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#### Salesforce Announces Record Third Quarter Fiscal 2020 Results

- Third Quarter Revenue of \$4.5 Billion, up 33% Year-Over-Year, 34% in Constant Currency
- Current Remaining Performance Obligation of Approximately \$12.8 Billion, up 28% Year-Over-Year,
   28% in Constant Currency
- Remaining Performance Obligation of Approximately \$25.9 Billion, up 22% Year-Over-Year
- Initiates Q4 FY20 Revenue Guidance of \$4.743 Billion to \$4.753 Billion, up 32% Year-Over-Year
- Initiates Q4 FY20 Current Remaining Performance Obligation Guidance of Approximately 21% Year-Over-Year
- Initiates Q1 FY21 Revenue Guidance of \$4.800 Billion to \$4.835 Billion, up 28% to 29% Year-Over-Year

**SAN FRANCISCO, Calif. - Dec. 3, 2019 -** Salesforce (NYSE: CRM), the global leader in CRM, today announced results for its fiscal third quarter ended October 31, 2019.

"We're now on track to double our revenue in five years," said Marc Benioff, Chairman and co-CEO, Salesforce. "With Customer 360, only Salesforce is providing companies with a single source of truth, bringing them even closer to their customers across every touchpoint."

"We had strong growth across our clouds and regions in the quarter as more companies turn to Salesforce as a trusted advisor in their digital transformations," said Keith Block, co-CEO, Salesforce. "With these trusted customer relationships, continuous innovation and our phenomenal Trailblazer ecosystem, we have never been better positioned for the future."

Salesforce delivered the following results for its fiscal third quarter:

**Revenue**: Total third quarter revenue was \$4.5 billion, an increase of 33% year-over-year, and 34% in constant currency. Subscription and support revenues were \$4.24 billion, an increase of 34% year-over-year. Professional services and other revenues were \$274 million, an increase of 22% year-over-year.

**Earnings per Share**: Third quarter GAAP loss per share was \$0.12, and non-GAAP diluted earnings per share was \$0.75. Mark-to-market accounting of the company's strategic investments, required by ASU 2016-01, benefited GAAP loss per share by \$0.01 based on a U.S. tax rate of 25% and non-GAAP diluted earnings per share by \$0.01 based on a non-GAAP tax rate of 22.5%.

**Cash**: Cash generated from operations for the third quarter was \$298 million, an increase of 108% year-over-year. Total cash, cash equivalents and marketable securities ended the third quarter at \$6.53 billion.

**Remaining Performance Obligation**: Remaining performance obligation ended the third quarter at approximately \$25.9 billion, an increase of 22% year-over-year. Current remaining performance obligation ended the third quarter at approximately \$12.8 billion, an increase of 28% year-over-year, 28% in constant currency.

As of December 3, 2019, the company is initiating revenue, earnings per share and current remaining performance obligation growth guidance for its fourth quarter of fiscal year 2020. The company is maintaining its revenue

guidance previously provided on November 20, 2019, and raising its GAAP earnings per share guidance, non-GAAP earnings per share guidance, and operating cash flow guidance previously provided on August 22, 2019 for the full fiscal year 2020. The company is initiating revenue guidance for its first quarter of fiscal year 2021. The company is maintaining its revenue guidance previously provided on November 20, 2019 for full fiscal year 2021.

This guidance assumes no change to the value of the company's strategic investment portfolio resulting from ASU 2016-01 as it is not possible to forecast future gains and losses. In addition, the guidance below is based on estimated GAAP tax rates that reflect the company's currently available information, and excludes forecasted discrete tax items such as excess tax benefits from stock-based compensation. The GAAP tax rates may fluctuate due to future acquisitions or other transactions.

	Q4 FY20 Guidance	Full Year FY20 Guidance	Q1 FY21 Guidance	Full Year FY21 Guidance
Revenue	\$4.743 - \$4.753 billion	\$16.99 - \$17.00 billion	\$4.800 - \$4.835 billion	\$20.80 - \$20.90 billion
Y/Y Growth	~32%	~28%	28% - 29%	22% - 23%
GAAP (loss) earnings per share	(\$0.04) - (\$0.03)	\$0.44 -\$0.45	N/A	N/A
Non-GAAP earnings per share	\$0.54 - \$0.55	\$2.89 - \$2.90	N/A	N/A
Operating Cash Flow Growth (Y/Y)	N/A	22% - 23%	N/A	N/A
Current Remaining Performance Obligation Growth (Y/Y)	~21%	N/A	N/A	N/A

The following is a per share reconciliation of GAAP diluted (loss) earnings per share to non-GAAP diluted earnings per share guidance for the next quarter and the full year:

		Fiscal 2020			
		Q4		FY20	
GAAP (loss) earnings per share range <sup>(1)(2)</sup>	(\$0.	04) - (\$0.03)		\$0.44 -\$0.45	
Plus					
Amortization of purchased intangibles	\$	0.30	\$	0.94	
Stock-based expense	\$	0.55	\$	2.09	
Less					
Income tax effects and adjustments <sup>(3)</sup>	\$	(0.27)	\$	(0.58)	
Non-GAAP diluted earnings per share <sup>(2)</sup>	\$	60.54 - \$0.55		\$2.89 - \$2.90	
Shares used in computing basic net (loss) income per share (millions)		888		829	
Shares used in computing diluted net income per share (millions)		914		850	

<sup>&</sup>lt;sup>(1)</sup> The Company's GAAP tax provision is expected to be approximately 146% for the three months ended January 31, 2020, and approximately 37% for the year ended January 31, 2020. The GAAP tax rates may fluctuate due to discrete tax items, future acquisitions or other transactions.

For additional information regarding non-GAAP financial measures see the reconciliation of results and related explanations below.

#### **Quarterly Conference Call**

Salesforce will host a conference call at 2:00 p.m. (PT) / 5:00 p.m. (ET) today to discuss its financial results with the investment community. A live webcast of the event will be available on the Salesforce Investor Relations website at www.salesforce.com/investor. A live dial-in is available domestically at 866-901-SFDC or 866-901-7332 and

<sup>(2)</sup> The Company's projected GAAP and Non-GAAP basic and diluted earnings (loss) per share assumes no change to the value of our strategic investment portfolio resulting from ASU 2016-01 as it is not possible to forecast future gains and losses. While historically the company's strategic investment portfolio has had a positive impact on the company's financial results, that may not be true for future periods, particularly in periods of significant market fluctuations that affect the publicly traded companies within the company's strategic investment portfolio. The impact of future gains or losses from the company's strategic investment portfolio could be material.

<sup>(3)</sup> The Company's Non-GAAP tax provision uses a long-term projected tax rate of 22.5%, which reflects currently available information and could be subject to change.

internationally at 706-902-1764, passcode 5494828. A replay will be available at (800) 585-8367 or (855) 859-2056 until midnight (ET) Jan. 2, 2020.

#### **About Salesforce**

Salesforce, the global leader in CRM, empowers companies to connect with their customers in a whole new way. Salesforce has headquarters in San Francisco, with offices in Europe and Asia, and trades on the New York Stock Exchange under the ticker symbol "CRM." For more information about Salesforce, visit: <a href="https://www.salesforce.com">www.salesforce.com</a>.

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"Safe harbor" statement under the Private Securities Litigation Reform Act of 1995: This press release contains forward-looking statements about the company's financial and operating results, which may include expected GAAP and non-GAAP financial and other operating and non-operating results, including revenue, net income, diluted earnings per share, operating cash flow growth, operating margin improvement, expected revenue growth, expected current remaining performance obligation growth, expected tax rates, the one-time accounting non-cash charge that was incurred in connection with the Salesforce.org combination; stock-based compensation expenses, amortization of purchased intangibles, shares outstanding, market growth and sustainability goals. The achievement or success of the matters covered by such forward-looking statements involves risks, uncertainties and assumptions. If any such risks or uncertainties materialize or if any of the assumptions prove incorrect, the company's results could differ materially from the results expressed or implied by the forward-looking statements it makes.

The risks and uncertainties referred to above include -- but are not limited to -- risks associated with the effect of general economic and market conditions; the impact of geopolitical events; the impact of foreign currency exchange rate and interest rate fluctuations on our results; our business strategy and our plan to build our business, including our strategy to be the leading provider of enterprise cloud computing applications and platforms; the pace of change and innovation in enterprise cloud computing services; the seasonal nature of our sales cycles; the competitive nature of the market in which we participate; our international expansion strategy; the demands on our personnel and infrastructure resulting from significant growth in our customer base and operations, including as a result of acquisitions; our service performance and security, including the resources and costs required to avoid unanticipated downtime and prevent, detect and remediate potential security breaches; the expenses associated with our data centers and third-party infrastructure providers; additional data center capacity; real estate and office facilities space; our operating results and cash flows; new services and product features, including any efforts to expand our services beyond the CRM market; our strategy of acquiring or making investments in complementary businesses, joint ventures, services, technologies and intellectual property rights; the performance and fair value of our investments in complementary businesses through our strategic investment portfolio; our ability to realize the benefits from strategic partnerships, joint ventures and investments; the impact of future gains or losses from our strategic investment portfolio, including gains or losses from overall market conditions that may affect the publicly traded companies within our strategic investment portfolio; our ability to execute our business plans; our ability to successfully integrate acquired businesses and technologies; our ability to continue to grow unearned revenue and remaining performance obligation; our ability to protect our intellectual property rights; our ability to develop our brands; our reliance on third-party hardware, software and platform providers; our dependency on the development and maintenance of the infrastructure of the Internet; the effect of evolving domestic and foreign government regulations, including those related to the provision of services on the Internet, those related to accessing the Internet, and those addressing data privacy, cross-border data transfers and import and export controls; the valuation of our deferred tax assets and the release of related valuation allowances; the potential availability of additional tax assets in the future; the impact of new accounting pronouncements and tax laws; uncertainties affecting our ability to estimate our tax rate; uncertainties regarding our tax obligations in connection with potential jurisdictional transfers of intellectual property, including the tax rate, the timing of the transfer and the value of such transferred intellectual property; the impact of expensing stock options and other equity awards; the sufficiency of our capital resources; factors related to our outstanding debt, revolving credit facility, term loan and loan associated with 50 Fremont; compliance with our debt covenants and lease obligations; current and potential litigation involving us; and the impact of climate change.

