



# Earnings Presentation

## Q2 2026

August 6, 2026

# Safe Harbor Statement

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Certain statements in this presentation are “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. Words such as “outlook,” “guidance,” “expects,” “intends,” “projects,” “plans,” “believes,” “estimates,” “targets,” “anticipates,” and similar expressions may identify these forward-looking statements. Examples of forward-looking statements include, but are not limited to, statements regarding expected revenues, gross margin, and Adjusted EBITDA, our business strategy and ongoing supply chain disruptions, as well as any other statement that does not directly relate to any historical or current fact. Forward-looking statements are based on our current expectations and assumptions, which may not prove to be accurate. These statements are not guarantees and are subject to risks, uncertainties and changes in circumstances that are difficult to predict. Many factors could cause actual results to differ materially and adversely from these forward-looking statements, including but not limited to our ability to compete successfully in the markets for our products; changes in the markets we serve or in the global economy; our ability to increase our volumes and decrease our costs to offset potential declines in the average selling prices of our products; rapid technological changes in the markets that we participate in; our ability to develop and maintain products that can achieve market acceptance; our ability to generate sufficient revenues to achieve or maintain profitability in the future; our high levels of fixed costs and inventory and their effect on our gross profits and results of operations if demand for our products declines or we maintain excess inventory levels; our ability to manage growth and spending during economic downturns; our manufacturing capacity and operations and their suitability for future levels of demand; our reliance on third parties to manufacture certain of our products and product components; our reliance on a small number of customers for a significant portion of our revenues; our ability to manage risks associated with international customers and operations; the effect of government export and import controls on our ability to compete in international markets; our ability to protect our proprietary technology and intellectual property rights; fluctuations in our quarterly results of operations and other operating measures; and the effect on our business of claims, lawsuits, government investigations, other legal or regulatory proceedings, or commercial or contractual disputes that we are or may become involved in. Additional information concerning these and other factors can be found in nLIGHT's filings with the Securities and Exchange Commission (the “SEC”), including other risks, relevant factors and uncertainties identified in the “Risk Factors” section of nLIGHT's most recent Annual Report on Form 10-K and subsequent filings with the SEC. nLIGHT undertakes no obligation to update publicly or revise any forward-looking statements contained herein to reflect future events or developments, except as required by law.

This presentation includes certain non-GAAP financial measures as defined by the SEC rules, including non-GAAP operating expense, Adjusted EBITDA, non-GAAP net income (loss) and non-GAAP net income (loss) per share (basic and diluted). These non-GAAP financial measures are provided in addition to, and not as a substitute for or superior to measures of financial performance prepared in accordance with U.S. GAAP. There are a number of limitations related to the use of these non-GAAP financial measures versus their nearest GAAP equivalents. For example, other companies may calculate non-GAAP financial measures differently or may use other measures to evaluate their performance, all of which could reduce the usefulness of our non-GAAP financial measures as tools for comparison. As required by Regulation G, we have provided a reconciliation of those measures to the most directly comparable GAAP measures, which is available in the appendix.

This presentation may also contain estimates, projections and other statistical data made by independent parties and by us relating to market size and growth and other data about our industry and our business. These data involve a number of assumptions and limitations, and you are cautioned not to give undue weight to such estimates. We have not independently verified the accuracy and completeness of the information obtained by third parties included in this presentation. In addition, projections, assumptions and estimates of our future performance and the future performance of the markets in which we operate are necessarily subject to a high degree of uncertainty and risk.

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### A&D Drives Strong Growth

Q2'26 Aerospace & Defense revenue increased 41% year-over-year driven by **record A&D product revenue**

### Margins & Adj. EBITDA

Q2'26 gross margin and Adjusted EBITDA above / at the high-end of guidance on record revenue, healthy product margins, and strong operational execution

### Strength in Directed Energy

Execution against existing programs drove near-term product growth while pipeline of new opportunities continues to build

### LT Outlook Remains Positive

New Directed Energy awards significantly increase pipeline of long-term growth opportunities

# Q2 2026 Summary | Record Product Revenue and Strong Margins

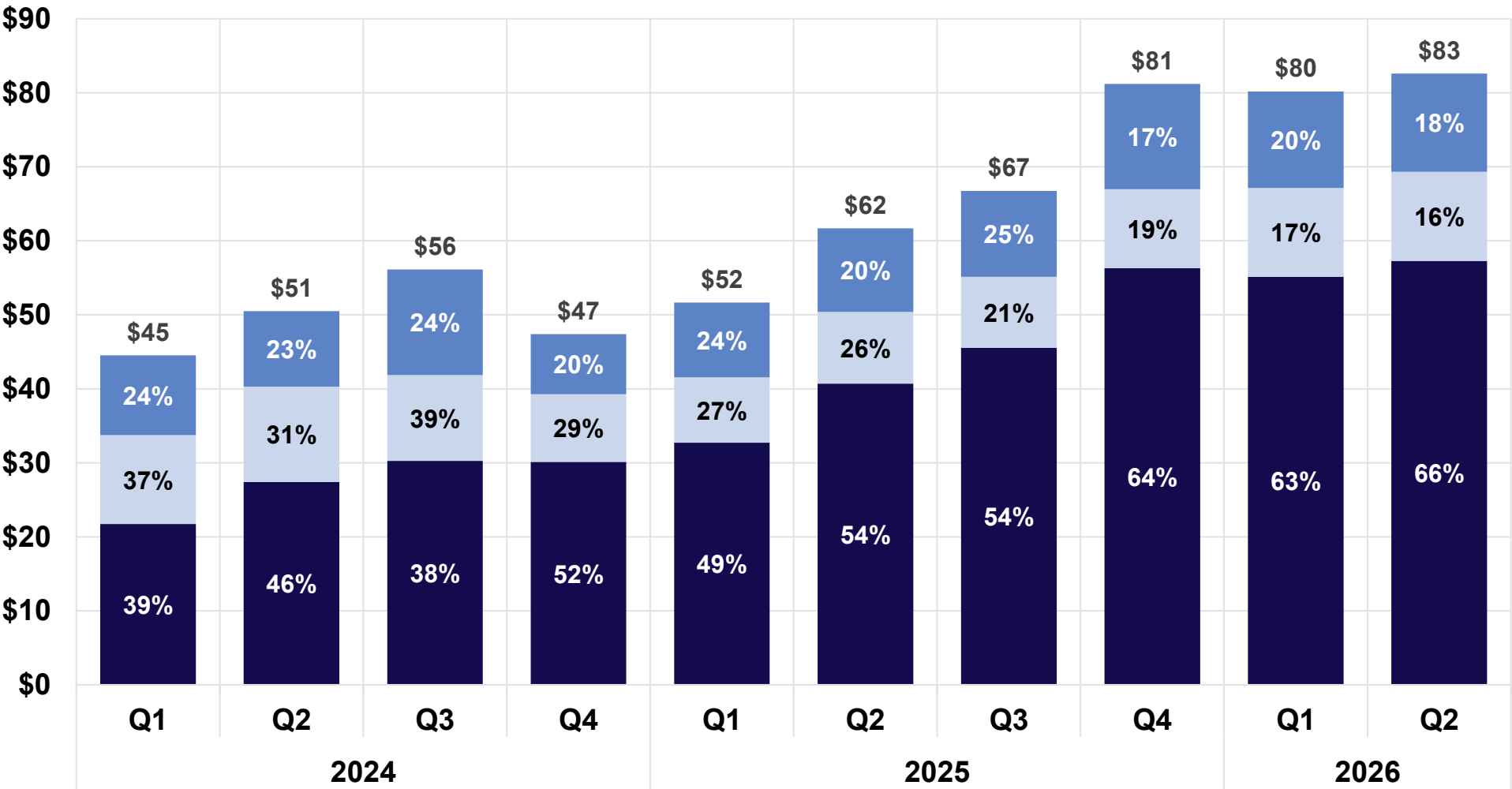
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- **Q2 revenue above the high-end of guidance**
  - \$82.6M of total revenue | +34% year-over-year, +3% quarter-over-quarter
  - Total A&D revenue of \$57.3 million | +41% year-over-year, +4% quarter-over-quarter
    - Record A&D products revenue of \$34.1 million | +72% year-over-year, +3% quarter-over-quarter
    - Development revenue of \$23.2 million | +11% year-over-year, +5% quarter-over-quarter
- **Gross margins & Adjusted EBITDA remain strong**
  - GAAP GM 31.1% | GAAP Products GM 41.2%
    - Non-GAAP GM 32.6% | Non-GAAP Products GM 42.4%
  - Adjusted EBITDA | \$10.7 million driven by better revenue, strong gross margin flow-through, partially offset by increased OpEx
- **Strong balance sheet with \$331M of cash and marketable securities**
  - Positive operating and free cash flow
  - Includes impact of repayment of line of credit in the quarter
- **Strong growth in aerospace & defense; commercial stable**
  - **A&D** | record revenue in A&D products driven by growth in defense products and solid execution in Directed Energy
  - **Microfabrication** | Order patterns remain healthy
  - **Industrial** | Strong demand in additive manufacturing

