

Release date: 9/5/25

Fastenal Company and Subsidiaries (Dollar amounts in thousands)	2025	2024	Change		
Net sales	\$696,711	\$652,659	6.7%	Daily sales - Net sales divided by the number of business	
Business days	21	22	(4.5%)	days in the US.	
Daily sales	\$33,177	\$29,666	11.8%		
•	0.0%		11.0 /0		
Impact of currency fluctuations	0.076	(0.0%)			
			Historical		
Daily sales in January	\$29,647	\$29,085		Historical figures are an average from 20 2024. 2020 is excluded as COVID-relation	
Change in daily sales since January	11.9%	2.0%	5.3%	makes the period unrepresentative of no	
Daily sales last month	\$32,499	28,811		1 1	
Change in daily sales since last month Daily sales growth by geography	2.1%	3.0%	2.5%		
		Current Month % of Sales			
Daily sales growth by geography				Calculated using US days and US dollar	rs.
United States	12.0%	1.4%	83.8%	careanated using 05 days and 05 domi	
Canada/Mexico	9.6%	6.2%	13.2%		
Rest of World	17.6%	6.6%	3.0%		
Total Company	11.8%	2.1%			
Dolly sales growth by and market			Current Month % of Sales		
Daily sales growth by end market Heavy Manufacturing	11.7%	2.3%	43.2%		
Other Manufacturing	12.5%	6.6%	32.6%		
Non-residential Construction	11.5%	(6.4%)	8.5%		
Other End Markets	10.3%	(1.4%)	15.7%		
		,	Current Month		
Daily sales growth by product line			% of Sales		
Fasteners	13.3%	(2.2%)	30.8%		
Safety	10.2%	5.8%	21.9%		
Other	11.5%	3.7%	47.3%		
Growth metrics by customer/channel type					
% of Top 100 national accounts growing	70.0%	52.0%		Daily sales growth rates are rounded to whole percentage	
% of in-market locations growing	62.5%	49.1%		rates.	
Daily sales growth - contract customers	14.0%	7.0%		Contract sales include sales realized under national	
Daily sales growth - non-contract customers	6.0%	(7.0%)		account, government, and local contract	s.
Daily sales growth - eBusiness*	9.0%	24.0%			
Daily sales growth - FMI	17.0%	7.0%		FMI – Fastenal Managed Inventory	
Employee headcount at month end**	Aug-25	Aug-24	Change	Jul-25	Change
Selling personnel - FTE***	15,589	15,238	2.3%	15,545	0.3%
Distribution/Transportation personnel - FTE	3,178	3,035	4.7%	3,012	5.5%
Manufacturing personnel - FTE	978	927	5.5%	969	0.9%
Organizational support personnel - FTE***	2,119	2,017	5.1%	2,110	0.4%
Total personnel - FTE	21,864	21,217	3.0%	21,636	1.1%
Total personnel - absolute	24,283	23,410	3.7%	24,359	(0.3%)
FTE - Full-time equivalent headcount.	2 1,200	20,110	2., 70	2 1,037	(0.570)

^{*} Our eBusiness includes eProcurement activities, which are integrated transactions, including electronic data interchange (EDI), and eCommerce (transactional website sales). Growth of our eBusiness reflects both new sales that enhance our growth rate and a shift in existing sales from non-digital to digital processes that improves efficiency.

Next monthly sales release date: Monday, October 13, 2025 at <u>6:00 AM</u> (central time) Next earnings release date: Monday, October 13, 2025 at <u>6:00 AM</u> (central time)

Contact Information:

^{**} In the fourth quarter of 2024, we realigned certain employees as a result of a routine review of our organizational structure. While there was no change to total absolute or FTE headcount, it produced minor shifting between headcount categories. Historical numbers have been adjusted to reflect this realignment.

^{***} Of our Selling Personnel, 80%-85% are attached to a specific in-market location. Organizational support personnel consists of: (1) Sales Support personnel (37%-42% of category), which includes sourcing, purchasing, supply chain, product development, etc.; (2) Information Technology personnel (35%-40% of category); and (3) Administrative Support personnel (22%-27% of category), which includes human resources, Fastenal School of Business, accounting and finance, senior management, etc.