Further information on these and other factors that could affect the company's financial results is included in the reports on Forms 10-K, 10-Q and 8-K and in other filings it makes with the Securities and Exchange Commission from time to time. These documents are available on the SEC Filings section of the Investor Information section of the company's website at www.salesforce.com/investor.

Salesforce.com, inc. assumes no obligation and does not intend to update these forward-looking statements, except as required by law.

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## salesforce.com, inc. Consolidated Statements of Operations (in millions, except per share data) (Unaudited)

	Three Months Ended October 31,					Nine Months Ended October 31,			
		2019		2018		2019		2018	
Revenues:									
Subscription and support	\$	4,239	\$	3,168	\$	11,480	\$	9,038	
Professional services and other		274		224		767		641	
Total revenues		4,513		3,392		12,247		9,679	
Cost of revenues (1)(2):									
Subscription and support		870		676		2,275		1,887	
Professional services and other		264		213		740		618	
Total cost of revenues		1,134		889		3,015		2,505	
Gross profit		3,379		2,503		9,232		7,174	
Operating expenses (1)(2):									
Research and development		774		481		1,935		1,368	
Marketing and sales		2,063		1,588		5,584		4,421	
General and administrative		477		342		1,214		987	
Loss on settlement of Salesforce.org reseller agreement (3)		0		0		166		0	
Total operating expenses		3,314		2,411		8,899		6,776	
Income from operations		65		92		333		398	
Gains on strategic investments, net		6		63		396		417	
Other expense		(7)		(27)		(19)		(71)	
Income before benefit from (provision for) income taxes		64		128		710		744	
Benefit from (provision for) income taxes		(173)		(23)		(336)		4	
Net income (loss)	\$	(109)	\$	105	\$	374	\$	748	
Basic net income (loss) per share	\$	(0.12)	\$	0.14	\$	0.46	\$	1.00	
Diluted net income (loss) per share	\$	(0.12)	\$	0.13	\$	0.45	\$	0.97	
Shares used in computing basic net income (loss) per share		879		760		809		746	
Shares used in computing diluted net income (loss) per share		879		785		829		772	

(1) Amounts include amortization of intangible assets acquired through business combinations, as follows:

	Three Months Ended October 31,			Nine Months Ended October 31,				
	2019			2018		2019		2018
Cost of revenues	\$	157	\$	62	\$	280	\$	153
Marketing and sales		109		67		242		164

(2) Amounts include stock-based expense, as follows:

	Three	Three Months Ended October 31,			Nine Months Ended October 31,			October 31,
	2	019		2018		2019		2018
Cost of revenues	\$	54	\$	42	\$	143	\$	119
Research and development		169		81		348		228
Marketing and sales		249		180		625		474
General and administrative		71		48		158		133

(3) Amount represents a one-time non-cash charge related to the settlement of the reseller agreement between Salesforce and Salesforce.org, a related party.

## salesforce.com, inc. Consolidated Statements of Operations (As a percentage of total revenues) (Unaudited)

	Three Months Ende	d October 31,	Nine Months Ended October 31,		
	2019	2018	2019	2018	
Revenues:					
Subscription and support	94 %	93 %	94 %	93 %	
Professional services and other	6	7	6	7	
Total revenues	100	100	100	100	
Cost of revenues (1)(2):					
Subscription and support	19	20	19	20	
Professional services and other	6	6	6	6	
Total cost of revenues	25	26	25	26	
Gross profit	75	74	75	74	
Operating expenses (1)(2):					
Research and development	17	14	16	14	
Marketing and sales	46	47	45	46	
General and administrative	11	10	10	10	
Loss on settlement of Salesforce.org reseller agreement	0	0	1	0	
Total operating expenses	74	71	72	70	
Income from operations	1	3	3	4	
Gains on strategic investments, net	0	2	3	4	
Other expense	0	(1)	0	0	
Income before benefit from (provision for) income taxes	1	4	6	8	
Benefit from (provision for) income taxes	(3)	(1)	(3)	0	
Net income (loss)	(2)%	3 %	3 %	8 %	

(1) Amounts include amortization of intangible assets acquired through business combinations as a percentage of total revenues, as follows:

	Three Months Ende	d October 31,	Nine Months Ended October 31,			
	2019	2018	2019	2018		
Cost of revenues	4 %	2 %	2 %	2 %		
Marketing and sales	2	2	2	2		