# Revenue by Market | A&D Drove Growth

## Quarterly Revenue

\$ Millions



## Q2 '26 Total Revenue

- \$82.6 million
- +34% y/y
- +3% q/q

## Q2 '26 Microfab Revenue

- \$13.3 million
- +17% y/y
- +2% q/q

## Q2 '26 Industrial Revenue

- \$12.0 million
- +24% y/y
- flat q/q

## Q2 '26 A&D Revenue

- \$57.3 million
- +41% y/y
- +4% q/q

# **Q2 2026 Financial Update**

# Q2 2026 Summary Financial Results | Strong Execution Drove Solid Results

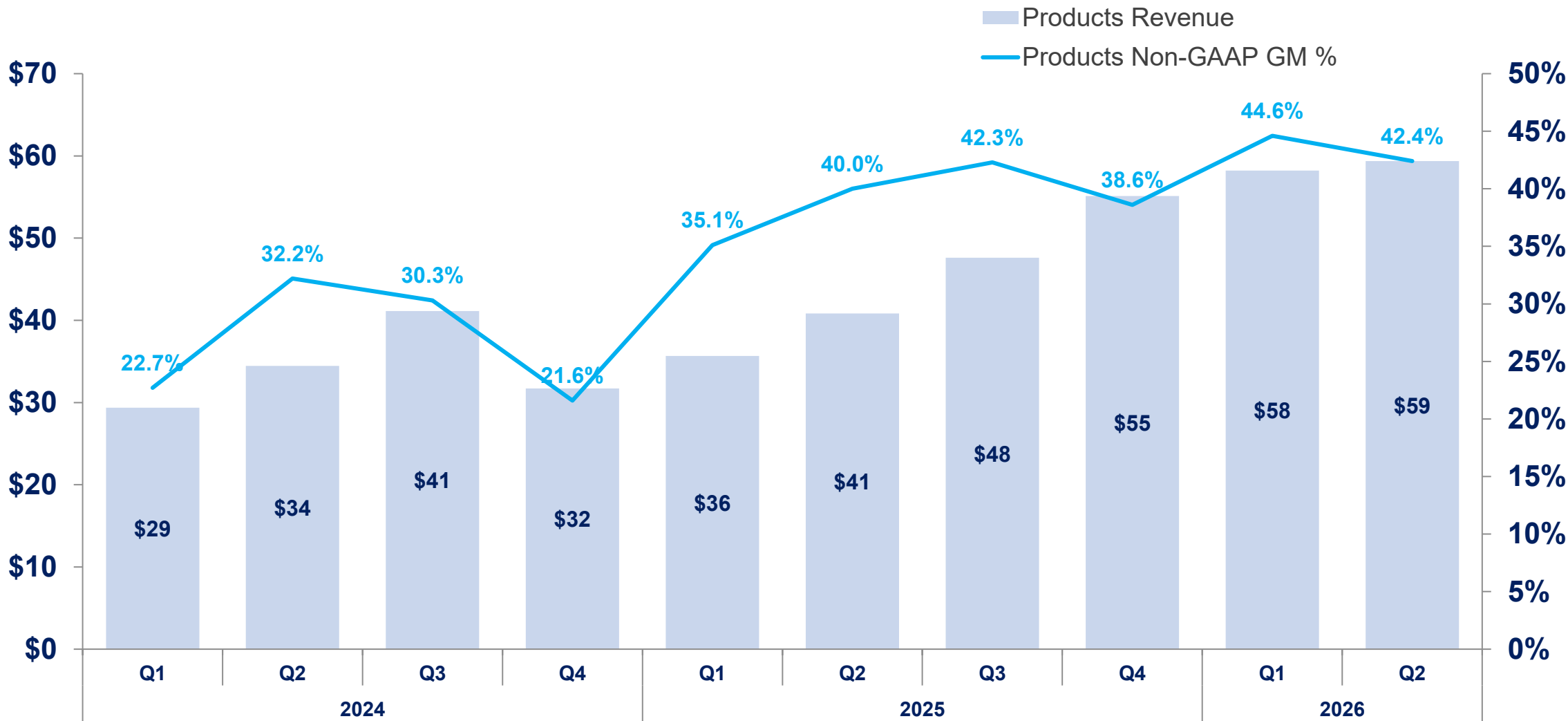
|                                                 | Q2 2026         | Q2 2025         | Q1 2026        |
|-------------------------------------------------|-----------------|-----------------|----------------|
| <b>Total Revenue</b> (\$ in millions)           | <b>\$82.6</b>   | <b>\$61.7</b>   | <b>\$80.2</b>  |
| Products Revenue                                | \$59.4          | \$40.8          | \$58.2         |
| Development Revenue                             | \$23.2          | \$20.9          | \$22.0         |
| <b>Total Gross Margin (GAAP)</b>                | <b>31.1%</b>    | <b>29.9%</b>    | <b>33.1%</b>   |
| Products Gross Margin (GAAP)                    | 41.2%           | 38.5%           | 43.6%          |
| Development Gross Margin (GAAP)                 | 5.6%            | 13.1%           | 5.1%           |
| <b>Total Gross Margin (non-GAAP)</b>            | <b>32.6%</b>    | <b>30.9%</b>    | <b>34.4%</b>   |
| Products Gross Margin (non-GAAP)                | 42.4%           | 40.0%           | 44.6%          |
| Development Gross Margin (non-GAAP)             | 7.5%            | 13.1%           | 7.2%           |
| <b>Net Income (Loss)</b>                        | <b>(\$1.3)</b>  | <b>(\$3.6)</b>  | <b>\$0.6</b>   |
| <b>Non-GAAP Net Income*</b>                     | <b>\$9.6</b>    | <b>\$2.9</b>    | <b>\$11.8</b>  |
| <b>Net Income (Loss) per Share (diluted)</b>    | <b>(\$0.02)</b> | <b>(\$0.07)</b> | <b>\$0.01</b>  |
| <b>Non-GAAP Net Income per Share (diluted)*</b> | <b>\$0.15</b>   | <b>\$0.06</b>   | <b>\$0.20</b>  |
| <b>Adjusted EBITDA*</b>                         | <b>\$10.7</b>   | <b>\$5.6</b>    | <b>\$13.8</b>  |
| <b>Cash and investments</b>                     | <b>\$330.8</b>  | <b>\$114.0</b>  | <b>\$332.9</b> |
| <b>Cash Flow from (used in) Operations</b>      | <b>\$20.7</b>   | <b>(\$1.4)</b>  | <b>\$9.7</b>   |
| <b>Capital Expenditures</b>                     | <b>(\$4.9)</b>  | <b>(\$2.0)</b>  | <b>(\$2.1)</b> |

