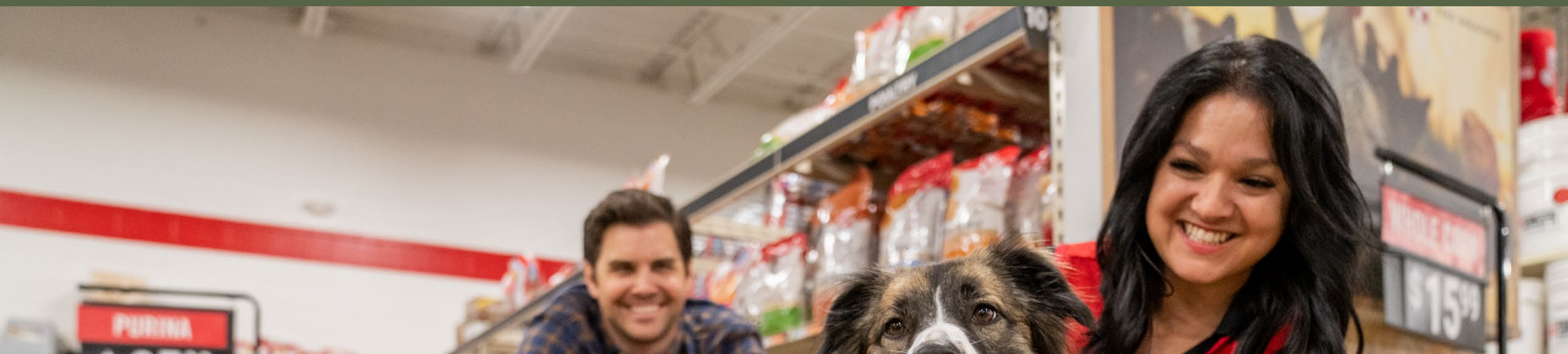
STEWARDS OF LIFE OUT HERE™

2024 Task Force on Climate-Related Financial Disclosures Report

Introduction

Since our founding in 1938, we have been a growth company with a clear purpose—to serve Life Out Here. Over the years, we have operated in all types of economic conditions while embracing innovation and adapting to changing times. Our purpose has endured, with our Mission and Values serving as a firm foundation. Life Out Here not only represents a lifestyle, but a way of life. We remain steadfast in our commitment to preserve and protect that way of life and our planet as we continue to evolve and grow.

Tractor Supply shares in the common belief with our customers that we must be good stewards of the land and our natural resources so that future generations can enjoy the benefits that we enjoy today. This desire to protect natural resources for our children and grandchildren means we support practices that aim to tread lightly on the land as we expand our operational footprint by minimizing waste to landfill, using water wisely and increasing energy efficiency and resilience in our buildings. These commitments reinforce Tractor Supply's belief that a healthy environment, properly managed resources and vibrant communities are key to a secure and prosperous future.



Forward-looking Information

This report contains certain forward-looking statements, including statements regarding market share gains, value creation, customer trends, new stores and distribution centers, property development plans, return of capital, financial guidance for fiscal 2025, including net sales, comparable store sales, operating margin rates, net income, earnings per diluted share and sale-leaseback transactions. All forward-looking statements are subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, are subject to the finalization of the Company's quarterly financial and accounting procedures, and may be affected by certain risks and uncertainties, anyone, or a combination, of which could materially affect the results of the Company's operations. Forward-looking statements are usually identified by or are associated with such words as "will," "would," "intend," "expect," "continue," "believe," "anticipate," "optimistic," "forecasted" and similar terminology. Actual results could vary materially from the expectations reflected in these statements. As with any business, all phases of our operations are subject to facts outside of our control. These factors include, without limitation, the impact of the changes in tariffs and the corresponding macroeconomic pressures and those factors discussed in the "Risk Factors" section of the Company's Annual Reports or Form 10-K and other filings with the Securities and Exchange Commission. Forward-looking statements made by or on behalf of the Company are based on knowledge of its business and the environment in which it operates, but because of the factors listed above, actual results could differ materially from those reflected by any forward-looking statements. Consequently, all of the forward-looking statements made are qualified by these cautionary statements and those contained in the Company's Annual Report on Form 10-K, quarterly reports on Form 10-Q, and other filings with the Securities and Exchange Commission. There can be no assurance that the results or developments anticipated by the Company will be realized or, even if substantially realized, that they will have the expected consequences to or effects on the Company or its business and operations. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. The Company does not undertake any obligation to release publicly any revisions to these forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events, except as required by law.