(2) Stock-based expense as a percentage of total revenues, as follows:

	Three Months Ende	d October 31,	Nine Months Ended October 31,			
	2019	2018	2019	2018		
Cost of revenues	1 %	1 %	1 %	1 %		
Research and development	4	2	3	2		
Marketing and sales	6	5	5	5		
General and administrative	1	1	1	1		

	Octobe	October 31, 2019		y 31, 2019
Assets				
Current assets:				
Cash and cash equivalents	\$	3,868	\$	2,669
Marketable securities		2,661		1,673
Accounts receivable, net		2,573		4,924
Costs capitalized to obtain revenue contracts, net		813		788
Prepaid expenses and other current assets		1,111		629
Total current assets		11,026		10,683
Property and equipment, net		2,365		2,051
Operating lease right-of-use assets (1)		3,150		0
Costs capitalized to obtain revenue contracts, noncurrent, net		1,103		1,232
Strategic investments		1,760		1,302
Goodwill		25,022		12,851
Intangible assets acquired through business combinations, net		4,987		1,923
Capitalized software and other assets, net		529		695
Total assets	\$	49,942	\$	30,737
Liabilities and stockholders' equity				
Current liabilities:				
Accounts payable, accrued expenses and other liabilities	\$	2,881	\$	2,691
Operating lease liabilities, current (1)		735		0
Unearned revenue		6,858		8,564
Total current liabilities		10,474		11,255
Noncurrent debt		2,824		3,173
Noncurrent operating lease liabilities (1)		2,535		0
Other noncurrent liabilities		830		704
Total liabilities		16,663		15,132
Stockholders' equity:				
Common stock		1		1
Additional paid-in capital		31,243		13,927
Accumulated other comprehensive loss		(74)		(58)
Retained earnings		2,109		1,735
Total stockholders' equity		33,279		15,605
Total liabilities and stockholders' equity	\$	49,942	\$	30,737

<sup>(1)</sup> Reflects the modified retrospective adoption of Accounting Standards Update No. 2016-02, "Leases (Topic 842)", which the Company adopted on February 1, 2019.

	Three N	e Months Ended October 31,		Nine Months E	ded October 31,				
	201	9		2018	2019	2019			
Operating activities:									
Net income (loss)	\$	(109)	\$	105	\$ 374	\$	748		
Adjustments to reconcile net income (loss) to net cash provided by operating activities:									
Depreciation and amortization		608		257	1,502		707		
Amortization of costs capitalized to obtain revenue contracts, net		221		190	647		561		
Expenses related to employee stock plans		543		351	1,274		954		
Loss on settlement of Salesforce.org reseller agreement		0		0	166		0		
Gains on strategic investments, net		(6)		(63)	(396)		(417)		
Changes in assets and liabilities, net of business combinations:									
Accounts receivable, net		(29)		(48)	2,599		1,965		
Costs capitalized to obtain revenue contracts, net		(246)		(186)	(543)		(450)		
Prepaid expenses and other current assets and other assets		(183)		82	(252)		(4)		
Accounts payable		22		(42)	63		79		
Accrued expenses and other liabilities		243		8	(50)		(390)		
Operating lease liabilities		(200)		0	(546)		0		
Unearned revenue		(566)		(511)	(2,139)		(1,686)		
Net cash provided by operating activities		298		143	2,699		2,067		
Investing activities:									
Business combinations, net of cash acquired		94		(130)	(339)		(5,115)		
Purchases of strategic investments		(346)		(108)	(567)		(292)		
Sales of strategic investments		138		83	403		89		
Purchases of marketable securities		(438)		(343)	(1,944)		(634)		
Sales of marketable securities		427		79	888		1,352		
Maturities of marketable securities		358		10	551		98		
Capital expenditures		(170)		(136)	(507)		(428)		
Net cash provided by (used in) investing activities		63		(545)	(1,515)		(4,930)		
Financing activities:									
Proceeds from issuance of debt, net		0		0	0		2,966		
Proceeds from employee stock plans		179		185	550		568		
Principal payments on financing obligations (1)		(14)		(2)	(159)		(110)		
Repayments of debt		(150)		(1)	(352)		(1,028)		
Net cash provided by financing activities		15		182	39		2,396		
Effect of exchange rate changes		(18)		6	(24)		29		
Net increase (decrease) in cash and cash equivalents		358		(214)	1,199		(438)		
Cash and cash equivalents, beginning of period		3,510		2,319	2,669		2,543		
Cash and cash equivalents, end of period	\$	3,868	\$	2,105	\$ 3,868	\$	2,105		

<sup>(1)</sup> Previously referred to as principal payments on capital lease obligations.