- **Q2 '26 Revenue grew 34% Y/Y**
  - Product revenue +45% Y/Y
  - Development revenue +11% Y/Y
- **Gross Margin remains healthy**
  - Strong product margin
    - Favorable mix
    - Higher volumes
- **Solid Adjusted EBITDA**
  - Better revenue & gross margin
    - Partially offset by higher operating expenses
- **Positive operating cash flow**
  - While investing in working capital
  - Capex in-line

# Gross Margin | Products Gross Margin Trends

## Products Revenue & Non-GAAP Product Gross Margin – Quarterly

\$ Millions; % of Revenue

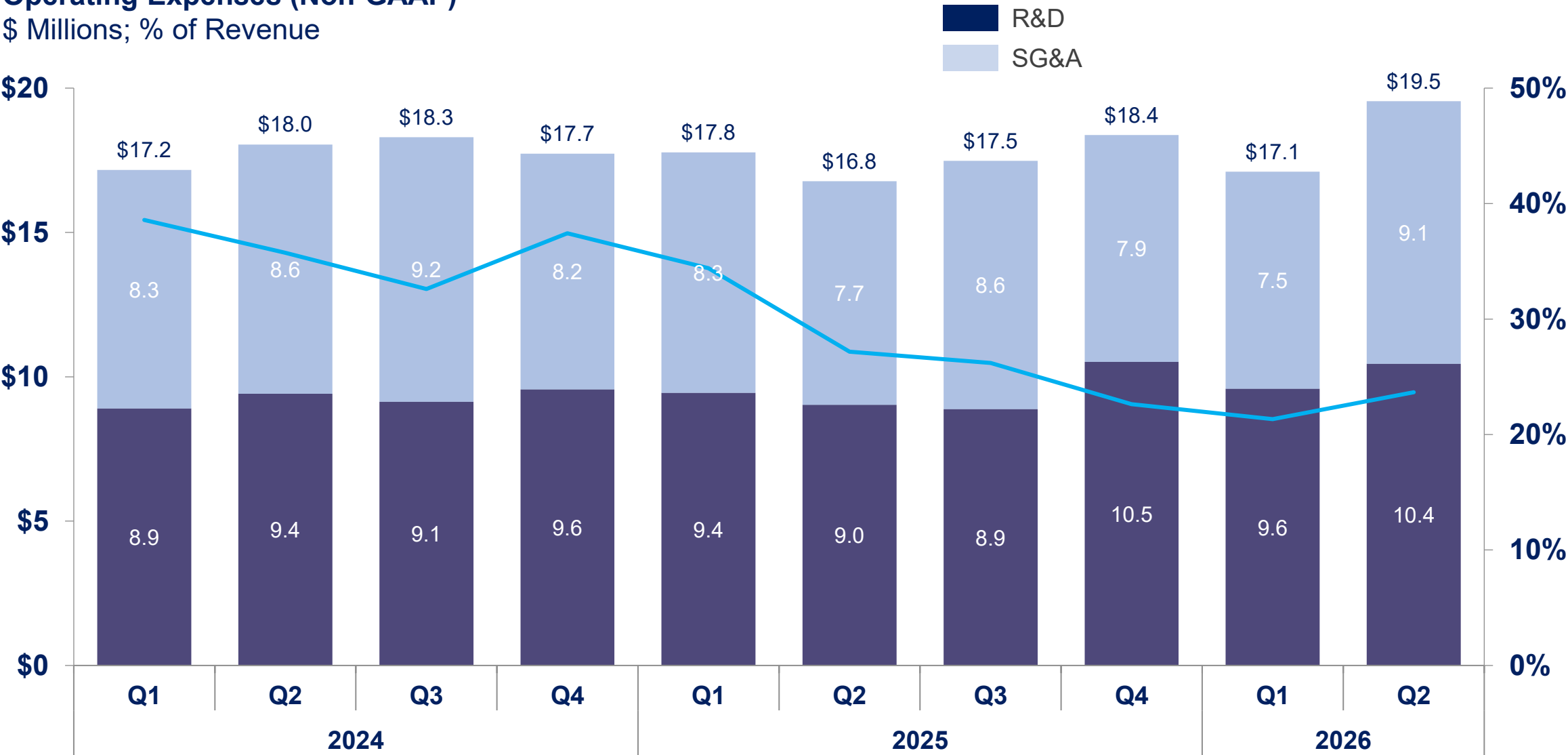




# Operating Expenses | Operating Expense Trends

## Operating Expenses (Non-GAAP)

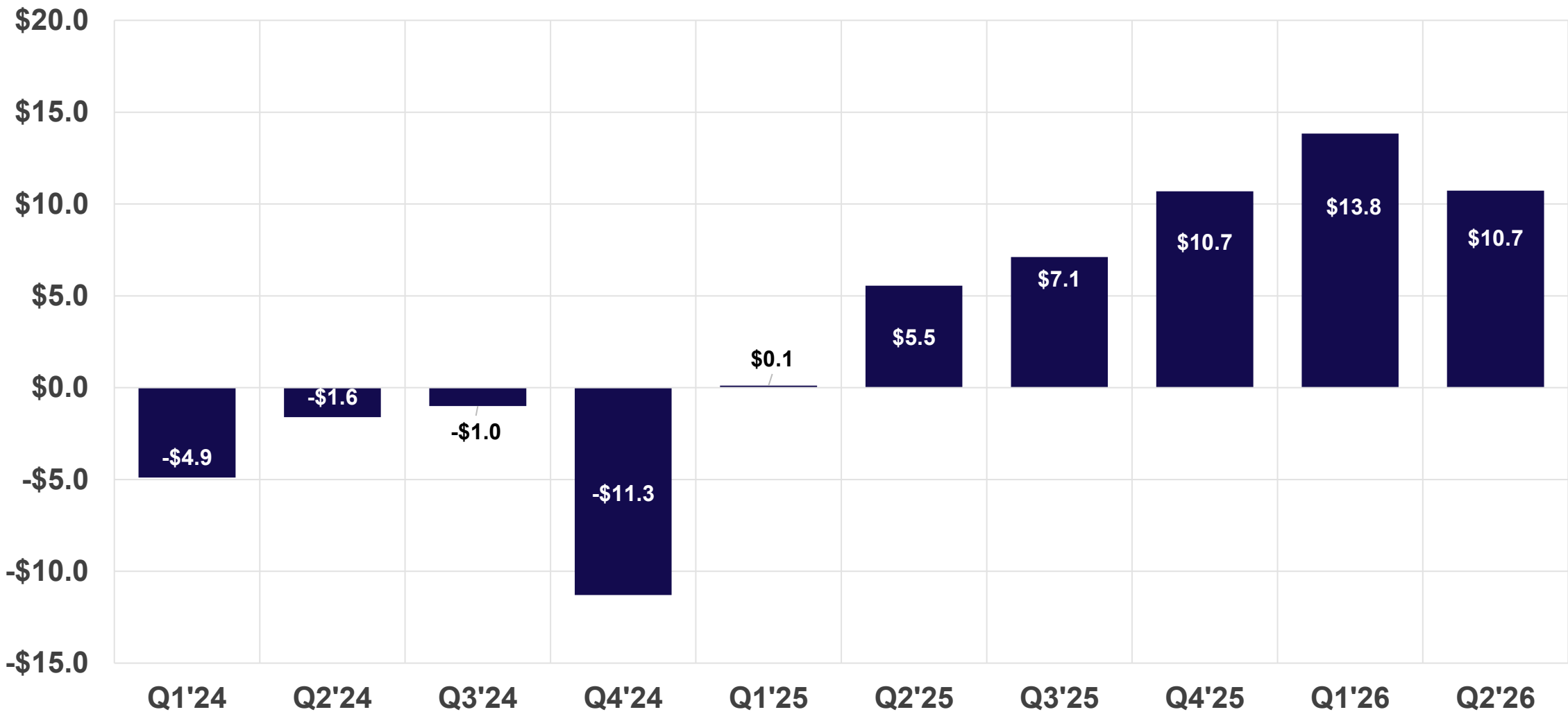
\$ Millions; % of Revenue



# Adjusted EBITDA | Quarterly Trends

## Adjusted EBITDA

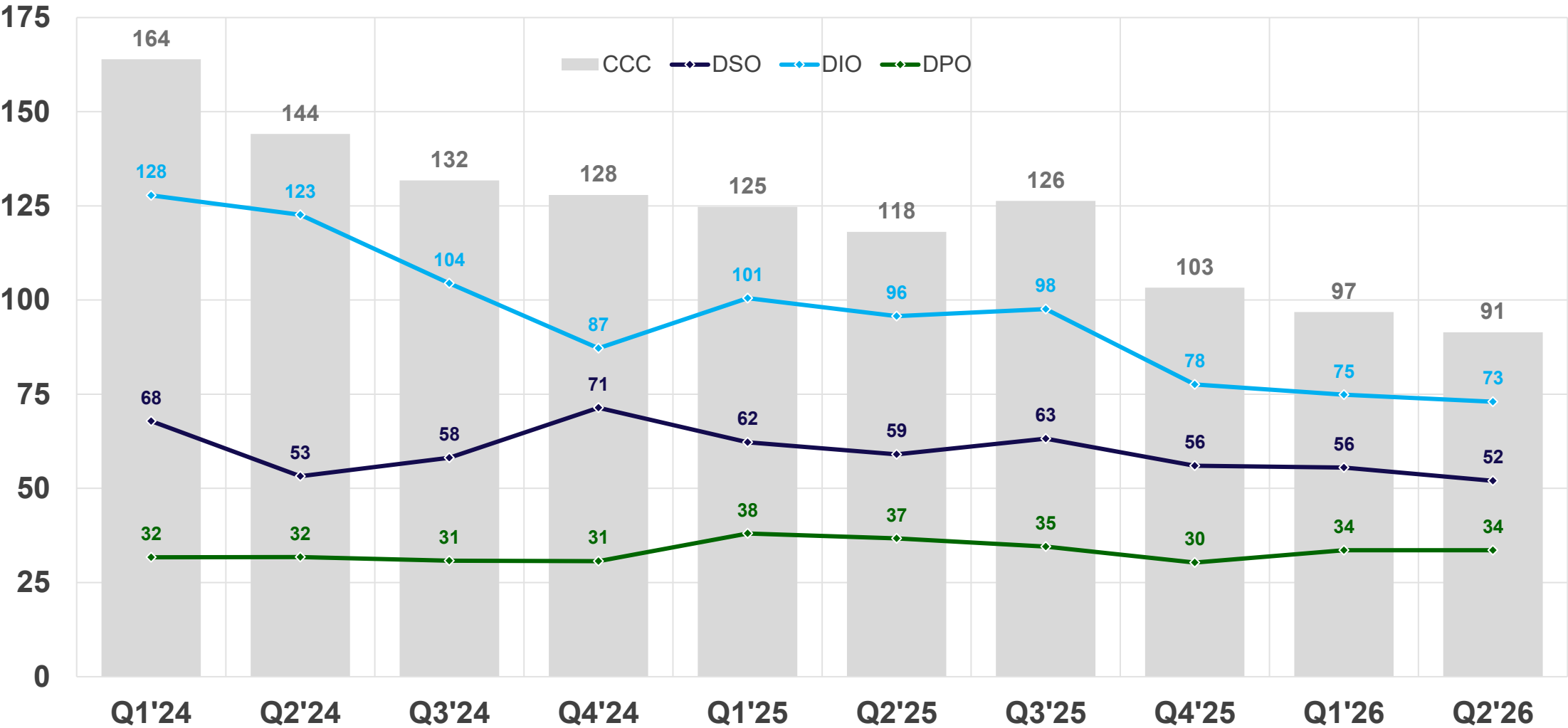
\$ millions



# Cash Flow Conversion | Continued Improvement in Working Capital

## Working Capital Metrics

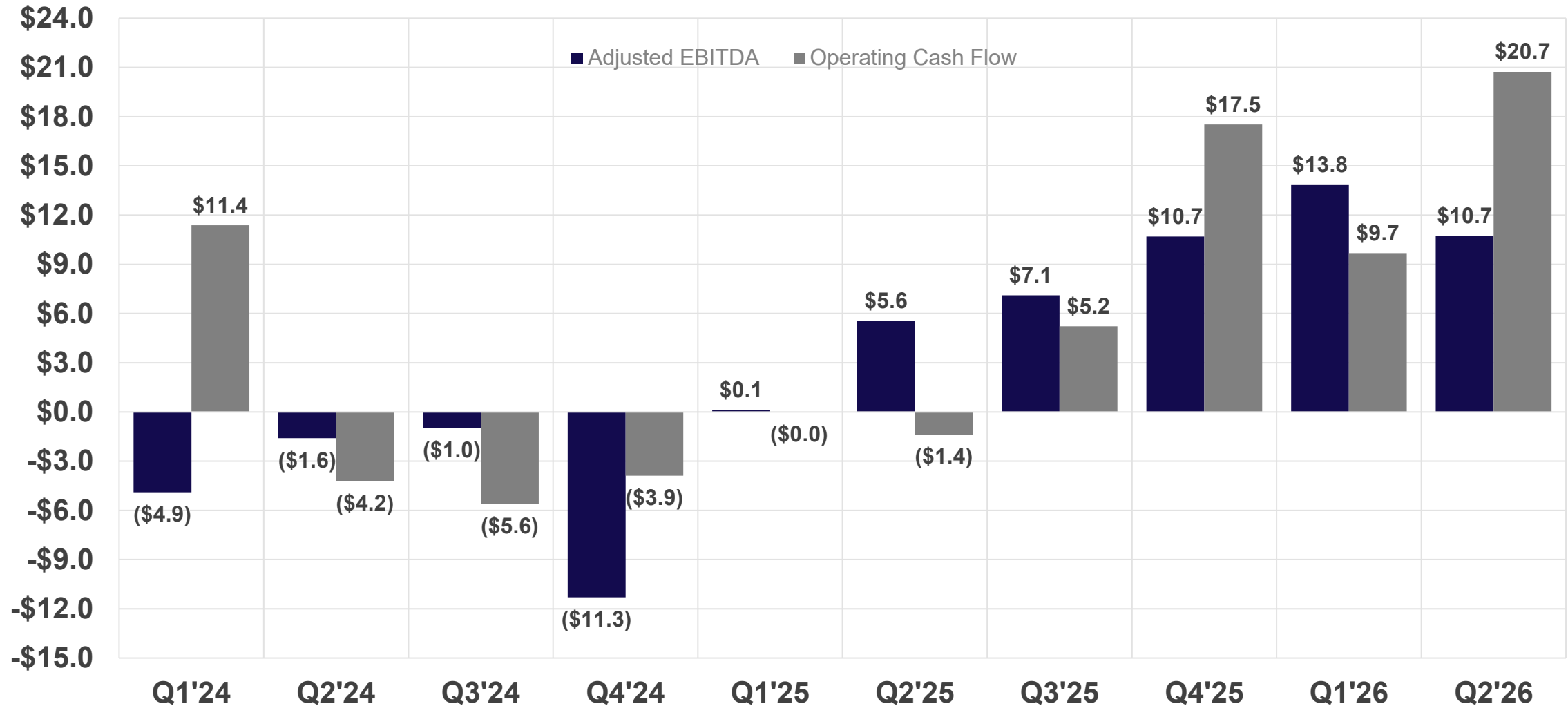
Days



# Operating Cash Flow | Converting Adjusted EBITDA to Cash

## Operating Cash Flow and Adjusted EBITDA Conversion

\$ in millions



# Outlook | Q3 2026

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- **Q3 2026 Revenues of \$63 million to \$73 million; midpoint of \$68 million**
  - Products: \$43 million at midpoint
    - Due to supply chain challenges, Q3 2026 product revenue guidance EXCLUDES approximately \$17 million that nLIGHT would have expected to ship in the 3<sup>rd</sup> quarter of 2026 but is now expected to be delivered in future quarters
  - Advanced Development: \$25 million at midpoint
- **Q3 2026 Gross Margin of 24% to 30%**
  - Products: 34% to 40%
  - Advanced Development: ~8%
- **Q3 2026 Adjusted EBITDA of \$1 million to \$7 million**

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# Appendix

# Supplemental Information | Revenue & Gross Margin

| nLight, Inc.<br>(in thousands, except per share data) | 2024      |           |           |           |                   | 2025      |           |           |           |                   | 2026      |           |                   |