About Us

Tractor Supply Company is the largest rural lifestyle retailer in the United States, ranking 293 on the 2024 Fortune 500. For more than 85 years, the Company has been passionate about serving the needs of recreational farmers, ranchers, homeowners, gardeners, pet enthusiasts and all those who enjoy living Life Out Here.

Tractor Supply's approximately 26,000 full-time and 26,000 part-time Team Members are known for delivering legendary service and helping customers pursue their passions, whether that means being closer to the land, taking care of animals or living a hands-on, DIY lifestyle. In stores and online, we provide what customers need—anytime, anywhere and any way they choose at the low prices they deserve. On December 28, 2024, the Company operated 2,296 Tractor Supply stores in 49 states and an e-commerce website at www.TractorSupply.com.

As part of our commitment to caring for animals of all kinds, we are proud to include Petsense by Tractor Supply, a pet specialty retailer, and Allivet, a leading online pet and animal pharmacy, in our family of brands. Together, Tractor Supply provides comprehensive solutions for pet care, livestock wellness and rural living, ensuring our customers and their animals thrive. From our stores to the customer's doorstep, Tractor Supply is here to serve and support Life Out Here.

2024 Financial Performance Highlights

Net Sales

$14.9B (+2.2%)

Comparable Store Sales

+0.2%

Diluted EPS[1]

$2.04 (+1.1%)

Capital Returned to Shareholders

$1.03B

Sales from Neighbor's Club Members

~80%

Team Members[2]

52,000+

About This Report

This report has been prepared to meet the requirements of California Senate Bill 261 and, consistent with guidance, aligns with the principles of the Task Force on Climate-related Financial Disclosures (TCFD). Tractor Supply has compiled disclosures and recommendations where information is currently available. This report includes financial and non-financial information about the Company's activities and metrics related to environmental sustainability for the fiscal year 2024, unless otherwise noted. We continually consider stakeholder input in shaping our approach to stewardship priorities and climate-related disclosures. Our focus remains on providing transparent reporting that reflects how we manage risks and prioritize meaningful actions that strengthen operational performance and support our customers' needs.

[1]All share and per share information has been adjusted to reflect the five-for-one Stock Split effective December 20, 2024.

[2]Includes both full- and part-time employees.

GOVERNANCE

Board Oversight

Board-level oversight of Tractor Supply's corporate social responsibility programs, including climate-related issues, sits with members of the Corporate Governance and Nominating Committee (the Corporate Governance Committee).

In 2024, the full Board meeting agenda included climate-related topics to provide updates on emerging regulatory developments and potential business risks associated with environmental factors. The Board addresses broader stewardship topics, including climate-related matters, on an as-needed basis as part of its ongoing oversight of enterprise risk and business resilience.

Within its charter, the Corporate Governance Committee holds oversight of corporate social responsibility matters. The Company's Senior Vice President, General Counsel and Corporate Secretary (General Counsel) oversees Tractor Supply's environmental compliance and stewardship efforts, which include initiatives to monitor regulatory developments and management-related business risks. Reporting to the General Counsel, the Director of Sustainability is responsible for coordinating the Company's environmental compliance, data, disclosures and related reporting processes. The Director of Sustainability provides periodic updates to the full Board and the Corporate Governance Committee on Tractor Supply's compliance status and relevant stewardship activities.

