our consolidated financial statements.

Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements: In May 2011, the FASB issued Accounting Standards Update No. 2011-04, *Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and International Financial Reporting Standards (Topic 820)— Fair Value Measurement* (ASU 2011-04), to provide a consistent definition of fair value and ensure that the fair value measurement and disclosure requirements are similar between U.S. Generally Accepted Accounting Principles (GAAP) and International Financial Reporting Standards. ASU 2011-04 changes certain fair value measurement principles and enhances the disclosure requirements particularly for Level 3 fair value measurements (as defined in Note 3 below). ASU 2011-04 is effective for us in our fourth quarter of fiscal 2012 and should be applied prospectively. We are currently evaluating the impact of our pending adoption of ASU 2011-04 on our consolidated financial statements.

2. ACQUISITIONS

Fiscal 2012 Acquisitions

Acquisition of Pillar Data Systems, Inc.

On July 18, 2011, we acquired Pillar Data Systems, Inc. (Pillar Data), a provider of enterprise storage systems solutions. Prior to the acquisition, Pillar Data was directly and indirectly majority-owned and controlled by Lawrence J. Ellison, our Chief Executive Officer, director and largest stockholder. Pursuant to the agreement and plan of merger dated as of June 29, 2011 (Merger Agreement), we acquired all of the issued and outstanding equity interests of Pillar Data from the stockholders in exchange for rights to receive contingent cash consideration (Earn-Out), if any, pursuant to an Earn-Out calculation. An affiliate of Mr. Ellison's has a preference right to receive the first approximately \$565 million of the Earn-Out, if any, and rights to 55% of any amount of the Earn-Out that exceeds \$565 million.

The Earn-Out will be calculated with respect to a three-year period that commenced with our second quarter of fiscal 2012 and will conclude with our first quarter of fiscal 2015 (Earn-Out Period). The Earn-Out will be an amount (if positive) calculated based on the product of (i) the difference between (x) future revenues generated from the sale of certain Pillar Data products during Oracle's last four full fiscal quarters during the Earn-Out Period minus (y) certain losses associated with certain Pillar Data products incurred over the entire Earn-Out Period, multiplied by (ii) three. Our obligation to pay the Earn-Out will be subject to reduction as a result of our right to set-off the amount of any indemnification claims we may have under the Merger Agreement. We do not expect the amount of the Earn-Out or its potential impact will be material to our results of operations or financial position.

We have included the financial results of Pillar Data in our consolidated financial statements from the date of acquisition. The estimated fair value of the liability for contingent consideration, representing the preliminary

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)
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purchase price payable for our acquisition of Pillar Data, was approximately \$346 million and is included in other non-current liabilities in our consolidated balance sheet. This preliminary purchase price payable may differ from the amount that is ultimately payable via the Earn-Out calculation (described above) with any changes in the liability recorded as acquisition related and other in our consolidated statements of operations until the liability is settled. We have preliminarily recorded \$142 million of identifiable intangible assets and \$10 million of net tangible liabilities, based on their estimated fair values, and \$214 million of residual goodwill. The fair value of contingent consideration payable was estimated using a discounted cash flow technique with significant inputs that are not observable in the market and thus represents a Level 3 fair value measurement as defined in the FASB's Accounting Standards Codification (ASC) 820, *Fair Value Measurements and Disclosures*. The significant inputs in the Level 3 measurement not supported by market activity included our probability assessments of expected future cash flows related to our acquisition of Pillar Data during the Earn-Out Period, appropriately discounted considering the uncertainties associated with the obligation, and calculated in accordance with the terms of the Merger Agreement. Subsequent to the date of acquisition, the estimated fair value of the Earn-Out liability increased to \$368 million as of November 30, 2011 primarily as a result of the passage of time and the corresponding impact of discounting.

Other Fiscal 2012 Acquisitions

During the first half of fiscal 2012, we acquired certain other companies and purchased certain technology and development assets primarily to expand our products and services offerings. These acquisitions were not significant individually or in the aggregate. We have included the financial results of these companies in our consolidated results from their respective acquisition dates.

The preliminary estimates of fair value for the assets acquired and liabilities assumed for acquisitions completed during the first half of fiscal 2012 were based upon preliminary calculations and valuations and our estimates and assumptions for each of these acquisitions are subject to change as we obtain additional information for our estimates during the respective measurement periods (up to one year from the acquisition date). The primary areas of those preliminary estimates that are not yet finalized related to certain tangible assets and liabilities acquired, identifiable intangible assets, certain legal matters, and income and non-income based taxes.

Proposed Acquisitions

On October 24, 2011, we entered into an Agreement and Plan of Merger (Merger Agreement) with RightNow Technologies, Inc. (RightNow), a provider of cloud-based customer service. Upon the consummation of the merger, each share of RightNow common stock will be converted into the right to receive \$43.00 per share in cash. In addition, outstanding options to acquire RightNow common stock and RightNow restricted stock-based awards will generally be converted into options and restricted stock-based awards, as the case may be, denominated in shares of Oracle common stock based on formulas contained in the Merger Agreement. The estimated total purchase price of RightNow is approximately \$1.6 billion.

Completion of this transaction is subject to certain regulatory approvals and customary closing conditions.

In addition, we have also agreed to acquire certain other companies for amounts that are not material to our business. We expect to close such acquisitions within the next twelve months.

Fiscal 2011 Acquisitions

On January 5, 2011, we completed our acquisition of Art Technology Group, Inc. (ATG), a provider of eCommerce software and related on demand commerce optimization applications. We have included the financial results of ATG in our consolidated financial statements from the date of acquisition. The total preliminary purchase price for ATG was approximately \$1.0 billion, which consisted of approximately \$990 million in cash

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November 30, 2011
(Unaudited)

and \$16 million for the fair value of stock options and restricted stock-based awards assumed. We have preliminarily recorded \$404 million of identifiable intangible assets and \$50 million of net tangible assets, based on their estimated fair values, and \$552 million of residual goodwill.

On August 11, 2010, we completed our acquisition of Phase Forward Incorporated (Phase Forward), a provider of applications for life sciences companies and healthcare providers. We have included the financial results of Phase Forward in our consolidated financial statements from the date of acquisition. The total purchase price for Phase Forward was approximately \$736 million, which consisted of approximately \$735 million in cash and \$1 million for the fair value of restricted stock-based awards assumed. We recorded \$370 million of identifiable intangible assets, \$20 million of in-process research and development and \$17 million of net tangible assets, based on their estimated fair values, and \$329 million of residual goodwill.

During fiscal 2011, we acquired certain other companies and purchased certain technology and development assets to expand our products and services offerings. These acquisitions were not significant individually or in the aggregate. We have included the financial results of these companies in our consolidated results from their respective acquisition dates.

The estimates of fair values for the assets acquired and liabilities assumed for certain acquisitions completed during fiscal 2011 were based upon preliminary calculations and valuations and our estimates and assumptions for each of these acquisitions are subject to change as we obtain additional information for our estimates during the respective measurement periods (up to one year from the acquisition date). The primary areas of those estimates that are not yet finalized related to certain tangible assets and liabilities acquired, identifiable intangible assets, certain legal matters, and income and non-income based taxes.

Unaudited Pro Forma Financial Information

The unaudited pro forma financial information in the table below summarizes the combined results of operations for Oracle, Pillar Data, ATG, Phase Forward, and certain other companies that we acquired since the beginning of fiscal 2011 (which were considered significant for the purposes of unaudited pro forma financial information disclosure) as though the companies were combined as of the beginning of fiscal 2011. The pro forma financial information for all periods presented also includes the business combination accounting effects resulting from these acquisitions including our amortization charges from acquired intangible assets (certain of which are preliminary), stock-based compensation charges for unvested stock options and restricted stock-based awards assumed, if any, and the related tax effects as though the aforementioned companies were combined as of the beginning of fiscal 2011. The pro forma financial information as presented below is for informational purposes only and is not indicative of the results of operations that would have been achieved if the acquisitions had taken place at the beginning of fiscal 2011.

The unaudited pro forma financial information for the three and six months ended November 30, 2011 combined the historical results of Oracle for the three and six months ended November 30, 2011, the historical results of Pillar Data for the three months ended June 30, 2011 (adjusted due to differences in reporting periods and considering the date we acquired Pillar Data), the historical results of certain other companies that we acquired since the beginning of fiscal 2012 based upon their respective previous reporting periods and the dates these companies were acquired by us, and the effects of the pro forma adjustments listed above.

The unaudited pro forma financial information for the three and six months ended November 30, 2010 combined the historical results of Oracle for the three and six months ended November 30, 2010, the historical results of Pillar Data for the three and six months ended December 31, 2010 (due to differences in reporting periods), the historical results of ATG for the three and six months ended September 30, 2010 (due to differences in reporting periods), the historical results of Phase Forward for the three months ended June 30, 2010 (adjusted due to differences in reporting periods and considering the date we acquired Phase Forward), the historical results of

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certain other companies that we acquired since the beginning of fiscal 2011 based upon their respective previous reporting periods and the dates these companies were acquired by us, and the effects of the pro forma adjustments listed above.

(in millions, except per share data)	Three Months Ended November 30,		Six Months Ended November 30,	
	2011	2010	2011	2010
Total revenues	\$ 8,792	\$ 8,664	\$ 17,184	\$ 16,291
Net income	\$ 2,192	\$ 1,840	\$ 4,017	\$ 3,163
Basic earnings per share	\$ 0.43	\$ 0.36	\$ 0.80	\$ 0.63
Diluted earnings per share	\$ 0.43	\$ 0.36	\$ 0.78	\$ 0.62

3. FAIR VALUE MEASUREMENTS

We perform fair value measurements in accordance with the guidance provided by ASC 820. ASC 820 defines fair value as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When determining the fair value measurements for assets and liabilities required to be recorded at their fair values, we consider the principal or most advantageous market in which we would transact and consider assumptions that market participants would use when pricing the assets or liabilities, such as inherent risk, transfer restrictions, and risk of nonperformance.

ASC 820 establishes a fair value hierarchy that requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. An asset's or liability's categorization within the fair value hierarchy is based upon the lowest level of input that is significant to the fair value measurement. ASC 820 establishes three levels of inputs that may be used to measure fair value:

- Level 1: quoted prices in active markets for identical assets or liabilities;
- Level 2: inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices in active markets for similar assets or liabilities, quoted prices for identical or similar assets or liabilities in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities; or
- Level 3: unobservable inputs that are supported by little or no market activity and that are significant to the fair values of the assets or liabilities.

Assets and Liabilities Measured at Fair Value on a Recurring Basis

Our assets and liabilities measured at fair value on a recurring basis, excluding accrued interest components, consisted of the following (Level 1, 2 and 3 inputs are defined above):

(in millions)	November 30, 2011				May 31, 2011		
	Fair Value Measurements Using				Fair Value Measurements		
	Input Types				Using Input Types		
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Total
Assets:							
Money market funds	\$ 26	\$ —	\$ —	\$ 26	\$ 3,362	\$ —	\$ 3,362
U.S. Treasury, U.S. government and U.S. government agency debt securities	1,065	—	—	1,065	1,150	—	1,150
Commercial paper debt securities	—	16,855	—	16,855	—	11,884	11,884
Corporate debt securities and other	132	1,886	—	2,018	106	1,885	1,991
Derivative financial instruments	—	75	—	75	—	69	69
Total assets	\$ 1,223	\$ 18,816	\$ —	\$ 20,039	\$ 4,618	\$ 13,838	\$ 18,456
Liabilities:							
Contingent consideration payable	\$ —	\$ —	\$ 368	\$ 368	\$ —	\$ —	\$ —

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Our valuation techniques used to measure the fair values of our money market funds, U.S. Treasury, U.S. government and U.S. government agency debt securities and certain other marketable securities that were classified as Level 1 in the table above were derived from quoted market prices as substantially all of these instruments have maturity dates, if any, within one year from our date of purchase and active markets for these instruments exist. Our valuation techniques used to measure the fair values of Level 2 instruments listed in the table above, generally all of which mature within one year and the counterparties to which have high credit ratings, were derived from the following: non-binding market consensus prices that are corroborated by observable market data, quoted market prices for similar instruments, or pricing models, such as discounted cash flow techniques, with all significant inputs derived from or corroborated by observable market data including LIBOR-based yield curves, among others. Our valuation techniques and Level 3 inputs used to estimate the fair value of contingent consideration payable in connection with our acquisition of Pillar Data are described in Note 2.

Our cash and cash equivalents, marketable securities and derivative financial instruments are recognized and measured at fair value in our condensed consolidated financial statements. Based on the trading prices of our \$14.8 billion and \$15.9 billion of borrowings, which consisted of senior notes that were outstanding at November 30, 2011 and senior notes and short-term borrowings that were outstanding as of May 31, 2011, respectively, and the interest rates we could obtain for other borrowings with similar terms at those dates, the estimated fair values of our borrowings at November 30, 2011 and May 31, 2011 were \$17.3 billion and \$17.4 billion, respectively.

4. INVENTORIES

Inventories consisted of the following:

(in millions)	November 30, 2011	May 31, 2011
Raw materials	\$ 71	\$ 94
Work-in-process	20	17
Finished goods	127	192
Total	<u>\$ 218</u>	<u>\$ 303</u>

5. INTANGIBLE ASSETS AND GOODWILL

The changes in intangible assets for fiscal 2012 and the net book value of intangible assets at November 30, 2011 and May 31, 2011 were as follows:

	Intangible Assets, Gross			Accumulated Amortization			Intangible Assets, Net		Weighted Average Useful Life
	May 31, 2011	November 30, 2011	November 30, 2011	May 31, 2011	Expense	November 30, 2011	May 31, 2011	November 30, 2011	
(Dollars in millions)									
Software support agreements and related relationships	\$ 5,177	\$ 44	\$ 5,221	\$ (2,745)	\$ (290)	\$ (3,035)	\$ 2,432	\$ 2,186	9 years
Hardware systems support agreements and related relationships	760	8	768	(147)	(59)	(206)	613	562	7 years
Developed technology	6,034	165	6,199	(3,728)	(457)	(4,185)	2,306	2,014	5 years
Core technology	2,295	254	2,549	(1,272)	(168)	(1,440)	1,023	1,109	6 years
Customer relationships	2,063	35	2,098	(926)	(177)	(1,103)	1,137	995	7 years
Trademarks	528	9	537	(229)	(33)	(262)	299	275	7 years
Total intangible assets subject to amortization	16,857	515	17,372	(9,047)	(1,184)	(10,231)	7,810	7,141	
In-process research and development	50	(39)	11	—	—	—	50	11	N.A.
Total intangible assets, net	<u>\$ 16,907</u>	<u>\$ 476</u>	<u>\$ 17,383</u>	<u>\$ (9,047)</u>	<u>\$ (1,184)</u>	<u>\$ (10,231)</u>	<u>\$ 7,860</u>	<u>\$ 7,152</u>	

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Total amortization expense related to our intangible assets was \$592 million and \$1.2 billion for the three and six months ended November 30, 2011, respectively, and \$614 million and \$1.2 billion for the three and six months ended November 30, 2010, respectively. As of November 30, 2011, estimated future amortization expenses related to intangible assets were as follows (in millions):

Remainder of Fiscal 2012	\$ 1,162
Fiscal 2013	1,991
Fiscal 2014	1,644
Fiscal 2015	1,244
Fiscal 2016	737
Fiscal 2017	183
Thereafter	180
Total intangible assets subject to amortization	7,141
In-process research and development	11
Total intangible assets, net	<u>\$ 7,152</u>

The changes in the carrying amounts of goodwill, which is generally not deductible for tax purposes, for our operating segments for the six months ended November 30, 2011 were as follows:

	New Software	Software License Updates and Product Support	Hardware		
(in millions)	Licenses	Support	Support	Other ⁽²⁾	Total
Balances as of May 31, 2011	\$ 6,785	\$ 12,052	\$ 1,009	\$ 1,707	\$ 21,553
Goodwill from acquisitions	182	91	183	31	487
Goodwill adjustments ⁽¹⁾	(34)	(9)	—	(3)	(46)
Balances as of November 30, 2011	<u>\$ 6,933</u>	<u>\$ 12,134</u>	<u>\$ 1,192</u>	<u>\$ 1,735</u>	<u>\$ 21,994</u>

⁽¹⁾ Pursuant to our business combinations accounting policy, we record goodwill adjustments for the effect on goodwill of changes to net assets acquired during the measurement period (up to one year from the date of an acquisition). Goodwill adjustments were not significant to our previously reported operating results or financial position.

⁽²⁾ Represents goodwill allocated to our other operating segments.

6. NOTES PAYABLE AND OTHER BORROWINGS

Senior Notes

In accordance with our obligations under a registration rights agreement entered into in July 2010 in connection with the original issuance of our \$3.25 billion of fixed rate senior notes consisting of \$1.0 billion of 3.875% notes due July 2020 (2020 Notes) and \$2.25 billion of 5.375% notes due July 2040 (2040 Notes, and together with the 2020 Notes, the Original Senior Notes), on December 16, 2011 we completed a registered offer to exchange the Original Senior Notes for new freely tradable notes having terms substantially identical to the Original Senior Notes. An aggregate of \$994 million principal amount of the 2020 Notes and an aggregate of \$2.24 billion principal amount of the 2040 Notes were tendered and exchanged in the offer.

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Revolving Credit Agreements

On May 27, 2011, we entered into two revolving credit agreements with BNP Paribas, as initial lender and administrative agent, and BNP Paribas Securities Corp., as sole lead arranger and sole bookrunner (the 2011 Credit Agreements), and borrowed \$1.15 billion pursuant to these agreements. As of June 30, 2011, we repaid the \$1.15 billion and the 2011 Credit Agreements expired pursuant to their terms.

There have been no other significant changes in our notes payable or other borrowing arrangements that were disclosed in our Annual Report on Form 10-K for the fiscal year ended May 31, 2011.

7. RESTRUCTURING ACTIVITIES

Sun Restructuring Plan

During the third quarter of fiscal 2010, our management approved, committed to and initiated a plan to restructure our operations due to our acquisition of Sun Microsystems, Inc. (the Sun Restructuring Plan) in order to improve the cost efficiencies in our merged operations. Our management subsequently amended the Sun Restructuring Plan to reflect additional actions that we expect to take to improve the cost efficiencies in our merged operations. The total estimated restructuring costs associated with the Sun Restructuring Plan are \$1.0 billion consisting primarily of employee severance expenses, abandoned facilities obligations and contract termination costs. The restructuring costs will be recorded to the restructuring expense line item within our consolidated statements of operations as they are recognized. We recorded \$121 million of net restructuring expenses in connection with the Sun Restructuring Plan in the first half of fiscal 2012, and we expect to incur the majority of the approximately \$129 million of remaining expenses pursuant to the Sun Restructuring Plan through the remainder of fiscal 2012. Any changes to the estimates of executing the Sun Restructuring Plan will be reflected in our future results of operations.

Summary of All Plans

(in millions)	Accrued	Six Months Ended November 30, 2011				Accrued November 30, 2011 ⁽²⁾	Total Costs Accrued to Date	Total Expected Program Costs
	May 31, 2011 ⁽²⁾	Initial Costs ⁽³⁾	Adj. to Cost ⁽⁴⁾	Cash Payments	Others ⁽⁵⁾			
Sun Restructuring Plan ⁽¹⁾								
New software licenses	\$ 14	\$ 25	\$ (2)	\$ (24)	\$ (1)	\$ 12	\$ 92	\$ 108
Software license updates and product support	19	10	(2)	(20)	—	7	65	89
Hardware systems business	10	14	3	(17)	(1)	9	128	140
Services	9	17	—	(15)	(1)	10	73	74
General and administrative and other	100	62	(6)	(72)	(2)	82	544	620
Total Sun Restructuring	\$ 152	\$ 128	\$ (7)	\$ (148)	\$ (5)	\$ 120	\$ 902	\$ 1,031
Total other restructuring plans ⁽⁶⁾	\$ 297	\$ 23	\$ 10	\$ (74)	\$ (5)	\$ 251		
Total restructuring plans	\$ 449	\$ 151	\$ 3	\$ (222)	\$ (10)	\$ 371		

⁽¹⁾ Restructuring costs recorded for individual line items presented related to employee severance costs except for general and administrative and other, which included \$16 million recorded during the first half of fiscal 2012 for facilities related restructuring and contract termination costs.

⁽²⁾ The balances at November 30, 2011 and May 31, 2011 included \$192 million and \$244 million, respectively, recorded in other current liabilities and \$179 million and \$205 million, respectively, recorded in other non-current liabilities.

⁽³⁾ Costs recorded for the respective restructuring plans during the current period presented.

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- (4) All plan adjustments are changes in estimates whereby all increases and decreases in costs are generally recorded to operating expenses in the period of adjustments.
- (5) Represents foreign currency translation and other adjustments.
- (6) Other restructuring plans presented in the table above included condensed information for other Oracle-based plans and other plans associated with certain of our acquisitions whereby we continued to make cash outlays to settle obligations under these plans during the periods presented but for which the current impact to our consolidated statements of operations was not significant.

8. DEFERRED REVENUES

Deferred revenues consisted of the following:

	November 30,	May 31,
(in millions)	2011	2011
Software license updates and product support	\$ 4,781	\$ 5,386
Hardware systems support	620	687
Services	370	438
New software licenses	294	263
Hardware systems products	26	28
Deferred revenues, current	6,091	6,802
Deferred revenues, non-current (in other non-current liabilities)	269	316
Total deferred revenues	<u>\$ 6,360</u>	<u>\$ 7,118</u>

Deferred software license updates and product support revenues and deferred hardware systems support revenues represent customer payments made in advance for support contracts that are typically billed on a per annum basis in advance with corresponding revenues being recognized ratably over the support periods. Deferred services revenues include prepayments for our services business and revenues for these services are recognized as the services are performed. Deferred new software license revenues typically result from undelivered products or specified enhancements, customer specific acceptance provisions, time based arrangements and software license transactions that cannot be segmented from undelivered consulting or other services. Deferred hardware systems products revenues typically result from sales to customers, including channel partners and resellers, where revenue recognition criteria have not been met and transactions that cannot be segmented from undelivered consulting or other services.

