

# Investor Presentation

July 2025

FOCUSED || VALUE DRIVEN || RESPONSIBLE

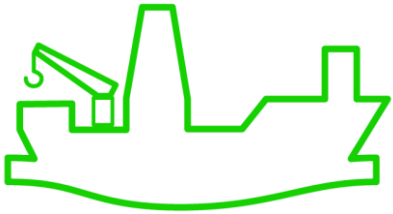




# Forward-Looking Statements

Statements contained in this investor presentation that are not historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements include words or phrases such as "anticipate," "believe," "estimate," "expect," "intend," "likely," "outlook," "plan," "project," "could," "may," "might," "should," "will" and similar words and specifically include statements regarding expected financial performance; expected utilization, day rates, revenues, operating expenses, cash flows, contract status, terms and duration, contract backlog, capital expenditures, insurance, financing and funding; the offshore drilling market, including supply and demand, customer drilling programs and the attainment of requisite permits for such programs, stacking of rigs, effects of new rigs on the market and effect of the volatility of commodity prices; expected work commitments, awards, contracts and letters of intent; scheduled delivery dates for rigs; performance and expected benefits of our joint ventures, including our joint venture with Saudi Aramco; timing of the delivery of the Saudi Aramco Rowan Offshore Drilling Company ("ARO") newbuild rigs and the timing of additional ARO newbuild orders; the availability, delivery, mobilization, contract commencement, availability, relocation or other movement of rigs and the timing thereof; rig reactivations; suitability of rigs for future contracts; divestitures of assets, including the expected sale of VALARIS 247; general economic, market, business and industry conditions, trends and outlook; general political conditions, including political tensions, conflicts and war; cybersecurity attacks and threats; uncertainty around the use and impacts of artificial intelligence applications; impacts and effects of public health crises, pandemics and epidemics; future operations; ability to renew expiring contracts or obtain new contracts; increasing regulatory complexity; targets, progress, plans and goals related to sustainability matters; the outcome of tax disputes; assessments and settlements; and expense management. The forward-looking statements contained in this investor presentation are subject to numerous risks, uncertainties and assumptions that may cause actual results to vary materially from those indicated, including cancellation, suspension, renegotiation or termination of drilling contracts and programs; our ability to obtain financing, service our debt, fund capital expenditures and pursue other business opportunities; adequacy of sources of liquidity for us and our customers; future share repurchases; actions by regulatory authorities, or other third parties; actions by our security holders; internal control risk; commodity price fluctuations and volatility, customer demand, loss of a significant customer or customer contract, downtime and other risks associated with offshore rig operations; adverse weather, including hurricanes; changes in worldwide rig supply; and demand, competition and technology; supply chain and logistics challenges; consumer preferences for alternative fuels and forecasts or expectations regarding the global energy transition; increased scrutiny of our sustainability targets, initiatives and reporting and our ability to achieve such targets or initiatives; changes in customer strategy; future levels of offshore drilling activity; governmental action, civil unrest and political and economic uncertainties, including recessions, inflation, volatility affecting financial markets and the banking system, changing tariff policies, trade disputes, and adverse changes in the level of international trade activity; terrorism, piracy and military action; risks inherent to shipyard upgrade, repair, maintenance, enhancement or rig reactivation; our ability to enter into, and the terms of, future drilling contracts; suitability of rigs for future contracts; the cancellation of letters of intent or letters of award or any failure to execute definitive contracts following announcements of letters of intent, letters of award or other expected work commitments; the outcome of litigation, legal proceedings, investigations or other claims or contract disputes; governmental regulatory, legislative and permitting requirements affecting drilling operations; our ability to attract and retain skilled personnel on commercially reasonable terms; the use of artificial intelligence by us, third-party service providers or our competitors; environmental or other liabilities, risks or losses; compliance with our debt agreements and debt restrictions that may limit our liquidity and flexibility, including in any return of capital plans; cybersecurity risks and threats; and changes in foreign currency exchange rates. In addition to the numerous factors described above, you should also carefully read and consider "Item 1A. Risk Factors" in Part I and "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" in Part II of our most recent annual report on Form 10-K, which is available on the Securities and Exchange Commission's website at [www.sec.gov](http://www.sec.gov) or on the Investor Relations section of our website at [www.valaris.com](http://www.valaris.com). Each forward-looking statement speaks only as of the date of the particular statement, and we undertake no obligation to update or revise any forward-looking statements, except as required by law.

