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INVESTOR OVERVIEW

Use of non-GAAP financial measures

This presentation includes certain non-GAAP financial measures intended to supplement, not substitute for, comparable GAAP measures. Reconciliations of non-GAAP financial measures to GAAP financial measures are provided within the Appendix to this presentation. Investors are urged to consider carefully the comparable GAAP measures and the reconciliations to those measures provided. The company does not attempt to provide reconciliations of forward-looking non-GAAP guidance to the comparable GAAP measure because the impact and timing of the factors underlying the guidance assumptions are inherently uncertain and difficult to predict and are unavailable without unreasonable efforts. In addition, Ingevity believes such reconciliations would imply a degree of certainty that could be confusing to investors.

Forward-looking statements

This presentation contains “forward-looking statements” within the meaning of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. Such statements generally include the words “will,” “plans,” "could," "should," "may," “intends,” “targets,” “expects,” “outlook,” “believes,” “anticipates” or similar expressions. Forward-looking statements may include, without limitation, the potential benefits of any transaction, expected financial positions, guidance, results of operations and cash flows; financing plans; business strategies and expectations. Actual results could differ materially from the views expressed. Factors that could cause actual results to materially differ from those contained in the forward-looking statements, or that could cause other forward-looking statements to prove incorrect, include, without limitation, adverse effects from general global economic, geopolitical and financial conditions beyond our control, including inflation and global trade tensions, risks related to our international sales and operations, including changes in tariffs, adverse conditions in the automotive market, competition from substitute products, new technologies and new or emerging competitors, worldwide air quality standards, a decrease in government infrastructure spending, adverse conditions in cyclical end markets, the limited supply of or lack of access to sufficient raw materials, or any material increase in the cost to acquire such raw materials, issues with or integration of acquisitions and other investments, the provision of services by third parties at our manufacturing facilities, supply chain disruptions, natural disasters and extreme weather events, or other unanticipated problems such as labor difficulties (including work stoppages), equipment failure or unscheduled maintenance and repair, planned and unplanned production slowdowns and shutdowns, turnarounds and outages, attracting and retaining key personnel, dependence on certain large customers, legal actions associated with our intellectual property rights, protection of our intellectual property and other proprietary information, information technology security breaches and other disruptions, government policies and regulations, including, but not limited to, those affecting the environment, climate change, tax policies, tariffs and the chemicals industry, losses due to lawsuits arising out of environmental damage or personal injuries associated with chemical or other manufacturing processes, and such other factors detailed from time to time in Part I, Item 1A. Risk Factors in our most recent Annual Report on Form 10-K as well as in our other filings with the SEC. These forward-looking statements speak only to management’s beliefs as of the date of this presentation. Ingevity assumes no obligation to provide any revisions to, or update, any projections and forward-looking statements contained in this presentation.

The information provided in this presentation is for informational purposes only. It is not intended to be, and does not constitute, an offer or solicitation to sell shares or securities in Ingevity or any related or associated entity. With respect to information regarding Ingevity’s financial condition and results of operations, along with disclosure regarding the most significant risk factors affecting our company, please refer to our filings with the SEC, including our most recent Annual Report on Form 10-K and our subsequently filed reports.

Purifying, Protecting, and Enhancing Everyday Life

COATINGS
Performance-driven industrial coatings

AGRICULTURAL INGREDIENTS
AltaHance™ sticker adjuvant provides up to 80% rainfastness[1]