## salesforce.com, inc. Additional Metrics (Unaudited)

	Oc	tober 31, 2019	July 31, 2019	Apr 30, 2019	Jan 31, 2019	Oct 31, 2018	Jul 31, 2018
Full Time Equivalent Headcount (1)		47,677	40,571	37,485	35,995	34,391	32,717
Financial data (in millions):							
Cash, cash equivalents and marketable securities (2)	\$	6,529	\$ 6,042	\$ 6,379	\$ 4,342	\$ 3,450	\$ 3,427
Strategic investments		1,760	1,614	1,548	1,302	1,251	1,202
Operating lease liabilities (3)		3,270	3,047	3,058	NA	NA	NA
Principal due on the Company's outstanding debt obligations (4)		2,845	2,996	3,197	3,198	3,699	3,700
Net cash provided by operating activities		298	436	1,965	1,331	143	458
Capital expenditures		170	178	159	167	136	170

- (1) Full time equivalent headcount includes 5,231 from third quarter fiscal 2020 acquisitions.
- (2) We paid approximately \$1.1 billion of cash consideration for business combinations during the nine months ended October 31, 2019, offset by approximately \$644 million of cash and cash equivalents acquired in connection with the August 2019 acquisition of Tableau as well as approximately \$110 million of cash and cash equivalents from other acquisitions.
- (3) Effective February 1, 2019, the Company adopted Topic 842 using the modified retrospective method. Accordingly, the results for prior periods were not adjusted to conform to the current period measurement or recognition of results.
- (4) The Company repaid \$200 million and \$150 million of the 2021 Term Loan in June 2019 and October 2019, respectively. In November 2019, the Company repaid the remaining \$150 million of the 2021 Term Loan.

#### **Supplemental Revenue Analysis**

#### Remaining Performance Obligation

Transaction price allocated to the remaining performance obligations represents contracted revenue that has not yet been recognized, which includes unearned revenue and unbilled amounts that will be recognized as revenue in future periods. Transaction price allocated to the remaining performance obligation is influenced by several factors, including seasonality, the timing of renewals, average contract terms and foreign currency exchange rates. Unbilled portions of the remaining transaction price denominated in foreign currencies are revalued each period based on the period end exchange rates.

The portion of the remaining performance obligation that is unbilled is not recorded on the balance sheet. Remaining performance obligation consisted of the following (in billions):

	Current	Noncurrent	Total
As of October 31, 2019 (1)	\$ 12	8 \$ 13.	1 \$ 25.9
As of July 31, 2019	12	1 13.	2 25.3
As of April 30, 2019	11	8 13.	1 24.9
As of January 31, 2019	11	9 13.	8 25.7
As of October 31, 2018	10	0 11.	2 21.2
As of July 31, 2018	9	8 11.	2 21.0
As of April 30, 2018	9	6 10.	8 20.4
As of January 31, 2018	9	6 11.	0 20.6

(1) Includes \$550 million of Remaining Performance Obligation related to the Tableau business combination in August 2019.

#### **Unearned Revenue**

Unearned revenue represents amounts that have been invoiced in advance of revenue recognition and is recognized as revenue when transfer of control to customers has occurred or services have been provided. The change in unearned revenue was as follows (in millions):

	Tl	hree Months E	nded (	October 31,	 Nine Months En	ded (	October 31,
		2019		2018	2019		2018
Unearned revenue, beginning of period	\$	7,142	\$	5,883	\$ 8,564	\$	6,995
Billings and other*		3,886		2,870	9,996		7,956
Contribution from contract asset		61		11	112		36
Revenue recognized ratably over time		(4,047)		(3,169)	(11,270)		(9,093)
Revenue recognized over time as delivered		(184)		(161)	(530)		(460)
Revenue recognized at a point in time		(282)		(62)	(447)		(126)
Unearned revenue from business combinations		282		4	433		68
Unearned revenue, end of period	\$	6,858	\$	5,376	\$ 6,858	\$	5,376

<sup>\*</sup>Other includes, for example, the impact of foreign currency translation

#### Disaggregation of Revenue

Subscription and Support Revenue by the Company's service offerings

Subscription and support revenues consisted of the following (in millions):

	Th	ree Months E	nded	October 31,	Nine Months Er	ded October 31,		
		2019		2018	2019		2018	
Sales Cloud	\$	1,168	\$	1,020	\$ 3,371	\$	2,989	
Service Cloud		1,140		917	3,247		2,657	
Salesforce Platform and Other		1,287		742	3,041		2,029	
Marketing and Commerce Cloud		644		489	1,821		1,363	
	\$	4,239	\$	3,168	\$ 11,480	\$	9,038	

The above subscription and support revenue includes approximately \$308 million of revenue contributed from the acquisition of Tableau for the period, reflected in Salesforce Platform and Other.