|-------------------------------------------------------|-----------|-----------|-----------|-----------|-------------------|-----------|-----------|-----------|-----------|-------------------|-----------|-----------|-------------------|
|                                                       | Q1        | Q2        | Q3        | Q4        | Total             | Q1        | Q2        | Q3        | Q4        | Total             | Q1        | Q2        | 6mo.              |
| Revenue:                                              |           |           |           |           |                   |           |           |           |           |                   |           |           |                   |
| Products                                              | \$ 29,370 | \$ 34,458 | \$ 41,132 | \$ 31,699 | <b>\$ 136,659</b> | \$ 35,678 | \$ 40,824 | \$ 47,608 | \$ 55,126 | <b>\$ 179,236</b> | \$ 58,202 | \$ 59,363 | <b>\$ 117,565</b> |
| Development                                           | 15,157    | 16,053    | 14,997    | 15,682    | <b>61,889</b>     | 15,990    | 20,911    | 19,134    | 26,059    | <b>82,094</b>     | 21,979    | 21,979    | <b>21,979</b>     |
| Total revenue                                         | 44,527    | 50,511    | 56,129    | 47,381    | <b>198,548</b>    | 51,668    | 61,735    | 66,742    | 81,185    | <b>261,330</b>    | 80,181    | 81,342    | <b>139,544</b>    |
| Cost of revenue:                                      |           |           |           |           |                   |           |           |           |           |                   |           |           |                   |
| Products                                              | 23,231    | 24,011    | 29,286    | 31,475    | <b>108,003</b>    | 23,724    | 25,105    | 28,086    | 34,539    | <b>111,454</b>    | 32,810    | 34,929    | <b>67,739</b>     |
| Development                                           | 13,808    | 14,650    | 14,293    | 14,775    | <b>57,526</b>     | 14,145    | 18,173    | 17,903    | 21,692    | <b>71,913</b>     | 20,858    | 21,937    | <b>42,795</b>     |