DISPERSANTS
Materials for batteries and textile dyes

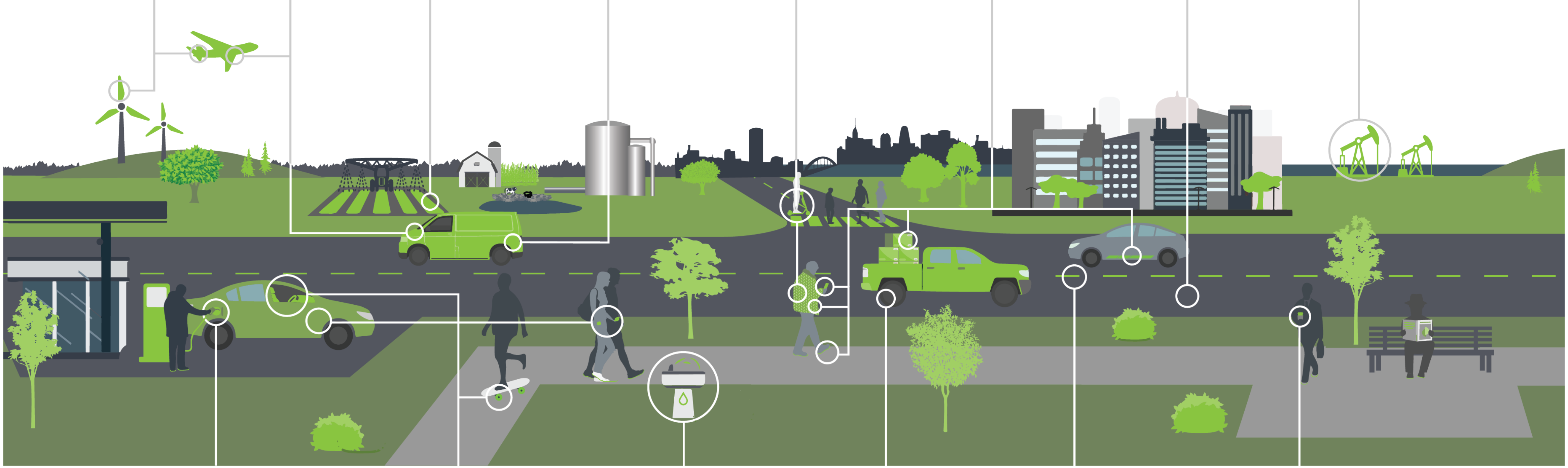
ASPHALT PAVING
Evotherm® warm mix asphalt is applied at temperatures 50° F below standard production temperatures which lowers energy use by at least 20%[3]

LUBRICANTS
Additives for cutting auto and aerospace parts

RENEWABLE ENERGY AND FUEL
Natural gas storage solution for alt-fuel trucks and buses powered by RNG

ADHESIVES
For bio-based packaging, footwear, apparel, electronics and EV battery padding

OILFIELD
High-performance solutions for drilling, stimulation and production



AUTOMOTIVE EMISSION CAPTURE
8 million gallons of gasoline saved globally by our activated carbon products **every day**[2]

POLYURETHANE MATERIALS
Durable auto protection, wearable apparel and wheel technology

PROCESS PURIFICATION
Wood-based food, chemical and water purification solutions

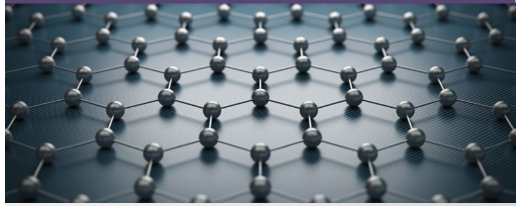
RUBBER
Renewably sourced synthetic rubber materials

SAFETY ROAD STRIPING
Highly visible road markings to increase driver safety

BIOPLASTICS
Capa® caprolactone thermoplastics are certified fully biodegradable in home and industrial composting and marine environments

1. Based on management estimate.
2. Management estimate based on 2019 data used in novel and externally published methodologies.
3. Management estimate based on Ingevity customer data.

Three Business Segments



	Performance Materials	Advanced Polymer Technologies	Performance Chemicals[1]
	Carbon Technologies	Caprolactone Technologies	Road Technologies
2024 Sales	$609.6 million	$188.6 million	$401.9 million[2]
2024 Segment EBITDA	$319.1 million	$35.2 million	$46.5 million[2]
End Use Markets	▪ Automotive ▪ Purification: Food, Chemicals, and Water	▪ Automotive & Transportation ▪ Bioplastics ▪ Consumer Packaging ▪ Footwear & Apparel ▪ Industrial Equipment ▪ Medical & Health	▪ Pavement Construction ▪ Pavement Markings ▪ Pavement Preservation ▪ Pavement Reconstruction and Recycling
Products	Hardwood-based, chemically activated carbon products	Caprolactone and caprolactone-based specialty polymers	Innovative additives and technologies; Includes Evotherm®
End Markets	Gasoline vapor emission control systems in internal combustion engines and hybrid electric vehicles; Other activated carbons used in food, water, beverage, and chemical purification	Coatings, resins, elastomers, adhesives, bioplastics, and medical devices	Road construction and pavement preservation, including pavement reconstruction and recycling