In connection with our acquisitions, we have estimated the fair values of the software license updates and product support obligations and hardware systems support obligations assumed from our acquired companies. We have estimated the fair values of the support obligations assumed using a cost build-up approach. The cost build-up approach determines fair value by estimating the costs relating to fulfilling the obligations plus a normal profit margin. The sum of the costs and operating profit approximates, in theory, the amount that we would be required to pay a third party to assume the acquired support obligations. Substantially all of the fair value adjustments recorded for support obligations assumed reduce the software license updates and product support and hardware systems support deferred revenue balances that we record as liabilities and also reduce the resulting revenues that we recognize over the support contract term of the acquired contracts during the post-combination periods.

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9. DERIVATIVE FINANCIAL INSTRUMENTS

Interest Rate Swap Agreements

In September 2009, we entered into interest rate swap agreements that have the economic effect of modifying the fixed interest obligations associated with our 3.75% senior notes due July 2014 (2014 Notes) so that the interest payable on these notes effectively became variable based on LIBOR. The critical terms of the interest rate swap agreements and the 2014 Notes match, including the notional amounts and maturity dates. Accordingly, we have designated these swap agreements as qualifying hedging instruments and are accounting for them as fair value hedges pursuant to ASC 815, *Derivatives and Hedging*. These transactions are characterized as fair value hedges for financial accounting purposes because they protect us against changes in the fair value of our fixed rate borrowings due to benchmark interest rate movements. The changes in fair values of these interest rate swap agreements are recognized as interest expense in our consolidated statements of operations with the corresponding amounts included in other assets or other non-current liabilities in our consolidated balance sheets. The amount of net gain (loss) attributable to the risk being hedged is recognized as interest expense in our consolidated statements of operations with the corresponding amount included in notes payable and other non-current borrowings. The periodic interest settlements, which occur at the same interval as the 2014 Notes, are recorded as interest expense. As of November 30, 2011 and May 31, 2011, the fair values of these interest rate swap agreements recorded as other assets in our consolidated balance sheets were \$75 million and \$69 million, respectively.

We do not use any interest rate swap agreements for trading purposes.

Foreign Currency Forward Contracts Not Designated as Hedges

We transact business in various foreign currencies and have established a program that primarily utilizes foreign currency forward contracts to offset the risks associated with the effects of certain foreign currency exposures. Under this program, our strategy is to enter into foreign currency forward contracts so that increases or decreases in our foreign currency exposures are offset by gains or losses on the foreign currency forward contracts in order to mitigate the risks and volatility associated with our foreign currency transactions. We may suspend this program from time to time. Our foreign currency exposures typically arise from intercompany sublicense fees, intercompany loans and other intercompany transactions that are expected to be cash settled in the near term. Our foreign currency forward contracts are generally short-term in duration. Our ultimate realized gain or loss with respect to currency fluctuations will generally depend on the size and type of cross-currency exposures that we enter into, the currency exchange rates associated with these exposures and changes in those rates, the net realized and unrealized gains or losses on foreign currency forward contracts to offset these exposures and other factors.

We neither use these foreign currency forward contracts for trading purposes nor do we designate these forward contracts as hedging instruments pursuant to ASC 815. Accordingly, we record the fair values of these contracts as of the end of our reporting period to our consolidated balance sheet with changes in fair values recorded to our consolidated statement of operations. The balance sheet classification for the fair values of these forward contracts is prepaid expenses and other current assets for unrealized gains and other current liabilities for unrealized losses. The statement of operations classification for changes in fair values of these forward contracts is non-operating income, net, for both realized and unrealized gains and losses.

As of November 30, 2011 and May 31, 2011, the notional amounts of the forward contracts we held to purchase U.S. Dollars in exchange for other major international currencies were \$2.7 billion and \$2.5 billion, respectively, and the notional amounts of forward contracts we held to sell U.S. Dollars in exchange for other major international currencies were \$1.2 billion and \$1.6 billion, respectively. The fair values of our outstanding foreign currency forward contracts were nominal at November 30, 2011 and May 31, 2011.

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Included in our non-operating income, net were \$115 million and \$98 million of net gains related to these forward contracts for the three and six months ended November 30, 2011, respectively, and \$5 million of net losses for each of the three and six months ended November 30, 2010.

10. STOCKHOLDERS' EQUITY

Stock Repurchases

Our Board of Directors has approved a program for us to repurchase shares of our common stock. On December 20, 2011, we announced that our Board of Directors approved an expansion of our stock repurchase program by an additional \$5.0 billion. This amount was in addition to the \$8.0 billion expansion announced on October 20, 2008 for which \$2.3 billion remained available for stock repurchases as of November 30, 2011. We repurchased 60.6 million shares for \$1.8 billion during the six months ended November 30, 2011 (including 1.6 million shares for \$49 million that were repurchased but not settled) and 20.0 million shares for \$500 million during the six months ended November 30, 2010 under the applicable stock repurchase program.

Our stock repurchase authorization does not have an expiration date and the pace of our repurchase activity will depend on factors such as our working capital needs, our cash requirements for acquisitions and dividend payments, our debt repayment obligations or repurchase of our debt, our stock price, and economic and market conditions. Our stock repurchases may be effected from time to time through open market purchases or pursuant to a Rule 10b5-1 plan. Our stock repurchase program may be accelerated, suspended, delayed or discontinued at any time.

Dividends on Common Stock

During the six months ended November 30, 2011, our Board of Directors declared cash dividends of \$0.12 per share of our outstanding common stock, which we paid during the same period.

In December 2011, our Board of Directors declared a quarterly cash dividend of \$0.06 per share of our outstanding common stock payable on February 1, 2012 to stockholders of record as of the close of business on January 11, 2012. Future declarations of dividends and the establishment of future record and payment dates are subject to the final determination of our Board of Directors.

Stock-Based Compensation Expense and Valuation of Stock Options

Stock-based compensation is included in the following operating expense line items in our condensed consolidated statements of operations:

(in millions)	Three Months Ended November 30,		Six Months Ended November 30,	
	2011	2010	2011	2010
Sales and marketing	\$ 29	\$ 19	\$ 55	\$ 42
Software license updates and product support	5	3	8	8
Hardware systems products	—	1	1	2
Hardware systems support	2	1	3	2
Services	6	4	10	8
Research and development	68	55	139	114
General and administrative	40	36	79	72
Acquisition related and other	2	5	3	6
Total stock-based compensation	<u>\$ 152</u>	<u>\$ 124</u>	<u>\$ 298</u>	<u>\$ 254</u>

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During the first half of fiscal 2012, we issued 105 million stock options (including our annual grant of stock options in our first quarter of fiscal 2012) and assumed certain stock options from companies acquired by us. These stock option issuances were partially offset by forfeitures and cancellations of 8 million shares during the first half of fiscal 2012.

We estimate the fair value of our share-based payments using the Black-Scholes-Merton option-pricing model, which was developed for use in estimating the fair value of stock options. Option valuation models, including the Black-Scholes-Merton option-pricing model, require the input of assumptions, including stock price volatility. Changes in the input assumptions can materially affect the fair value estimates and ultimately how much we recognize as stock-based compensation expense. We recognize stock-based compensation expense on a straight-line basis over the service period of the award, which is generally four years. The fair values of our stock options were estimated at the date of grant or date of acquisition for options assumed in a business combination. The weighted average input assumptions used and resulting fair values were as follows for the three and six months ended November 30, 2011 and 2010:

	Three Months Ended November 30,		Six Months Ended November 30,	
	2011	2010	2011	2010
Expected life (in years)	4.7	5.1	5.1	5.1
Risk-free interest rate	0.8%	1.5%	1.7%	1.8%
Volatility	34%	31%	30%	33%
Dividend yield	0.8%	0.8%	0.7%	0.9%
Weighted-average fair value per share	\$ 9.60	\$ 6.73	\$ 8.80	\$ 6.40

The expected life input is based on historical exercise patterns and post-vesting termination behavior, the risk-free interest rate input is based on United States Treasury instruments, the annualized dividend yield input is based on the per share dividend declared by our Board of Directors and the volatility input is calculated based on the implied volatility of our longest-term, traded options.

11. INCOME TAXES

The effective tax rate for the periods presented is the result of the mix of income earned in various tax jurisdictions that apply a broad range of income tax rates. Our provision for income taxes differs from the tax computed at the U.S. federal statutory income tax rate due primarily to earnings considered as indefinitely reinvested in foreign operations, state taxes, the U.S. research and development tax credit, and the U.S. domestic production activity deduction. Our effective tax rates were 25.9% and 25.8% for the three and six months ended November 30, 2011, respectively, and 29.3% and 27.4% for the three and six months ended November 30, 2010, respectively.

Our net deferred tax assets were \$2.2 billion and \$2.1 billion as of November 30, 2011 and May 31, 2011, respectively. We believe it is more likely than not that the net deferred tax assets will be realized in the foreseeable future. Realization of our net deferred tax assets is dependent upon our generation of sufficient taxable income in future years in appropriate tax jurisdictions to obtain benefit from the reversal of temporary differences, net operating loss carryforwards, and tax credit carryforwards. The amount of net deferred tax assets considered realizable is subject to adjustment in future periods if estimates of future taxable income change.

Domestically, U.S. federal and state taxing authorities are currently examining income tax returns of Oracle and various acquired entities for years through fiscal 2010. Our U.S. federal and, with some exceptions, our state income tax returns have been examined for all years prior to fiscal 2000, and we are no longer subject to audit for those periods.

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Internationally, tax authorities for numerous non-U.S. jurisdictions are also examining returns affecting unrecognized tax benefits. With some exceptions, we are generally no longer subject to tax examinations in non-U.S. jurisdictions for years prior to fiscal 1998.

We believe that we have adequately provided for any reasonably foreseeable outcomes related to our tax audits and that any settlement will not have a material adverse effect on our consolidated financial position or results of operations. However, there can be no assurances as to the possible outcomes.

12. SEGMENT INFORMATION

ASC 280, *Segment Reporting*, establishes standards for reporting information about operating segments. Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker, or decision making group, in deciding how to allocate resources and in assessing performance. Our chief operating decision maker is our Chief Executive Officer. We are organized geographically and by line of business. While our Chief Executive Officer evaluates results in a number of different ways, the line of business management structure is the primary basis for which the allocation of resources and financial results are assessed. We have three businesses—software, hardware systems and services—which are further divided into certain operating segments. Our software business is comprised of two operating segments: (1) new software licenses and (2) software license updates and product support. Our hardware systems business is comprised of two operating segments: (1) hardware systems products and (2) hardware systems support. All other operating segments are combined under our services business.

The new software licenses line of business is engaged in the licensing of database and middleware software, as well as our applications software. Database and middleware software generally includes database management software, application server software, Service-Oriented Architecture and business process management software, data integration software, business intelligence software, identity and access management software, content management software, portals and user interaction software, and development tools. Our database and middleware software product offerings also include Java, which is a global software development platform used in a wide range of computers, networks and devices. Applications software generally provides enterprise information that enables companies to manage their business cycles and provides intelligence and includes enterprise resource planning software including human capital management, customer relationship management software, enterprise performance management software, supply chain management software, business intelligence applications software, enterprise portfolio project management software, web commerce software and industry-specific applications software.

The software license updates and product support line of business provides customers with rights to unspecified software product upgrades and maintenance releases, internet access to technical content, as well as internet and telephone access to technical support personnel during the support period.

The hardware systems products line of business consists primarily of computer server and storage product offerings and hardware-related software, including the Oracle Solaris Operating System. Most of our computer servers are based on our SPARC family of microprocessors and on microprocessors from Intel Corporation. Our servers range from high performance computing servers to cost efficient, entry-level servers, and run with Oracle Solaris, Oracle Linux and certain other operating systems environments. Our storage products are designed to securely manage, protect, archive and restore customers' data assets and consist of tape, disk and networking solutions for open systems and mainframe server environments. Customers that purchase our hardware systems products may also elect to purchase our hardware systems support offerings. Our hardware systems support line of business offers customers contracts that provide software updates for the software components that are essential to the functionality of our hardware systems and storage products and may also include product repairs, maintenance services, and technical support services.

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Our services business is comprised of the remainder of our operating segments and offers consulting; Cloud Services, which include certain of our Oracle Cloud Services offerings and Advanced Customer Services; and education services. Our consulting line of business primarily provides services to customers in business and information technology strategy alignment, enterprise architecture planning and design, initial product implementation and integration, and ongoing product enhancements and upgrades. Oracle Cloud Services are designed to provide comprehensive software and hardware management and maintenance services for customers hosted at our Oracle data center facilities, select partner data centers or physically on-site at customer facilities. Advanced Customer Services provide support services, both on-site and remote, to customers to enable increased performance and higher availability of their products and services. Education services provide training to customers, partners and employees as a part of our mission to further the adoption and usage of our software and hardware products by our customers and create opportunities to grow our product revenues.

We do not track our assets by operating segments. Consequently, it is not practical to show assets by operating segment.

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The following table presents summary results for each of our three businesses and for the operating segments of our software and hardware systems businesses:

(in millions)	Three Months Ended November 30,		Six Months Ended November 30,	
	2011	2010	2011	2010
New software licenses:				
Revenues ⁽¹⁾	\$ 2,044	\$ 1,991	\$ 3,537	\$ 3,272
Sales and distribution expenses	1,174	1,068	2,318	1,958
Margin ⁽²⁾	\$ 870	\$ 923	\$ 1,219	\$ 1,314
Software license updates and product support:				
Revenues ⁽¹⁾	\$ 3,996	\$ 3,667	\$ 8,032	\$ 7,143
Software license update and product support expenses	268	282	542	555
Margin ⁽²⁾	\$ 3,728	\$ 3,385	\$ 7,490	\$ 6,588
Total software business:				
Revenues ⁽¹⁾	\$ 6,040	\$ 5,658	\$ 11,569	\$ 10,415
Expenses	1,442	1,350	2,860	2,513
Margin ⁽²⁾	\$ 4,598	\$ 4,308	\$ 8,709	\$ 7,902
Hardware systems products:				
Revenues	\$ 953	\$ 1,112	\$ 1,981	\$ 2,190
Hardware systems products expenses	468	523	941	1,076
Sales and distribution expenses	271	232	537	462
Margin ⁽²⁾	\$ 214	\$ 357	\$ 503	\$ 652
Hardware systems support:				
Revenues ⁽¹⁾	\$ 634	\$ 686	\$ 1,290	\$ 1,367
Hardware systems support expenses	248	345	520	638
Margin ⁽²⁾	\$ 386	\$ 341	\$ 770	\$ 729
Total hardware systems business:				
Revenues ⁽¹⁾	\$ 1,587	\$ 1,798	\$ 3,271	\$ 3,557
Expenses	987	1,100	1,998	2,176
Margin ⁽²⁾	\$ 600	\$ 698	\$ 1,273	\$ 1,381
Total services business:				
Revenues ⁽¹⁾	\$ 1,184	\$ 1,193	\$ 2,369	\$ 2,265
Services expenses	911	927	1,824	1,781
Margin ⁽²⁾	\$ 273	\$ 266	\$ 545	\$ 484
Totals:				
Revenues ⁽¹⁾	\$ 8,811	\$ 8,649	\$ 17,209	\$ 16,237
Expenses	3,340	3,377	6,682	6,470
Margin ⁽²⁾	\$ 5,471	\$ 5,272	\$ 10,527	\$ 9,767

⁽¹⁾ Operating segment revenues generally differ from the external reporting classifications due to certain software license products that are classified as service revenues for management reporting purposes. Software license updates and product support revenues for

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management reporting included revenues related to software support contracts that would have otherwise been recorded by the acquired businesses as independent entities but were not recognized in the accompanying condensed consolidated statements of operations in the amounts of \$10 million and \$22 million for the three months ended November 30, 2011 and 2010, respectively, and \$24 million and \$47 million for the six months ended November 30, 2011 and 2010, respectively. In addition, we did not recognize hardware systems support revenues related to hardware systems support contracts that would have otherwise been recorded by the acquired businesses as independent entities in the amounts of \$9 million and \$45 million for the three months ended November 30, 2011 and 2010, respectively, and \$19 million and \$106 million for the six months ended November 30, 2011 and 2010, respectively. See Note 8 for an explanation of these adjustments and the table below for a reconciliation of total operating segment revenues to total revenues.

- (2) The margins reported reflect only the direct controllable costs of each line of business and do not include allocations of product development, information technology, marketing and partner programs, and corporate and general and administrative expenses. Additionally, the margins do not reflect amortization of intangible assets, acquisition related and other expenses, restructuring expenses, or stock-based compensation.

The following table reconciles total operating segment revenues to total revenues, as well as total operating segment margin to income before provision for income taxes:

(in millions)	Three Months Ended November 30,		Six Months Ended November 30,	
	2011	2010	2011	2010
Total revenues for operating segments	\$ 8,811	\$ 8,649	\$ 17,209	\$ 16,237
Software license updates and product support revenues ⁽¹⁾	(10)	(22)	(24)	(47)
Hardware systems support revenues ⁽¹⁾	(9)	(45)	(19)	(106)
Total revenues	<u>\$ 8,792</u>	<u>\$ 8,582</u>	<u>\$ 17,166</u>	<u>\$ 16,084</u>
Total margin for operating segments	\$ 5,471	\$ 5,272	\$ 10,527	\$ 9,767
Software license updates and product support revenues ⁽¹⁾	(10)	(22)	(24)	(47)
Hardware systems support revenues ⁽¹⁾	(9)	(45)	(19)	(106)
Product development and information technology expenses	(1,134)	(1,184)	(2,210)	(2,343)
Marketing and partner program expenses	(156)	(159)	(288)	(292)
Corporate and general and administrative expenses	(230)	(113)	(499)	(346)
Amortization of intangible assets	(592)	(614)	(1,184)	(1,217)
Acquisition related and other	(5)	(47)	(25)	(130)
Restructuring	(52)	(189)	(154)	(318)
Stock-based compensation	(150)	(119)	(295)	(248)
Interest expense	(192)	(214)	(384)	(410)
Other, net	19	80	(14)	132
Income before provision for income taxes	<u>\$ 2,960</u>	<u>\$ 2,646</u>	<u>\$ 5,431</u>	<u>\$ 4,442</u>

- (1) Software license updates and product support revenues for management reporting included revenues related to software support contracts that would have otherwise been recorded by the acquired businesses as independent entities but were not recognized in the accompanying condensed consolidated statements of operations in the amounts of \$10 million and \$22 million for the three months ended November 30, 2011 and 2010, respectively, and \$24 million and \$47 million for the six months ended November 30, 2011 and 2010, respectively. In addition, we did not recognize hardware systems support revenues related to hardware systems support contracts that would have otherwise been recorded by the acquired businesses as independent entities in the amounts of \$9 million and \$45 million for the three months ended November 30, 2011 and 2010, respectively, and \$19 million and \$106 million for the six months ended November 30, 2011 and 2010, respectively.

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13. EARNINGS PER SHARE

Basic earnings per share is computed by dividing net income for the period by the weighted average number of common shares outstanding during the period. Diluted earnings per share is computed by dividing net income for the period by the weighted average number of common shares outstanding during the period, plus the dilutive effect of outstanding stock options, restricted stock-based awards and shares issuable under the employee stock purchase plan using the treasury stock method. The following table sets forth the computation of basic and diluted earnings per share:

	Three Months Ended		Six Months Ended	
	November 30, 2011	2010	November 30, 2011	2010
(in millions, except per share data)				
Net income	\$ 2,192	\$ 1,870	\$ 4,032	\$ 3,223
Weighted average common shares outstanding	5,041	5,044	5,052	5,035
Dilutive effect of employee stock plans	82	73	85	65
Dilutive weighted average common shares outstanding	5,123	5,117	5,137	5,100
Basic earnings per share	\$ 0.43	\$ 0.37	\$ 0.80	\$ 0.64
Diluted earnings per share	\$ 0.43	\$ 0.37	\$ 0.78	\$ 0.63
Shares subject to anti-dilutive stock options and restricted stock-based awards excluded from calculation ⁽¹⁾	117	40	101	100

⁽¹⁾ These weighted shares relate to anti-dilutive stock options and restricted stock-based awards as calculated using the treasury stock method and could be dilutive in the future.

14. LEGAL PROCEEDINGS

SAP Intellectual Property Litigation

On March 22, 2007, Oracle Corporation, Oracle USA, Inc. and Oracle International Corporation (collectively, Oracle) filed a complaint in the United States District Court for the Northern District of California against SAP AG, its wholly owned subsidiary, SAP America, Inc., and its wholly owned subsidiary, TomorrowNow, Inc., (the SAP Subsidiary, and collectively, the SAP Defendants) alleging that SAP unlawfully accessed Oracle's Customer Connection support website and improperly took and used Oracle's intellectual property, including software code and knowledge management solutions. The claims alleged in the final operative complaint, Oracle's Fourth Amended Complaint, filed on August 18, 2009 include infringement of the federal Copyright Act, breach of contract, violations of the Federal Computer Fraud and Abuse Act and the California Computer Data Access and Fraud Act, civil conspiracy, trespass, violation of the California Unfair Business Practices Act, and intentional and negligent interference with prospective economic advantage. The SAP Defendants filed an Answer on August 26, 2009.

Following the close of discovery and motion practice, on September 13, 2010, the court approved a stipulation by the parties whereby the SAP Subsidiary stipulated to all liability on all claims, and SAP AG and SAP America, Inc. stipulated to vicarious liability on the copyright claims against the SAP Subsidiary, and the SAP Defendants retained all defenses related to damages.

Trial commenced on November 1, 2010. On November 2, 2010, the court approved a stipulation by the parties, pursuant to which SAP AG and SAP America, Inc. stipulated to liability for its own contributory infringement of 120 of Oracle's copyrights. Following trial on the sole issue of the amount of damages the SAP Defendants should pay to Oracle for the admitted infringement, the jury awarded Oracle the sum of \$1.3 billion. The court entered judgment for that amount and for pre-judgment interest on February 3, 2011. The amount has not been received and has not been recorded as a benefit to our results of operations.