Our Board and management team routinely review operational and strategic risks. The Board approves the Company's annual operating and capital budgets, which cover operating expenses and capital investments to make our buildings more energy efficient and less dependent on the energy grid. In recent years, our annual capital budget has included capital expenditures for projects designed to increase our energy efficiency, such as LED lighting conversion projects for our stores, which have significantly reduced overall energy consumption. The budget also accounts for expenses related to severe weather impacts, such as capital costs to repair damaged stores.

Senior Management

The Executive Committee (EC), composed of the Tractor Supply's most senior business unit leaders—the Chief Financial Officer, Chief Marketing Officer, Chief Merchandising Officer, Chief Stores Officer, Chief Technology, Digital and Corporate Strategy Officer, Chief Supply Chain Officer, Chief Human Resources Officer and General Counsel—is responsible for executing Tractor Supply's strategic direction, known as our Life Out Here strategy. Members of the EC report to the Chief Executive Officer (CEO) and work closely to advance our business objectives, including reducing costs through greater energy efficiency across our operations.

As a member of the EC, the General Counsel oversees the functional areas of Legal, Sustainability, Corporate Compliance and Risk Management. The General Counsel receives semi-annual updates on climate-related risks and opportunities from the Director of Sustainability, who also provides regular reports on the Company's environmental compliance program. Supported by the Director of Sustainability as appropriate, the General Counsel delivers annual briefings to the EC and CEO on climate-related risks and opportunities.

Additional information about our Enterprise Risk Management (ERM) program and management oversight is detailed in the Process to Determine Climate-Related Risks and Opportunities section below.

STRATEGY AND RISK MANAGEMENT

Climate Change Impact on Business Strategy and Financial Planning

As a rural lifestyle retailer, we monitor climate-related factors as part of the broader operational and market considerations that shape our business. We prioritize actions that strengthen operational performance and support customer needs. This includes facility efficiency improvements and selective expansion of products such as energy-efficient, solar-integrated and recycled-content offerings. Across our supply chain, our focus remains on practical efficiency gains and responsible resource management. This includes prioritizing more local and regional sourcing of products, adding new distribution centers and mixing centers (mini distribution centers for high velocity products), increasing the use of rail transportation, participating in the U.S. Environmental Protection Agency's (EPA) SmartWay® program and taking other steps to reduce our fuel consumption.

Products

We are committed to promoting products that support the health and resilience of customers, farms, gardens and ranches. Central to our purpose of serving Life Out Here is being a trusted partner to our customers by offering a diverse range of products that enable more sustainable living. Our Merchandising team, led by our Chief Merchandising Officer, evaluates opportunities to introduce products that help our customers reduce their environmental impact and meet the rising demand for sustainable solutions.

Supply Chain and Value Chain

We consistently seek ways to optimize supply chain efficiency and reduce its impact on the environment. One of the key initiatives supporting this effort is our participation in the EPA's SmartWay program, which plays a central role in our strategy to improve freight efficiency and reduce emissions. The program supports cost-effective practices that benefit the environment and contribute to national energy security. SmartWay certification is a critical factor in carrier selection, and since 2022, all new carriers are required to be SmartWay-certified. As of this report, 100% of our carriers meet this standard. Tractor Supply has been recognized as a SmartWay High Performer for five consecutive years, reflecting the sustainable performance of our freight operations.

Improving our transportation efficiency is an ongoing focus. We integrate the use of intermodal (rail) transportation when appropriate, which has taken trucks off the road and reduced fuel usage. When our tenth distribution center opened in 2024 in Maumelle, Arkansas, we seized on the opportunity to realign delivery service to stores throughout the network. The realignment improves service to stores, reduces stem miles and over-the road emissions and saves on transportation costs. Through our partnerships and systems, we have significantly reduced diesel fuel consumption and pollution, and we continue to implement new practices that further mitigate our environmental impact as we serve customers across the country.