1. Results from continuing operations. On September 4, 2025, Ingevity announced an agreement to sell its North Charleston crude tall oil refinery and the majority of its Industrial Specialties product line to Mainstream Pine Products, previously included within the Performance Chemicals segment. Beginning in Q3 2025 those results are presented as discontinued operations. Certain lignin-based dispersants previously included in Industrial Specialties are now reported in Road Technologies.
2. Refer to Note 19 within item 8 to our 2024 Form 10-K filed with the SEC on February 19, 2025 for additional information.

Ingevity At-a-Glance[1]

As of 12/31/2024

75 Countries Served Globally	**11** Manufacturing Sites	**24** Locations	**7** Technical Centers	**~1,500** Employees Globally

Net Sales Geography

54% North America

4% South America

27% Asia-Pacific

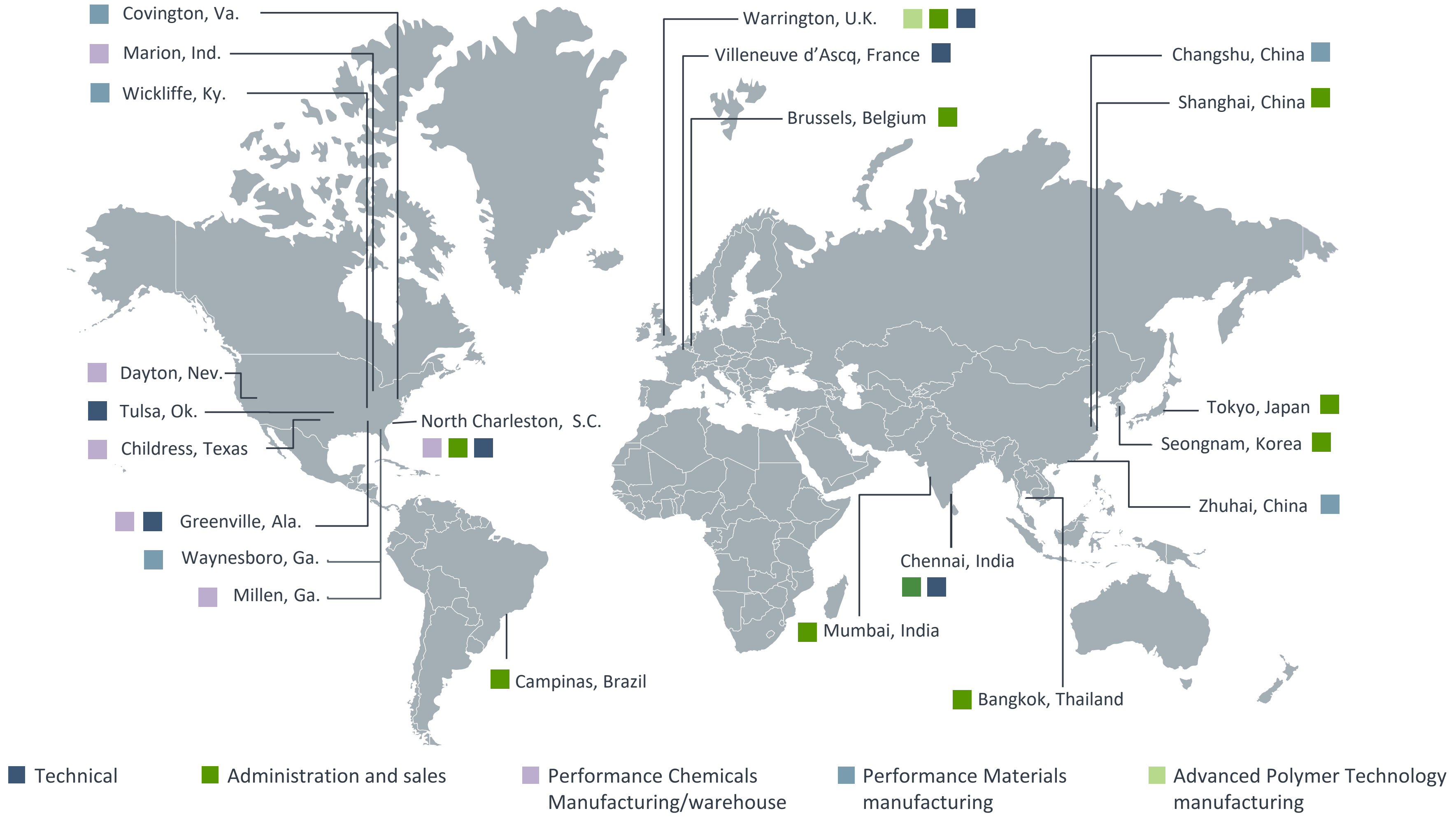
14% Europe, Middle East & Africa

$1.2B Revenue	**31.4%** Adj. EBITDA Margin[2]
$(121.4)M Net Income (Loss)	**$128.6M** Cash Flow Provided by Operating Activities
$376.5M Adj. EBITDA[2]	**$51.0M** Free Cash Flow[2]

1. Results from continuing operations, except cash flow which includes continuing and discontinued operations. On September 4, 2025, Ingevity announced an agreement to sell North Charleston crude tall oil refinery and majority of Industrial Specialties product line to Mainstream Pine Products, previously included within the Performance Chemicals segment. Beginning in Q3 2025 those results are presented as discontinued operations. Certain lignin-based dispersants previously included in Industrial Specialties are now reported in Road Technologies