# Valaris Overview (NYSE: VAL)



## 49 Rigs

Largest offshore driller by fleet size with 15 high-spec floaters and 34 jackups<sup>1</sup>

## 92%

7<sup>th</sup> generation assets within Valaris' drillship fleet (12 of 13)



## 96%+

Revenue efficiency for four consecutive years

## >50%

Better safety performance than offshore peer group average in 2024<sup>2</sup>



## \$4.7 Billion

Contract backlog as of July 24, 2025

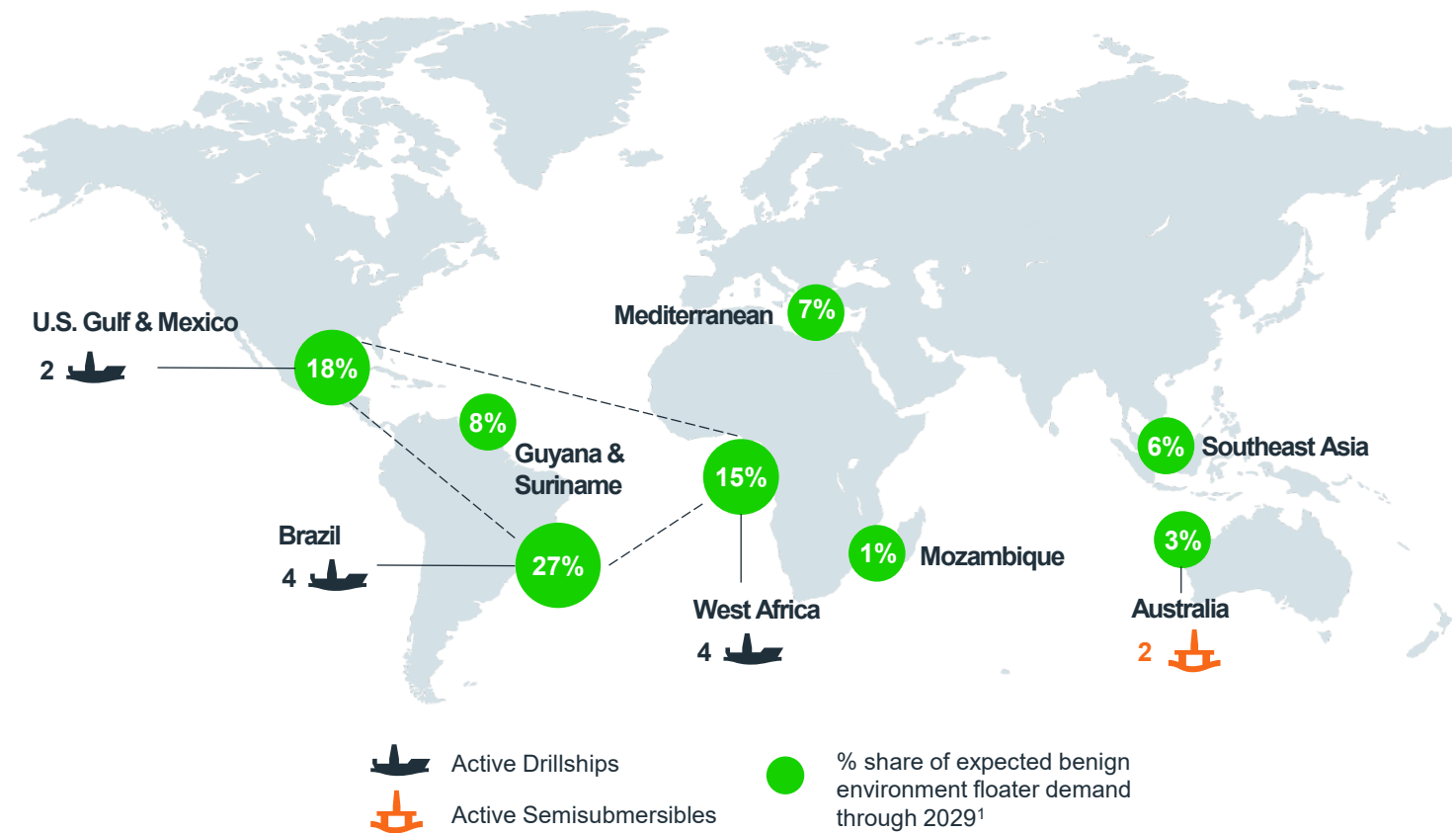
## \$565-605 Million

FY 2025 EBITDA guidance<sup>3</sup>

*Our strategy is to be the first choice of customers, employees and investors by delivering safe and efficient operations with a scaled high-quality fleet in order to maximize value through the cycle*

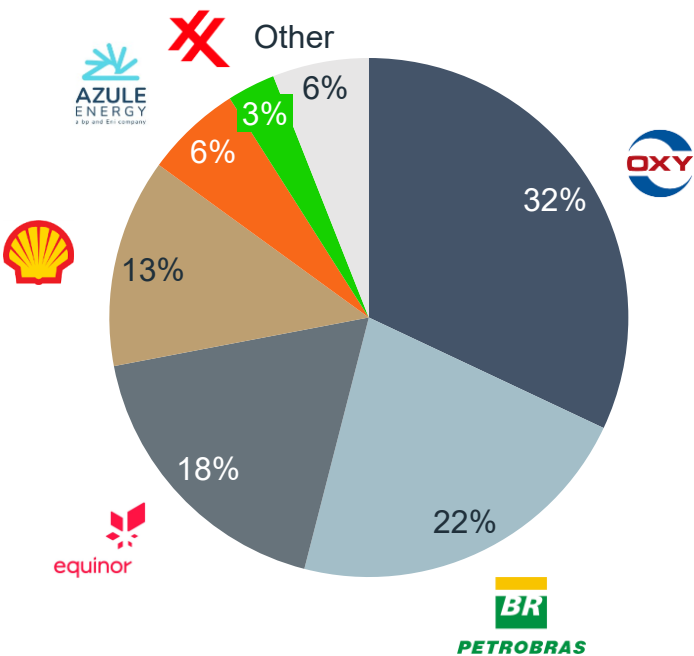
# High-specification floater fleet focused on key strategic basins