Operations

In 2024, we continued to invest in renewable energy technologies, procure Green-e certified renewable energy credits and implement energy-efficient solutions across our operations, where these investments provide clear operational and financial value. The EPA has recognized these efforts, naming Tractor Supply a Top 30 Retail Green Power Partner.

We have invested significantly in energy efficiency at our facilities using sustainable building design strategies. These investments include two LEED® Silver-certified distribution centers and two newly constructed distribution centers—in Navarre, Ohio, and Maumelle, Arkansas—built to meet LEED® Gold standards. These new facilities are equipped with rooftop solar arrays consisting of more than 20,000 combined solar panels, each capable of producing 5 MW of energy annually, enough to meet 100% of the buildings' daily electricity needs with surplus power supplied back to the grid.

Additional renewable energy investments are planned for 2025, including the installation of solar panels above the parking lot at our Casa Grande, Arizona distribution center. These panels will offset a portion of the building's energy use while providing shade and weather protection to our Team Members and their vehicles.

At our Tractor Supply stores, we are beginning to integrate renewable energy systems through a partnership with one of our property owners. In 2024, we installed five new solar arrays at stores in California, with plans to expand renewable systems to additional locations in the coming years.

As part of our broader sustainability efforts, we have also installed six solar-powered BEAM electric vehicle (EV) charging stations equipped with integrated energy storage—capable of charging 12 vehicles simultaneously—to promote sustainable commuting options for our Team Members.

Building	Location	Certification Level
Store Support Center	Brentwood, TN	Silver
Casa Grande Distribution Center	Casa Grande, AZ	Silver
Frankfort Distribution Center	Frankfort, NY	Silver
Navarre Distribution Center	Navarre, OH	Gold
Maumelle Distribution Center	Maumelle, AR	Gold

Process to Determine Climate-Related Risks and Opportunities

Tractor Supply identifies and evaluates climate-related risks and opportunities through our Company-wide Enterprise Risk Management (ERM) process and department level evaluations.

Our ERM process leverages periodic surveys, interviews, external research, planning processes, analytics and other tools to identify and assess operational, financial, environmental, reputational, strategic and other risks that could adversely affect our business. Administered by our General Counsel with support from the Director of Risk Management, the ERM process actively engages senior leaders and includes a survey to rank Tractor Supply's top risks, with climate anomalies and natural disasters considered among the risk factors. The process also inherently informs the assessment of other risks, such as supply chain disruptions, macroeconomic shifts and changes in consumer demand. This approach ensures that we focus on the risks most material to our business and are prepared to mitigate or monitor them effectively, including climate-related risks and opportunities, which are systematically evaluated within our ERM framework. Their potential likelihood and impact are integrated into the Company's overall risk assessments. In alignment with broader business practices, Tractor Supply considers climate change risks across three distinct time horizons: short-term (up to three years), medium-term (three to five years) and long-term (five to ten years).

Business units also consider strategic risks and opportunities as part of their management planning. For example, our Energy Management team actively pursues opportunities to manage energy usage and performs utility rate analysis to ensure best rates across the Company. We incorporate these considerations throughout the design, construction and maintenance of our distribution centers and stores.

The Director of Sustainability maintains an integrated view of the Company's environmental strategy. Responsibilities include identifying opportunities to improve energy efficiency, evaluating alternative energy options and promoting operational practices that strengthen long-term resource management and business resilience. These efforts align with the Company's broader strategic objectives and risk management processes.

Factors Considered in Climate Risk Assessments

In our risk assessments, we evaluate current and emerging regulatory, technological, legal, market, reputational and physical risks—both acute and chronic—as outlined in the table below.