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On February 23, 2011, the SAP Defendants filed a motion for judgment as a matter of law and for new trial, and on September 1, 2011, the court granted the SAP Defendants' motion. The court vacated the \$1.3 billion award and held that the maximum amount of damages sustainable by the proof presented at trial is \$272 million. The court further held that Oracle may accept a remittitur of \$272 million or, alternatively, the court will order a new trial as to the amount of actual damages in the form of lost profits and infringer's profits.

On September 16, 2011, the court clarified its order and on September 23, 2011, Oracle filed a motion for certification of the order for immediate appeal, which remains pending.

On September 14, 2011, the SAP Subsidiary pled guilty to criminal copyright infringement and unauthorized access to a protected computer with intent to defraud. Under a plea agreement reached with the U.S. Attorney's office, the SAP Subsidiary is required to pay a fine of \$20 million to the United States, to pay restitution to Oracle in an amount to be determined through the pending civil action, and to remain on probation for a term of three years.

Derivative Litigation and Related Action

On August 2, 2010, a stockholder derivative lawsuit was filed in the United States District Court for the Northern District of California. On August 19, 2010, a similar stockholder derivative lawsuit was filed in the Superior Court of the State of California, County of San Mateo. The derivative suits were brought by alleged stockholders of Oracle, purportedly on our behalf, against some of our current officers and directors, and one officer and director who has since left the company. Citing the claims in a qui tam action (discussed below), plaintiffs allege that Oracle improperly overcharged the United States government by failing to provide discounts required under its contract with the General Services Administration (GSA), and that Oracle made false statements to the United States government. Plaintiffs alleged that the officer and director defendants are responsible for this alleged conduct and have exposed Oracle to reputational damage, potential monetary damages, and costs relating to the investigation, defense, and remediation of the underlying claims. Plaintiffs bring claims for breach of fiduciary duty, abuse of control, and unjust enrichment. Following consolidation of the actions and plaintiffs' filing of a consolidated complaint on February 10, 2011, Oracle moved to dismiss the complaint. On November 9, 2011, the court granted Oracle's motion to dismiss, and granted plaintiffs leave to file an amended complaint, which is due by February 10, 2012. The court declined to rule on the individual defendants' motion to dismiss. Oracle believes that the claims in the qui tam action were meritless, and that there are additional defenses to plaintiffs' bringing this action on Oracle's behalf. We cannot currently estimate a reasonably possible range of loss for this action.

On September 8, 2011, another stockholder derivative lawsuit based on the qui tam action was filed in the United States District Court for the Northern District of California alleging similar theories and seeking similar relief as the consolidated cases mentioned above. On October 4, 2011, the court approved a stipulated stay of this action. Oracle believes that the claims in the qui tam action were meritless and that there are additional defenses to plaintiff's bringing this action on Oracle's behalf. We cannot currently estimate a reasonably possible range of loss for this action.

On September 12, 2011, two alleged stockholders of Oracle filed a Verified Petition for Writ of Mandate for Inspection of Corporate Books and Records in the Superior Court of the State of California, County of San Mateo. The petition names as respondents Oracle and two of our officers. Citing the claims in a qui tam action (discussed below), the alleged stockholders claim that they are investigating alleged corporate mismanagement and alleged improper and fraudulent practices relating to the pricing of Oracle's products supplied to the United States government. The alleged stockholders request that the court issue a writ of mandate compelling the inspection of certain of the company's accounting books and records and minutes of meetings of the stockholders, the Board of Directors, and the committees of the Board, related to those allegations, plus expenses of the audit and attorneys' fees. On October 5, 2011, the alleged stockholders dismissed their claims against the

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two company officers and filed an Application for a Writ of Mandate in support of their previously filed Verified Petition. At a hearing on November 10, 2011 the court granted the alleged stockholders' Application, which was confirmed in a judgment on December 12, 2011. Oracle believes that the claims in the qui tam action were meritless.

On June 16, 2009, the United States Department of Justice notified us that a qui tam action had been filed against Oracle in the United States District Court for the Eastern District of Virginia and that the government was conducting an investigation of the allegations in the sealed complaint. On July 29, 2010, the United States government filed a Complaint in Intervention in that action, alleging that Oracle made false and fraudulent statements to the GSA in 1997-98 regarding Oracle's commercial pricing practices, discounts provided to Oracle's commercial customers, and discounts provided to government purchasers. On October 6, 2011, the parties signed a settlement agreement, which resolved the action without any admission of liability on the part of Oracle. Under the terms of the settlement, Oracle agreed to pay the United States \$199.5 million, and to pay relator's counsel \$2 million for attorneys' fees in exchange for a release of claims as set forth in the agreement. The court dismissed the action with prejudice on October 11, 2011.

On September 30, 2011, a stockholder derivative lawsuit was filed in the Court of Chancery of the State of Delaware and a second stockholder was permitted to intervene as a plaintiff on November 15, 2011. The derivative suit is brought by two alleged stockholders of Oracle, purportedly on Oracle's behalf, against our current directors, including against our Chief Executive Officer as an alleged controlling stockholder. Plaintiffs allege that Oracle's directors breached their fiduciary duties in agreeing to purchase Pillar Data Systems, Inc. at an excessive price. Plaintiffs allege breach of fiduciary duty, aiding and abetting breach of fiduciary duty, waste of corporate assets, and unjust enrichment. Plaintiffs seek an injunction of the Pillar Data transaction, rescission of the Pillar Data transaction, disgorgement of our Chief Executive Officer's alleged profits, and other declaratory and monetary relief. On October 19, 2011, Oracle and the individual defendants moved to dismiss the complaint. On November 30, 2011, Oracle and the individual defendants filed a brief in support of the motion to dismiss the complaint. Briefing on the motion will be complete on February 1, 2012. We cannot currently estimate a reasonably possible range of loss for this action.

Other Litigation

We are party to various other legal proceedings and claims, either asserted or unasserted, which arise in the ordinary course of business, including proceedings and claims that relate to acquisitions we have completed or to companies we have acquired or are attempting to acquire. While the outcome of these matters cannot be predicted with certainty, we do not believe that the outcome of any of these claims will have a materially adverse effect on our consolidated financial position, results of operations or cash flows.

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

We begin Management’s Discussion and Analysis of Financial Condition and Results of Operations with an overview of our key operating business segments and significant trends. This overview is followed by a summary of our critical accounting policies and estimates that we believe are important to understanding the assumptions and judgments incorporated in our reported financial results. We then provide a more detailed analysis of our results of operations and financial condition.

Business Overview

We are the world’s largest enterprise software company and a leading provider of computer hardware products and services. We develop, manufacture, market, distribute and service database and middleware software; applications software; and hardware systems, consisting primarily of computer server and storage products. Our products are built on industry standards and are engineered to work together or independently within existing customer information technology (IT) environments. We offer customers secure, reliable, and scalable integrated software and hardware solutions that are designed to improve business efficiencies and more easily adapt to an organization’s unique needs, at a lower total cost of ownership. We seek to be an industry leader in each of the specific product categories in which we compete and to expand into new and emerging markets.

We are organized into three businesses—software, hardware systems and services—which are further divided into certain operating segments. We believe our internal growth and continued innovation with respect to our software, hardware and services businesses are the foundation of our long-term strategic plans. An important element of our continued innovation and product strategy is to focus the engineering of our hardware and software products to make them work together more effectively and deliver improved computing performance, reliability and security to our customers. We refer to these product offerings as Oracle Engineered Systems. Oracle Engineered Systems include our Oracle Exadata Database Machine and Oracle Exalogic Elastic Cloud products, among others, and provide increased computing performance relative to our competitors’ products, creating time savings and operational cost advantages for our customers.

Our businesses provide the products and services necessary to run a wide range of customer IT environments, including cloud computing environments. Cloud computing environments provide on demand access to a shared pool of computing resources in a self-service, dynamically scalable manner, delivering advantages in speed and efficiency. Cloud computing has evolved from technologies and services that Oracle has provided for many years, including clustering, server virtualization, Service-Oriented Architecture (SOA) shared services and large-scale management automation. Our cloud computing strategy is to provide products and services that are broad, comprehensive, enterprise-grade and based upon industry standards in order to provide customers with choice and a pragmatic roadmap for implementing or maintaining private clouds, which are generally exclusive to a single organization, public clouds, which are generally shared by multiple organizations and managed by a third party service provider, or integration between clouds. Our cloud offerings include, among others, the Oracle Public Cloud, which provides certain of our standards-based applications and platforms as public cloud offerings that we manage, and Oracle Fusion Applications, which are standards-based business applications that are designed to run in private clouds, public clouds or on-premise.

We also believe that an active acquisition program is an important element of our corporate strategy as it strengthens our competitive position, enhances the products and services that we can offer to customers, expands our customer base, provides greater scale to accelerate innovation, grows our revenues and earnings, and increases stockholder value. In recent years, we have invested billions of dollars to acquire a number of companies, products, services and technologies that add to, are complementary to, or have otherwise enhanced our existing offerings. We expect to continue to acquire companies, products, services and technologies in furtherance of our corporate strategy.

Each of our businesses and operating segments has unique characteristics and faces different opportunities and challenges. Although we report our actual results in U.S. Dollars, we conduct a significant number of transactions in currencies other than U.S. Dollars. Therefore, we present constant currency information to provide a framework for assessing how our underlying businesses performed excluding the effect of foreign currency rate fluctuations. An overview of our three businesses and related operating segments follows.

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Software Business

Our software business, which represented 69% of our total revenues on a trailing 4-quarter basis, is comprised of two operating segments: (1) new software licenses and (2) software license updates and product support. On a constant currency basis, we expect that our software business' total revenues generally will continue to increase due to continued demand for our software products and software license updates and product support offerings, including the high percentage of customers that renew their software license updates and product support contracts, and due to our acquisitions, which should allow us to grow our profits and continue to make investments in research and development.

New Software Licenses: We license our database and middleware as well as our applications software to businesses of many sizes, government agencies, educational institutions and resellers. The growth in new software license revenues that we report is affected by the strength of general economic and business conditions, governmental budgetary constraints, the competitive position of our software products, our acquisitions and foreign currency fluctuations. The substantial majority of our new software license business is also characterized by long sales cycles. The timing of a few large software license transactions can substantially affect our quarterly new software license revenues. Since our new software license revenues in a particular quarter can be difficult to predict as a result of the timing of a few large software license transactions, we believe that analysis of new software license revenues on a trailing 4-quarter period provides additional visibility into the underlying performance of our new software license business. New software license revenues represented 26% of our total revenues on a trailing 4-quarter basis. Our new software license segment's margins have historically trended upward over the course of the four quarters within a particular fiscal year due to the historical upward trend of our new software license revenues over those quarterly periods and because the majority of our costs for this segment are predominantly fixed in the short-term. However, our new software license segment's margins have been and will continue to be affected by the amortization of intangible assets associated with companies and technologies that we have acquired.

Software License Updates and Product Support: Customers that purchase software license updates and product support are granted rights to unspecified product upgrades and maintenance releases issued during the support period, as well as technical support assistance. Substantially all of our customers renew their software license updates and product support contracts annually. The growth of software license updates and product support revenues is primarily influenced by three factors: (1) the percentage of our support contract customer base that renews its support contracts, (2) the amount of new support contracts sold in connection with the sale of new software licenses, and (3) the amount of support contracts assumed from companies we have acquired.

Software license updates and product support revenues, which represented 43% of our total revenues on a trailing 4-quarter basis, is our highest margin business unit. Our software support margins over the trailing 4-quarters were 87% and accounted for 71% of our total margins over the same period. Our software license update and product support margins have been affected by fair value adjustments relating to software support obligations assumed in business combinations (described further below) and by amortization of intangible assets. However, over the longer term, we believe that software license updates and product support revenues and margins will grow for the following reasons:

- substantially all of our customers, including customers from acquired companies, renew their support contracts when eligible for renewal;
- substantially all of our customers purchase software license updates and product support contracts when they buy new software licenses, resulting in a further increase in our support contract base. Even if new software license revenues growth was flat, software license updates and product support revenues would continue to grow in comparison to the corresponding prior year periods assuming renewal and cancellation rates and foreign currency rates remained relatively constant since substantially all new software license transactions result in the sale of software license updates and product support contracts, which add to our support contract base; and
- our acquisitions have increased our support contract base, as well as the portfolio of products available to be licensed and supported.

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We recorded adjustments to reduce support obligations assumed in business combinations to their estimated fair values at the acquisition dates. As a result, as required by business combination accounting rules, we did not recognize software license updates and product support revenues related to support contracts that would have been otherwise recorded by the acquired businesses as independent entities in the amount of \$10 million and \$22 million for the three months ended November 30, 2011 and 2010, respectively, and \$24 million and \$47 million for the six months ended November 30, 2011 and 2010, respectively. To the extent underlying support contracts are renewed with us following an acquisition, we will recognize the revenues for the full value of the support contracts over the support periods, the majority of which are one year.

Hardware Systems Business

Our hardware systems business consists of two operating segments: (1) hardware systems products and (2) hardware systems support. Our hardware business represented 18% of our total revenues on a trailing 4-quarter basis. We expect our hardware business to have lower operating margins as a percentage of revenues than our software business due to the incremental costs we incur to produce and distribute these products and to provide support services, including direct materials and labor costs. We expect to make investments in research and development to improve existing hardware products and services and to develop new hardware products and services.

Hardware Systems Products: Our hardware systems products consist primarily of computer server and storage product offerings and hardware-related software, including our Oracle Solaris operating system. Our hardware systems component products are designed to be “open,” or to work in customer environments that may include other Oracle or non-Oracle hardware or software components. We have also engineered our hardware systems products to create performance and operational cost advantages for customers when our hardware and software products are combined as with our Oracle Engineered Systems.

We offer a wide range of server systems using our SPARC microprocessor. Our SPARC servers are differentiated by their reliability, security, scalability and customer environments that they target (general purpose or specialized systems). Our midsize and large servers are designed to offer greater performance and lower total cost of ownership than mainframe systems for business critical applications and for customers having more computationally intensive needs. Our SPARC servers run the Oracle Solaris operating system and are designed for the most demanding mission critical enterprise environments at any scale.

We also offer a wide range of x86 servers. These x86 servers are primarily based on microprocessor platforms from Intel Corporation and are also compatible with Oracle Solaris, Oracle Linux, Microsoft Windows and other operating systems.

Our storage products are designed to securely manage, protect, archive and restore customers’ mission critical data assets and consist of tape, disk, hardware-related software including file systems software, back-up and archive software and storage management software, and networking for mainframe and open systems environments.

The majority of our hardware systems products are sold through indirect channels, including independent distributors and value added resellers.

To produce our hardware products, we rely on both our internal manufacturing operations as well as third party manufacturing partners. Our internal manufacturing operations consist primarily of final assembly, test and quality control of enterprise and data center servers and storage systems. For all other manufacturing, we rely on third party manufacturing partners. We distribute most of our hardware products either from our facilities or partner facilities. We are continuing to focus on reducing costs by simplifying our manufacturing processes through increased standardization of components across product types and a “build-to-order” manufacturing process in which products are built only after customers have placed firm orders. In addition, we are focusing on identifying hardware systems support processes that are intended to proactively identify and solve quality issues and to increase the amount of new hardware systems support contracts sold in connection with the sales of new hardware products.

Our hardware systems products revenues, cost of hardware systems products and operating margins that we report are affected by the strength of general economic and business conditions, governmental budgetary

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constraints, our strategy for and the competitive position of our hardware systems products, our acquisitions, and foreign currency rate fluctuations. In addition, our operating margins for our hardware systems products segment have been and will be affected by the amortization of intangible assets.

We have limited experience in predicting our quarterly hardware systems products revenues. The timing of customer orders and delays in our ability to timely manufacture or deliver a few large transactions could substantially affect the amount of hardware systems products revenues, expenses and operating margins that we report.

Hardware Systems Support: Customers that purchase our hardware systems products may also elect to purchase our hardware systems support offerings. Our hardware systems support offerings provide customers with software updates for the software components that are essential to the functionality of our server and storage products, such as Oracle Solaris, and can include product repairs, maintenance services, and technical support services. Typically, our hardware systems support contract arrangements are invoiced to the customer at the beginning of the support period and are one year in duration. The growth of our hardware systems support revenues is influenced by a number of factors, including the volume of purchases of hardware products, the mix of hardware products purchased, and the percentage of our hardware systems support contract customer base that renews its support contracts. All of these factors are heavily influenced by our customers' decisions to either maintain or upgrade their existing hardware systems' infrastructure to newly developed technologies that are available.

Our hardware systems support margins have been and will be affected by our acquisitions and related accounting including fair value adjustments relating to hardware systems support obligations assumed and by the amortization of intangible assets. As required by business combination accounting rules, we recorded adjustments to reduce our hardware systems support revenues for contracts assumed from our acquisitions to their estimated fair values. These amounts would have been recorded as hardware systems support revenues by the acquired businesses as independent entities in the amounts of \$9 million and \$45 million for the three months ended November 30, 2011 and 2010, respectively, and \$19 million and \$106 million for the six months ended November 30, 2011 and 2010, respectively. To the extent underlying hardware systems support contracts are renewed with us following an acquisition, we will recognize the revenues for the full values of the hardware systems support contracts over the support periods.

Services Business

Our services business is comprised of the remainder of our operating segments and offers consulting services; Cloud Services, which include certain of our Oracle Cloud Services offerings and Advanced Customer Services; and education services. Our services business, which represented 13% of our total revenues on a trailing 4-quarter basis, has significantly lower margins than our software and hardware businesses. Our services revenues are impacted by certain of our acquisitions, general economic conditions, personnel reductions in our customers' IT departments, tighter controls over discretionary spending and the growth in our software and hardware systems products revenues.

Our consulting line of business primarily provides services to customers in business and IT strategy alignment, enterprise architecture planning and design, initial product implementation and integration, and ongoing product enhancements and upgrades. The amount of consulting revenues recognized tends to lag the amount of our software and hardware systems products revenues by several quarters since consulting services, if purchased, are typically segmentable from the products with which they relate and are performed after the customer's purchase of the products. Our services revenues as they relate to consulting services are dependent upon general economic conditions and the level of our product revenues, in particular the new software license sales of our application products. To the extent we are able to grow our products revenues, in particular our software application product revenues, we would also generally expect to be able to eventually grow our consulting revenues.

Oracle Cloud Services are designed to provide comprehensive software and hardware management and maintenance services for customers hosted at our Oracle data center facilities, select partner data centers or physically on-site at customer facilities. Advanced Customer Services provide support services, both onsite and remote, to Oracle customers to enable increased performance and higher availability of their products and

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services. We believe that these offerings provide our customers with increased business performance, reduced risk, a predictable cost and more flexibility and choice in terms of service in order to maximize the performance of their Oracle software and hardware products and services.

Education services provide training to customers, partners and employees as a part of our mission to further the adoption and usage of our software and hardware products by our customers and create opportunities to grow our products revenues.

Acquisitions

An active acquisition program is another important element of our corporate strategy. In recent years, we have invested billions of dollars to acquire a number of complementary companies, products, services and technologies. We believe our acquisition program strengthens our competitive position, enhances the products and services that we can offer to customers, expands our customer base, provides greater scale to accelerate innovation, grows our revenues and earnings, and increases stockholder value. We expect to continue to acquire companies, products, services and technologies in furtherance of our corporate strategy. Note 2 of Notes to Condensed Consolidated Financial Statements included elsewhere in this Quarterly Report provides additional information related to our pending and recent acquisitions.

We believe we can fund our pending and future acquisitions with our internally available cash, cash equivalents and marketable securities, cash generated from operations, additional borrowings or from the issuance of additional securities. We estimate the financial impact of any potential acquisition with regard to earnings, operating margin, cash flow and return on invested capital targets before deciding to move forward with an acquisition.

Critical Accounting Policies and Estimates

Our consolidated financial statements are prepared in accordance with U.S. generally accepted accounting principles (GAAP) as set forth in the Financial Accounting Standards Board's (FASB) Accounting Standards Codification (Codification) and consider the various staff accounting bulletins and other applicable guidance issued by the SEC. GAAP, as set forth within the Codification, requires us to make certain estimates, judgments and assumptions. We believe that the estimates, judgments and assumptions upon which we rely are reasonable based upon information available to us at the time that these estimates, judgments and assumptions are made. These estimates, judgments and assumptions can affect the reported amounts of assets and liabilities as of the date of the financial statements as well as the reported amounts of revenues and expenses during the periods presented. To the extent there are differences between these estimates, judgments or assumptions and actual results, our financial statements will be affected. The accounting policies that reflect our more significant estimates, judgments and assumptions and which we believe are the most critical to aid in fully understanding and evaluating our reported financial results include the following:

- Revenue Recognition
- Business Combinations
- Goodwill and Intangible Assets—Impairment Assessments
- Accounting for Income Taxes
- Legal and Other Contingencies
- Stock-Based Compensation
- Allowances for Doubtful Accounts

In many cases, the accounting treatment of a particular transaction is specifically dictated by GAAP and does not require management's judgment in its application. There are also areas in which management's judgment in selecting among available alternatives would not produce a materially different result. Our senior management has reviewed these critical accounting policies and related disclosures with the Finance and Audit Committee of the Board of Directors.

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During the first half of fiscal 2012, there were no significant changes to our critical accounting policies and estimates. Management's Discussion and Analysis of Financial Condition and Results of Operations contained in Part II, Item 7 of our Annual Report on Form 10-K for our fiscal year ended May 31, 2011 provides a more complete discussion of our critical accounting policies and estimates.

Results of Operations

Impact of Acquisitions

The comparability of our operating results in the second quarter and first half of fiscal 2012 compared to the same periods of fiscal 2011 is impacted by our acquisitions, primarily Art Technology Group, Inc. (ATG) in the third quarter of fiscal 2011 and Phase Forward Incorporated (Phase Forward) during the first quarter of fiscal 2011.