Critical mass in the Golden Triangle, which is expected to account for 70% of benign environment floater demand through 2029



~\$2.7B of backlog & strong relationships with ultra-deepwater customers in key basins

Floater Backlog by Customer<sup>2</sup>

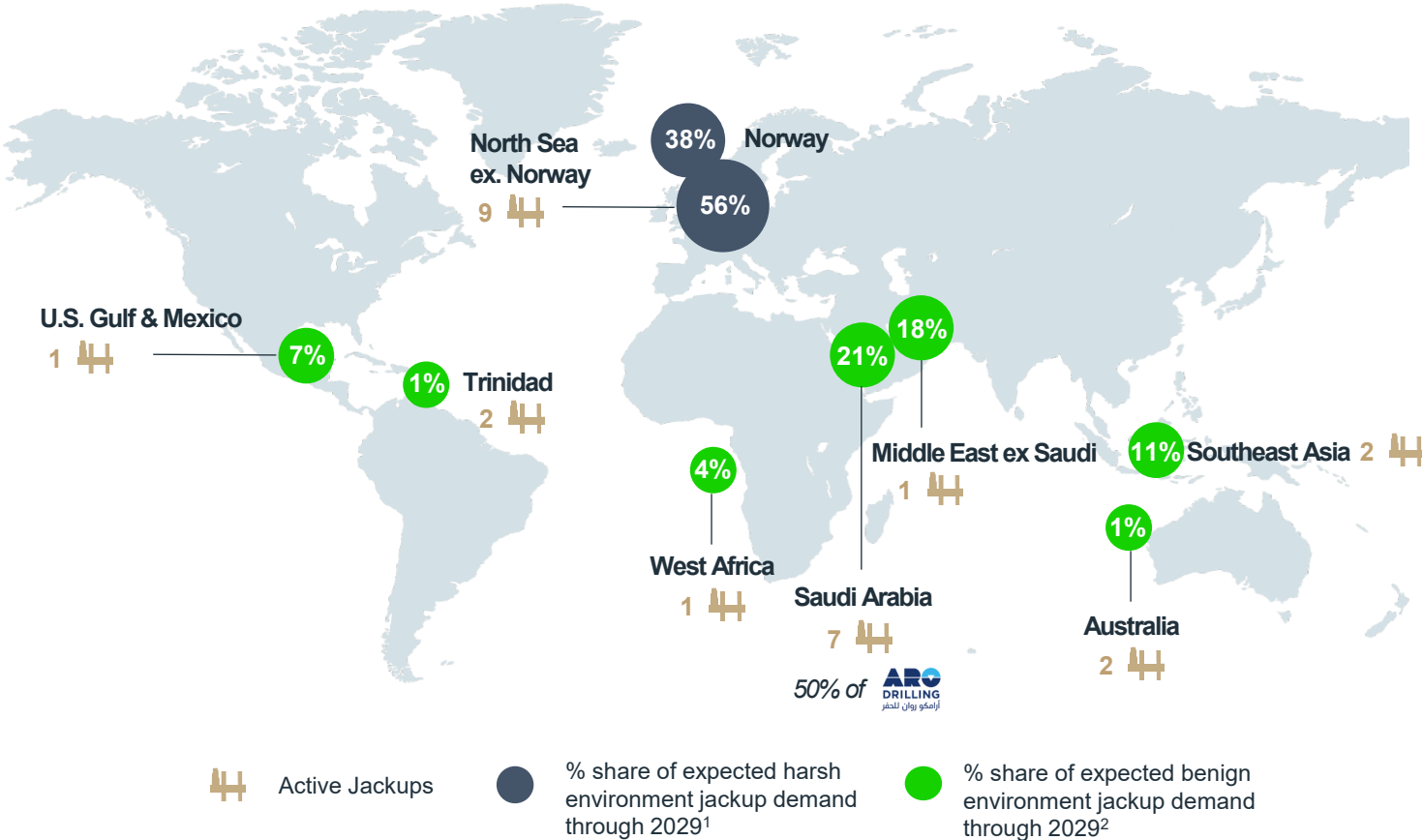


<sup>1</sup> Demand by country/region represents rig years as a % of total rig years for benign environment floaters per Rystad RigCube as of July 2025  
<sup>2</sup> Valaris floater backlog by customer as of July 24, 2025