| Total cost of revenue                                 | 37,039    | 38,661    | 43,579    | 46,250    | <b>165,529</b>    | 37,869    | 43,278    | 45,989    | 56,231    | <b>183,367</b>    | 53,668    | 56,866    | <b>110,534</b>    |
| Gross profit:                                         |           |           |           |           |                   |           |           |           |           |                   |           |           |                   |
| Products                                              | 6,139     | 10,447    | 11,846    | 224       | <b>28,656</b>     | 11,954    | 15,719    | 19,522    | 20,587    | <b>67,782</b>     | 25,392    | 24,434    | <b>49,826</b>     |
| Development                                           | 1,349     | 1,403     | 704       | 907       | <b>4,363</b>      | 1,845     | 2,738     | 1,231     | 4,367     | <b>10,181</b>     | 1,121     | 42        | <b>(20,816)</b>   |
| Total gross profit                                    | 7,488     | 11,850    | 12,550    | 1,131     | <b>33,019</b>     | 13,799    | 18,457    | 20,753    | 24,954    | <b>77,963</b>     | 26,513    | 24,476    | <b>29,010</b>     |
| Gross margin:                                         |           |           |           |           |                   |           |           |           |           |                   |           |           |                   |
| Products                                              | 20.9 %    | 30.3 %    | 28.8 %    | 0.7 %     | <b>21.0 %</b>     | 33.5 %    | 38.5 %    | 41.0 %    | 37.3 %    | <b>37.8 %</b>     | 43.6 %    | 41.2 %    | <b>42.4 %</b>     |
| Development                                           | 8.9 %     | 8.7 %     | 4.7 %     | 5.8 %     | <b>7.0 %</b>      | 11.5 %    | 13.1 %    | 6.4 %     | 16.8 %    | <b>12.4 %</b>     | 5.1 %     | 0.2 %     | <b>(94.7)%</b>    |
| Total gross margin                                    | 16.8 %    | 23.5 %    | 22.4 %    | 2.4 %     | <b>16.6 %</b>     | 26.7 %    | 29.9 %    | 31.1 %    | 30.7 %    | <b>29.8 %</b>     | 33.1 %    | 30.1 %    | <b>20.8 %</b>     |