Current Regulations	We recognize that environmental regulations affecting store and distribution center operations, as well as the products we sell, could increase operating costs and product prices, potentially reducing demand. These regulations—covering areas such as hazardous waste requirements, recycling requirements, product efficiency standards and product labeling requirements—also create opportunities to expand sales of higher-efficiency and more sustainable products. While restrictions on certain products in some states (outdoor power equipment, refrigerants) may cause short-term sales declines, they also encourage innovation in alternative products and open access to a growing national market of environmentally conscious consumers.
Emerging Regulations	Tractor Supply monitors emerging regulations directly or indirectly related to climate change as well as other regulations that may impact our business. Regulations requiring companies to disclose carbon emissions for all three scopes have emerged at both the federal and state levels. Since we have publicly disclosed our carbon footprint for many years, we do not anticipate additional resource needs. However, the uncertainty around fees associated with state-level disclosures warrant close tracking. Tractor Supply also monitors regulations that may indirectly impact our vendors or increase fuel prices, along with emerging tax regulations. Additionally, regulations such as Extended Producer Responsibility (EPR) laws may lead to increased costs as some states implement packaging and recycling mandates.
Technology	The Company leverages technology from third-party providers to monitor and forecast weather patterns, natural disasters and other risks that may affect sales and store operations. We also implement and evaluate technologies that track and reduce energy consumption, helping us operate as efficiently as possible.
Legal	Consideration of legal risks related to environmental issues is a key focus, and we take steps to mitigate these through environmental compliance programs that ensure adherence to all relevant laws and regulations.
Market	We continue to expand our offering of sustainable products that help customers reduce their environmental footprint and build resilience in the face of more frequent and severe weather conditions. Shifts in weather patterns and average temperatures may influence customers' purchasing behavior and the types of products we offer.

Factors Considered in Climate Risk Assessments (continued)

Reputation	At Tractor Supply, we value our stakeholders' perspectives. We are committed to transparency around the disclosure of our carbon emissions and efforts to improve our operational footprint and product offerings.
Acute Physical	The Company considers the immediate and direct impacts of extreme climate events—such as wildfires and floods—on operations, supply chain and surrounding communities. To mitigate potential damage, we use a 24/7 weather-monitoring and alert service and maintain disaster recovery plans designed to quickly restore business operations.
Chronic Physical	We monitor changing weather patterns and shifting climate zones to understand their potential impact on operations, supply chain and product availability and selection. These impacts may elevate operating costs and require investments in sustainable technologies that enhance the resilience of our building portfolio. As part of our strategy to mitigate disruptions, we continue to explore alternative supply chain and sourcing models. Over time, our customers' needs will change, creating demand for new products that help make their homes, farms and ranches more resilient.

Tractor Supply Distribution Centers and Locations

Our distribution centers are critical to business operations. Closures caused by climate-related events, whether temporary or prolonged, could disrupt product availability to our stores and customers. This may impair our ability to meet customer demand, leading to lost sales, higher supply chain costs and potential reputational impacts.

In 2024, Tractor Supply stores received approximately 80% of merchandise through our distribution center network, with the remainder shipped directly from vendors to our stores or customers. This approach enables prompt, efficient distribution, supporting our reliability as a supplier to our customers. It also improves in-stock inventory, reduces freight costs and increases our inventory turnover rate.

We have 10 distribution centers located throughout the United States. Given their strategic importance to our business operations, we have processes in place to mitigate operational disruptions. Our distribution facilities, located in Arizona, Georgia, Indiana, Kentucky, Maryland, Nebraska, New York, Ohio and Texas, represent a total distribution center capacity of 6.6 million square feet. In May 2024, Tractor Supply opened its latest distribution center in Maumelle, Arkansas. This new facility has expanded the Company's distribution center capacity by 1.1 million square feet for a total distribution center capacity of 7.7 million square feet.