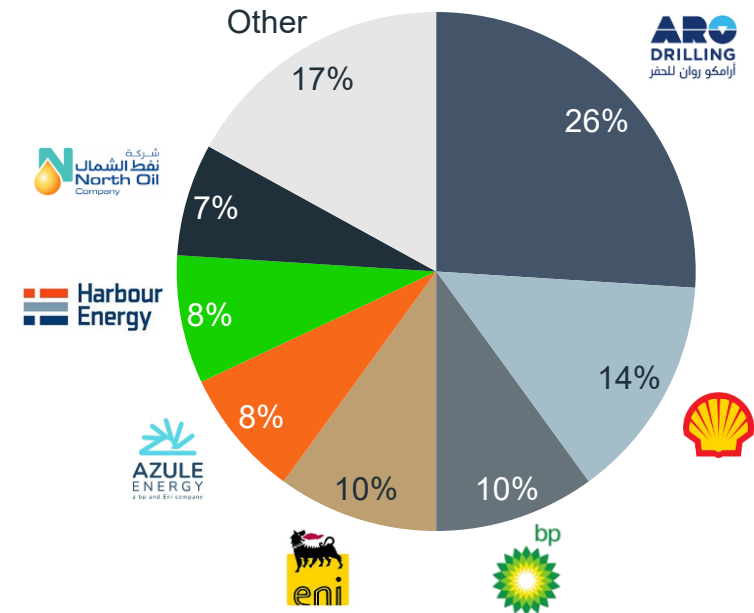
# Jackup fleet primarily positioned in the North Sea, Middle East & attractive niche markets

Strong presence in key shallow-water regions in the North Sea and Middle East as well as attractive niche markets like Australia & Trinidad



~\$1.9B of backlog with leading IOCs, NOCs and independent operators

Jackup Backlog by Customer<sup>3</sup>

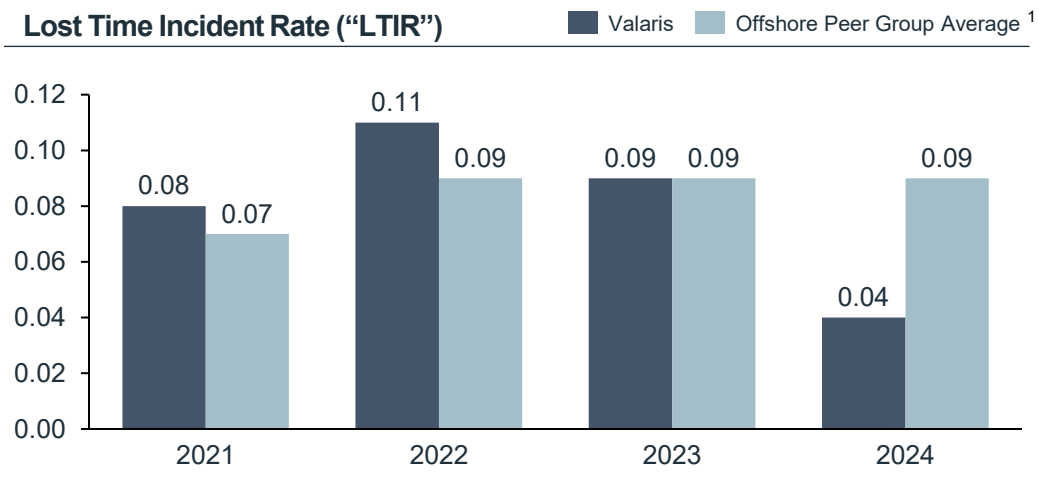


1 Demand by country/region represents rig years as a % of total rig years for harsh environment jackups per Rystad RigCube as of July 2025  
 2 Demand by country/region represents rig years as a % of total rig years for benign environment jackups per Rystad RigCube as of July 2025  
 3 Valaris jackup backlog by customer, including leased rigs, as of July 24, 2025



# Excellent safety and operational track record

Significantly outperformed offshore peer group average on key safety metric in 2024