Total Revenue by Geographic Locations

Revenues by geographical region consisted of the following (in millions):

	Three	Months E	nded (	October 31,		Nine Months Er	ded O	ctober 31,
	20	)19		2018		2019		2018
Americas	\$	3,216	\$	2,425	\$	8,649	\$	6,864
Europe		880		641		2,421		1,876
Asia Pacific		417		326		1,177		939
	\$	4,513	\$	3,392	\$	12,247	\$	9,679
	Three	Months E	adad C	Octobor 31		Nine Months Er	ded O	ctober 31.
	111100	With this L	iueu (	Clober 31,				
		)19	iueu (	2018		2019		2018
Americas					_	<b>2019</b> 71 %		
Americas Europe		)19	ilueu (	2018				2018
		71 %		<b>2018</b> 71 %		71 %		<b>2018</b> 71 %

#### Constant Currency Growth Rates

The Company presents constant currency information to provide a framework for assessing how the Company's underlying business performed excluding the effect of foreign currency rate fluctuations. To present this information, current and comparative prior period results for entities reporting in currencies other than United States dollars are converted into

United States dollars at the weighted average exchange rate for the quarter being compared to for growth rate calculations presented, rather than the actual exchange rates in effect during that period.

Revenue constant currency growth rates were as follows:

	Three Months Ended October 31, 2019 compared to Three Months Ended October 31, 2018	Three Months Ended July 31, 2019 compared to Three Months Ended July 31, 2018	Three Months Ended October 31, 2018 compared to Three Months Ended October 31, 2017
Americas	33%	20%	25%
Europe	42%	30%	31%
Asia Pacific	28%	27%	26%
Total growth	34%	23%	26%

The Company presents constant currency information for current remaining performance obligation to provide a framework for assessing how the Company's underlying business performed excluding the effects of foreign currency rate fluctuations. To present the information, the Company converted the current remaining performance obligation balances in local currencies in previous comparable periods using the United States dollar currency exchange rate as of the most recent balance sheet date.

Current remaining performance obligation constant currency growth rates were as follows:

	October 31, 2019 compared to October 31, 2018	July 31, 2019 compared to July 31, 2018
Total growth	28%	25%

# **Supplemental Strategic Investment Information Gains on strategic investments, net**

All fair value adjustments of the Company's publicly traded and privately held equity investments are recorded through the statement of operations. Therefore, the Company anticipates additional volatility to the Company's statements of operations in future periods, due to changes in market prices of the Company's investments in publicly held equity investments and the valuation and timing of observable price changes and impairments of the Company's investments in privately held securities. These changes could be material based on market conditions and events. The results for the current fiscal period are not indicative of the results to be expected for any subsequent quarter or fiscal year.

Gains and losses recognized on strategic investments were as follows (in millions):

	Th	ree Months E	nded	October 31,	]	Nine Months En	ded (	October 31,
		2019		2018		2019		2018
Unrealized gains (losses) recognized on publicly traded equity securities, net	\$	(84)	\$	(14)	\$	132	\$	262
Unrealized gains recognized on privately held equity securities, net		77		18		199		99
Realized gains on sales of equity securities, net		14		59		76		68
Losses on debt securities, net		(1)		0		(11)		(12)
Gains on strategic investments, net	\$	6	\$	63	\$	396	\$	417

## **Supplemental Debt Information**

The carrying values of the Company's borrowings were as follows (in millions):

Instrument	Date of issuance	Maturity date	Octo	ber 31, 2019	January 31, 2019
2021 Term Loan	May 2018	May 2021	\$	150 (1)	\$ 499
2023 Senior Notes	April 2018	April 2023		994	993
2028 Senior Notes	April 2018	April 2028		1,489	1,488
Loan assumed on 50 Fremont	February 2015	June 2023		194	196
Total carrying value of debt				2,827	3,176
Less current portion of debt				(3)	(3)
Total noncurrent debt			\$	2,824	\$ 3,173

<sup>(1)</sup> The Company repaid \$200 million and \$150 million of the 2021 Term Loan in June 2019 and October 2019, respectively. In November 2019, the Company repaid the remaining \$150 million of the 2021 Term Loan.

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# **GAAP Results Reconciled to non-GAAP Results**

The following table reflects selected GAAP results reconciled to non-GAAP results. (in millions, except per share data)

(Unaudited)