Frankfort, New York
1938 Country Mile, Frankfort, NY 13340

Franklin, Kentucky
100 Raines Dr, Franklin, KY 42134

Pendleton, Indiana
320 Enterprise Dr, Pendleton, IN 46064

Macon, Georgia
151 Tractor Dr, Macon, GA 31216

Waco, Texas
2801 Corporation Pkwy, Waco, TX 76712

Casa Grande, Arizona
1337 W Peters Rd, Casa Grande, AZ 85193

Hagerstown, Maryland
11935 Hopewell Rd, Hagerstown, MD 21740

Waverly, Nebraska
12851 Dovers St, Waverly, NE 68462

Navarre, Ohio
3001 Sterilite St SE, Navarre, OH 44662

Maumelle, Arkansas
150 Champs Boulevard Maumelle, AR 72113 (Opened 2024)

Risks and Opportunities

Reflecting our role as an essential retailer, this report evaluates climate-related risks that could affect our operations and product offerings. Our assessment draws on enterprise risk management data, insights from third-party sources and criteria unique to our Company. We continue to refine our quantification of these risks using criteria such as financial impact, likelihood of occurrence and our ability to monitor and respond. Information in this report may be presented as having a "substantive financial or strategic impact" when evaluated in terms of climate-related risks for a specific area of operations or products; however, it may not be a substantive impact for all areas of the Company or financially material to investors, as defined by the SEC.

Climate Risks

Increased severity and frequency of extreme weather events such as hurricanes, tornadoes, fires, winter storms, drought and floods, as well as changes in average temperatures

- Acute and chronic physical risk
- Unknown time horizon

We have identified acute and chronic physical risks which may impact our operations and supply chain. These include extreme weather events such as hurricanes and floods, which can increase operational costs from building repairs, reduce sales and disrupt the supply chain, delaying the removal and replacement of damaged or unsaleable merchandise. Temporary supply chain interruptions and restricted access to affected areas may also cause short-term revenue impacts.

To mitigate the impacts associated with these risks, we have developed risk mitigation and disaster recovery plans for our stores, supply chain, distribution centers, store support center and information technology infrastructure. Similarly, risks associated with increased operating costs from changes in average temperatures are mitigated through our energy management program.

Mandates on and regulation of existing products and services

- Transitional
- Short-term time horizon

Regulatory mandates and evolving product standards present both challenges and costs for our existing products and services. These include emerging product restrictions that could reduce sales if no immediate sustainable alternative is available. Labeling regulations may require additional testing protocols and increase the cost of goods, potentially affecting customer sentiment. Tracking and complying with new and evolving regulations demands resources to implement supply chain policies and procedures. Expanded Extended Producer Responsibility (EPR) requirements, including the national trend to reduce or eliminate plastics and improve packaging recyclability, are also likely to create direct and indirect operational costs.

Informing and educating our strategic suppliers is key to mitigating financial risks from evolving regulations. To support this, our Merchandising and Government Relations teams monitor regulatory developments that could impact efficiency standards or product costs, while also identifying opportunities to expand our sustainable product offerings.

Opportunities

Building efficiency

- Transitional
- Long-term time horizon

The adoption of energy-efficient technologies across our stores has generated significant cost savings. Since converting all existing stores to LED lighting in 2017, we have reduced our annual energy expense by $12 million. All new stores also open with LED lighting, saving $8,400 in energy consumption (kWh) per store each year compared to fluorescent lamps. Overall, these initiatives have lowered the energy profile of our locations by more than 50 MW annually.

For Tractor Supply stores, the Energy Management System (EMS) manages lighting and HVAC usage to make energy consumption more efficient. Internal lighting controls are based on occupancy and hours of operation to avoid excess usage. Exterior lights are controlled by the EMS, which uses GPS coordinates to program exterior lights on and off. The EMS also uses a 'Smart Start' program for HVAC scheduling to bring units online in a staged sequence to minimize energy use and maintenance, which reduces utility expenses by approximately $3 million per year.