# GAAP to Non-GAAP Reconciliation | Gross Margin

| nLight, Inc.<br>(in thousands, except per share data) | 2026      |             |           |           |             |           |                       |             |            |
|-------------------------------------------------------|-----------|-------------|-----------|-----------|-------------|-----------|-----------------------|-------------|------------|
|                                                       | Q1        |             |           | Q2        |             |           | 6mo. Ending 6/30/2026 |             |            |
|                                                       | Products  | Development | Total     | Products  | Development | Total     | Products              | Development | Total      |
| Revenue                                               | \$ 58,202 | \$ 21,979   | \$ 80,181 | \$ 59,363 | \$ 23,228   | \$ 82,591 | \$ 117,565            | \$ 45,207   | \$ 162,772 |
| Cost of revenue                                       | (32,810)  | (20,858)    | (53,668)  | (34,929)  | (21,937)    | (56,866)  | (67,739)              | (42,795)    | (110,534)  |
| Gross profit                                          | 25,392    | 1,121       | 26,513    | 24,434    | 1,291       | 25,725    | 49,826                | 2,412       | 52,238     |
| Non-GAAP adjustments:                                 |           |             |           |           |             |           |                       |             |            |
| Share-based compensation                              | 590       | 464         | 1,054     | 762       | 455         | 1,217     | 1,352                 | 919         | 2,271      |
| Non-GAAP gross profit                                 | 25,982    | 1,585       | 27,567    | 25,196    | 1,746       | 26,942    | 51,178                | 3,331       | 54,509     |
| Gross margin                                          | 43.6%     | 5.1%        | 33.1%     | 41.2%     | 5.6%        | 31.1%     | 42.4%                 | 5.3%        | 32.1%      |
| Non-GAAP gross margin                                 | 44.6%     | 7.2%        | 34.4%     | 42.4%     | 7.5%        | 32.6%     | 43.5%                 | 7.4%        | 33.5%      |

| nLight, Inc.<br>(in thousands, except per share data) | 2025      |             |           |           |             |           |           |             |           |           |             |           |            |             |            |
|-------------------------------------------------------|-----------|-------------|-----------|-----------|-------------|-----------|-----------|-------------|-----------|-----------|-------------|-----------|------------|-------------|------------|
|                                                       | Q1        |             |           | Q2        |             |           | Q3        |             |           | Q4        |             |           | Total      |             |            |
|                                                       | Products  | Development | Total     | Products  | Development | Total     | Products  | Development | Total     | Products  | Development | Total     | Products   | Development | Total      |
| Revenue                                               | \$ 35,678 | \$ 15,990   | \$ 51,668 | \$ 40,824 | \$ 20,911   | \$ 61,735 | \$ 47,608 | \$ 19,134   | \$ 66,742 | \$ 55,126 | \$ 26,059   | \$ 81,185 | \$ 179,236 | \$ 82,094   | \$ 261,330 |
| Cost of revenue                                       | (23,724)  | (14,145)    | (37,869)  | (25,105)  | (18,173)    | (43,278)  | (28,086)  | (17,903)    | (45,989)  | (34,539)  | (21,692)    | (56,231)  | (111,454)  | (71,913)    | (183,367)  |
| Gross profit                                          | 11,954    | 1,845       | 13,799    | 15,719    | 2,738       | 18,457    | 19,522    | 1,231       | 20,753    | 20,587    | 4,367       | 24,954    | 67,782     | 10,181      | 77,963     |
| Non-GAAP adjustments:                                 |           |             |           |           |             |           |           |             |           |           |             |           |            |             |            |
| Share-based compensation                              | 570       | -           | 570       | 598       | -           | 598       | 615       | -           | 615       | 687       | -           | 687       | 2,470      | -           | 2,470      |
| Non-GAAP gross profit                                 | 12,524    | 1,845       | 14,369    | 16,317    | 2,738       | 19,055    | 20,137    | 1,231       | 21,368    | 21,274    | 4,367       | 25,641    | 70,252     | 10,181      | 80,433     |
| Gross margin                                          | 33.5%     | 11.5%       | 26.7%     | 38.5%     | 13.1%       | 29.9%     | 41.0%     | 6.4%        | 31.1%     | 37.3%     | 16.8%       | 30.7%     | 37.8%      | 12.4%       | 29.8%      |
| Non-GAAP gross margin                                 | 35.1%     | 11.5%       | 27.8%     | 40.0%     | 13.1%       | 30.9%     | 42.3%     | 6.4%        | 32.0%     | 38.6%     | 16.8%       | 31.6%     | 39.2%      | 12.4%       | 30.8%      |

# GAAP to Non-GAAP Reconciliation | Gross Margin (cont'd)

| nLight, Inc.<br>(in thousands, except per share data) | 2024     |             |          |          |             |          |          |             |          |          |             |          |           |             |           |
|-------------------------------------------------------|----------|-------------|----------|----------|-------------|----------|----------|-------------|----------|----------|-------------|----------|-----------|-------------|-----------|
|                                                       | Q1       |             |          | Q2       |             |          | Q3       |             |          | Q4       |             |          | Total     |             |           |
|                                                       | Products | Development | Total    | Products | Development | Total    | Products | Development | Total    | Products | Development | Total    | Products  | Development | Total     |
| Revenue                                               | 29,370   | 15,157      | 44,527   | 34,458   | 16,053      | 50,511   | 41,132   | 14,997      | 56,129   | 31,699   | 15,682      | 47,381   | 136,659   | 61,889      | 198,548   |
| Cost of revenue                                       | (23,231) | (13,808)    | (37,039) | (24,011) | (14,650)    | (38,661) | (29,286) | (14,293)    | (43,579) | (31,475) | (14,775)    | (46,250) | (108,003) | (57,526)    | (165,529) |
| Gross profit                                          | 6,139    | 1,349       | 7,488    | 10,447   | 1,403       | 11,850   | 11,846   | 704         | 12,550   | 224      | 907         | 1,131    | 28,656    | 4,363       | 33,019    |
| Non-GAAP adjustments:                                 |          |             |          |          |             |          |          |             |          |          |             |          |           |             |           |
| Share-based compensation                              | 541      | -           | 541      | 659      | -           | 659      | 629      | -           | 629      | 609      | -           | 609      | 2,438     | -           | 2,438     |
| Non-GAAP gross profit                                 | 6,680    | 1,349       | 8,029    | 11,106   | 1,403       | 12,509   | 12,475   | 704         | 13,179   | 833      | 907         | 1,740    | 31,094    | 4,363       | 35,457    |
| Gross margin                                          | 20.9%    | 8.9%        | 16.8%    | 30.3%    | 8.7%        | 23.5%    | 28.8%    | 4.7%        | 22.4%    | 0.7%     | 5.8%        | 2.4%     | 21.0%     | 7.0%        | 16.6%     |
| Non-GAAP gross margin                                 | 22.7%    | 8.9%        | 18.0%    | 32.2%    | 8.7%        | 24.8%    | 30.3%    | 4.7%        | 23.5%    | 2.6%     | 5.8%        | 3.7%     | 22.8%     | 7.0%        | 17.9%     |