2. For Ingevity's use of non-GAAP financial measures, definitions of those financial measures and reconciliations to the nearest GAAP financial measures please refer to our website or our latest earnings presentation.

Our Global Presence

Ingevity is headquartered in North Charleston, South Carolina, and operates manufacturing and technical facilities in the Americas, Europe and Asia.



Performance Materials

Performance Materials Overview

Unique Activated Carbon Portfolio, Mainly Serving Auto Industry, Delivering 50%+ Margins

2024 Financial Snapshot

- $609.6 million
  Segment Sales
- $319.1 million
  Segment EBITDA
- 52.3%
  Segment EBITDA Margin

Products: Activated Carbons

Powdered Activated Carbon
- Water treatment
- Food-Beverage

Granular Activated Carbon
- Tier 1: Canister solutions

Pelletized Activated Carbon
- Tier 2, LEV 2: Onboard Refueling Vapor Recovery (ORVR)

Activated Carbon Ceramic Honeycombs
- Tier 3, LEV 3: Near-Zero Solutions

End-Markets, Key Raws and Location

Auto
Gasoline vapor emission control systems in internal combustion engines and hybrid electric vehicles

Purification
Food, water, beverage, and chemical purification

Raw Materials
Hardwood saw dust, phosphoric acid and natural gas

Sites
Three in US and two in China

Select Competitors[1] and Customers[1]