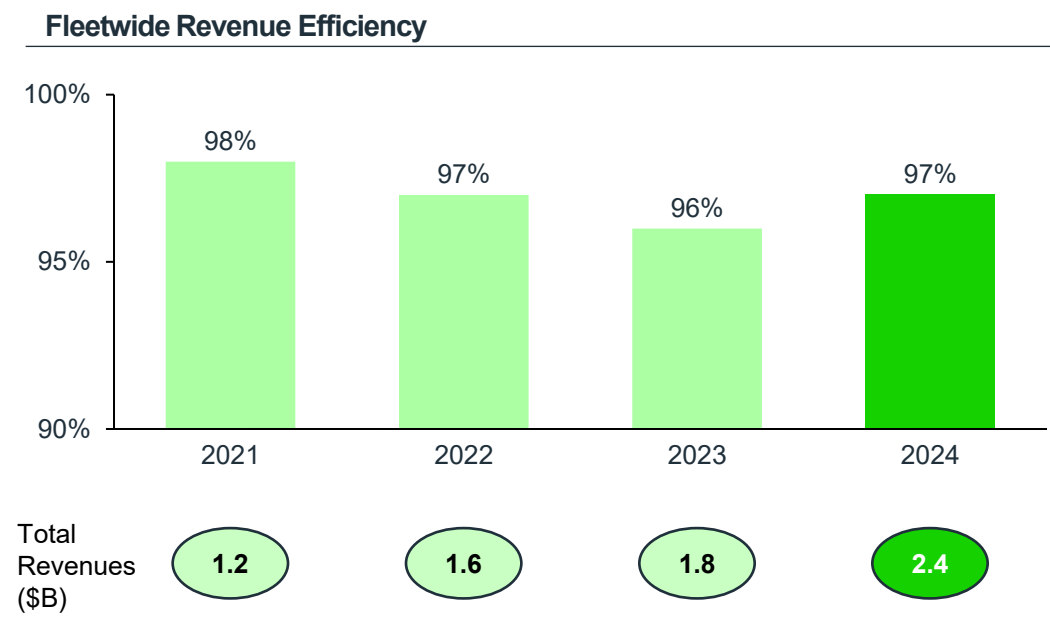


Winner of Safety Leadership Award in 2023 and 2024



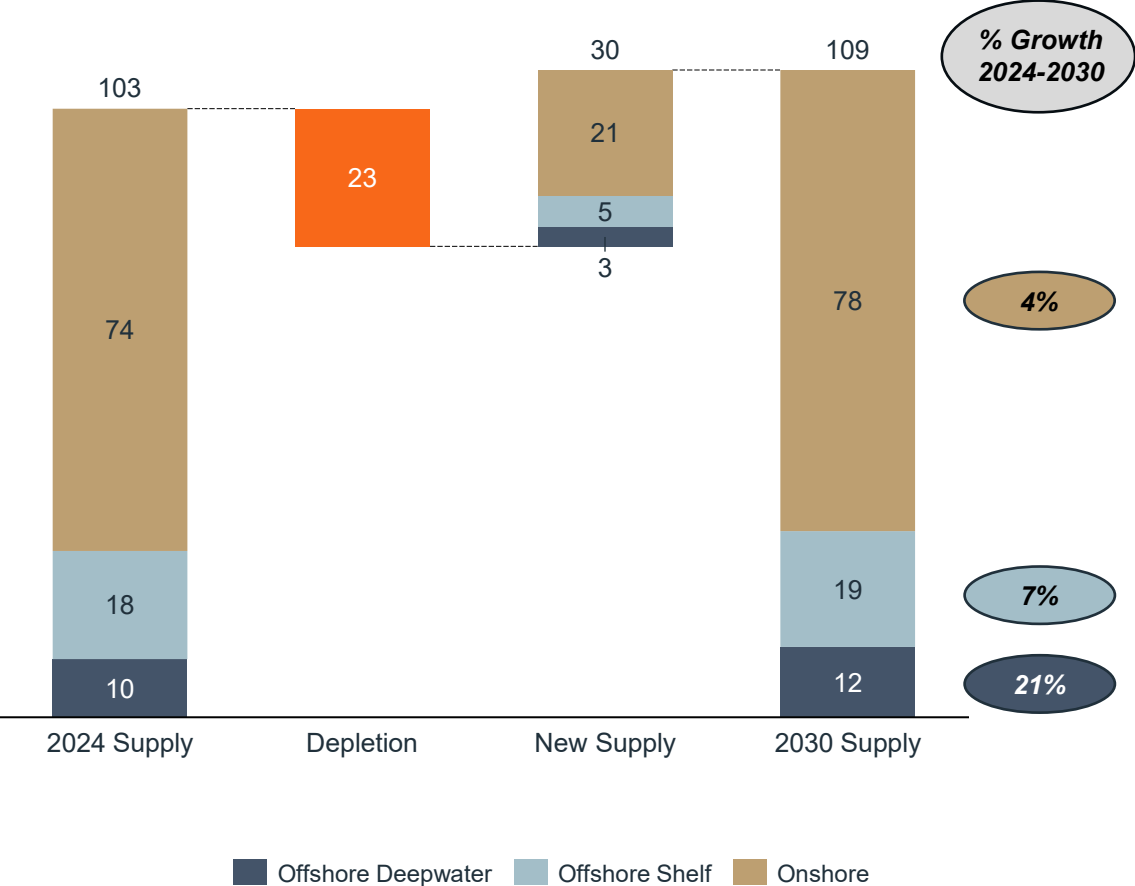
Winner of IADC 2024 Safety Awards for Brazil & North Sea Chapters

Revenue efficiency of at least 96% for each of the past four years during a period of significant growth in operations