# GAAP to Non-GAAP Reconciliation | Operating Expenses

| nLight, Inc.<br>(in thousands, except per share data) | 2024            |                 |                 |                 |                  | 2025            |                 |                 |                  |                  | 2026            |                  |                  |
|-------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|------------------|-----------------|-----------------|-----------------|------------------|------------------|-----------------|------------------|------------------|
|                                                       | Q1              | Q2              | Q3              | Q4              | Total            | Q1              | Q2              | Q3              | Q4               | Total            | Q1              | Q2               | 6mo.             |
| R&D expense (GAAP)                                    | \$ 10,659       | \$ 11,736       | \$ 11,328       | \$ 11,384       | \$ 45,107        | \$ 11,374       | \$ 11,012       | \$ 11,534       | \$ 14,052        | \$ 47,972        | \$ 11,846       | \$ 13,130        | \$ 24,976        |
| Non-GAAP adjustments:                                 |                 |                 |                 |                 |                  |                 |                 |                 |                  |                  |                 |                  |                  |
| Stock-based compensation in R&D                       | (1,613)         | (2,175)         | (2,046)         | (1,671)         | (7,505)          | (1,784)         | (1,834)         | (2,560)         | (3,103)          | (9,281)          | (2,261)         | (2,682)          | (4,943)          |
| Amortization of purchased intangibles                 | (149)           | (148)           | (149)           | (148)           | (594)            | (149)           | (148)           | (100)           | (436)            | (833)            | -               | -                | -                |
| <b>Non-GAAP R&amp;D expense</b>                       | <b>\$ 8,897</b> | <b>\$ 9,413</b> | <b>\$ 9,133</b> | <b>\$ 9,565</b> | <b>\$ 37,008</b> | <b>\$ 9,441</b> | <b>\$ 9,030</b> | <b>\$ 8,874</b> | <b>\$ 10,513</b> | <b>\$ 37,858</b> | <b>\$ 9,585</b> | <b>\$ 10,448</b> | <b>\$ 20,033</b> |
| SG&A expense (GAAP)                                   | 11,547          | 12,804          | 13,021          | 11,885          | 49,257           | 12,035          | 11,681          | 14,785          | 15,692           | 54,193           | 15,091          | 16,162           | 31,253           |
| Non-GAAP adjustments:                                 |                 |                 |                 |                 |                  |                 |                 |                 |                  |                  |                 |                  |                  |
| Stock-based compensation in SG&A                      | (3,277)         | (4,169)         | (3,852)         | (3,720)         | (15,018)         | (3,702)         | (3,939)         | (6,187)         | (7,832)          | (21,660)         | (7,571)         | (7,064)          | (14,635)         |
| <b>Non-GAAP SG&amp;A expense</b>                      | <b>\$ 8,270</b> | <b>\$ 8,635</b> | <b>\$ 9,169</b> | <b>\$ 8,165</b> | <b>\$ 34,239</b> | <b>\$ 8,333</b> | <b>\$ 7,742</b> | <b>\$ 8,598</b> | <b>\$ 7,860</b>  | <b>\$ 32,533</b> | <b>\$ 7,520</b> | <b>\$ 9,098</b>  | <b>\$ 16,618</b> |

# GAAP to Non-GAAP Reconciliation | Adjusted EBITDA, Net Income and EPS

| nLight, Inc.<br>(in thousands, except per share data) | 2024            |                 |                 |                 |                  | 2025            |                 |                 |                  |                  | 2026             |                  |                  |
|-------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|------------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|
|                                                       | Q1              | Q2              | Q3              | Q4              | Total            | Q1              | Q2              | Q3              | Q4               | Total            | Q1               | Q2               | 6mo.             |
| Stock-based compensation included in following:       |                 |                 |                 |                 |                  |                 |                 |                 |                  |                  |                  |                  |                  |
| Cost of revenues                                      | \$ 541          | \$ 659          | \$ 629          | \$ 609          | \$ 2,438         | \$ 570          | \$ 598          | \$ 615          | \$ 687           | \$ 2,470         | \$ 1,054         | \$ 1,217         | \$ 2,271         |
| Research and development                              | 1,613           | 2,175           | 2,046           | 1,671           | 7,505            | 1,784           | 1,834           | 2,560           | 3,103            | 9,281            | 2,261            | 2,682            | 4,943            |
| Sales, general, and administrative                    | 3,277           | 4,169           | 3,852           | 3,720           | 15,018           | 3,702           | 3,939           | 6,187           | 7,832            | 21,660           | 7,571            | 7,064            | 14,635           |
| <b>Total stock-based compensation</b>                 | <b>\$ 5,431</b> | <b>\$ 7,003</b> | <b>\$ 6,527</b> | <b>\$ 6,000</b> | <b>\$ 24,961</b> | <b>\$ 6,056</b> | <b>\$ 6,371</b> | <b>\$ 9,362</b> | <b>\$ 11,622</b> | <b>\$ 33,411</b> | <b>\$ 10,886</b> | <b>\$ 10,963</b> | <b>\$ 21,849</b> |