Competitors: NORIT Activated Carbon, kuraray

Customers: KFTC Korea Fuel-Tech Corporation, KAYSER Automotive Systems, PHINIA

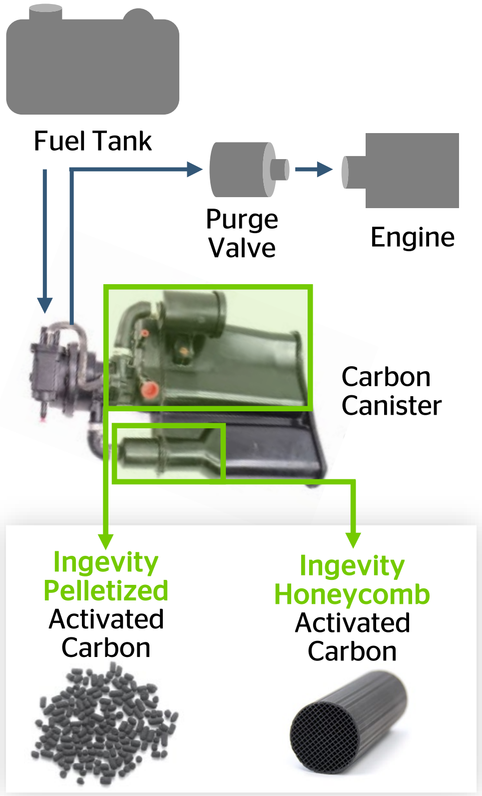
Regional Sales Breakdown

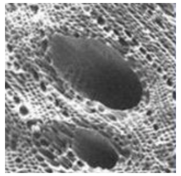
1. All trademarks, logos, and brand names are the property of their respective owners and are used for identification purposes only.
Product line currently under strategic review.

Ingevity is the Industry Leader in Auto EVAP Systems Due to Our Differentiated Technology

APPLICATION

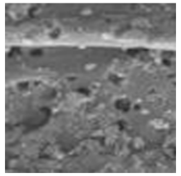
Evaporative Emission Control System in Auto





Ingevity's hardwood-based carbon has a unique large and flexible pore structure

It allows the capture of gasoline vapors during idling and release for reuse when car is re-started



Most other competitors' micro pore structure of activated carbon only captures vapors thereby wasting gasoline

Ingevity's carbon saves **over 8 million gallons** of gasoline every day[1]

Higher emissions standards increase canister size and higher dollar of Ingevity content per vehicle

Tier 1

0.5-1.3L
Canister Size

<$5
NGVT Content per vehicle

Tier 2

2.0-3.0L
Canister Size

$8-15
NGVT Content per vehicle

Tier 3

2.0-3.0L
Canister Size
+Honeycombs

$15-40
NGVT Content per vehicle

EPA emission standards (Tier 1, 2, 3), which progressively tightened pollution limits for vehicles, with Tier 3 being the most recent and stringent, aligning with California standards.

1. Management estimate.

Advanced Polymer Technologies

Advanced Polymer Technologies Overview

2024 Financial Snapshot

$188.6 million
Segment Sales

$35.2 million
Segment EBITDA

18.7%
Segment EBITDA Margin

Products

Caprolactone Monomer

Caprolactone polyols

Caprolactone thermoplastics

Besides biodegradable properties of TP, Capa makes products more durable versus other materials

Resins

Thermoset Case Applications
Coatings | Adhesives | Sealants | Elastomers

Thermoplastics
Bioplastics | Adhesives | Medical

End-Markets, Key Raws and Location

Markets
Coatings, resins, elastomers, adhesives, bioplastics used in auto and transportation, industrial equipment footwear and apparel, consumer packaging, electronic devices, medical and health, and furniture and construction

Raw Materials
Cyclo-Hexane and Hydrogen Peroxide

Sites
One in UK

Select Competitors[1]

聚仁 JUREN CHEMICAL

DAICEL

BASF

Regional Sales Breakdown

1. Customers not disclosed due to NDAs and confidentiality. All trademarks, logos, and brand names are the property of their respective owners and are used for identification purposes only.

Capa® Biodegradability Enables Broad Sustainability Solutions for Customers

Increasing Durability in Use, Enhancing Biodegradability at End of Life

What Does Capa Do?

Provides sustainable features that increase the lifespan of products and is readily biodegradable in multiple environments

Enhances functional properties:

- More flexible
- Tougher and more durable in use
- Resistant to water, chemicals, and weather
- High gloss and improved overall appearance
- Biodegradable at end of life

Certified by Leading Organizations

TUV Austria:
Certified as compostable or biodegradable in multiple environments

BPI (North America's leading certifier):
compostable

Japanese Bioplastics Association:
biodegradable plastic

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Performance Chemicals

Performance Chemicals Overview

2024 Financial Snapshot[1]

$401.9 million
Segment Sales

$46.5 million
Segment EBITDA

11.6%
Segment EBITDA Margin

Products

Pavement Technologies

- Evotherm® road construction additive for warm mix asphalt
- Specialized cationic, anionic, and amphoteric emulsifiers for pavement preservation
- Pavement reconstruction and recycling additives