In our discussion of changes in our results of operations from the second quarter and first half of fiscal 2012 compared to the same periods of fiscal 2011, we quantify the contribution of our acquired products (for acquisitions that were completed since the beginning of fiscal 2011) to the growth in new software license revenues and to the growth in software license updates and product support revenues. The incremental contributions of our acquisitions to our other businesses and operating segments' revenues and expenses are not provided as they either were not separately identifiable due to the integration of these operating segments into our existing operations and/or were insignificant to our results of operations during the periods presented.

We caution readers that, while pre- and post-acquisition comparisons, as well as the quantified amounts themselves may provide indications of general trends, the acquisition information that we provide has inherent limitations for the following reasons:

- the quantifications cannot address the substantial effects attributable to changes in business strategies, including our sales force integration efforts. We believe that if our acquired companies had operated independently and sales forces had not been integrated, the relative mix of products sold would have been different; and
- although substantially all of our customers, including customers from acquired companies, renew their software license updates and product support contracts when the contracts are eligible for renewal and we strive to renew hardware systems support contracts, the amounts shown as software license updates and product support deferred revenues and hardware systems support deferred revenues in our supplemental disclosure related to certain charges (presented below) are not necessarily indicative of revenue improvements we will achieve upon contract renewal to the extent customers do not renew.

Seasonality

Our quarterly revenues have historically been affected by a variety of seasonal factors, including the structure of our sales force incentive compensation plans, which are common in the technology industry. Our total revenues and operating margins are typically highest in our fourth fiscal quarter and lowest in our first fiscal quarter. The operating margins of our businesses are generally affected by seasonal factors in a similar manner as our revenues (in particular, our new software licenses segment) as certain expenses within our cost structure are relatively fixed in the short term.

Constant Currency Presentation

Our international operations have provided and will continue to provide a significant portion of our total revenues and expenses. As a result, total revenues and expenses will continue to be affected by changes in the U.S. Dollar against major international currencies. In order to provide a framework for assessing how our underlying businesses performed excluding the effect of foreign currency fluctuations, we compare the percent change in the results from one period to another period in this Quarterly Report using constant currency disclosure. To present this information, current and comparative prior period results for entities reporting in currencies other than U.S. Dollars are converted into U.S. Dollars at constant exchange rates (i.e. the rates in effect on May 31, 2011, which was the last day of our prior fiscal year) rather than the actual exchange rates in

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effect during the respective periods. For example, if an entity reporting in Euros had revenues of 1.0 million Euros from products sold on November 30, 2011 and November 30, 2010, our financial statements would reflect reported revenues of \$1.34 million in the first half of fiscal 2012 (using 1.34 as the month-end average exchange rate for the period) and \$1.33 million in the first half of fiscal 2011 (using 1.33 as the month-end average exchange rate for the period). The constant currency presentation would translate the results for the three and six months ended November 30, 2011 and 2010 using the May 31, 2011 exchange rate and indicate, in this example, no change in revenues during the period. In each of the tables below, we present the percent change based on actual, unrounded results in reported currency and in constant currency.

Total Revenues and Operating Expenses

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
Total Revenues by Geography:								
Americas	\$ 4,532	2%	2%	\$ 4,452	\$ 8,758	5%	5%	\$ 8,356
EMEA ⁽¹⁾	2,756	1%	1%	2,738	5,460	7%	1%	5,119
Asia Pacific ⁽²⁾	1,504	8%	5%	1,392	2,948	13%	6%	2,609
Total revenues	8,792	2%	2%	8,582	17,166	7%	4%	16,084
Total Operating Expenses	5,681	-2%	-2%	5,812	11,372	0%	-2%	11,397
Total Operating Margin	<u>\$ 3,111</u>	12%	12%	<u>\$ 2,770</u>	<u>\$ 5,794</u>	24%	17%	<u>\$ 4,687</u>
Total Operating Margin %	35%			32%	34%			29%
% Revenues by Geography:								
Americas	52%			52%	51%			52%
EMEA	31%			32%	32%			32%
Asia Pacific	17%			16%	17%			16%
Total Revenues by Business:								
Software	\$ 6,034	7%	7%	\$ 5,644	\$ 11,554	11%	8%	\$ 10,380
Hardware Systems	1,578	-10%	-10%	1,753	3,252	-6%	-9%	3,451
Services	1,180	0%	0%	1,185	2,360	5%	2%	2,253
Total revenues	<u>\$ 8,792</u>	2%	2%	<u>\$ 8,582</u>	<u>\$ 17,166</u>	7%	4%	<u>\$ 16,084</u>
% Revenues by Business:								
Software	69%			66%	67%			65%
Hardware Systems	18%			20%	19%			21%
Services	13%			14%	14%			14%

(1) Comprised of Europe, the Middle East and Africa

(2) Asia Pacific includes Japan

Fiscal Second Quarter 2012 Compared to Fiscal Second Quarter 2011: Excluding the effect of foreign currency rate fluctuations, total revenues increased in the second quarter of fiscal 2012 due to an increase in our software business revenues resulting from growth in our software license updates and product support revenues and new software license revenues. This increase was partially offset by a decrease in our hardware systems business' revenues in the second quarter of fiscal 2012. Excluding the effect of currency rate fluctuations, the Americas contributed 53%, EMEA contributed 11% and Asia Pacific contributed 36% to our total revenues growth.

Excluding the effect of foreign currency rate fluctuations, total operating expenses decreased in the second quarter of fiscal 2012 primarily due to a reduction of hardware systems products costs associated with a decrease in hardware systems revenues, expense reductions in our hardware systems support line of business that resulted from efficiencies gained through our integration efforts, and a reduction in restructuring expenses. These decreases were partially offset by increases in our sales and marketing expenses in the second quarter of

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fiscal 2012 that were due primarily to additional headcount and increases in general and administrative expenses that were due to a \$120 million legal expense recovery in the prior year period.

On a constant currency basis, our operating margin and operating margin as a percentage of revenues increased during the second quarter of fiscal 2012 due to an increase in our total revenues and a decrease in our total operating expenses.

First Half Fiscal 2012 Compared to First Half Fiscal 2011: Excluding the effect of foreign currency rate fluctuations, the increase in total revenues in the first half of fiscal 2012 was attributable to growth in our software and services business' revenues, partially offset by a reduction in our hardware systems business' revenues. Excluding the effect of currency rate fluctuations, the Americas contributed 61%, EMEA contributed 13% and Asia Pacific contributed 26% to our total revenues growth.

Excluding the effect of foreign currency rate fluctuations, the decrease in total operating expenses and increase in total operating margin and operating margin as a percentage of revenues in the first half of fiscal 2012 were generally consistent with the reasons noted above.

Supplemental Disclosure Related to Certain Charges

To supplement our consolidated financial information, we believe the following information is helpful to an overall understanding of our past financial performance and prospects for the future. You should review the introduction under "Impact of Acquisitions" (above) for a discussion of the inherent limitations in comparing pre- and post-acquisition information.

Our operating results include the following business combination accounting adjustments and expenses related to acquisitions, as well as certain other significant expense items:

(in millions)	Three Months Ended November 30,		Six Months Ended November 30,	
	2011	2010	2011	2010
Software license updates and product support deferred revenues ⁽¹⁾	\$ 10	\$ 22	\$ 24	\$ 47
Hardware systems support deferred revenues ⁽¹⁾	9	45	19	106
Amortization of intangible assets ⁽²⁾	592	614	1,184	1,217
Acquisition related and other ⁽³⁾⁽⁵⁾	5	47	25	130
Restructuring ⁽⁴⁾	52	189	154	318
Stock-based compensation ⁽⁵⁾	150	119	295	248
Income tax effects ⁽⁶⁾	(226)	(274)	(483)	(528)
	<u>\$ 592</u>	<u>\$ 762</u>	<u>\$ 1,218</u>	<u>\$ 1,538</u>

⁽¹⁾ In connection with our acquisitions, we have estimated the fair values of the software support and hardware systems support obligations assumed. Due to our application of business combination accounting rules, we did not recognize software license updates and product support revenues related to support contracts that would have otherwise been recorded by the acquired businesses as independent entities, in the amounts of \$10 million and \$22 million for the three months ended November 30, 2011 and 2010, respectively, and \$24 million and \$47 million for the six months ended November 30, 2011 and 2010, respectively. In addition, we did not recognize hardware systems support revenues related to hardware systems support contracts that would have otherwise been recorded by the acquired businesses as independent entities in the amount of \$9 million and \$45 million for the three months ended November 30, 2011 and 2010, respectively, and \$19 million and \$106 million for the six months ended November 30, 2011 and 2010, respectively.

Approximately \$11 million, \$9 million and \$2 million of estimated software license updates and product support revenues related to support contracts assumed will not be recognized during the remainder of fiscal 2012, fiscal 2013 and fiscal 2014, respectively, that would have otherwise been recognized by the acquired businesses as independent entities due to the application of these business combination accounting rules. In addition, approximately \$10 million and \$11 million of estimated hardware systems support revenues related to hardware systems support contracts assumed will not be recognized during the remainder of fiscal 2012 and fiscal 2013, respectively, that would have otherwise been recognized by certain acquired companies as independent entities. To the extent customers renew these support contracts, we expect to recognize revenues for the full contracts' values over the support renewal periods.

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- (2) Represents the amortization of intangible assets substantially all of which were acquired in connection with our acquisitions. As of November 30, 2011, estimated future amortization expenses related to intangible assets were as follows (in millions):

Remainder of Fiscal 2012	\$ 1,162
Fiscal 2013	1,991
Fiscal 2014	1,644
Fiscal 2015	1,244
Fiscal 2016	737
Fiscal 2017	183
Thereafter	180
Total intangible assets subject to amortization	7,141
In-process research and development	11
Total intangible assets, net	<u>\$ 7,152</u>

- (3) Acquisition related and other expenses primarily consist of personnel related costs for transitional and certain other employees, stock-based compensation expenses, integration related professional services, certain business combination adjustments including adjustments after the measurement period has ended and changes in fair value of contingent consideration payable (See Note 2 of Notes to Condensed Consolidated Financial Statements included elsewhere in this Quarterly Report), and certain other operating expenses, net.
- (4) The significant majority of restructuring expenses during the three and six months ended November 30, 2011 related to employee severance, facility exit costs and contract termination costs in connection with our Sun Restructuring Plan. Additional information regarding certain of our restructuring plans is provided in Note 7 of Notes to Condensed Consolidated Financial Statements included elsewhere in this Quarterly Report.
- (5) Stock-based compensation was included in the following operating expense line items of our condensed consolidated statements of operations (in millions):

	Three Months Ended November 30,		Six Months Ended November 30,	
	2011	2010	2011	2010
Sales and marketing	\$ 29	\$ 19	\$ 55	\$ 42
Software license updates and product support	5	3	8	8
Hardware systems products	—	1	1	2
Hardware systems support	2	1	3	2
Services	6	4	10	8
Research and development	68	55	139	114
General and administrative	40	36	79	72
Subtotal	150	119	295	248
Acquisition related and other	2	5	3	6
Total stock-based compensation	<u>\$ 152</u>	<u>\$ 124</u>	<u>\$ 298</u>	<u>\$ 254</u>

Stock-based compensation included in acquisition related and other expenses resulted from unvested stock options and restricted stock-based awards assumed from acquisitions whose vesting was accelerated upon termination of the employees pursuant to the terms of those stock options and restricted stock-based awards.

- (6) The income tax effects presented were calculated as if the above described charges were not included in our results of operations for each of the respective periods presented. Income tax effects were calculated based on the applicable jurisdictional tax rates applied to the items within the table above and resulted in an effective tax rate of 26.3% and 28.5% for the second quarter of fiscal 2012 and 2011, respectively, and 26.4% and 26.8% for the first half of fiscal 2012 and 2011, respectively. The differences in the income tax rates presented in the table above for the second quarter of fiscal 2012 and fiscal 2011, and for the first half of fiscal 2011, in comparison to the income tax rates derived per our condensed consolidated statements of operations for these periods were primarily due to differences in jurisdictional tax rates and the related tax benefits attributable to our restructuring expenses in these periods. The difference in the income tax rate presented in the table above for the first half of fiscal 2012 in comparison to the income tax rate derived per our condensed consolidated statements of operations for this period was primarily due to income tax effects related to our acquired tax exposures and the differences in jurisdictional tax rates and the related tax benefits attributable to our restructuring expenses.

Software Business

Our software business consists of our new software licenses segment and software license updates and product support segment.

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New Software Licenses: New software license revenues represent fees earned from granting customers licenses to use our database and middleware as well as our application software products. We continue to place significant emphasis, both domestically and internationally, on direct sales through our own sales force. We also continue to market our products through indirect channels. Sales and marketing expenses are largely personnel related and include commissions earned by our sales force for the sale of our software products, and also include marketing program costs and amortization of intangible assets.

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
New Software License Revenues:								
Americas	\$ 1,027	0%	1%	\$ 1,030	\$ 1,754	4%	4%	\$ 1,687
EMEA	584	2%	3%	574	1,024	11%	7%	925
Asia Pacific	437	11%	8%	395	768	14%	9%	672
Total revenues	2,048	2%	3%	1,999	3,546	8%	6%	3,284
Expenses:								
Sales and marketing ⁽¹⁾	1,382	10%	9%	1,260	2,708	16%	13%	2,326
Stock-based compensation	28	71%	71%	18	54	40%	40%	39
Amortization of intangible assets ⁽²⁾	190	-9%	-9%	211	378	-9%	-9%	415
Total expenses	1,600	8%	8%	1,489	3,140	13%	10%	2,780
Total Margin	<u>\$ 448</u>	-13%	-11%	<u>\$ 510</u>	<u>\$ 406</u>	-19%	-19%	<u>\$ 504</u>
Total Margin %	22%			26%	11%			15%
% Revenues by Geography:								
Americas	50%			51%	49%			52%
EMEA	29%			29%	29%			28%
Asia Pacific	21%			20%	22%			20%
Revenues by Product:								
Database and middleware	\$ 1,479	4%	4%	\$ 1,420	\$ 2,548	8%	6%	\$ 2,356
Applications	569	-2%	-1%	579	998	8%	7%	928
Total new software license revenues	<u>\$ 2,048</u>	2%	3%	<u>\$ 1,999</u>	<u>\$ 3,546</u>	8%	6%	<u>\$ 3,284</u>
% Revenues by Product:								
Database and middleware	72%			71%	72%			72%
Applications	28%			29%	28%			28%

(1) Excluding stock-based compensation

(2) Included as a component of 'Amortization of Intangible Assets' in our condensed consolidated statements of operations

Fiscal Second Quarter 2012 Compared to Fiscal Second Quarter 2011: Excluding the effect of currency rate fluctuations, total new software license revenues increased in the second quarter of fiscal 2012 due to growth in our database and middleware revenues and incremental revenue contributions from our recent acquisitions. On a constant currency basis, the Americas contributed 11%, EMEA contributed 28% and Asia Pacific contributed 61% to our new software license revenues growth during the second quarter of fiscal 2012.

Excluding the effect of currency rate fluctuations, database and middleware revenues increased by 4% and our applications revenues decreased by 1% in the second quarter of fiscal 2012. The growth rates of our database and middleware revenues and applications revenues for the second quarter of fiscal 2012 were affected by the high growth rates that we experienced in the second quarter of fiscal 2011 against which our current quarter's

revenues were compared. Excluding the effect of currency rate fluctuations, our database and middleware

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revenues and applications revenues increased by 11% and 15%, respectively, over the trailing 4-quarters due to improved customer demand for our products, our sales force's execution and incremental revenues from our acquisitions. In reported currency, our recent acquisitions contributed \$37 million to the growth in our applications revenues during the second quarter of fiscal 2012.

In reported currency, new software license revenues earned from transactions over \$3 million decreased by 6% in the second quarter of fiscal 2012 and represented 20% of our new software license revenues in the second quarter of fiscal 2012 in comparison to 22% in the second quarter of fiscal 2011.

Excluding the effect of currency rate fluctuations, our total new software license expenses increased in the second quarter of fiscal 2012 primarily due to higher employee related expenses from increased headcount.

Excluding the effect of currency rate fluctuations, total new software license margin and margin as a percentage of revenues decreased during the second quarter of fiscal 2012 as our expenses increased at a faster rate than our revenues.

First Half Fiscal 2012 Compared to First Half Fiscal 2011: Excluding the effect of currency rate fluctuations, the growth in our new software license revenues in the first half of fiscal 2012 was due to growth across all major product types and geographies, primarily during the first quarter of fiscal 2012 and incremental revenue contributions from our recent acquisitions. Excluding the effect of currency rate fluctuations, the Americas contributed 34%, EMEA contributed 35% and Asia Pacific contributed 31% to our new software license revenues growth during the first half of fiscal 2012.

In reported currency, products acquired from our recent acquisitions contributed \$92 million to the growth in our applications revenues during the first half of fiscal 2012. In reported currency, new software license revenues earned from transactions over \$3 million increased by 11% in the first half of fiscal 2012 and represented 21% of new software license revenues in the first half of fiscal 2012 in comparison to 20% in the first half of fiscal 2011.

Excluding the effect of foreign currency rate fluctuations, total new software license expenses increased and operating margin and operating margin as a percentage of revenues decreased during the first half of fiscal 2012 primarily due to reasons that are consistent with those noted above and also due to an increase in certain legal expenses.

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Software License Updates and Product Support: Software license updates grant customers rights to unspecified software product upgrades and maintenance releases issued during the support period. Product support includes internet access to technical content as well as internet and telephone access to technical support personnel in our global support centers. Expenses associated with our software license updates and product support line of business include the cost of providing the support services, largely personnel related expenses, and the amortization of our intangible assets associated with software support contracts and customer relationships obtained from acquisitions.

	Three Months Ended November 30,				Six Months Ended November 30,			
		Percent Change				Percent Change		
(Dollars in millions)	2011	Actual	Constant	2010	2011	Actual	Constant	2010
Software License Updates and Product Support Revenues:								
Americas	\$ 2,114	8%	8%	\$ 1,959	\$ 4,238	10%	10%	\$ 3,843
EMEA	1,290	9%	9%	1,183	2,610	14%	8%	2,289
Asia Pacific	582	16%	12%	503	1,160	20%	12%	964
Total revenues	3,986	9%	9%	3,645	8,008	13%	10%	7,096
Expenses:								
Software license updates and product support ⁽¹⁾	293	-4%	-4%	304	586	-4%	-5%	607
Stock-based compensation	5	74%	74%	3	8	13%	13%	8
Amortization of intangible assets ⁽²⁾	217	4%	4%	208	428	3%	3%	414
Total expenses	515	0%	0%	515	1,022	-1%	-1%	1,029
Total Margin	\$ 3,471	11%	10%	\$ 3,130	\$ 6,986	15%	12%	\$ 6,067
Total Margin %	87%			86%	87%			85%
% Revenues by Geography:								
Americas	53%			54%	53%			54%
EMEA	32%			32%	33%			32%
Asia Pacific	15%			14%	14%			14%

(1) Excluding stock-based compensation

(2) Included as a component of 'Amortization of Intangible Assets' in our condensed consolidated statements of operations

Fiscal Second Quarter 2012 Compared to Fiscal Second Quarter 2011: Excluding the effect of currency rate fluctuations, software license updates and product support revenues increased in the second quarter of fiscal 2012 as a result of new software licenses sold (with substantially all customers electing to purchase support contracts) during the trailing 4-quarter period, the renewal of substantially all of the customer base eligible for renewal in the current fiscal quarter and incremental revenues from recent acquisitions. Excluding the effect of currency rate fluctuations, the Americas contributed 49%, EMEA contributed 32% and Asia Pacific contributed 19% to the increase in software license updates and product support revenues.

In reported currency, software license updates and product support revenues in the second quarter of fiscal 2012 included incremental revenues of \$22 million from our recent acquisitions. As a result of our acquisitions, we recorded adjustments to reduce assumed software license updates and product support obligations to their estimated fair values at the acquisition dates. Due to our application of business combination accounting rules, software license updates and product support revenues related to support contracts in the amounts of \$10 million and \$22 million that would have been otherwise recorded by our acquired businesses as independent entities, were not recognized in the second quarter of fiscal 2012 and fiscal 2011, respectively. Historically, substantially all of our customers, including customers from acquired companies, renew their software support contracts when such contracts are eligible for renewal. To the extent these underlying software support contracts are renewed, we will recognize the revenues for the full value of these contracts over the support periods, the substantial majority of which are one year in duration.

Excluding the effect of foreign currency rate fluctuations, total software license updates and product support expenses in the second quarter of fiscal 2012 were flat in comparison to the prior year period as higher intangible asset amortization and higher salaries expenses were offset by reductions in variable compensation expenses and bad debt expenses.

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Excluding the effect of currency rate fluctuations, total software license updates and product support margin and margin as a percentage of total revenues increased as our revenues increased while our expenses remained flat.

First Half Fiscal 2012 Compared to First Half Fiscal 2011: Excluding the effect of favorable currency rate fluctuations of 3 percentage points, the growth in our software license updates and product support revenues during the first half of fiscal 2012 was primarily attributable to the same reasons as noted above. On a constant currency basis, the Americas contributed 54%, EMEA contributed 28% and Asia Pacific contributed 18% to the increase in software license updates and product support revenues. Software license updates and product support revenues in the first half of fiscal 2012 included incremental contributions of \$50 million from our recent acquisitions. Software license updates and product support revenues related to support contracts in the amounts of \$24 million and \$47 million that would have been otherwise recorded by our acquired businesses as independent entities were not recognized in the first half of fiscal 2012 and 2011, respectively, due to business combination accounting rules.

Excluding the effect of unfavorable foreign currency rate fluctuations, total software license updates and product support expenses decreased during the first half of fiscal 2012 primarily due to decreases in bad debt expenses and variable compensation expenses, partially offset by higher intangible asset amortization and higher salaries expenses from increased headcount. Excluding the effect of favorable currency rate fluctuations, total software license updates and product support margin and margin as a percentage of revenues increased during the first half of fiscal 2012 for similar reasons as those noted above.

Hardware Systems Business

Our hardware systems business consists of our hardware systems products segment and hardware systems support segment.