Our new distribution centers in Navarre, Ohio and Maumelle, Arkansas are equipped with heavy-duty, all-electric forklifts powered by lithium-ion batteries for moving merchandise within the facilities. Electric yard trucks, used to reposition dropped trailers within the service yard, are supported by a dedicated EV charging station.

We continue to pursue innovative solutions, including enhanced building design concepts that incorporate clean energy technology and solar power into new stores, as well as higher energy-efficiency standards as we retrofit existing locations.

Low-carbon products

- Transitional
- Unknown time horizon

Potential regulations could drive demand for higher-efficiency, sustainable products, creating opportunities to expand our offerings that support a more sustainable lifestyle.

Tractor Supply offers more than 1,700 solar-related products—from solar-powered outdoor and garden lights to gate openers and home décor. The Company also sells Tuff Stuff brand products for stock tanks, feed pans and mixing tubs made from 100% recycled LDPE flexible plastic, along with energy-saving products such as weatherstripping, pipe insulation and foam insulation to help our customers lower utility costs and reduce energy use. All of these products are available both in stores and online.

Environmental and Operational Resilience

Environmental factors, including weather patterns and regulatory developments, are among many external considerations we monitor through our regular business planning and enterprise risk processes. While climate change does not represent a near-term, material driver of our financial performance, these factors can influence aspects of our operations over time. As part of our ERM program, the underlying drivers of most formal climate scenarios—such as extreme weather, regulations, supply chain variability and macroeconomic trends—are already evaluated and incorporated into our ongoing risk assessment.

We focus on initiatives that deliver clear business value, such as reducing energy consumption, improving building efficiency and expanding product choices that customers are seeking. We also evaluate opportunities in renewable energy, local sourcing and supply chain efficiency when they support reliability, cost management and long-term operational resilience.

Although we have not conducted a separate, formal climate scenario analysis, we routinely assess a wide range of external risks across short-, medium- and long-term time horizons. As more data emerges, we will continue to refine how environmental and operational considerations are incorporated into our broader ERM program. Our step-by-step approach ensures that any future work in this area is guided by relevance to our business and supported by sound operational and financial rationale.

METRICS & TARGETS

Our Current Focus

Since launching our Stewardship Program in 2008, Tractor Supply has remained committed to protecting the land and natural resources we all depend on. We share our customers' belief in true stewardship—caring for the land today so the Out Here lifestyle thrives for generations to come. As we grow, we work to minimize our impact by improving energy efficiency, reducing waste and conserving water across our operations and beyond.

While historically we have used greenhouse gas (GHG) emissions reduction targets as a compass for progress, we are currently focusing our stewardship efforts on tangible, near-term actions that align more directly with our business operations and stewardship priorities, including land and water conservation. This approach prioritizes operational improvements that demonstrate measurable impact and financial discipline, rather than establishing new formal emissions targets, including SBTi targets, at this time.

We are investing in technologies and performance enhancements that reduce our environmental footprint. These initiatives include requiring SmartWay certification for all new freight carriers, replacing aging HVAC units, upgrading to energy-efficient LED lighting and expanding our portfolio of LEED-certified buildings. We continue to implement renewable energy solutions where economically viable, with the installation of small solar arrays at select stores, large-scale solar investments at our two newly constructed distribution centers and six solar-powered BEAM EV charging stations at our Store Support Center. Additional details about our solar initiatives are discussed in the Climate Change Impact on Business Strategy and Financial Planning section above.

Our Current Focus (continued)

We are also on track to achieve our goal of conserving 25 million gallons of water by 2025, supported by operational improvements and conservation efforts. Our pilot irrigation systems optimize watering schedules, detect leaks and minimize unnecessary water use, helping to conserve water across pilot store locations. In addition to these efforts, we continue to advance our water stewardship initiatives through partnerships with Ducks Unlimited and Trout Unlimited, which aim to restore sensitive wetland habitats. To learn more, see the infographic on our partnerships.