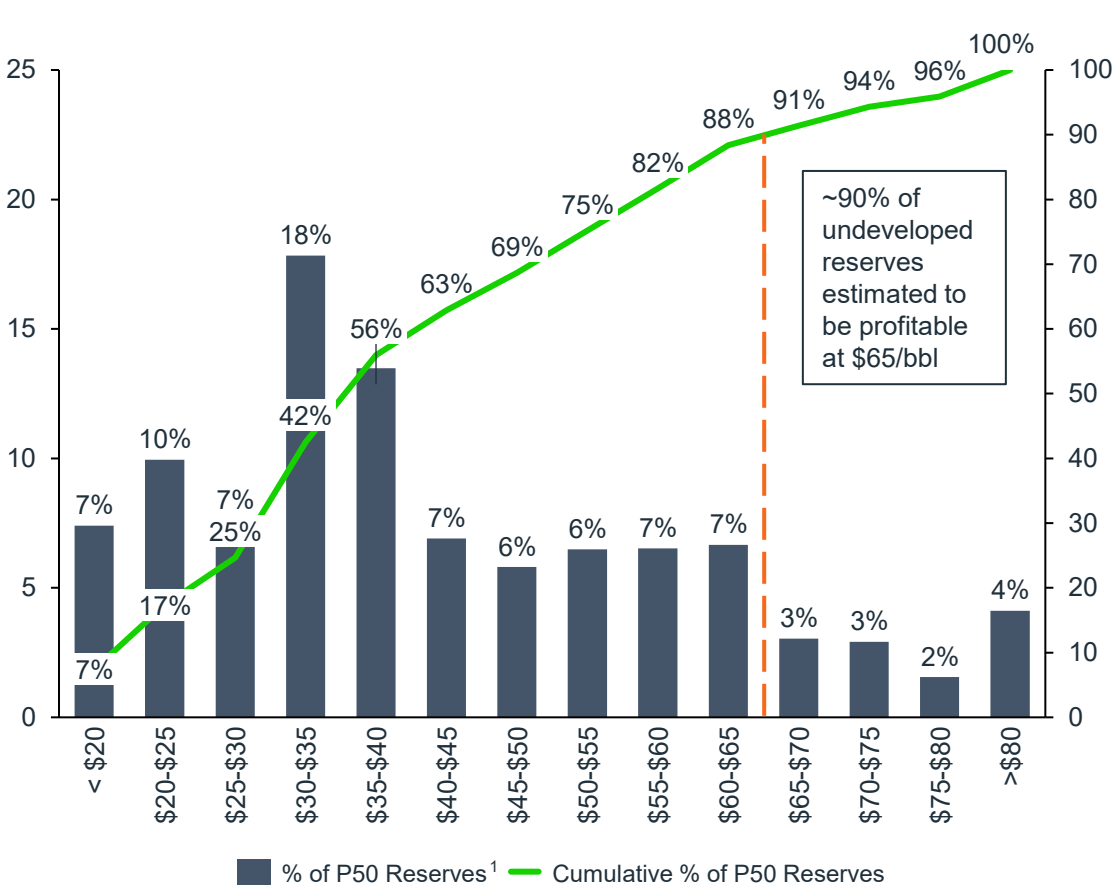


# Deepwater production expected to play an increasingly important role in meeting global hydrocarbon demand

Global Liquid Fuels Supply by Source (Million Barrels Per Day)