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Hardware Systems Products: Hardware systems products revenues are primarily generated from the sales of our computer server and storage products. We market and sell our hardware systems products through our direct sales force and indirect channels such as independent distributors and value added resellers. Operating expenses associated with our hardware systems products include the cost of hardware systems products, which consists of expenses for materials and labor used to produce these products by our internal manufacturing operations or by third party manufacturers, warranty expenses and the impact of periodic changes in inventory valuation, including the impact of inventory determined to be excess and obsolete. Operating expenses associated with our hardware systems products also include sales and marketing expenses, which are largely personnel related and include variable compensation earned by our sales force for the sales of our hardware products, and amortization of intangible assets.

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
Hardware Systems Products Revenues:								
Americas	\$ 496	-17%	-17%	\$ 602	\$ 971	-15%	-15%	\$ 1,144
EMEA	272	-17%	-17%	329	615	-8%	-14%	667
Asia Pacific	185	2%	-1%	181	395	4%	-3%	379
Total revenues	953	-14%	-14%	1,112	1,981	-10%	-13%	2,190
Expenses:								
Hardware systems products ⁽¹⁾	471	-10%	-10%	524	942	-13%	-14%	1,080
Sales and marketing ⁽¹⁾	286	14%	13%	251	564	14%	10%	496
Stock-based compensation	1	-53%	-53%	2	2	-56%	-56%	5
Amortization of intangible assets ⁽²⁾	95	-8%	-8%	103	200	-2%	-2%	204
Total expenses	853	-3%	-3%	880	1,708	-4%	-6%	1,785
Total Margin	<u>\$ 100</u>	-56%	-57%	<u>\$ 232</u>	<u>\$ 273</u>	-32%	-39%	<u>\$ 405</u>
Total Margin %	11%			21%	14%			18%
% Revenues by Geography:								
Americas	52%			54%	49%			52%
EMEA	29%			30%	31%			31%
Asia Pacific	19%			16%	20%			17%

⁽¹⁾ Excluding stock-based compensation

⁽²⁾ Included as a component of 'Amortization of Intangible Assets' in our condensed consolidated statements of operations

Excluding the effects of currency rate fluctuations, hardware systems products revenues decreased in the fiscal 2012 periods presented primarily due to reductions in the volumes of lower margin transactions and due to the introduction of new SPARC processor based servers, which we believe slowed purchases of predecessor server products. These hardware revenue decreases were partially offset by increases in hardware revenues attributable to our Oracle Engineered Systems during the fiscal 2012 periods presented.

Excluding the effects of currency rate fluctuations, total hardware systems products operating expenses declined in the fiscal 2012 periods presented primarily due to reductions in hardware systems products costs associated with lower revenues, partially offset by increases in bad debt expenses, employee related expenses due to increased sales headcount and certain other direct manufacturing expenses.

Excluding the effect of currency rate fluctuations, total hardware systems products margin and total margin as a percentage of revenues decreased in the fiscal 2012 periods presented primarily due to decreases in hardware systems products revenues and increases in sales and marketing expenses.

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Hardware Systems Support: Our hardware systems support offerings provide customers with software updates for the software components that are essential to the functionality of our hardware systems and can include product repairs, maintenance services, and technical support services. Expenses associated with our hardware systems support operating segment include the cost of materials used to repair customer products, the cost of providing support services, largely personnel related expenses, and the amortization of our intangible assets associated with hardware systems support contracts and customer relationships obtained from our acquisitions.

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
Hardware Systems Support Revenues:								
Americas	\$ 285	10%	10%	\$ 259	\$ 584	14%	13%	\$ 512
EMEA	227	-14%	-14%	264	463	-11%	-16%	523
Asia Pacific	113	-4%	-7%	118	224	-1%	-8%	226
Total revenues	625	-2%	-3%	641	1,271	1%	-3%	1,261
Expenses:								
Hardware systems support ⁽¹⁾	256	-28%	-28%	355	538	-18%	-20%	654
Stock-based compensation	2	26%	26%	1	3	20%	20%	2
Amortization of intangible assets ⁽²⁾	77	3%	3%	74	152	2%	2%	149
Total expenses	335	-22%	-23%	430	693	-14%	-16%	805
Total Margin	<u>\$ 290</u>	<u>37%</u>	<u>36%</u>	<u>\$ 211</u>	<u>\$ 578</u>	<u>27%</u>	<u>19%</u>	<u>\$ 456</u>
Total Margin %	46%			33%	45%			36%
% Revenues by Geography:								
Americas	46%			41%	46%			41%
EMEA	36%			41%	36%			41%
Asia Pacific	18%			18%	18%			18%

(1) Excluding stock-based compensation

(2) Included as a component of 'Amortization of Intangible Assets' in our condensed consolidated statements of operations

Excluding the effect of currency rate fluctuations, hardware systems support revenues decreased modestly in the fiscal 2012 periods presented primarily due to revenue decreases in the EMEA region.

As a result of our acquisitions, we recorded adjustments to reduce assumed support obligations to their estimated fair values at the acquisition dates. Due to our application of business combination accounting rules, hardware systems support revenues related to hardware systems support contracts in the amounts of \$9 million and \$45 million that would have been otherwise reported by our acquired businesses as independent entities were not recognized in the second quarter of fiscal 2012 and fiscal 2011, respectively, and \$19 million and \$106 million were not recognized for the first half of fiscal 2012 and 2011, respectively. To the extent these underlying support contracts are renewed, we will recognize the revenues for the full values of these contracts over the future support periods.

Excluding the effect of currency rate fluctuations, total hardware systems support expenses decreased in the fiscal 2012 periods presented due to the reduction of service delivery costs during the fiscal 2012 periods presented resulting from our integration initiatives associated with our acquisition of Sun Microsystems, Inc. (Sun) and a decrease in our bad debt expenses. These expense decreases were partially offset by increased employee related expenses due to increased headcount. Excluding the effect of currency rate fluctuations, total hardware systems support margin and margin as a percentage of total revenues increased in the fiscal 2012 periods presented primarily as a result of our expense reductions.

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Services

Our services business consists of consulting; Cloud Services, which include certain of our Oracle Cloud Services offerings and Advanced Customer Services; and education services. Consulting revenues are earned by providing services to customers in the design, implementation, deployment and upgrade of our database and middleware software products as well as applications software products. Oracle Cloud Services' managed services are designed to provide comprehensive software and hardware management and maintenance services for customers hosted at our Oracle data center facilities, select partner data centers or physically on-site at customer facilities. Advanced Customer Services provide support services, both on-site and remote, to customers to enable increased performance and higher availability of their products and services. Education revenues are earned by providing instructor-led, media-based and internet-based training in the use of our software and hardware products. The cost of providing our services is primarily personnel related expenses, technology infrastructure expenditures, facilities expenses and external contractor expenses.

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
Services Revenues:								
Americas	\$ 610	1%	3%	\$ 602	\$ 1,211	4%	4%	\$ 1,170
EMEA	383	-1%	0%	387	748	5%	0%	715
Asia Pacific	187	-4%	-5%	196	401	9%	3%	368
Total revenues	1,180	0%	0%	1,185	2,360	5%	2%	2,253
Expenses:								
Services ⁽¹⁾	923	-4%	-4%	965	1,855	0%	-2%	1,857
Stock-based compensation	6	34%	34%	4	10	27%	27%	8
Amortization of intangible assets ⁽²⁾	13	-25%	-25%	18	26	-25%	-25%	35
Total expenses	942	-4%	-4%	987	1,891	0%	-3%	1,900
Total Margin	\$ 238	19%	21%	\$ 198	\$ 469	32%	30%	\$ 353
Total Margin %	20%			17%	20%			16%
% Revenues by Geography:								
Americas	52%			51%	51%			52%
EMEA	32%			33%	32%			32%
Asia Pacific	16%			16%	17%			16%

(1) Excluding stock-based compensation

(2) Included as a component of 'Amortization of Intangible Assets' in our condensed consolidated statements of operations

Excluding the effect of currency rate fluctuations, our services revenues were flat during the second quarter of fiscal 2012 and modestly higher during the first half of fiscal 2012 in comparison to the corresponding prior year periods due to modest increases in our consulting and Cloud Services revenues, which were offset by a modest decrease in our education revenues.

Excluding the impact of currency rate fluctuations, our services expenses decreased in the second quarter of fiscal 2012 due to lower third-party contractor expenses associated with our Cloud Services offerings and certain other net expense reductions.

On a constant currency basis, our services margin and margin as a percentage of revenues increased during the fiscal 2012 periods presented primarily as a result of decreases in our total services expenses.

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Research and Development Expenses: Research and development expenses consist primarily of personnel related expenditures. We intend to continue to invest significantly in our research and development efforts because, in our judgment, they are essential to maintaining our competitive position.

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
Research and development ⁽¹⁾	\$ 1,034	-3%	-2%	\$ 1,064	\$ 2,013	-5%	-5%	\$ 2,108
Stock-based compensation	68	24%	24%	55	139	23%	23%	114
Total expenses	<u>\$ 1,102</u>	<u>-2%</u>	<u>-1%</u>	<u>\$ 1,119</u>	<u>\$ 2,152</u>	<u>-3%</u>	<u>-4%</u>	<u>\$ 2,222</u>
% of Total Revenues	13%			13%	13%			14%

⁽¹⁾ Excluding stock-based compensation

On a constant currency basis, total research and development expenses decreased during the fiscal 2012 periods presented primarily due to decreases in certain legal costs and variable compensation expenses, which were partially offset by an increase in employee related expenses such as salaries, benefits and stock-based compensation from increased headcount.

General and Administrative Expenses: General and administrative expenses primarily consist of personnel related expenditures for information technology, finance, legal and human resources support functions.

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
General and administrative ⁽¹⁾	\$ 237	98%	97%	\$ 120	\$ 508	43%	39%	\$ 356
Stock-based compensation	40	9%	9%	36	79	9%	9%	72
Total expenses	<u>\$ 277</u>	<u>77%</u>	<u>77%</u>	<u>\$ 156</u>	<u>\$ 587</u>	<u>37%</u>	<u>34%</u>	<u>\$ 428</u>
% of Total Revenues	3%			2%	3%			3%

⁽¹⁾ Excluding stock-based compensation

On a constant currency basis, total general and administrative expenses increased during the fiscal 2012 periods presented primarily due to a \$120 million benefit from the recovery of certain legal costs in the second quarter of fiscal 2011.

Amortization of Intangible Assets:

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
Software support agreements and related relationships	\$ 146	3%	3%	\$ 141	\$ 290	3%	3%	\$ 282
Hardware systems support agreements and related relationships	30	1%	1%	30	59	1%	1%	59
Developed technology	223	-11%	-11%	250	457	-7%	-7%	490
Core technology	88	10%	10%	80	168	6%	6%	158
Customer relationships	88	-9%	-9%	96	177	-9%	-9%	194
Trademarks	17	-5%	-5%	17	33	-5%	-5%	34
Total amortization of intangible assets	<u>\$ 592</u>	<u>-4%</u>	<u>-4%</u>	<u>\$ 614</u>	<u>\$ 1,184</u>	<u>-3%</u>	<u>-3%</u>	<u>\$ 1,217</u>

Amortization of intangible assets decreased in the fiscal 2012 periods presented due to a reduction in expenses associated with certain of our intangible assets that became fully amortized during the trailing four quarter period. These decreases were partially offset by additional amortization from intangible assets that we acquired since the beginning of fiscal 2011 including those from our acquisitions of Phase Forward during the first quarter of fiscal 2011 and ATG during the third quarter of fiscal 2011. See Note 5 of Notes to Condensed Consolidated Financial Statements for additional information regarding our intangible assets (including weighted average useful lives) and related amortization.

Acquisition Related and Other Expenses: Acquisition related and other expenses consist of personnel related costs for transitional and certain other employees, stock-based compensation expenses, integration related professional services, certain business combination adjustments including adjustments after the measurement period has ended and changes in

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fair value of contingent consideration payable (See Note 2 of Notes to Condensed Consolidated Financial Statements included elsewhere in this Quarterly Report), and certain other operating expenses, net. Stock-based compensation expenses included in acquisition related and other expenses resulted from unvested stock options and restricted stock-based awards assumed from acquisitions whereby vesting was accelerated upon termination of the employees pursuant to the original terms of those stock options and restricted stock-based awards.

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
Transitional and other employee related costs	\$ 1	-96%	-96%	\$ 28	\$ 12	-84%	-85%	\$ 77
Stock-based compensation	2	-58%	-58%	5	3	-58%	-58%	6
Professional fees and other, net	(8)	-125%	-130%	31	(8)	-113%	-115%	59
Business combination adjustments, net	10	155%	155%	(17)	18	240%	240%	(12)
Total acquisition related and other expenses	<u>\$ 5</u>	<u>-89%</u>	<u>-92%</u>	<u>\$ 47</u>	<u>\$ 25</u>	<u>-81%</u>	<u>-83%</u>	<u>\$ 130</u>

On a constant currency basis, the decreases in our acquisition related and other expenses in the fiscal 2012 periods presented were primarily due to a reduction in transitional and other employee related costs and professional services expenses in comparison to those that were incurred in the prior year periods that primarily related to our acquisition of Sun.

Restructuring expenses: Restructuring expenses consist of employee severance costs and may also include charges for duplicate facilities and other contract termination costs to improve our cost structure prospectively. For additional information regarding our restructuring plans, see Note 7 of Notes to Condensed Consolidated Financial Statements included elsewhere in this Quarterly Report.

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
Restructuring expenses	<u>\$ 52</u>	<u>-72%</u>	<u>-72%</u>	<u>\$ 189</u>	<u>\$ 154</u>	<u>-52%</u>	<u>-53%</u>	<u>\$ 318</u>

Restructuring expenses in the fiscal 2012 periods presented primarily related to our Sun Restructuring Plan, which our management approved, committed to and initiated in order to better align our cost structure as a result of our acquisition of Sun. Restructuring expenses incurred in the fiscal 2011 periods presented related primarily to the Sun Restructuring Plan and, to a lesser extent, to other Oracle-based restructuring plans. The total estimated remaining restructuring costs associated with the Sun Restructuring Plan are approximately \$129 million and will be recorded to the restructuring expense line item within our consolidated statements of operations as the costs are incurred. Our estimated costs may be subject to change in future periods.

Interest Expense:

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
Interest expense	<u>\$ 192</u>	<u>-11%</u>	<u>-11%</u>	<u>\$ 214</u>	<u>\$ 384</u>	<u>-6%</u>	<u>-6%</u>	<u>\$ 410</u>

Interest expense decreased in the fiscal 2012 periods presented due to lower average borrowings as compared to the comparable periods in fiscal 2011 primarily due to the maturity and repayment of \$2.25 billion of senior notes in January 2011.

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Non-Operating Income, net: Non-operating income, net consists primarily of interest income, net foreign currency exchange gains (losses), the noncontrolling interests in the net profits of our majority-owned subsidiaries (Oracle Financial Services Software Limited and Oracle Japan), and net other income (losses) including net realized gains and losses related to all of our investments and net unrealized gains and losses related to the small portion of our investment portfolio that we classify as trading.

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
Interest income	\$ 58	47%	53%	\$ 39	\$ 114	56%	55%	\$ 73
Foreign currency gains (losses), net	(10)	-132%	-121%	33	(40)	-149%	-144%	82
Noncontrolling interests in income	(25)	13%	18%	(22)	(52)	11%	12%	(47)
Other income (loss), net	18	-55%	-56%	40	(1)	-102%	-102%	57
Total non-operating income, net	<u>\$ 41</u>	<u>-55%</u>	<u>-49%</u>	<u>\$ 90</u>	<u>\$ 21</u>	<u>-87%</u>	<u>-84%</u>	<u>\$ 165</u>

On a constant currency basis, our non-operating income, net decreased in the fiscal 2012 periods presented primarily as a result of net foreign currency transaction losses in comparison to net foreign currency transaction gains in the corresponding prior year periods. These decreases were partially offset by an increase in interest income during the fiscal 2012 periods presented due to larger average cash, cash equivalents and marketable securities balances during the fiscal 2012 periods presented in comparison to the corresponding prior year periods.

Provision for Income Taxes: Our effective tax rate in all periods is the result of the mix of income earned in various tax jurisdictions that apply a broad range of income tax rates. The provision for income taxes differs from the tax computed at the U.S. federal statutory income tax rate due primarily to earnings considered as indefinitely reinvested in foreign operations, state taxes, the U.S. research and development tax credit, and the U.S. domestic production activity deduction. Future effective tax rates could be adversely affected if earnings are lower than anticipated in countries where we have lower statutory rates, by unfavorable changes in tax laws and regulations or by adverse rulings in tax related litigation.

(Dollars in millions)	Three Months Ended November 30,				Six Months Ended November 30,			
	2011	Percent Change		2010	2011	Percent Change		2010
		Actual	Constant			Actual	Constant	
Provision for income taxes	\$ 768	-1%	-2%	\$ 776	\$ 1,399	15%	9%	\$ 1,219
Effective tax rate	25.9%			29.3%	25.8%			27.4%

Fiscal Second Quarter 2012 Compared to Fiscal Second Quarter 2011: Provision for income taxes decreased slightly during the second quarter of fiscal 2012 primarily due to a tax favorable change in the jurisdictional mix of our earnings during the second quarter of fiscal 2012 in comparison to the prior year period, which more than offset the increase in taxes due to higher income before taxes.

First Half Fiscal 2012 Compared to First Half Fiscal 2011: Provision for income taxes in the first half of fiscal 2012 increased due substantially to higher income before taxes.

Liquidity and Capital Resources

(Dollars in millions)	November 30,		May 31, 2011
	2011	Change	
Working capital	\$ 27,410	10%	\$ 24,982
Cash, cash equivalents and marketable securities	\$ 31,012	8%	\$ 28,848

Working capital: The increase in working capital as of November 30, 2011 in comparison to May 31, 2011 was primarily due to the favorable impact to our net current assets resulting from our net income during the first half of fiscal 2012, partially offset by cash used for repurchases of our common stock, acquisitions, and cash used to pay dividends to our stockholders. Our working capital may be impacted by some of the aforementioned factors in future periods, certain amounts and timing of which are variable.

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Cash, cash equivalents and marketable securities: Cash and cash equivalents primarily consist of deposits held at major banks, money market funds, Tier-1 commercial paper, U.S. Treasury obligations, U.S. government agency and government sponsored enterprise obligations, and other securities with original maturities of 90 days or less. Marketable securities primarily consist of time deposits held at major banks, Tier-1 commercial paper, corporate notes, U.S. Treasury obligations, U.S. government agency and government sponsored enterprise obligations and certain other securities. The increase in cash, cash equivalents and marketable securities at November 30, 2011 in comparison to May 31, 2011 was due to an increase in cash generated from our operating activities, partially offset by our June 2011 repayment of \$1.15 billion of short-term borrowings pursuant to our revolving credit facilities, cash used for acquisitions, the repurchases of our common stock and the payment of cash dividends to our stockholders. Cash, cash equivalents and marketable securities included \$23.4 billion held by our foreign subsidiaries as of November 30, 2011, a significant portion of which we consider as indefinitely reinvested earnings outside the United States. These undistributed earnings would be subject to U.S. income tax if repatriated to the United States. The amount of cash, cash equivalents and marketable securities that we report in U.S. Dollars for a significant portion of the cash held by our foreign subsidiaries is subject to translation adjustments caused by changes in foreign currency exchange rates as of the end of each respective reporting period (the offset to which is recorded to accumulated other comprehensive income in our consolidated balance sheet). As the U.S. Dollar generally strengthened against certain major international currencies as of November 30, 2011, the amount of cash, cash equivalents and marketable securities that we reported in U.S. Dollars for these subsidiaries decreased as of November 30, 2011 relative to what we would have reported using a constant currency rate as of May 31, 2011.

Days sales outstanding, which is calculated by dividing period end accounts receivable by average daily sales for the quarter, was 45 days at November 30, 2011 compared with 55 days at May 31, 2011. The days sales outstanding calculation excludes the revenue adjustments that reduce our acquired software license updates and product support obligations and hardware systems support obligations to fair value. Our decline in days sales outstanding is primarily due to the collection, in our first half of fiscal 2012, of large software license and software support balances outstanding as of May 31, 2011.

(Dollars in millions)	Six Months Ended November 30,		
	2011	Change	2010
Net cash provided by operating activities	\$ 6,676	40%	\$ 4,761
Net cash used for investing activities	\$ (5,947)	-11%	\$ (6,694)
Net cash (used for) provided by financing activities	\$ (3,231)	255%	\$ 2,088

Cash flows from operating activities: Our largest source of operating cash flows is cash collections from our customers following the purchase and renewal of their software license updates and product support agreements. Payments from customers for these support agreements are generally received near the beginning of the contracts' terms, which are generally one year in length. We also generate significant cash from new software license sales, sales of hardware systems products and hardware systems support arrangements and, to a lesser extent, services. Our primary uses of cash from operating activities are for personnel related expenditures, material and manufacturing costs related to the production of our hardware systems products, taxes and leased facilities.

Net cash provided by operating activities increased in the first half of fiscal 2012 primarily due to increased net income, the collection of fourth quarter fiscal 2011 trade receivables associated with higher sales volumes, a decrease in cash used to pay income tax related liabilities and other cash favorable working capital movements, in each case compared to the first half of fiscal 2011. These cash favorable movements were partially offset by an increase in cash used to pay higher accrued compensation liabilities such as commissions and bonuses during the first half of fiscal 2012 in comparison to the first half of fiscal 2011.

Cash flows from investing activities: The changes in cash flows from investing activities primarily relate to acquisitions and the timing of purchases, maturities and sales of our investments in marketable debt securities. We also use cash to invest in capital and other assets to support our growth.

Net cash used for investing activities decreased in the first half of fiscal 2012 due to a decrease in cash used to purchase marketable securities (net of proceeds received from sales and maturities), and a decrease in cash used for acquisitions, net of cash acquired.

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Cash flows from financing activities: The changes in cash flows from financing activities primarily relate to borrowings and payments under debt facilities as well as stock repurchases, dividend payments and proceeds from stock option exercises.