Road Marking

- Thermoplastic pavement markings
- Waterborne traffic paint
- Preformed thermoplastic
- Glass beads

End-Markets, Key Raws and Location

Markets

Road Construction, Pavement preservation, Pavement Reconstruction and Recycling, Pavement Markings

Raw Materials

Tall oil fatty acid, tall oil rosin, amines, acrylic emulsions

Sites

One in US

Select Competitors and Customers[2]

Competitors

Nouryon, ARKEMA, Kao, Sherwin-Williams, PPG

Customers

Ergon, TRP, Frontline, The Heritage Group, Idaho Asphalt Supply, Inc

Regional Sales Breakdown

Primarily USA

1. Results from continuing operations. On September 4, 2025, Ingevity announced an agreement to sell North Charleston crude tall oil refinery and majority of Industrial Specialties product line to Mainstream Pine Products, previously included within the Performance Chemicals segment. Beginning in Q3 2025 those results are presented as discontinued operations. Certain lignin-based dispersants previously included in Industrial Specialties are now reported in Road Technologies
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Pavement Solutions have Broad Application; Growth is Driven by WMA Adoption, Supported by Regulation

Road Striping
Thermoplastics, preformed, paints

Pavement Preservation
Emulsifiers, Stabilizers

Construction
Warm Mix Additives (Evotherm)
Rejuvenators (EvoFlex)
Liquid Anti-strips (LAS)

Interlayers
Tack Coat Emulsifiers

Road Base
Cold In-Place Recycling Emulsifiers
Central Plant Recycling Emulsifiers

Interlayers
Prime Coat Emulsifiers

Soil & Sub-base
Base Stabilization Emulsifiers
Full-Depth Reclamation Emulsifiers

EVOTHERM® Warm Mix Asphalt (WMA) Technology benefits to customers[1]

- Increases road life by 30%
- Extends the paving season
- Reduces paving costs
- Reduces carbon dioxide emission by 30%
- Increases eligibility for certain state and federal incentives

60+%
Lower organic compound emissions

50°
Reduction in paving temperatures

20+%
Energy use reduction

1. Numbers based on data collected by Ingevity at customer facilities.

SUSTAINABILITY FAST FACTS 2024

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UN GLOBAL COMPACT

AMERICA'S MOST RESPONSIBLE COMPANIES 2025
Newsweek
statista

Renewable energy was
6%
of total energy usage[1]

Employee volunteer hours
4,900

Percentage of renewable raw materials used to manufacture our products[2]
73%

ISCC
International Sustainability & Carbon Certification

ISCC PLUS mass balance accredited for the use of sustainable feedstocks to advance the transition to a circular economy[3]

COMMITTED
ecovadis
Sustainability Rating
OCT 2024

53%
products, by revenue, that support or align with UNSDGs[2]

TOP QUARTILE
American Chemistry Council Responsible Care® rating for **personal safety performance**

8 MILLION
gallons of gasoline saved globally by our activated carbon products **every day**[4]

Evotherm® warm mix asphalt is applied at temperatures 50° F below standard production temperatures which **lowers energy use** by at least
20%[5]

EIGHT
biodegradation certifications for Capa® polycaprolactone products in multiple environments

1. Energy use data can be found in Ingevity's GRI/SASB and ESG Index located in the Sustainability Resource Library on ingevity.com
2. See page 13 of Ingevity's 2024 Sustainability Report for calculation methodologies
3. See page 28 of Ingevity's 2024 Sustainability Report for additional ISCC+ information
4. Management estimate based on 2019 data used in novel and externally published methodologies
5. Management estimate based on Ingevity customer data

Why Ingevity

Delivering best-in-class EBITDA margins and free-cash-flow yield while maintaining solid balance sheet

~30%	~15%	2-2.5x
2025 Expected EBITDA Margin[1]	2025 Expected FCF Yield[2]	Target Leverage Ratio

- Market leaders in key business segments
- Strong Cash Generation Track Record
- History of returning cash to shareholders
- Products that meaningfully impact sustainability

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1. Based on continuing operations.
2. Free Cash Flow, defined as (Operating cash flow less Capex)/Market Cap, based on continuing and discontinued operations