Through these initiatives, Tractor Supply demonstrates measurable progress toward our stewardship commitments, combining energy and water efficiency, renewable energy adoption and habitat conservation to support a healthy environment, responsibly managed resources and vibrant communities. To learn more about our stewardship initiatives please visit our site.

Operational Footprint

Tractor Supply's total physical store operations increased as follows: 2,252 in 2022; 2,414 in 2023; and 2,502 in 2024. Notably, while adding new store locations has increased our total square footage and overall energy use, our energy intensity ratio has remained relatively stable. Tractor Supply continues to work with electricity suppliers and renewable energy developers across markets to install or procure renewable energy as well as evaluate options for Community Solar, Power Purchase Agreements (PPAs) and Virtual Power Purchase Agreements (VPPAs). We understand the importance of managing our Scope 3 emissions and our work to refine this portion of our GHG emissions inventory is ongoing. In 2024, we gathered emissions data from select vendors, revealing the need for continued education across our supply chain. Gaining insight into supplier climate initiatives is key to reducing our emissions more broadly.

GHG Emissions	Unit	2024	2023[3]	2022[4]
Scope 1	Metric tons CO_2e	90,000	87,000	70,000
Scope 2 (location-based)	Metric tons CO_2e	211,000	208,000	185,000
Scope 2 (market-based)	Metric tons CO_2e	194,000	175,000	149,000
Scope 1 + 2 (market-based, absolute)	Metric tons CO_2e	284,000	262,000	219,000
Scope 1 + 2 (market-based, intensity)	Metric tons CO_2e per 1,000 square feet	4.6	4.4	3.9
Scope 1 + 2 (intensity)	Metric tons CO_2e per million USD revenue	19.1	18.0	15.4

[3]2023 Scope 3 GHG emission are restated based on methodology improvements in 2024.

[4]2022 Scope 3 GHG emissions are restated based on methodological improvements implemented in 2023 and 2024.

GHG Emissions	Unit	2024	2023[3]	2022[4]
Scope 3 Purchased goods & services	Metric tons CO_2e	7,286,000	7,682,000	7,262,000*
Scope 3 Capital goods	Metric tons CO_2e	114,000	137,000	151,000
Scope 3 Fuel- and energy-related activities	Metric tons CO_2e	52,000	58,000	74,000
Scope 3 Upstream transportation and distribution	Metric tons CO_2e	363,000	385,000	301,000
Scope 3 Waste generated in operations	Metric tons CO_2e	44,000	82,000	54,000
Scope 3 Business travel	Metric tons CO_2e	8,000	8,000	9,000
Scope 3 Employee commuting	Metric tons CO_2e	163,000	115,000	118,000
Scope 3 Downstream transportation and distribution	Metric tons CO_2e	3,000	1,000	0
Scope 3 Use of sold products[5]	Metric tons CO_2e	16,480,000	13,204,000*	17,254,000
Scope 3 End of life treatment of sold products	Metric tons CO_2e	973,000	873,000	886,000*
Energy	**Unit**	**2024**	**2023**	**2022**
Total energy use (absolute)	MWh	932,076	901,833	836,363
Total energy use (intensity)	MWh per 1,000 square feet	14.17	14.98	14.94
Percentage of total energy consumed supplied from grid electricity (%)	Percent	59.8%	46.7%	45.1%
Renewable energy	Percent	8.8%	12.3%	12.5%
Sustainable Buildings	**Unit**	**2024**	**2023**	**2022**
LEED® certified (absolute)	Number	4	3	3
LEED® certified (intensity)	Percent of square footage	4.2%	3%	3%

[3]2023 Scope 3 GHG emission are restated based on methodology improvements in 2024.

[4]2022 Scope 3 GHG emissions are restated based on methodological improvements implemented in 2023 and 2024.

[5]These Scope 3 emissions are primarily generated outside of the Company's direct operational control; they are included here to support transparency and completeness in reporting.

*Indicates value has been restated.

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