



June 26, 2020

On behalf of the TreeHouse executive team, we want to take a moment to extend our gratitude once again to our customers for their partnership and to our employees for their teamwork, efforts and focus on driving results. Although today's COVID-19 environment has changed how we work together, this has also been a time at TreeHouse where we have been able to discover our strength as a team, a food manufacturer and a solutions partner. As a result of our collective efforts, our business momentum in 2020 has been strong.

Emphasis on Health and Safety

Our number one priority continues to be the health and safety of our employees and others we may come in contact with. We greatly appreciate the vigilance our employees have demonstrated within our plants and their cooperation as we have added safety measures such as temperature checks and implemented social distancing. A summary of the steps we have taken during the pandemic to keep our employees and others safe is included at the end of this note.

Focus on Customer Partnership and Operational Excellence

Early in the COVID crisis, our commercial teams partnered with our retail customers to ensure the delivery of as much food as possible by prioritizing the production of our customers' highest demand items. This prioritization has benefited both our retail customers and us as we continue to see strong order flow and demand above last year's levels. Our commercial teams will continue to stay connected with our retail customers in this virtual environment and we remain committed to deliver high levels of service.

In part because of our coordinated efforts with our customers, we are pleased to report that our supply chain continues to perform well. Today, all 36 of our domestic plants and two in Italy are up and running, and overall shipment activity has been largely consistent with our expectations.

While many parts of the U.S. and Canada are opening, and we are seeing a flattening or decline in the number of new COVID-19 cases in many of those regions, other North American geographies are only now recovering from the local impact of the virus, and still others are experiencing a new upswing. The communities and our teams at our Green Bay, Wisconsin; Faison, North Carolina; Carrollton, Texas; and Womelsdorf, Pennsylvania facilities have been particularly hard hit by COVID-19. Guided by our commitment to the well-being of our employees, we have made decisions to temporarily close our facilities in these locations for several days, and in some cases, a few weeks. Despite the constraint on production as a result of those plant closures, the impact has been limited to specific categories such as pickles and refrigerated dough.

Each week, I see new and great examples of our teams' ongoing efforts to go the extra mile to deliver for our customers. We are doing the right things, and we are starting to see the difference we are making.

Stay well,

Steve Oakland
CEO & President

FORWARD-LOOKING STATEMENT

This statement contains "forward-looking" comments within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements and other information are based on our beliefs, as well as assumptions made by us, using information currently available. The words "anticipate," "believe," "estimate," "project," "expect," "intend," "plan," "should," and similar expressions, as they relate to us, are intended to identify forward-looking statements. Such statements reflect our current views with respect to future events and are subject to certain risks, uncertainties, and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, projected, expected, intended, or planned. We do not intend to update these forward-looking statements following the date of this statement.

Such forward-looking statements, because they relate to future events, are by their very nature subject to many important factors that could cause actual results to differ materially from those contemplated by the forward-looking statements contained in this press release and other public statements we make. Such factors include, but are not limited to: the success of our restructuring programs, our level of indebtedness and related obligations; disruptions in the financial markets; interest rates; changes in foreign currency exchange rates; customer concentration and consolidation; raw material and commodity costs; competition; our ability to continue to make acquisitions in accordance with our business strategy; changes and developments affecting our industry, including consumer preferences; the outcome of litigation and regulatory proceedings to which we may be a party; product recalls; changes in laws and regulations applicable to us; disruptions in or failures of our information technology systems; labor strikes or work stoppages; and other risks that are set forth in the Risk Factors section, the Legal Proceedings section, the Management's Discussion and Analysis of Financial Condition and Results of Operations section, and other sections of our Annual Report on Form 10-K for the year ended December 31, 2019, and from time to time in our filings with the Securities and Exchange Commission. Readers are cautioned not to unduly rely on such forward-looking statements, which speak only as of the date made when evaluating the information presented in this press release. TreeHouse expressly disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statement contained herein, to reflect any change in its expectations with regard thereto, or any other change in events, conditions or circumstances on which any statement is based.

BETTER TOGETHER

Our Response to the COVID-19 Crisis

Supporting Our Office Employees



Work from home for all employees



IT Resources available to support work from home



Suspension of non-essential business travel



Established return to office task force to ensure employee safety

Supporting Our Front Line Employees



Masks provided to all employees at all locations



Temperature screenings in place at all sites



Hand washing stations and hand sanitizer made readily available



Physical barriers and social distancing protocols in place



Training protocols implemented to ensure employee safety



Enhanced and more frequent cleaning protocols in place



Incentives for employees, including supplemental pay and additional paid leave

Supporting Our Customers and Consumers



Dedicated to providing essential food to our customers and consumers



Streamlined production schedules and enhanced distribution capacity



Strong customer partnership and collaboration to meet heightened customer need



Proactive, transparent and clear communication with our business partners

Frequent and Transparent Communication



Dedicated COVID-19 response team



Dedicated COVID-19 internal intranet site established



Dedicated medical partnership to inform decisions



Resources developed for managing COVID response



Daily email blasts to employees



Thank you videos from Leadership to employees



Email and video messaging from CEO

Making high quality food and beverages affordable to all.