Net cash used for financing activities in the first half of fiscal 2012 increased in comparison to net cash provided by financing activities in the first half of fiscal 2011 primarily due to our issuance of \$3.25 billion of long-term senior notes in the first half of fiscal 2011 (none in the first half of fiscal 2012); and an increase in our common stock repurchases in the first half of fiscal 2012, an increase in repayments of borrowings in the first half of fiscal 2012, and a decrease in proceeds from stock option exercises during the first half of fiscal 2012, all in comparison to the prior year period.

Free cash flow: To supplement our statements of cash flows presented on a GAAP basis, we use non-GAAP measures of cash flows on a trailing 4-quarter basis to analyze cash flows generated from our operations. We believe free cash flow is also useful as one of the bases for comparing our performance with our competitors. The presentation of non-GAAP free cash flow is not meant to be considered in isolation or as an alternative to net income as an indicator of our performance, or as an alternative to cash flows from operating activities as a measure of liquidity. We calculate free cash flows as follows:

(Dollars in millions)	Trailing 4-Quarters Ended November 30,		
	2011	Change	2010
Net cash provided by operating activities	\$ 13,129	45%	\$ 9,053
Capital expenditures ⁽¹⁾	(500)	36%	(369)
Free cash flow	\$ 12,629	45%	\$ 8,684
Net income	\$ 9,356		\$ 6,776
Free cash flow as a percent of net income	135%		128%

⁽¹⁾ Represents capital expenditures as reported in cash flows from investing activities in our condensed consolidated statements of cash flows presented in accordance with U.S. generally accepted accounting principles.

Long-Term Customer Financing: We offer certain of our customers the option to acquire our software products, hardware systems products and services offerings through separate long-term payment contracts. We generally sell these contracts that we have financed on a non-recourse basis to financial institutions within 90 days of the contracts' dates of execution. We record the transfers of amounts due from customers to financial institutions as sales of financial assets because we are considered to have surrendered control of these financial assets. We financed \$424 million and \$276 million, respectively, or approximately 12% and 8%, respectively, of our new software license revenues in the first half of fiscal 2012 and 2011, and \$61 million and \$62 million, respectively, or approximately 3% of our hardware systems products revenues in each of the first half of fiscal 2012 and 2011.

Recent Financing Activities

Revolving Credit Agreements: On June 30, 2011, our revolving credit agreements with BNP Paribas, as initial lender and administrative agent, and BNP Paribas Securities Corp., as sole lead arranger and sole bookrunner (the 2011 Credit Agreements), to borrow \$1.15 billion were repaid in full and the 2011 Credit Agreements expired pursuant to their terms.

Common Stock Repurchases: Our Board of Directors has approved a program for us to repurchase shares of our common stock. On December 20, 2011, we announced that our Board of Directors approved an expansion of our stock repurchase program by an additional \$5.0 billion. This amount was in addition to the \$8.0 billion expansion announced on October 20, 2008 for which \$2.3 billion remained available for stock repurchases as of November 30, 2011. Our stock repurchase authorization does not have an expiration date and the pace of our repurchase activity will depend on factors such as our working capital needs, our cash requirements for acquisitions and dividend repayments, our debt repayment obligations, our stock price, and economic and market conditions. Our stock repurchases may be effected from time to time through open market purchases or pursuant to a Rule 10b5-1 plan. Our stock repurchase program may be accelerated, suspended, delayed or discontinued at any time.

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Contractual Obligations: On October 24, 2011, we entered into an Agreement and Plan of Merger (Merger Agreement) with RightNow Technologies, Inc. (RightNow), a provider of cloud-based customer service. Upon the consummation of the merger, each share of RightNow common stock will be converted into the right to receive \$43.00 per share in cash. In addition, outstanding options to acquire RightNow common stock and RightNow restricted stock-based awards will generally be converted into options and restricted stock-based awards, as the case may be, denominated in shares of Oracle common stock based on formulas contained in the Merger Agreement. The estimated total purchase price of RightNow is approximately \$1.6 billion.

Separately, as described in Note 2 of Notes to Condensed Consolidated Financial Statements included elsewhere in this Quarterly Report, we have contingent consideration payable as a result of our acquisition of Pillar Data Systems, Inc. that will settle in fiscal 2015.

During the first half of fiscal 2012, there were no other significant changes to our estimates of future payments under our fixed contractual obligations and commitments as presented in Part II, Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 10-K for our fiscal year ended May 31, 2011.

We believe that our current cash, cash equivalents and marketable securities and cash generated from operations will be sufficient to meet our working capital, capital expenditures and contractual obligation requirements. In addition, we believe we could fund any future acquisitions, dividend payments and repurchases of common stock or debt with our internally available cash, cash equivalents and marketable securities, cash generated from operations, additional borrowings or from the issuance of additional securities.

Off-Balance Sheet Arrangements: We do not have any off-balance sheet arrangements that have or are reasonably likely to have a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that are material to investors.

Stock Options and Restricted Stock-Based Awards

Our stock-based compensation program is a key component of the compensation package we provide to attract and retain certain of our talented employees and align their interests with the interests of existing stockholders. We historically have granted only stock options to our employees and any restricted stock-based awards outstanding were assumed as a result of our acquisitions.

We recognize that options and restricted stock-based awards dilute existing stockholders and have sought to control the number of options and restricted stock-based awards granted while providing competitive compensation packages. Consistent with these dual goals, our cumulative potential dilution since June 1, 2008 has been a weighted average annualized rate of 1.3% per year. The potential dilution percentage is calculated as the average annualized new options or restricted stock-based awards granted and assumed, net of options and restricted stock-based awards forfeited by employees leaving the company, divided by the weighted average outstanding shares during the calculation period. This maximum potential dilution will only result if all options are exercised and restricted stock-based awards vest. Some of the outstanding options, which generally have a 10-year exercise period, have exercise prices higher than the current market price of our common stock. At November 30, 2011, 25% of our outstanding stock options had exercise prices in excess of the current market price. In recent years, our stock repurchase program has more than offset the dilutive effect of our stock-based compensation program; however, we may reduce the level of our stock repurchases in the future as we may use our available cash for acquisitions, to pay dividends, to repay or repurchase indebtedness or for other purposes. At November 30, 2011, the maximum potential dilution from all outstanding and unexercised stock option and restricted stock-based awards, regardless of when granted and regardless of whether vested or unvested and including options where the strike price is higher than the current market price, was 8.6%.

Recent Accounting Pronouncements

For information with respect to recent accounting pronouncements and the impact of these pronouncements on our consolidated financial statements, see Note 1 of Notes to Condensed Consolidated Financial Statements included elsewhere in this Quarterly Report.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

During the first half of fiscal 2012, there were no significant changes to our quantitative and qualitative disclosures about market risk. Please refer to Part II, Item 7A. Quantitative and Qualitative Disclosures about Market Risk included in our Annual Report on Form 10-K for our fiscal year ended May 31, 2011 for a more complete discussion of the market risks we encounter.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures: Based on our management's evaluation (with the participation of our Chief Executive Officer and our Chief Financial Officer), as of the end of the period covered by this Quarterly Report, our Chief Executive Officer and our Chief Financial Officer have concluded that our "disclosure controls and procedures" (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)) were effective to provide reasonable assurance that the information required to be disclosed by us in our reports filed or submitted under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms and is accumulated and communicated to our management (including our Chief Executive Officer and our Chief Financial Officer) as appropriate to allow timely decisions regarding required disclosure.

Changes in Internal Control over Financial Reporting: There were no changes in our internal control over financial reporting that occurred during our last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Inherent Limitations on Effectiveness of Controls: Our management, including our Chief Executive Officer and Chief Financial Officer, believes that our disclosure controls and procedures and internal control over financial reporting are designed to provide reasonable assurance of achieving their objectives and are effective at the reasonable assurance level. However, our management does not expect that our disclosure controls and procedures or our internal control over financial reporting will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected. These inherent limitations include the realities that judgments in decision making can be faulty, and that breakdowns can occur because of a simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people or by management override of the controls. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions; over time, controls may become inadequate because of changes in conditions, or the degree of compliance with policies or procedures may deteriorate. Because of the inherent limitations in a cost effective control system, misstatements due to error or fraud may occur and not be detected.

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PART II. OTHER INFORMATION

Item 1. Legal Proceedings

The material set forth in Note 14 of Notes to Condensed Consolidated Financial Statements in Part I, Item 1 of this Quarterly Report on Form 10-Q is incorporated herein by reference.

Item 1A. Risk Factors

In addition to the other information set forth in this Quarterly Report, you should carefully consider the factors discussed in Part I, Item 1A. “Risk Factors” in our Annual Report on Form 10-K for our fiscal year ended May 31, 2011. The risks discussed in our Annual Report on Form 10-K could materially affect our business, financial condition and future results. The risks described in our Annual Report on Form 10-K are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be insignificant also may materially and adversely affect our business, financial condition or operating results in the future.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Our Board of Directors has approved a program for us to repurchase shares of our common stock. On December 20, 2011, we announced that our Board of Directors approved an expansion of our stock repurchase program by an additional \$5.0 billion. This amount was in addition to the \$8.0 billion expansion announced on October 20, 2008 for which \$2.3 billion remained available for stock repurchases as of November 30, 2011.

Our stock repurchase authorization does not have an expiration date and the pace of our repurchase activity will depend on factors such as our working capital needs, our cash requirements for acquisitions and dividend payments, our debt repayment obligations or repurchases of our debt, our stock price, and economic and market conditions. Our stock repurchases may be effected from time to time through open market purchases or pursuant to a Rule 10b5-1 plan. Our stock repurchase program may be accelerated, suspended, delayed or discontinued at any time.

The following table summarizes the stock repurchase activity for the three months ended November 30, 2011 and the approximate dollar value of shares that may yet be purchased pursuant to our stock repurchase program that was available as of November 30, 2011:

(in millions, except per share amounts)	Total Number of	Average	Total Number of	Approximate Dollar
	Shares	Price Paid	Shares Purchased as	Value of Shares that
	Purchased	per Share	Part of Publicly	May Yet Be Purchased
			Announced	Under the Programs
			Programs	
September 1, 2011—September 30, 2011	12.0	\$ 28.26	12.0	\$ 2,925.8
October 1, 2011—October 31, 2011	10.9	\$ 31.18	10.9	\$ 2,587.1
November 1, 2011—November 30, 2011	10.2	\$ 31.50	10.2	\$ 2,264.5
Total	33.1	\$ 30.22	33.1	

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Item 6. Exhibits

Exhibit No.	Exhibit Description	Incorporated by Reference					Filed Herewith
		Form	File No.	Exhibit	Filing Date	Filed By	
10.05*	Form of Stock Option Agreement for U.S. Executive Vice Presidents and Section 16 Officers under the Amended and Restated 2000 Long-Term Equity Incentive Plan						X
10.06*	Form of Stock Option Agreement under the Amended and Restated 1993 Directors' Stock Plan						X
10.07*	Form of Indemnity Agreement for Directors and Executive Officers						X
31.01	Rule 13a-14(a)/15d-14(a) Certification of Principal Executive Officer						X
31.02	Rule 13a-14(a)/15d-14(a) Certification of Principal Financial Officer						X
32.01	Section 1350 Certification of Principal Executive Officer and Principal Financial Officer						X
101	Interactive Data Files Pursuant to Rule 405 of Regulation S-T: (i) Condensed Consolidated Balance Sheets as of November 30, 2011 and May 31, 2011, (ii) Condensed Consolidated Statements of Operations for the three and six months ended November 30, 2011 and 2010, (iii) Condensed Consolidated Statements of Cash Flows for the six months ended November 30, 2011 and 2010 and (iv) Notes to Condensed Consolidated Financial Statements						X

* Indicates management contract or compensatory plan or arrangement.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, Oracle Corporation has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ORACLE CORPORATION

Date: December 23, 2011

By: /s/ S AFRA A. C ATZ
Safr A. Catz
President, Chief Financial Officer and Director

Date: December 23, 2011

By: /s/ W ILLIAM C OREY W EST
William Corey West
Senior Vice President, Corporate Controller and
Chief Accounting Officer

**ORACLE CORPORATION
STOCK OPTION AGREEMENT
2000 LONG-TERM EQUITY INCENTIVE PLAN
U.S. NON-QUALIFIED STOCK OPTION
FOR U.S. EXECUTIVE VICE PRESIDENTS AND SECTION 16 OFFICERS**

1. Grant. Oracle Corporation (the “Company”) has granted to the optionee (“Optionee”) named above a U.S. non-qualified option (the “Option”) to purchase the total number of shares of Common Stock set forth above (the “Shares”) at the exercise price per share set forth above (the “Exercise Price”). This Option is subject to the terms set forth below in this stock option agreement (the “Agreement”) and in the Company’s 2000 Long-Term Equity Incentive Plan as amended to date (the “Plan”). In the event of a conflict between the terms of the Plan and the terms of this Agreement, the terms of the Plan shall govern. All capitalized terms not defined herein shall have the meanings ascribed to them in the Plan.
2. Restrictions on Exercise. Subject to the terms of the Plan and this Agreement, the Option may be exercised in increments on or after each vesting date specified above, provided that in no event may the Option be exercised after the last date to exercise specified above (the “Expiration Date”). In addition, this Option may not be exercised as to fewer than 100 Shares unless it is exercised as to all Shares as to which this Option is then exercisable.

The Optionee agrees to comply with the Insider Trading restrictions applicable to the Company’s officers for one fiscal quarter following the Optionee’s termination of his/her employment relationship with the Company or any Parent, Subsidiary or Affiliate of the Company, regardless of the reason for such termination. Under these restrictions, the Optionee may be prohibited from trading in the Company’s securities during the last month of the fiscal quarter and until two full trading days following the Company’s earnings announcement for that fiscal quarter. Notwithstanding the foregoing, this Option is subject to the time limitations on exercise set forth in Section 6(i) of the Plan and Section 3 below (the “Remaining Option Exercise Period”); provided that if any “No Trading” period under Oracle’s Insider Trading Policy occurs during the Remaining Option Exercise Period and the Optionee is prohibited from trading during such period, the Remaining Option Exercise Period shall be extended by the number of days equivalent to any such periods such that the total amount of time the Optionee shall have to exercise the vested portion of this Option shall be equal to the original Remaining Option Exercise Period (except that, if the Expiration Date of the Option occurs during this additional extension period, such Option shall still expire on the Expiration Date and the additional extension period shall not be extended beyond the Expiration Date).

3. Termination of Option.
 - a) This Option shall cease vesting upon termination of Optionee’s employment relationship with Optionee’s employer (excluding a transfer to the Company or one of its Subsidiaries or Affiliates) and shall not be extended by any notice or equivalent period mandated under local law (*e.g.* , a period of “garden leave” or similar period pursuant to local law) or as may be required by the terms of an employment agreement. An Optionee’s employment relationship shall be considered to have terminated, and the Optionee to have ceased to be employed by the Company or its Parent, Subsidiary or Affiliate, on the earliest of:

- (1) the date on which Optionee's employer (the "Employer") delivers to the Optionee notice terminating the employment relationship (regardless of whether the notice or termination is lawful or unlawful or is in breach of any contract of employment) unless the Optionee is transferring employment to the Company, or any Parent, Subsidiary or Affiliate;
- (2) the date on which the Optionee delivers notice to his or her Employer that the Optionee is terminating the employment relationship (regardless of whether the notice or termination is lawful or unlawful or is in breach of any contract of employment) unless the Optionee is transferring employment to the Company, or any Parent, Subsidiary or Affiliate;
- (3) the date on which the Optionee ceases to provide services to the Company, or any Parent, Subsidiary or Affiliate, as appropriate, except where the Optionee is on an authorized leave of absence; or
- (4) the date on which the Optionee ceases to be considered an "employee" under Applicable Laws.

The committee of the Board of Directors of the Company administering the Plan (the "Committee") shall have discretion to determine whether Optionee has ceased to be employed by the Company or any Parent, Subsidiary or Affiliate, as appropriate, and the effective date on which such employment terminated.

In addition, subject to Applicable Law, the Committee in its sole discretion may suspend vesting of the Option if the Optionee takes a leave of absence from employment with the Company or its Parent, Subsidiary or Affiliate.

- b) If Optionee ceases to be employed by the Company or any Parent, Subsidiary or Affiliate of the Company, as appropriate, for any reason except death or disability, this Option may be exercised to the extent (and only to the extent) that it would have been exercisable upon the date of termination of Optionee's employment, within three (3) months after the date of termination, subject to Section 2 above, but in any event no later than the Expiration Date of the Option. The date of termination of Optionee's employment for purposes of this Agreement and the right to exercise this Option shall not be extended by any notice period mandated under local law. If employment ceases because of death or disability, this Option may be exercised to the extent (and only to the extent) specified in the Plan, subject to Section 2 above.
4. Manner of Exercise; Consideration. The Option may be exercised by delivery to the Company of the stock option exercise agreements in the form then approved by the Committee, stating the number of Shares being purchased, the restrictions imposed on the Shares, if any, and such representations and agreements, as may be required by the Company to comply with applicable laws, together with payment in a form allowed under the Plan. The current forms of stock option exercise form and stock option exercise notice and agreement (the "Exercise Agreement") are available upon request by emailing stock_us@oracle.com.

Due to administrative restrictions, paying the Exercise Price by means of the surrender of Shares having a Fair Market Value equal to the applicable Exercise Price of the Option is not an available method of exercise under this Agreement.

5. Compliance with Laws and Regulations. The issuance and transfer of Shares shall be subject to compliance by the Company and Optionee with all applicable requirements of federal, state, local or foreign securities laws and with all applicable requirements of any stock exchange or national market system on which the Common Stock may be listed at the time of such issuance or transfer.
6. Transferability of Option. This Option may not be transferred in any manner other than (i) by will, or (ii) by the laws of descent and distribution, provided however, a U.S. Optionee may transfer a vested portion of the Option for no consideration to or for the benefit of one or more members of the Optionee's Immediate Family (including, without limitation, to a trust for the benefit of the Optionee's Immediate Family) (a "Transferee"), subject to such limits as the Committee may establish, and such Transferee shall remain subject to all the terms and conditions applicable to the Option prior to such transfer. The Optionee will continue to be treated as the holder of the Option for purposes of the Company's record keeping and for other purposes deemed appropriate by the Company, including the right to consent to amendments to this Agreement, notwithstanding that the economic benefits and dispositive control has been transferred to the Transferee. Optionee agrees, on behalf of each Transferee, to exercise the Option upon the direction and arrangement of payment by such Transferee and further agrees to forward all information provided by the Company (including but not limited to those required under the U.S. securities laws) with respect to the Option to the Transferee. In the discretion of the Committee, the foregoing right to transfer shall apply to the right to transfer ancillary rights associated with the Option. The term "Immediate Family" shall mean the Optionee's spouse, qualified same-sex domestic partner, parents, children, stepchildren, adoptive relationships, sisters, brothers and grandchildren (and, for this purpose, shall also include the Optionee). Optionee acknowledges that the Optionee will continue to be liable for any Tax-Related Items (as defined in Section 8 below).
7. Tax Consequences. The general U.S. federal income tax consequences of the grant and exercise and transfer of the Option, as well as upon disposition of the Shares following exercise, are set forth in the Plan prospectus made available at the Company's web site at:

<http://my.oracle.com/site/hr/RegionalSites/U.S./usbenefits/stock/index.html>

If Optionee is subject to tax in any other country besides the U.S., the tax treatment in the other country may differ from that reflected in the Plan prospectus.

8. Tax Withholding Responsibility. Regardless of any action the Company or the Employer take with respect to any or all income tax (including federal, state, local and foreign tax), social insurance, payroll tax, payment on account or other tax-related items related to Optionee's participation in the Plan and legally applicable to Optionee ("Tax-Related Items"), Optionee acknowledges that the ultimate liability for all Tax-Related Items is and remains Optionee's responsibility and may exceed the amount actually withheld by the Company and/or the Employer. Optionee further acknowledges that the Company and/or the Employer (1) make no representations or undertakings regarding the treatment of any Tax-Related Items in connection with any aspect of the Option, including, but not limited to, the grant, vesting or exercise of the Option, the subsequent sale of Shares acquired pursuant to such exercise and the receipt of any dividends; and (2) do not commit to and are under no obligation to structure the terms of the grant or any aspect of the Option to reduce or eliminate Optionee's liability for Tax-Related Items or to achieve any particular tax result. Further, if Optionee has become subject to tax in more than one jurisdiction between the date of grant and the date of any relevant taxable event, Optionee acknowledges that the Company

and/or the Employer (or former employer, as applicable) may be required to withhold or account for Tax-Related Items in more than one jurisdiction.

Prior to any relevant taxable or tax withholding event, as applicable, Optionee shall pay or make adequate arrangements satisfactory to the Company and/or the Employer to satisfy all Tax-Related Items. In this regard, if Optionee is not subject to Section 16 of the Exchange Act, Optionee authorizes the Company and/or the Employer, or their respective agents, at their discretion to satisfy the obligations with regard to all Tax-Related Items by one or a combination of the following: (1) withholding from Optionee's wages or other cash compensation paid to the Optionee by the Company and/or the Employer; (2) withholding from proceeds of the sale of Shares acquired upon exercise of the Option, either through a voluntary sale or through a mandatory sale arranged by the Company (on Optionee's behalf pursuant to this authorization); or (3) withholding in Shares subject to the exercised Option. If Optionee is subject to Section 16 of the Exchange Act, Optionee may satisfy the obligations with regard to all Tax-Related Items by one or a combination of the following: (1) electing to have the Company or Employer withhold from Optionee's wages or other cash compensation paid to the Optionee by the Company and/or the Employer; (2) electing to have the Company withhold from proceeds of the sale of Shares acquired upon exercise of the Option, either through a voluntary sale or through a mandatory sale arranged by the Company (on Optionee's behalf pursuant to this authorization); or (3) electing to have the Company withhold Shares subject to the exercised Option.

To avoid negative accounting treatment, the Company may withhold or account for Tax-Related Items by considering applicable minimum statutory withholding amounts or other applicable withholding rates. If the obligation for the Tax-Related Items is satisfied by withholding in Shares, for tax purposes, Optionee is deemed to have been issued the full number of Shares subject to the exercised Option, notwithstanding that a number of the Shares are held back solely for the purpose of paying the Tax-Related Items due as a result of any aspect of Optionee's participation in the Plan.