	Thi	ree Months E	nded	October 31,	Nine Months End			ded October 31,	
		2019		2018		2019		2018	
Non-GAAP gross profit									
GAAP gross profit	\$	3,379	\$	2,503	\$	9,232	\$	7,174	
Plus:									
Amortization of purchased intangibles (1)		157		62		280		153	
Stock-based expense (2)		54		42		143		119	
Non-GAAP gross profit	\$	3,590	\$	2,607	\$	9,655	\$	7,446	
Non-GAAP operating expenses									
GAAP operating expenses	\$	3,314	\$	2,411	\$	8,899	\$	6,776	
Less:									
Amortization of purchased intangibles (1)		109		67		242		164	
Stock-based expense (2)		489		309		1,131		835	
Non-GAAP operating expenses	\$	2,716	\$	2,035	\$	7,526	\$	5,777	
Non-GAAP income from operations									
GAAP income from operations	\$	65	\$	92	\$	333	\$	398	
Plus:									
Amortization of purchased intangibles (1)		266		129		522		317	
Stock-based expense (2)		543		351		1,274		954	
Non-GAAP income from operations	\$	874	\$	572	\$	2,129	\$	1,669	
Non-GAAP non-operating income (loss) (3)									
GAAP non-operating income (loss)	\$	(1)	\$	36	\$	377	\$	346	
Plus:									
Amortization of debt discount, net		0		0		0		4	
Non-GAAP non-operating income (loss)	\$	(1)	\$	36	\$	377	\$	350	
Non-GAAP net income									
GAAP net income (loss)	\$	(109)	\$	105	\$	374	\$	748	
Plus:									
Amortization of purchased intangibles (1)		266		129		522		317	
Stock-based expense (2)		543		351		1,274		954	
Amortization of debt discount, net		0		0		0		4	
Less:									
Income tax effects and adjustments		(23)		(108)		(228)		(438	
Non-GAAP net income	\$	677	\$	477	\$	1,942	\$	1,585	

	Th	ree Months Er	ided C	October 31,	N	Nine Months En	ded C	October 31,
		2019		2018		2019		2018
Non-GAAP diluted earnings per share								
GAAP diluted net income (loss) per share	\$	(0.12)	\$	0.13	\$	0.45	\$	0.97
Plus:								
Amortization of purchased intangibles		0.30		0.17		0.63		0.41
Stock-based expense		0.60		0.45		1.54		1.23
Amortization of debt discount, net		0.00		0.00		0.00		0.01
Less:								
Income tax effects and adjustments		(0.03)		(0.14)		(0.28)		(0.57)
Non-GAAP diluted earnings per share	\$	0.75	\$	0.61	\$	2.34	\$	2.05
Shares used in computing Non-GAAP diluted net income per share		898		785		829		772

Reported GAAP loss per share was calculated using the basic share count. Non-GAAP diluted earnings per share was calculated using the diluted share count which includes approximately 19 million shares of dilutive securities related to employee stock awards.

1) Amortization of purchased intangibles were as follows:

	Three N	Three Months Ended October 31,			Nine Months End			ded October 31,	
	2019		2018		2019		2018		
Cost of revenues	\$	157	\$	62	\$	280	\$	153	
Marketing and sales		109		67		242		164	
	\$	266	\$	129	\$	522	\$	317	

2) Stock-based expense was as follows:

	Three Months Ended October 31,				Nine Months Ended October 31,			
	2	019		2018		2019		2018
Cost of revenues	\$	54	\$	42	\$	143	\$	119
Research and development		169		81		348		228
Marketing and sales		249		180		625		474
General and administrative		71		48		158		133
	\$	543	\$	351	\$	1,274	\$	954

3) GAAP non-operating income consists of investment income, interest expense, gains on strategic investments, net and other income.

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# Computation of Basic and Diluted GAAP and non-GAAP Net Income (Loss) Per Share

(in millions, except per share data)

(Unaudited)

	Three Months Er			October 31,	Nine Months Er		nded October 31,	
		2019		2018		2019		2018
GAAP Basic Net Income (Loss) Per Share								
Net income (loss)	\$	(109)	\$	105	\$	374	\$	748
Basic net income (loss) per share	\$	(0.12)	\$	0.14	\$	0.46	\$	1.00
Shares used in computing basic net income (loss) per share		879		760		809		746
	Th	ree Months E	nded	October 31,		Nine Months Er	ıded	October 31,
		2019		2018		2019	_	2018
Non-GAAP Basic Net Income Per Share								
Non-GAAP net income	\$	677	\$	477	\$	1,942	\$	1,585
Basic Non-GAAP net income per share	\$	0.77	\$	0.63	\$	2.40	\$	2.12
Shares used in computing basic Non-GAAP net income per share		879		760		809		746
	Th	ree Months E	nded	October 31,		Nine Months Er	ided (	October 31,
	Th	ree Months E	nded	October 31, 2018	_	Nine Months Er 2019	ided	October 31, 2018
GAAP Diluted Net Income (Loss) Per Share	Th		nded				ided	
GAAP Diluted Net Income (Loss) Per Share Net income (loss)	\$				\$		s s	
		2019	\$	2018	\$ \$	2019		<b>2018</b> 748
Net income (loss)	\$	(109)	\$	2018		<b>2019</b> 374	\$	2018
Net income (loss)  Diluted net income (loss) per share  Shares used in computing diluted net income (loss) per	\$ \$	(109) (0.12)	\$ \$	2018 105 0.13 785		374 0.45	\$ \$	748 0.97 772
Net income (loss)  Diluted net income (loss) per share  Shares used in computing diluted net income (loss) per	\$ \$	(109) (0.12) 879	\$ \$	2018 105 0.13 785		374 0.45 829	\$ \$	748 0.97 772
Net income (loss)  Diluted net income (loss) per share  Shares used in computing diluted net income (loss) per	\$ \$	(109) (0.12) 879	\$ \$	2018 105 0.13 785 October 31,		374 0.45 829	\$ \$	2018 748 0.97 772 October 31,
Net income (loss)  Diluted net income (loss) per share  Shares used in computing diluted net income (loss) per share	\$ \$	(109) (0.12) 879	\$ \$	2018 105 0.13 785 October 31,		374 0.45 829	\$ \$	2018 748 0.97 772 October 31,
Net income (loss)  Diluted net income (loss) per share  Shares used in computing diluted net income (loss) per share  Non-GAAP Diluted Net Income Per Share	\$ \$	(109) (0.12) 879 aree Months Ed 2019	\$ \$ nded	2018  105 0.13 785  October 31, 2018	\$	374 0.45 829 Nine Months Er 2019	\$ \$	2018  748  0.97  772  October 31,  2018