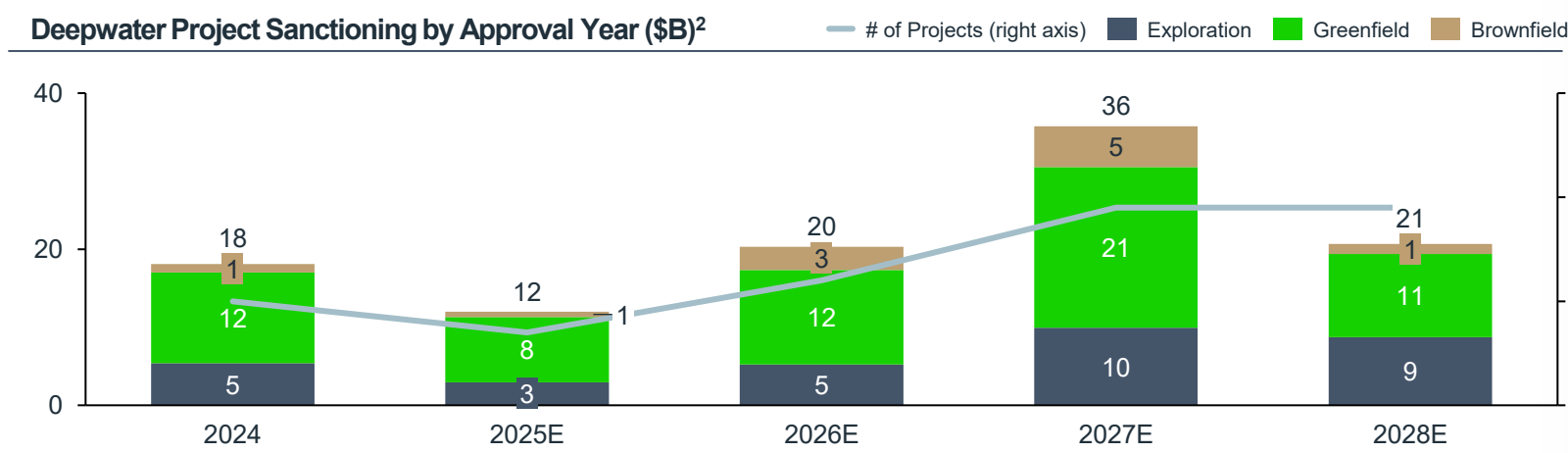
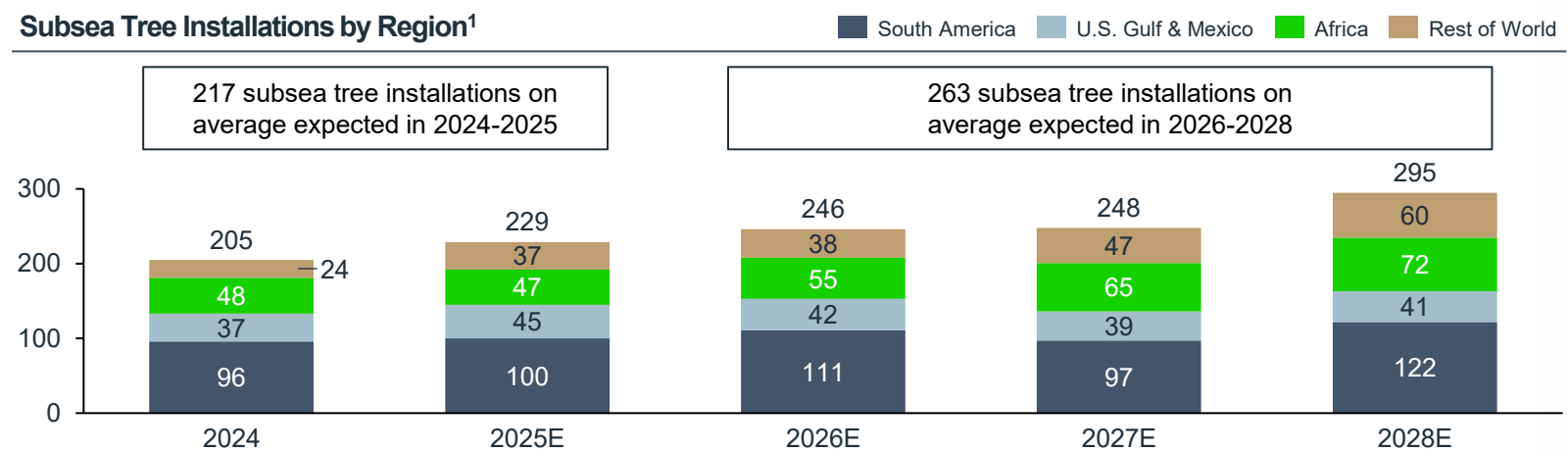