Finally, Optionee shall pay to the Company or the Employer any amount of Tax-Related Items that the Company or the Employer may be required to withhold or account for as a result of Optionee's participation in the Plan that cannot be satisfied by the means previously described. The Company may refuse to honor the exercise and refuse to deliver the Shares or the proceeds from the sale of Shares if Optionee fails to comply with his or her obligations in connection with the Tax-Related Items as described in this section.

9. Nature of the Grant. By entering into this Agreement and accepting the grant of an Option evidenced hereby, Optionee acknowledges that: (i) the Plan is established voluntarily by the Company, it is discretionary in nature and it may be modified, amended, suspended or terminated by the Company at any time unless otherwise provided in the Plan and this Agreement; (ii) the grant of the Option is voluntary and occasional and does not create any contractual or other right to receive future grants of options, or benefits in lieu of options, even if options have been granted repeatedly in the past; (iii) all decisions with respect to future grants, if any, will be at the sole discretion of the Company; (iv) Optionee's participation in the Plan shall not create a right to further employment with the Employer and shall not interfere with the ability of the Employer to terminate Optionee's employment relationship at any time; (v) Optionee's participation in the Plan is voluntary; (vi) the Option and the Shares subject to the Option are extraordinary items that do not constitute compensation of any kind for services of any kind rendered to the Company or the Employer, and which are outside the scope of Optionee's employment contract, if any; (vii) the Option

is not part of normal or expected compensation or salary for any purpose including, but not limited to, calculating any severance, resignation, termination, redundancy, dismissal, end of service payments, bonuses, long-service awards, pension or welfare or retirement benefits (including the 401(k) Savings and Investment Plan and the Deferred Compensation Plan) or similar payments and in no event should be considered as compensation for, or relating in any way to, past services for the Company, the Employer or any Subsidiary or Affiliate of the Company; (viii) the Options and the Shares subject to the Option are not intended to replace any pension rights or compensation; (ix) the vesting of any Option ceases upon termination of the employment relationship as described in Section 6(i)(iv) of the Plan except as may otherwise be explicitly provided in the Plan document; (x) the future value of the underlying Shares is unknown and cannot be predicted with certainty, and if the Optionee exercises the Option and obtains Shares, the value of those Shares may increase or decrease in value, even below the Exercise Price; (xi) if the underlying Shares do not increase in value, the Option will have no value; (xii) the Option grant and Optionee's participation in the Plan shall not be interpreted to form an employment contract or relationship with the Company or any Subsidiary or Affiliate of the Company; and furthermore, the grant of an Option will not be interpreted to form an employment contract with the Employer or any Subsidiary or Affiliate of the Company; (xiii) in consideration of the Option grant, no claim or entitlement to compensation or damages shall arise from termination of the exercisability of the Option or diminution in value of the Option or Shares purchased through exercise of the Option resulting from termination of Optionee's employment by the Company or the Employer (for any reason whatsoever and whether or not in breach of local labor laws) and Optionee irrevocably releases the Company and the Employer from any such claim that may arise; if, notwithstanding the foregoing, any such claim is found by a court of competent jurisdiction to have arisen, then, by accepting this Agreement, Optionee shall be deemed irrevocably to have waived his or her entitlement to pursue such claim; (xiv) in the event of termination of Optionee's employment (whether or not in breach of local labor laws), Optionee shall not have any right to receive any future options under the Plan upon termination of Optionee's employment relationship with the Employer as described in Section 3 of this Agreement; and (xv) the Option and the benefits under the Plan, if any, will not necessarily transfer to another company in the case of a merger, take-over or transfers of assets.

10. **No Advice Regarding Grant**. The Company is not providing any tax, legal or financial advice, nor is the Company making any recommendations regarding Optionee's participation in the Plan, or Optionee's acquisition or sale of the underlying Shares. Optionee is hereby advised to consult with his or her own personal tax, legal and financial advisors regarding his or her participation in the Plan before taking any action related to the Plan.
11. **Data Privacy Consent**. *As a condition of the grant of the Option, the Optionee hereby explicitly and unambiguously consents to the collection, use, processing and transfer, in electronic or other form, of personal data as described in this paragraph by and among, as applicable, the Employer and the Company and any of its Subsidiaries and Affiliates for the exclusive purpose of implementing, administering and managing Optionee's participation in the Plan.*

The Optionee understands that the Company and any Parent, Subsidiary or Affiliate hold certain personal information about the Optionee, including the Optionee's name, home address and telephone number, date of birth, social security number or other identification number, salary, nationality, job title, any Shares or directorships held in the Company, details of all options or any other entitlement to Shares awarded, canceled, exercised, vested, unvested or outstanding in the Optionee's favor, for the purpose of managing and

administering the Plan ("Data").

The Optionee acknowledges that Data will be transferred to Fidelity or such other stock plan service providers or brokers as may be selected by the Company in the future, which is assisting the Company with the implementation, administration and management of the Plan, provided that the Company ensures that the recipient maintains a level of privacy broadly equivalent to the standard set forth in the Company's Internal Privacy Policy. The Optionee accepts that these recipients may be located in the United States or the European Economic Area and that the recipient's country may have different data privacy laws and protections than Optionee's country. The Optionee authorizes the Company, its broker and any possible recipients which may assist the Company (presently or in the future) with implementing, administering and managing the Plan to receive, possess, use, retain and transfer the Data, in electronic or other form, for the purposes of implementing, administering and managing the Optionee's participation in the Plan, including any requisite transfer of Data to a designated broker or other third party with whom the Optionee may elect to deposit any Shares acquired upon exercise of the Option, as such Data may be required for the administration of the Plan and/or the subsequent holding of Shares on Optionee's behalf.

Additional details regarding data privacy are included in the Notice of Stock Option Grant and in Oracle's Internal Privacy Policy at: <http://my.oracle.com/content/groups/public/@empl/@legal/documents/webcontent/cnt337893.pdf>

12. Entire Agreement; Interpretation. The Plan made available at the Company's web site at <http://my.oracle.com/site/hr/RegionalSites/U.S./usbenefits/stock/index.html> is incorporated herein by reference. This Agreement and the Plan constitute the entire agreement of the parties and supersede all prior undertakings and agreements with respect to the subject matter hereof. The Committee may amend this Agreement and the Plan from time to time. Optionee understands and agrees that the terms of the Option can only be amended in writing. Optionee agrees that the terms of the Plan govern the Option and that all interpretations and determinations made by the Company (or its Board of Directors and any committee of the Board administering the Plan) with respect to the Plan and this Agreement shall be final and binding on all persons. This Agreement is governed by Delaware law except for that body of law pertaining to conflict of laws. Unless Optionee is subject to a mutual agreement to arbitrate with the Company, Optionee agrees to institute any legal action or legal proceeding relating to the Agreement or the Plan in state court in San Mateo County, California or in federal court in San Francisco, California, United States of America. Optionee agrees to submit to the jurisdiction of and agrees that venue is proper in the aforesaid courts in any such action or proceeding.
13. Electronic Delivery. The Company may, in its sole discretion, decide to deliver any documents related to current or future participation in the Plan by electronic means or to request Optionee's consent to participate in the Plan by electronic means. Optionee hereby consents to receive such documents by electronic delivery and, if requested, to agree to participate in the Plan through an on-line or electronic system established and maintained by the Company or any third party designated by the Company.
14. Severability. The provisions of this Agreement are severable and if any one or more provisions are determined to be illegal or otherwise unenforceable, in whole or in part, the remaining provisions shall nevertheless be binding and enforceable.

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15. 409A Disclaimer. This Agreement shall be interpreted in accordance with, and incorporate the terms and conditions required by, Section 409A of the U.S. Internal Revenue Code (the "Code"). The Company reserves the right, to the extent the Company deems necessary or advisable in its sole discretion, to unilaterally amend or modify this Agreement or adopt other policies and procedures (including amendments, policies and procedures with retroactive effect), or take any other actions, as the Company determines are necessary or appropriate to ensure that this Option qualifies for exemption from, or complies with the requirements of, Code Section 409A; provided, however, that the Company makes no representation that the Option will be exempt from, or will comply with, Section 409A of the Code, and makes no undertakings to preclude Section 409A of the Code from applying to the Option or to ensure that it complies with Section 409A of the Code. For the avoidance of doubt, Optionee hereby acknowledges and agrees, that the Company will have no liability to Optionee or any other party if the grant, vesting, exercise, issuance of shares or any other transaction under this Agreement is not exempt from, or compliant with, Code Section 409A, or for any action taken by the Company with respect thereto.
16. Country-Specific Terms/Notifications. If Optionee relocates to one of the countries included in Exhibit A to the non U.S. option agreement, the special terms for such country will apply to him or her, to the extent the Company determines that the application of such terms is necessary or advisable in order to comply with local law or facilitate the administration of the Plan. As a result, Optionee should review the specific terms/notifications that apply to him or her in his or her particular country to which he/she transfers. These country specific alerts/notifications are available at the Company's web site at: <http://my.oracle.com/site/hr/RegionalSites/U.S./usbenefits/option/option>
17. Additional Terms. The Company reserves the right to impose other requirements on Optionee's participation in the Plan, to the extent the Company determines it is necessary or advisable in order to comply with local law or facilitate the administration of the Plan, and to require Optionee to sign any additional agreements or undertakings that may be necessary to accomplish the foregoing.

By clicking on the "Accept" button, Optionee accepts the Option and agrees to be bound by its terms as set forth in the Plan and this Agreement.

These terms apply to grants made on or after June 29, 2011.

**ORACLE CORPORATION
DIRECTORS STOCK OPTION GRANT
THIS OPTION IS NOT TRANSFERABLE**

Optionee: _____
Address: _____

Number of Shares: _____
Exercise Price per Share: \$_____

Grant Date: _____
Expiration Date: _____

Grant No: _____
Employee ID No: _____

Oracle Corporation, a Delaware corporation (the “Company”), hereby grants to the optionee named above (“Optionee”) a non-qualified stock option (this “Option”) to purchase the total number of shares of common stock of the Company set forth above (the “Shares”) at the exercise price per share set forth above (the “Exercise Price”), subject to all of the terms and conditions attached hereto and incorporated herein by reference (which, together with this page, shall constitute the “Grant”), and subject to the terms and conditions of the Company’s Amended and Restated 1993 Directors’ Stock Plan (the “Plan”). Unless otherwise defined herein, capitalized terms shall have the meanings ascribed to them in the Plan.

Subject to the terms and conditions of the Plan and this Grant, this Option may be exercised in increments on or after each “Vest Date” specified below, provided that it must be exercised, if at all, on or before the Expiration Date specified above.

Exercisable on or after:

(“Vest Date”) But before : Number of Shares

The Company and Optionee hereby agree to the terms of this Grant.

ORACLE CORPORATION

OPTIONEE

(Authorized Signature)
Name: _____
Title: _____

(Optionee Signature)
Name: _____
Dated: _____
(mm/dd/yyyy)

DIRECTORS STOCK OPTION GRANT
Terms and Conditions

1. Restrictions on Exercise. This Option may not be exercised (i) unless such exercise is in compliance with the Securities Act of 1933, as amended (the “Act”), and all applicable state securities laws as they are in effect on the date of exercise, and the requirements of any stock exchange or national market system on which the Company’s common stock may be listed at the time of exercise, and (ii) until the Plan, or any required increase in the number of Shares authorized under the Plan, is approved by the Stockholders of the Company. Notwithstanding anything else in this Grant or the Plan, this Option shall expire on the Expiration Date set forth on the first page of this Grant and must be exercised, if at all, on or before the Expiration Date. In addition, no part of this Option will become exercisable prior to six (6) months following the Date of Grant.
2. Termination of Option. Except as provided below in this Section, this Option shall terminate and may not be exercised if Optionee ceases to be a member of the Board of the Company (a “Board Member”). The Committee shall have discretion to determine whether Optionee has ceased to serve as a Board Member and the effective date on which such service terminated (the “Termination Date”).
 - a) Termination of Status as a Director. If an Optionee ceases to serve as a Board Member, he or she may, but only within three (3) months after the date he or she ceases to be a Board Member of the Company, exercise his or her Option to the extent that he or she was entitled to exercise it at the date of such termination. Notwithstanding the foregoing, in no event may the Option be exercised after the Expiration Date. To the extent that Optionee is not entitled to exercise an Option at the date of such termination, or does not exercise such Option (which he or she is entitled to exercise) within the time specified herein, the Option shall terminate.
 - b) Disability of Board Member. Notwithstanding the provisions of Section 2(a) above, in the event Optionee is unable to continue his or her service as a Board Member with the Company as a result of his or her total and permanent disability (as defined in Section 22(e) (3) of the Internal Revenue Code of 1986, as amended (the “Code”)), Optionee may, within six (6) months from the date of such termination, exercise his or her Option to the extent such Optionee was entitled to exercise it at the date of such termination. Notwithstanding the foregoing, in no event may the Option be exercised after the Expiration Date. To the extent that Optionee is not entitled to exercise the Option at the date of termination, or if Optionee does not exercise such Option (which he is entitled to exercise) within the time specified herein, the Option shall terminate.
 - c) Death of Optionee. In the event of the death of Optionee:
 - (i) If Optionee dies during the term of the Option, is a Board Member at the time of death and has been in Continuous Status as a Director (as defined in the Plan) since the date of grant of the Option, the Option may be exercised at any time within six (6) months following the date of death by the Optionee’s estate or by a person who acquired the right to exercise the Option by bequest or inheritance, but only to the extent the Optionee is entitled to exercise the Option at the time of death. Notwithstanding the foregoing, in no event may the Option be exercised after the Expiration Date.
 - (ii) If Optionee dies within three (3) months after the termination of Continuous Status as a Director, the Option may be exercised at any time within six (6) months following the date of death by the Optionee’s estate or by a person who acquired the right to exercise the Option by bequest or inheritance, but only to the extent the Optionee is entitled to exercise the Option at the

date of termination. Notwithstanding the foregoing, in no event may the Option be exercised after the Expiration Date.

3. Manner of Exercise.

- a) Exercise Agreement. This Option shall be exercisable by delivery to the Company of an executed written Directors Stock Option Exercise Agreement (the "Exercise Agreement") in the form attached hereto as Exhibit A, or in such other form as may be approved by the Committee, which shall set forth Optionee's election to exercise some or all of the Option, the number of Shares being purchased, any restrictions imposed on the Shares and such other representations and agreements regarding Optionee's investment intent and access to information as may be required by the Company to comply with applicable securities laws.
 - b) Payment. Payment of the exercise price upon exercise of any Option shall be made (i) by cash or check; (ii) provided that a public market for the Company's stock exists, through a "same day sale" commitment from the Optionee and a broker-dealer that is a member of the National Association of Securities Dealers (an "NASD Dealer") whereby Optionee irrevocably elects to exercise the Option and to sell a portion of the Shares so purchased to pay for the exercise price and whereby the NASD Dealer irrevocably commits upon receipt of such Shares to forward the exercise price directly to the Company; (iii) provided that a public market for the Company's Stock exists, through a "margin" commitment from the Optionee and an NASD Dealer whereby the Optionee irrevocably elects to exercise the Option and to pledge the Shares so purchased to the NASD Dealer in a margin account as security for a loan from the NASD Dealer in the amount of the exercise price, and whereby the NASD Dealer irrevocably commits upon receipt of such Shares to forward the exercise price directly to the Company; (iv) where permitted by applicable law, by tender of a full recourse promissory note secured by collateral other than the Shares having such terms as may be approved by the Committee and bearing interest at a rate sufficient to avoid imputation of income under Section 484 and 1274 of the Code, provided that the portion of the exercise price equal to the par value of the Shares must be paid in cash or other legal consideration; or (v) in any combination of the foregoing.
 - c) Withholding Taxes. Prior to the issuance of the Shares upon exercise of this Option, the Optionee shall pay in cash any applicable federal, state or local income and employment tax withholding obligations of the Company, if applicable.
 - d) Issuance of Shares. Provided that such notice and payment are in form and substance satisfactory to counsel for the Company, the Company shall issue the Shares registered in the name of Optionee or Optionee's legal representative.
4. Transferability of Option. This Option may not be transferred in any manner other than (i) by will, or (ii) by the laws of descent and distribution, provided however, a U.S. Optionee may transfer a vested portion of the Option for no consideration to or for the benefit of one or more members of the Optionee's Immediate Family (including, without limitation, to a trust for the benefit of the Optionee's Immediate Family) (a "Transferee"), subject to such limits as the Committee may establish, and such Transferee shall remain subject to all the terms and conditions applicable to the Option prior to such transfer. The Optionee will continue to be treated as the holder of the Option for purposes of the Company's record keeping and for other purposes deemed appropriate by the Company, including the right to consent to amendments to this Grant Notice; notwithstanding that the economic benefits and dispositive control has been transferred to the Transferee. Optionee agrees, on behalf of each Transferee, to exercise the Option upon the direction and arrangement of payment by such transferee and further agrees to forward all information provided by the Company (including but

not limited to those required under the U.S. securities laws) with respect to the Option to the Transferee. In the discretion of the Committee, the foregoing right to transfer shall apply to the right to transfer ancillary rights associated with the Option. The term “Immediate Family” shall mean the Optionee’s spouse, qualified same-sex domestic partner, parents, children, stepchildren, adoptive relationships, sisters, brothers and grandchildren (and, for this purpose, shall also include the Optionee). Optionee acknowledges that the Optionee will continue to be liable for any taxes incurred in connection with the exercise of the Option.

5. Interpretation. Any dispute regarding the interpretation of this Grant shall be submitted by Optionee or the Company forthwith to the Board or the committee thereof that administers the Plan, which shall review such dispute at its next regular meeting. The resolution of such a dispute by the Board or committee shall be final and binding on the Company and on Optionee.
6. Optionee Acknowledgments. Optionee hereby acknowledges receipt of a copy of the Plan and the prospectus relating to the Plan, represents that Optionee has read and understands the terms and conditions thereof, and accepts this Option subject to all the terms and provisions of the Plan and this Grant. Optionee acknowledges that there may be adverse tax consequences upon exercise of this Option or disposition of the Shares and that Optionee should consult a tax advisor prior to such exercise or disposition.
7. Entire Agreement. The Plan, the prospectus relating to the Plan and the Notice and Exercise Agreement are incorporated herein by reference. This Grant, the Plan and the Exercise Agreement constitute the entire agreement of the parties and supersede all prior undertakings and agreements with respect to the subject matter hereof.

ORACLE CORPORATION**STOCK OPTION EXERCISE NOTICE AND AGREEMENT**

1. Exercise of Option. I, the undersigned "Optionee," hereby elect to exercise my option to purchase _____ shares of Common Stock ("Shares") of Oracle Corporation (the "Company") under and pursuant to the Company's Amended and Restated 1993 Directors' Stock Plan (the "Plan"), and the Stock Option Grant dated _____ (the "Grant"). Exercise Price per Share: _____.
2. Representation of the Optionee. I acknowledge that I have received, read and understood the Plan, the Grant and the prospectus relating to the Plan and agree to abide by and be bound by their terms and conditions.
3. Compliance with Securities Laws. I understand and acknowledge that the exercise of any rights to purchase Shares is expressly conditioned upon compliance with the Securities Act of 1933, as amended, and all applicable state securities laws. I agree to cooperate with the Company to ensure compliance with such laws.
4. Tax Consequences. I understand that I may suffer adverse tax consequences as a result of my purchase or disposition of the Shares. I represent that I have consulted with any tax consultant(s) that I deem advisable in connection with the purchase or disposition of the Shares and that I am not relying on the Company for any tax advice.
5. Delivery and Payment. I herewith deliver to the Company the aggregate purchase price of the Shares that are specified in the accompanying Oracle Corporation Stock Option Exercise Form, and I have made provision for the payment of any federal and state withholding taxes required to be paid or withheld by the Company.
6. Insider Trading. I acknowledge that I have received, read and understood the Company's policy against trading in Company stock while in the possession of inside information (i.e., material nonpublic information). I agree to sell or otherwise dispose of the Shares strictly in compliance with this Company policy and all related securities laws.
7. Proceeds. I understand that it is my responsibility to instruct the broker where/how my proceeds should be distributed.
8. Certificates. I understand that any certificate(s) representing shares sold must be delivered directly to the broker.

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9. Entire Agreement. I acknowledge the following: The Plan and the Grant are incorporated herein by reference; this Agreement, the Plan, the prospectus relating to the Plan and the Grant constitute my entire agreement with the Company and supersede all prior undertaking and agreements between us with respect to the subject matter hereof; this Agreement is governed by California law except for that body of law pertaining to conflict of laws. Optionee agrees to institute any legal action or legal proceeding relating to the Grant, the Plan or this Agreement in state court in San Mateo County, California or in federal court in San Francisco, California. Optionee agrees to submit to the jurisdiction of and agrees that venue is proper in the aforesaid courts in any such action or proceeding.

Optionee's Name (please print): _____

Optionee's Signature: _____ Date: _____

INDEMNITY AGREEMENT

This Indemnity Agreement, effective as of _____, is made by and between Oracle Corporation, a Delaware corporation with executive offices located at 500 Oracle Parkway, Redwood Shores, California, 94065 (the “Company”), and _____, [Title] of the Company residing at _____ (the “Indemnitee”).