| nLight, Inc.<br>(in thousands, except per share data) | 2024              |                   |                   |                    |                    | 2025              |                 |                 |                  |                  | 2026             |                  |                  |
|-------------------------------------------------------|-------------------|-------------------|-------------------|--------------------|--------------------|-------------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|
|                                                       | Q1                | Q2                | Q3                | Q4                 | Total              | Q1                | Q2              | Q3              | Q4               | Total            | Q1               | Q2               | 6mo.             |
| Net income (loss)                                     | \$ (13,766)       | \$ (11,729)       | \$ (10,335)       | \$ (24,962)        | \$ (60,792)        | \$ (8,093)        | \$ (3,591)      | \$ (6,874)      | \$ (4,909)       | \$ (23,467)      | \$ 645           | \$ (1,339)       | \$ (694)         |
| Adjustments:                                          |                   |                   |                   |                    |                    |                   |                 |                 |                  |                  |                  |                  |                  |
| Income tax expense (benefit)                          | 144               | 120               | 261               | (601)              | (76)               | 137               | 17              | 273             | 272              | 699              | 53               | 75               | 128              |
| Other (income) expense                                | (641)             | (622)             | (1,331)           | (506)              | (3,100)            | (14)              | 58              | 64              | (68)             | 40               | (155)            | (33)             | (188)            |
| Interest (income)                                     | (475)             | (479)             | (421)             | (398)              | (1,773)            | (1,688)           | (1,108)         | (1,079)         | (1,031)          | (4,906)          | (1,562)          | (2,474)          | (4,036)          |
| Interest expense                                      | 20                | 20                | 27                | 38                 | 105                | 48                | 388             | 317             | 331              | 1,084            | 300              | 204              | 504              |
| Depreciation and amortization                         | 4,393             | 4,088             | 4,278             | 4,837              | 17,596             | 3,670             | 3,415           | 3,313           | 3,859            | 14,257           | 3,369            | 3,335            | 6,704            |
| Stock-based compensation                              | 5,431             | 7,003             | 6,527             | 6,000              | 24,961             | 6,056             | 6,371           | 9,362           | 11,622           | 33,411           | 10,886           | 10,963           | 21,849           |
| Restructuring charges                                 | -                 | -                 | -                 | 4,291              | 4,291              | -                 | -               | 1,733           | 615              | 2,348            | 295              | -                | 295              |
| <b>Adjusted EBITDA</b>                                | <b>\$ (4,894)</b> | <b>\$ (1,599)</b> | <b>\$ (994)</b>   | <b>\$ (11,301)</b> | <b>\$ (18,788)</b> | <b>\$ 116</b>     | <b>\$ 5,550</b> | <b>\$ 7,109</b> | <b>\$ 10,691</b> | <b>\$ 23,466</b> | <b>\$ 13,831</b> | <b>\$ 10,731</b> | <b>\$ 24,562</b> |
| Net income (loss)                                     | \$ (13,766)       | \$ (11,729)       | \$ (10,335)       | \$ (24,962)        | \$ (60,792)        | \$ (8,093)        | \$ (3,591)      | \$ (6,874)      | \$ (4,909)       | \$ (23,467)      | \$ 645           | \$ (1,339)       | \$ (694)         |
| Add back:                                             |                   |                   |                   |                    |                    |                   |                 |                 |                  |                  |                  |                  |                  |
| Stock-based compensation <sup>(1)</sup>               | 5,431             | 7,003             | 6,527             | 6,000              | 24,961             | 6,056             | 6,371           | 9,362           | 11,622           | 33,411           | 10,886           | 10,963           | 21,849           |
| Amortization of purchased intangibles                 | 149               | 148               | 149               | 148                | 594                | 149               | 148             | 100             | 436              | 833              | -                | -                | -                |
| Restructuring charges                                 | -                 | -                 | -                 | 4,291              | 4,291              | -                 | -               | 1,733           | 615              | 2,348            | 295              | -                | 295              |
| <b>Non-GAAP net income (loss)</b>                     | <b>\$ (8,186)</b> | <b>\$ (4,578)</b> | <b>\$ (3,659)</b> | <b>\$ (14,523)</b> | <b>\$ (30,946)</b> | <b>\$ (1,888)</b> | <b>\$ 2,928</b> | <b>\$ 4,321</b> | <b>\$ 7,764</b>  | <b>\$ 13,125</b> | <b>\$ 11,826</b> | <b>\$ 9,624</b>  | <b>\$ 21,450</b> |
| GAAP weighted-average shares outstanding              | 47,242            | 47,658            | 48,133            | 48,557             | 47,900             | 49,093            | 49,581          | 50,288          | 50,931           | 49,979           | 54,121           | 56,983           | 55,560           |
| Dilutive effect of common stock equivalents           | -                 | -                 | -                 | -                  | -                  | -                 | 1,573           | 4,139           | 4,587            | 3,702            | 5,854            | 5,325            | 5,621            |
| Non-GAAP weighted-average number of shares, diluted   | 47,242            | 47,658            | 48,133            | 48,557             | 47,900             | 49,093            | 51,154          | 54,427          | 55,518           | 53,681           | 59,975           | 62,308           | 61,181           |
| Non-GAAP net income (loss) per share, basic           | \$ (0.17)         | \$ (0.10)         | \$ (0.08)         | \$ (0.30)          | \$ (0.65)          | \$ (0.04)         | \$ 0.06         | \$ 0.09         | \$ 0.15          | \$ 0.26          | \$ 0.22          | \$ 0.17          | \$ 0.39          |
| Non-GAAP net income (loss) per share, diluted         | (0.17)            | (0.10)            | (0.08)            | (0.30)             | (0.65)             | (0.04)            | 0.06            | 0.08            | 0.14             | 0.24             | 0.20             | 0.15             | 0.35             |

# Supplemental Information | Key Revenue Metrics

| nLight, Inc.<br>(in thousands, except per share data) | 2024      |           |           |           |            | 2025      |           |           |           |            | 2026      |           |            |
|-------------------------------------------------------|-----------|-----------|-----------|-----------|------------|-----------|-----------|-----------|-----------|------------|-----------|-----------|------------|
|                                                       | Q1        | Q2        | Q3        | Q4        | FY 2024    | Q1        | Q2        | Q3        | Q4        | FY 2025    | Q1        | Q2        | FY 2026    |
| <b>Revenues by end market</b>                         |           |           |           |           |            |           |           |           |           |            |           |           |            |
| Aerospace and defense                                 | \$ 21,745 | \$ 27,390 | \$ 30,278 | \$ 30,127 | \$ 109,540 | \$ 32,706 | \$ 40,695 | \$ 45,554 | \$ 56,298 | \$ 175,253 | \$ 55,127 | \$ 57,298 | \$ 112,425 |
| Industrial                                            | 11,985    | 12,905    | 11,588    | 9,137     | 45,615     | 8,856     | 9,746     | 9,577     | 10,668    | 38,847     | 12,025    | 12,042    | 24,067     |
| Microfabrication                                      | 10,797    | 10,216    | 14,263    | 8,117     | 43,393     | 10,106    | 11,294    | 11,611    | 14,219    | 47,230     | 13,029    | 13,251    | 26,280     |
| Total revenues                                        | 44,527    | 50,511    | 56,129    | 47,381    | 198,548    | 51,668    | 61,735    | 66,742    | 81,185    | 261,330    | 80,181    | 82,591    | 162,772    |
| Aerospace & defense as % of total                     | 49 %      | 54 %      | 54 %      | 64 %      | 55 %       | 63 %      | 66 %      | 68 %      | 69 %      | 67 %       | 69 %      | 69 %      | 69 %       |
| Industrial as % of total                              | 27 %      | 26 %      | 21 %      | 19 %      | 23 %       | 17 %      | 16 %      | 14 %      | 13 %      | 15 %       | 15 %      | 15 %      | 15 %       |
| Microfabrication as % of total                        | 24 %      | 20 %      | 25 %      | 17 %      | 22 %       | 20 %      | 18 %      | 17 %      | 18 %      | 18 %       | 16 %      | 16 %      | 16 %       |
| <b>Revenues by geography</b>                          |           |           |           |           |            |           |           |           |           |            |           |           |            |
| North America                                         | \$ 28,724 | \$ 35,640 | \$ 36,332 | \$ 32,116 | \$ 132,812 | \$ 36,085 | \$ 45,171 | \$ 46,682 | \$ 57,682 | \$ 185,620 | \$ 59,255 | \$ 59,498 | \$ 118,753 |
| Asia Pacific                                          | 10,034    | 9,077     | 11,211    | 7,815     | 38,137     | 9,128     | 8,662     | 9,280     | 11,352    | 38,422     | 11,872    | 9,186     | 21,058     |
| EMEA                                                  | 5,794     | 5,794     | 8,586     | 7,450     | 27,599     | 6,455     | 7,902     | 10,780    | 12,151    | 37,288     | 9,054     | 13,907    | 22,961     |
| Total revenues                                        | 44,552    | 50,511    | 56,129    | 47,381    | 198,548    | 51,668    | 61,735    | 66,742    | 81,185    | 261,330    | 80,181    | 82,591    | 162,772    |
| North America as % of total                           | 64 %      | 71 %      | 65 %      | 68 %      | 67 %       | 70 %      | 73 %      | 70 %      | 71 %      | 71 %       | 74 %      | 72 %      | 73 %       |
| Asia Pacific as % of total                            | 23 %      | 18 %      | 20 %      | 16 %      | 19 %       | 18 %      | 14 %      | 14 %      | 14 %      | 15 %       | 15 %      | 11 %      | 13 %       |
| EMEA as % of total                                    | 13 %      | 11 %      | 15 %      | 16 %      | 14 %       | 12 %      | 13 %      | 16 %      | 15 %      | 14 %       | 11 %      | 17 %      | 14 %       |