Non-GAAP Financial Measures: This press release includes information about non-GAAP diluted earnings per share, non-GAAP tax rates and constant currency revenue and constant currency current remaining performance obligation growth rates (collectively the "non-GAAP financial measures"). These non-GAAP financial measures are measurements of financial performance that are not prepared in accordance with U.S. generally accepted accounting principles and computational methods may differ from those used by other companies. Non-GAAP financial measures are not meant to be considered in isolation or as a substitute for comparable GAAP measures and should be read only in conjunction with the company's consolidated financial statements prepared in accordance with GAAP. Management uses both GAAP and non-GAAP measures when planning, monitoring and evaluating the company's performance.

The primary purpose of using non-GAAP measures is to provide supplemental information that may prove useful to investors and to enable investors to evaluate the company's results in the same way management does. Management believes that supplementing GAAP disclosure with non-GAAP disclosure provides investors with a more complete view of the company's operational performance and allows for meaningful period-to-period comparisons and analysis of trends in the company's business. Further, to the extent that other companies use similar methods in calculating non-GAAP measures, the provision of supplemental non-GAAP information can allow for a comparison of the company's relative performance against other companies that also report non-GAAP operating results.

Non-GAAP diluted earnings per share excludes, to the extent applicable, the impact of the following items: stock-based compensation, amortization of acquisition-related intangibles, and previously the net amortization of debt discount on the company's convertible senior notes, as well as income tax adjustments. These items are excluded because the decisions that give rise to them are not made to increase revenue in a particular period, but instead for the company's long-term benefit over multiple periods.

Specifically, management is excluding the following items from its non-GAAP earnings per share, as applicable, for the periods presented in the Q3 FY20 financial statements and for its non-GAAP estimates for Q4 and FY20:

- Stock-Based Expenses: The company's compensation strategy includes the use of stock-based compensation to attract and retain employees and executives. It is principally aimed at aligning their interests with those of our stockholders and at long-term employee retention, rather than to motivate or reward operational performance for any particular period. Thus, stock-based compensation expense varies for reasons that are generally unrelated to operational decisions and performance in any particular period.
- Amortization of Purchased Intangibles: The company views amortization of acquisition-related intangible assets, such as the amortization of the cost associated with an acquired company's research and development efforts, trade names, customer lists and customer relationships, and in some cases, acquired lease intangibles, as items arising from pre-acquisition activities determined at the time of an acquisition. While these intangible assets are continually evaluated for impairment, amortization of the cost of purchased intangibles is a static expense, which is not typically affected by operations during any particular period. Although we exclude the amortization of purchased intangibles from these non-GAAP measures, management believes that it is important for investors to understand that such intangible assets were recorded as part of purchase accounting and contribute to revenue generation.
- Gains on Strategic Investments, net: Upon the adoption of Accounting Standards Update 2016-01 on February 1, 2018, the company is required to record all fair value adjustments to its equity securities held within the strategic investment portfolio through the statement of operations. As it is not possible to forecast future gains and losses, the company assumes no change to the value of its strategic investment portfolio in its GAAP and non-GAAP estimates for future periods.
- Income Tax Effects and Adjustments: The company utilizes a fixed long-term projected non-GAAP tax rate in order to provide better consistency across the interim reporting periods by eliminating the effects of items such as changes in the tax valuation allowance and tax effects of acquisition-related costs, since each of these can vary in size and frequency. When projecting this long-term rate, the company evaluated a three-year financial projection that excludes the direct impact of the following non-cash items: stock-based expenses and the amortization of purchased intangibles. The projected rate also assumes no new acquisitions in the three-year period, and considers other factors including the company's expected tax structure, its tax positions in various jurisdictions and key legislation in major jurisdictions where the

company operates. For fiscal 2020, the company uses a projected non-GAAP tax rate of 22.5%, which reflects currently available information, as well as other factors and assumptions. The non-GAAP tax rate could be subject to change for a variety of reasons, including the rapidly evolving global tax environment, significant changes in the company's geographic earnings mix due to acquisition activity, or other changes to the company's strategy or business operations. The company will re-evaluate its long-term rate as appropriate.