RECITALS

A. The Company is aware that competent and experienced persons are increasingly reluctant to serve as directors or officers of corporations unless they are protected by comprehensive liability insurance or indemnification, due to increased exposure to litigation costs and risks resulting from their service to such corporations, and due to the fact that the exposure frequently bears no reasonable relationship to the compensation of such directors and officers;

B. The statutes and judicial decisions regarding the duties of directors and officers are often difficult to apply, ambiguous, or conflicting, and therefore fail to provide such directors and officers with adequate, reliable knowledge of legal risks to which they are exposed or information regarding the proper course of action to take;

C. Plaintiffs often seek damages in such large amounts and the costs of litigation may be so substantial (whether or not the case is meritorious), that the defense and/or settlement of such litigation is often beyond the personal resources of officers and directors;

D. The Company believes that it is unfair for its directors and officers and the directors and officers of its subsidiaries to assume the risk of large judgments and other expense that may be incurred in cases in which the director or officer received no personal profit and in cases where the director or officer was not culpable;

E. The Company recognizes that the issues in controversy in litigation against a director or officer of a corporation such as the Company or a subsidiary of the Company are often related to the knowledge, motives and intent of such director or officer, that he or she is usually the only witness with knowledge of the essential facts and exculpatory circumstances regarding such matters and that the long period of time which usually elapses before the trial or other disposition of which litigation often extends beyond the time that the director or officer can reasonably recall such matters; and may extend beyond the normal time for retirement or in the event of his or her death, his or her spouse, heirs, executors or administrators, may be faced with limited ability and undue hardship in maintaining an adequate defense, which may discourage such a director or officer from serving in that position;

F. Based upon their experience as business managers, the Board of Directors of the Company (the “Board”) has concluded that, to retain and attract talented and experienced individuals to serve as officers and directors of the Company and its subsidiaries and to encourage such individuals to take the business risks necessary for the success of the Company and its subsidiaries, it is necessary for the Company to contractually indemnify its officers and directors and the officers and directors of its subsidiaries, and to assume for itself maximum liability for expenses and damages in connection with claims against such officers and directors in connection with their service to the Company and its subsidiaries, and has further concluded that the failure to provide such contractual indemnification could result in great harm to the Company and its subsidiaries and the Company’s stockholders;

G. Section 145 of the General Corporation Law of Delaware, under which the Company is organized (“Section 145”), empowers the Company to indemnify by agreement its officers, directors, employees and agents, and persons who serve, at the request of the Company, as directors, officers, employees or agents of other corporations or enterprises, and expressly provides that the indemnification provided by Section 145 is not exclusive;

H. The Company, after reasonable investigation prior to the date hereof, has determined that the liability insurance coverage available to the Company and its subsidiaries as of the date hereof is inadequate and/or unreasonably expensive. The Company believes, therefore, that the interest of the Company’s stockholders would

best be served by a combination of such insurance as the Company may obtain, or request a subsidiary to obtain, pursuant to the Company's obligations hereunder, and the indemnification by the Company of the directors and officers of the Company and its subsidiaries;

I. The Company desires and has requested the Indemnitee to serve or continue to serve as a director or officer of the Company and/or the subsidiaries of the Company free from undue concern for claims for damages arising out of or related to such services to the Company and/or a subsidiary of the Company; and

J. The Indemnitee is willing to serve, or to continue to serve, the Company and/or the subsidiaries of the Company, provided that he or she is furnished the indemnity provided for herein.

AGREEMENT

NOW, THEREFORE, the parties hereto, intending to be legally bound, hereby agree as follows:

1. Definitions.

(a) *Agent* . For the purposes of this Agreement, "agent" of the Company means any person who is or was a director, officer, employee or other agent of the Company or a subsidiary of the Company; or is or was serving at the request of, for the convenience of or to represent the interest of the Company or a subsidiary of the Company as a director, officer, employee or agent of another foreign or domestic corporation, partnership, joint venture, trust or other enterprise; or was a director, officer, employee or agent of a foreign or domestic corporation which was a predecessor corporation of the Company or a subsidiary of the Company, or was a director, officer, employee or agent of another enterprise at the request of, for the convenience of or to represent the interests of such predecessor corporation.

(b) *Expenses*. For purposes of this Agreement, "expenses" includes all direct and indirect costs of any type or nature whatsoever (including, without limitation, all attorneys' fees and related disbursements, and other out-of-pocket costs) actually and reasonably incurred by the Indemnitee in connection with either the investigation, defense or appeal of a proceeding or establishing or enforcing a right to indemnification under this Agreement, Section 145 or otherwise; provided, however, that expenses shall not include any judgments, fines, ERISA excise taxes or penalties or amounts paid in settlement of a proceeding.

(c) *Proceeding*. For the purposes of this Agreement, "proceeding" means any threatened, pending, or completed action, suit or other proceeding, whether civil, criminal, administrative, investigative or any other type whatsoever.

(d) *Subsidiary*. For purposes of this Agreement, "subsidiary" means any corporation of which more than 50% of the outstanding voting securities is owned directly or indirectly by the Company, by the Company and one or more other subsidiaries, or by one or more other subsidiaries.

2. **Agreement to Serve** . The Indemnitee agrees to serve and/or continue to serve as an agent of the Company, at its will (or under separate agreement, if such agreement exists), in the capacity the Indemnitee currently serves as an agent of the Company, so long as he or she is duly appointed or elected and qualified in accordance with the applicable provisions of the Bylaws of the Company or any subsidiary of the Company or until such time as he or she tenders his resignation in writing or he or she is removed from such position, provided, however, that nothing contained in this Agreement is intended to create any right to continued employment by the Indemnitee.

3. Maintenance of Liability Insurance.

(a) The Company hereby covenants and agrees that, so long as the Indemnitee shall continue to serve as an agent of the Company and thereafter so long as the Indemnitee shall be subject to any possible

proceeding by reason of the fact that the Indemnitee was an agent of the Company, the Company, subject to Section 3(b), shall use reasonable efforts to obtain and maintain in full force and effect directors' and officers' liability insurance ("D&O Insurance") in reasonable amounts from established and reputable insurers.

(b) Notwithstanding the foregoing, the Company shall have no obligation to obtain or maintain D&O Insurance if the Company determines in good faith that such insurance is not reasonably available, the premium costs for such insurance are disproportionate to the amount of coverage provided, the coverage is reduced by exclusions so as to provide an insufficient benefit, or the Indemnitee is covered by similar insurance maintained by a subsidiary of the Company.

4. Mandatory Indemnification. The Company shall indemnify the Indemnitee from:

(a) *Third Party Actions*. If the Indemnitee is a person who was or is a party or is threatened to be made a party to any proceeding (other than an action by or in the right of the Company) by reason of the fact that he or she is or was an agent of the Company, or by reason of anything done or not done by him or her in any such capacity, against any and all expenses and liabilities of any type whatsoever (including, but not limited to, judgments, fines, ERISA excise taxes or penalties, and amounts paid in settlement) actually and reasonably incurred by him or her in connection with the investigation, defense, settlement or appeal of such proceeding if he or she acted in good faith and in a manner he or she reasonably believed to be in or not opposed to the best interests of the Company, and, with respect to any criminal action or proceeding, had no reasonable cause to believe his or her conduct was unlawful; and

(b) *Derivative Actions*. If the Indemnitee is a person who was or is a party or is threatened to be made a party to any proceeding by or in the right of the Company to procure a judgment in its favor by reason of the fact that he or she is or was an agent of the Company, or by reason of anything done or not done by him or her in any such capacity, against any amounts paid in settlement of any such proceeding and all expenses actually and reasonably incurred by him or her in connection with the investigation, defense, settlement, or appeal of such proceeding if he or she acted in good faith and in a manner he or she reasonably believed to be in or not opposed to the best interests of the Company; except that no indemnification under this subsection shall be made in respect of any claim, issue or matter as to which such person shall have been finally adjudged to be liable to the Company after the time for an appeal has expired by a court of competent jurisdiction due to willful misconduct of a culpable nature in the performance of his or her duty to the Company unless and only to the extent that the Court of Chancery or the court in which such proceeding was brought shall determine upon application that, despite the adjudication of liability but in view of all the circumstances of the case, such person is fairly and reasonably entitled to indemnity for such amounts which the Court of Chancery or such other court shall deem proper; and

(c) *Actions Where Indemnitee is Deceased*. If the Indemnitee is a person who was or is a party or is threatened to be made a party to any proceeding by reason of the fact that he or she is or was an agent of the Company, or by reason of anything done or not done by him or her in any such capacity, against any and all expenses and liabilities of any type whatsoever (including, but not limited to, judgments, fines, ERISA excise taxes or penalties, and amounts paid in settlement) actually and reasonably incurred by him or her in connection with the investigation, defense, settlement or appeal of such proceeding if he or she acted in good faith and in a manner he or she reasonably believed to be in or not opposed to the best interests of the Company, and prior to, during the pendency or after completion of such proceeding the Indemnitee is deceased, except that in a proceeding by or in the right of the Company no indemnification shall be due under the provisions of this subsection in respect of any claim, issue or matter as to which such person shall have been finally adjudged to be liable to the Company after the time for an appeal has expired, by a court of competent jurisdiction due to willful misconduct of a culpable nature in the performance of his or her duty to the Company, unless and only to the extent that the Court of Chancery or the court in which such proceeding was

brought shall determine upon application that, despite the adjudication of liability but in view of all the circumstances of the case, such person is fairly and reasonably entitled to indemnity for such amounts which the Court of Chancery or such other court shall deem proper; and

(d) *Exception for Amounts Covered by Insurance.* Notwithstanding the foregoing, the Company shall not be obligated to indemnify the Indemnatee for expenses or liabilities of any type whatsoever (including, but not limited to, judgments, fees, ERISA excise taxes or penalties, and amounts paid in settlement) which have been paid directly to Indemnatee under D&O Insurance.

5. **Partial Indemnification.** If the Indemnatee is entitled under any provision of this Agreement to indemnification by the Company for some or a portion of any expenses or liabilities of any type whatsoever (including, but not limited to, judgments, fines, ERISA excise taxes or penalties, and amounts paid in settlement) incurred by him or her in the investigation, defense, settlement or appeal of a proceeding but not entitled, however, to indemnification for all of the total amount thereof, the Company shall nevertheless indemnify the Indemnatee for such total amount except as to the portion thereof to which the Indemnatee is not entitled.

6. **Mandatory Advancement of Expenses.** Subject to Section 10 below, the Company shall advance all expenses incurred by the Indemnatee in connection with the investigation, defense, settlement or appeal of any proceeding to which the Indemnatee is a party or is threatened to be made a party by reason of the fact that the Indemnatee is or was an agent of the Company or by reason of anything done or not done by him or her in any such capacity. Indemnatee hereby undertakes to repay such amounts advanced only if, and to the extent that, it shall ultimately be determined that the Indemnatee is not entitled to be indemnified by the Company as authorized hereby. The advances to be made hereunder shall be paid by the Company to the Indemnatee within twenty (20) days following delivery of a written request therefor by the Indemnatee to the Company.

7. **Notice and Other Indemnification Procedures.**

(a) Promptly after receipt by the Indemnatee of notice of the commencement of or the threat of commencement of any proceeding, the Indemnatee shall, if the Indemnatee believes that indemnification with respect thereto may be sought from the Company under this Agreement, notify the Company of the commencement or threat of commencement thereof.

(b) If, at the time of the receipt of a notice of the commencement of a proceeding pursuant to Section 7(a) hereof, the Company has D&O Insurance in effect, the Company shall give prompt notice of the commencement of such proceeding to the insurers in accordance with the procedures set forth in the respective policies. The Company shall thereafter take all necessary or desirable action to cause such insurers to pay, on behalf of the Indemnatee, all amounts payable as a result of such proceeding in accordance with the terms of such policies.

(c) In the event the Company shall be obligated to advance the expenses for any proceeding against the Indemnatee, the Company, if appropriate, shall be entitled to assume the defense of such proceeding, with counsel approved by the Indemnatee, upon the delivery to the Indemnatee of written notice of its election so to do. After delivery of such notice, approval of such counsel by the Indemnatee and the retention of such counsel by the Company, the Company will not be liable to the Indemnatee under this Agreement for any fees of counsel subsequently incurred by the Indemnatee with respect to the same proceeding, provided that (i) the Indemnatee shall have the right to employ his or her counsel in any such proceeding at the Indemnatee's expense; and (ii) if (A) the employment of counsel by the Indemnatee has been previously authorized by the Company, (B) the Indemnatee shall have reasonably concluded that there may be a conflict of interest between the Company and the Indemnatee in the conduct of any such defense or (C) the Company shall not, in fact, have employed counsel to assume the defense of such proceeding, the fees and expenses of the Indemnatee's counsel shall be at the expense of the Company.

8. Determination of Right to Indemnification.

(a) To the extent the Indemnitee has been successful on the merits or otherwise in defense of any proceeding referred to in Section 4(a), 4(b) or 4(c) of this Agreement or in the defense of any claim, issue or matter described therein, the Company shall indemnify the Indemnitee against expenses actually and reasonably incurred by him or her in connection therewith.

(b) In the event that Section 8(a) is inapplicable, the Company shall also indemnify the Indemnitee unless, and only to the extent that, the Company shall prove by clear and convincing evidence to a forum listed in Section 8(c) below that the Indemnitee has not met the applicable standard of conduct required to entitle the Indemnitee to such indemnification.

(c) The Indemnitee shall be entitled to select the forum in which the validity of the Company's claim under Section 8(b) hereof that the Indemnitee is not entitled to indemnification will be heard from among the following:

- (1) A quorum of the Board consisting of directors who are not parties to the proceeding for which indemnification is being sought;
- (2) The stockholders of the Company;
- (3) Legal counsel selected by the Indemnitee and reasonably approved by the Board, which counsel shall make such determination in a written opinion;
- (4) A panel of three arbitrators, one of whom is selected by the Company, another of whom is selected by the Indemnitee and the last of whom is selected by the first two arbitrators so selected.

(d) As soon as practicable, and in no event later than 30 days after written notice of the Indemnitee's choice of forum pursuant to Section 8(c) above, the Company shall, at its own expense, submit to the selected forum in such manner as the Indemnitee or the Indemnitee's counsel may reasonably request, its claim that the Indemnitee is not entitled to indemnification; and the Company shall act in the utmost good faith to assure the Indemnitee a complete opportunity to defend against such claim.

(e) Notwithstanding a determination by any forum listed in Section 8(c) hereof that the Indemnitee is not entitled to indemnification with respect to a specific proceeding, the Indemnitee shall have the right to apply to the Court of Chancery of Delaware, the court in which that proceeding is or was pending or any other court of competent jurisdiction, for the purpose of enforcing the Indemnitee's right to indemnification pursuant to the Agreement.

(f) The Company shall indemnify the Indemnitee against all expenses incurred by the Indemnitee in connection with any hearing or proceeding under this Section 8 involving the Indemnitee and against all expenses incurred by the Indemnitee in connection with any other proceeding between the Company and the Indemnitee involving the interpretation or enforcement of the rights of the Indemnitee under this Agreement unless a court of competent jurisdiction finds that each of the material claims and/or defenses of the Indemnitee in any such proceeding was frivolous or not made in good faith.

9. Limitation of Actions and Release of Claims. No proceeding shall be brought and no cause of action shall be asserted by or on behalf of the Company or any subsidiary against the Indemnitee, his

or her spouse, heirs, estate, executors or administrators after the expiration of one year from the act or omission of the Indemnitee upon which such proceeding is based; however, in a case where the Indemnitee fraudulently conceals the facts underlying such cause of action, no proceeding shall be brought and no cause of action shall be asserted after the expiration of one year from the earlier of (i) the date the Company or any subsidiary of the Company discovers such facts, or (ii) the date the Company or any subsidiary of the Company could have discovered such facts by the exercise of reasonable diligence. Any claim or cause of action of the Company or any subsidiary of the Company, including claims predicated upon the negligent act or omission of the Indemnitee, shall be extinguished and deemed released unless asserted by filing of a legal action within such period. This Section 9 shall not apply to any cause of action which has accrued on the date hereof and of which the Indemnitee is aware on the date hereof, but as to which the Company has no actual knowledge apart from the Indemnitee's knowledge.

10. Exceptions. Any other provision herein to the contrary notwithstanding, the Company shall not be obligated pursuant to the terms of this Agreement:

(a) *Claims Initiated by Indemnitee.* To indemnify or advance expenses to the Indemnitee with respect to proceedings or claims initiated or brought voluntarily by the Indemnitee and not by way of defense, except with respect to proceedings brought to establish or enforce a right to indemnification under this Agreement or any other statute or law or otherwise as required under Section 145, but such indemnification or advancement of expenses may be provided by the Company in specific cases if the Board of Directors finds it to be appropriate; or

(b) *Lack of Good Faith.* To indemnify the Indemnitee for any expenses incurred by the Indemnitee with respect to any proceeding instituted by the Indemnitee to enforce or interpret this Agreement, if a court of competent jurisdiction determines that each of the material assertions made by the Indemnitee in such proceeding was not made in good faith or was frivolous; or

(c) *Unauthorized Settlements.* To indemnify the Indemnitee under this Agreement for any amounts paid in settlement of a proceeding unless the Company consents to such settlement; or

(d) *Claims by the Company for Willful Misconduct.* To indemnify or advance expenses to the Indemnitee under this Agreement for any expenses incurred by the Indemnitee with respect to any proceeding or claim brought by the Company against the Indemnitee for willful misconduct, unless a court of competent jurisdiction determines that each of such claims was not made in good faith or was frivolous; or

(e) *Section 16(b)* . To indemnify Indemnitee for expenses and the payment of profits arising from the purchase and sale by Indemnitee of securities in violation of Section 16(b) of the Securities Exchange Act of 1934, as amended, or any similar successor statute; or

(f) *Willful Misconduct.* To indemnify the Indemnitee on account of the Indemnitee's conduct which is finally adjudged to have been knowingly fraudulent or deliberately dishonest, or to constitute willful misconduct; or

(g) *Unlawful Indemnification.* To indemnify the Indemnitee if a final decision by a court having jurisdiction in the matter shall determine that such indemnification is not lawful; or

(h) *Forfeiture of Certain Bonuses and Profits* . To indemnify Indemnitee for the payment of amounts required to be reimbursed to the Company pursuant to Section 304 of the Sarbanes-Oxley Act of 2002, as amended, or any similar successor statute.

11. Nonexclusivity. The provisions for indemnification and advancement of expenses set forth in this Agreement shall not be deemed exclusive of any other rights which the Indemnitee may have

under any provision of law, the Company's Certificate of Incorporation or Bylaws, the vote of the Company's stockholders or disinterested directors, other agreements, or otherwise, both as to actions in his or her official capacity and to actions in another capacity while occupying his or her position as an agent of the Company, and the Indemnatee's rights hereunder shall continue after the Indemnatee has ceased acting as an agent of the Company and shall inure to the benefit of the heirs, executors and administrators of the Indemnatee.

12. Interpretation of Agreement. It is understood that the parties hereto intend this Agreement to be interpreted and enforced so as to provide indemnification to the Indemnatee to the fullest extent now or hereafter permitted by law.

13. Severability. If any provision or provisions of this Agreement shall be held to be invalid, illegal or unenforceable for any reason whatsoever, (i) the validity, legality and enforceability of the remaining provisions of the Agreement (including, without limitation, all portions of any paragraphs of this Agreement containing any such provision held to be invalid, illegal or unenforceable, that are not themselves invalid, illegal or unenforceable) shall not in any way be affected or impaired thereby, and (ii) to the fullest extent possible, the provisions of this Agreement (including, without limitation, all portions of any paragraphs of this Agreement containing any such provision held to be invalid, illegal or unenforceable, that are not themselves invalid, illegal or unenforceable) shall be construed so as to give effect to the intent manifested by the provision held invalid, illegal or unenforceable and to give effect to Section 12 hereof.

14. Modification and Waiver. No supplement, modification or amendment of this Agreement shall be binding unless executed in writing by both of the parties hereto. No waiver of any of the provisions of this Agreement shall be deemed or shall constitute a waiver of any other provision hereof (whether or not similar) nor shall such waiver constitute a continuing waiver.

15. Successors and Assigns. The terms of this Agreement shall bind, and shall inure to the benefit of, the successors, heirs, executors, and administrators and assigns of the parties hereto.

16. Notice. All notices, requests, demands and other communications under this Agreement shall be in writing and shall be deemed duly given (i) if delivered by hand and receipted for by the party addressee or (ii) if mailed by certified or registered mail with postage prepaid, on the third business day after the mailing date. Addresses for notice to either party are as shown on the signature page of this Agreement, or as subsequently modified by written notice.

17. Governing Law. This Agreement shall be governed exclusively by and construed according to the laws of the State of Delaware, as applied to contracts between Delaware residents entered into and to be performed entirely within Delaware.

18. Consent to Jurisdiction. The Company and the Indemnatee each hereby irrevocably consent to the jurisdiction of the courts of the State of Delaware for all purposes in connection with any action or proceeding which arises out of or relates to this Agreement.

The parties hereto have entered into this Indemnity Agreement effective as of the date first above written.

ORACLE CORPORATION

By: _____

Its: _____

INDEMNITEE:

**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO
EXCHANGE ACT RULE 13a-14(a)/15d-14(a)
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Lawrence J. Ellison, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Oracle Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the Finance and Audit Committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: December 23, 2011

By: /s/ L AWRENCE J. E LLISON

Lawrence J. Ellison
Chief Executive Officer and Director
(Principal Executive Officer)

**CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER PURSUANT TO
EXCHANGE ACT RULE 13a-14(a)/15d-14(a)
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Safra A. Catz, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Oracle Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the Finance and Audit Committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: December 23, 2011

By: /s/ SAFRA A. CATZ

Safra A. Catz
President, Chief Financial Officer and Director (Principal
Financial Officer)

**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER AND PRINCIPAL FINANCIAL OFFICER PURSUANT TO 18 U.S.C.
SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

The certification set forth below is being submitted in connection with the quarterly report on Form 10-Q of Oracle Corporation for the purpose of complying with Rule 13a-14(b) or Rule 15d-14(b) of the Securities Exchange Act of 1934 and Section 1350 of Chapter 63 of Title 18 of the United States Code.

Lawrence J. Ellison, the Chief Executive Officer of Oracle Corporation, and Safra A. Catz, the Chief Financial Officer of Oracle Corporation, each certifies that, to the best of his or her knowledge:

1. the quarterly report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. the information contained in the quarterly report fairly presents, in all material respects, the financial condition and results of operations of Oracle Corporation.

Date: December 23, 2011

By: /s/ L AWRENCE J. E LLISON

Lawrence J. Ellison
Chief Executive Officer and Director
(Principal Executive Officer)

Date: December 23, 2011

By: /s/ S AFRA A. C ATZ

Safra A. Catz
President, Chief Financial Officer and Director (Principal
Financial Officer)