Offshore Breakeven Oil Prices for Undeveloped Reserves



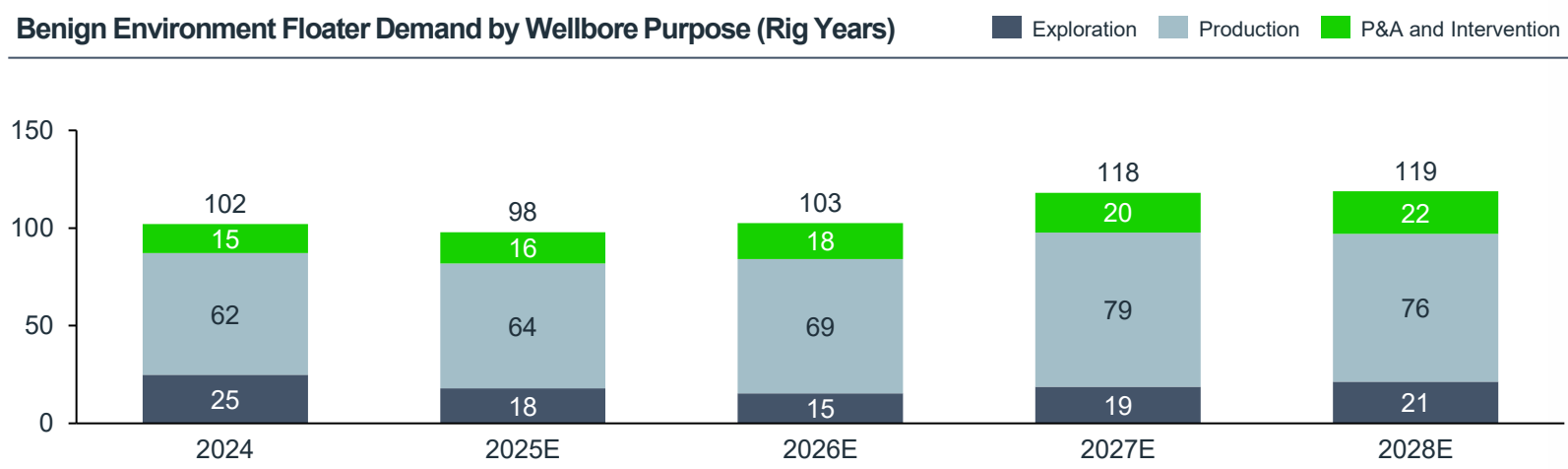
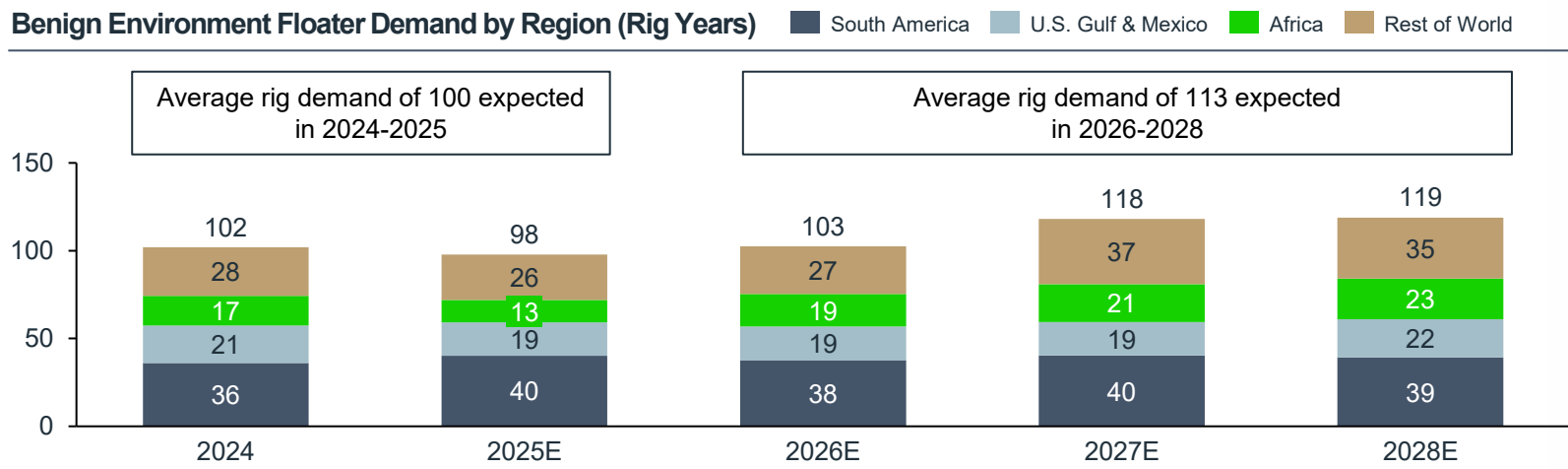


# Subsea installations and deepwater project sanctioning expected to increase significantly over the next few years



- Subsea tree installations expected to be more than 20% higher, on average, in 2026-2028 as compared to 2024-2025
  - This equipment is required for oil and gas production after development drilling has taken place
  - **Supports near-term growth in drilling activity**
- Meaningful growth for approvals of both greenfield development projects and exploration projects in 2026-2028 as compared to 2024-2025
  - **A positive sign for the longevity of the upcycle**

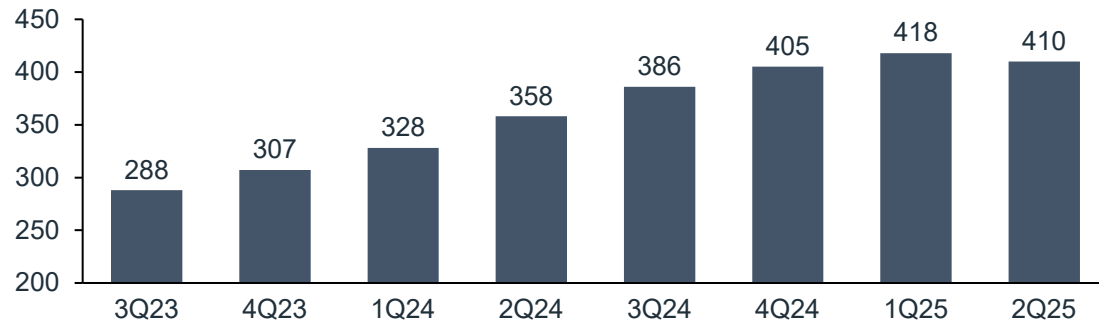
# Benign environment floater demand anticipated to increase over the next few years



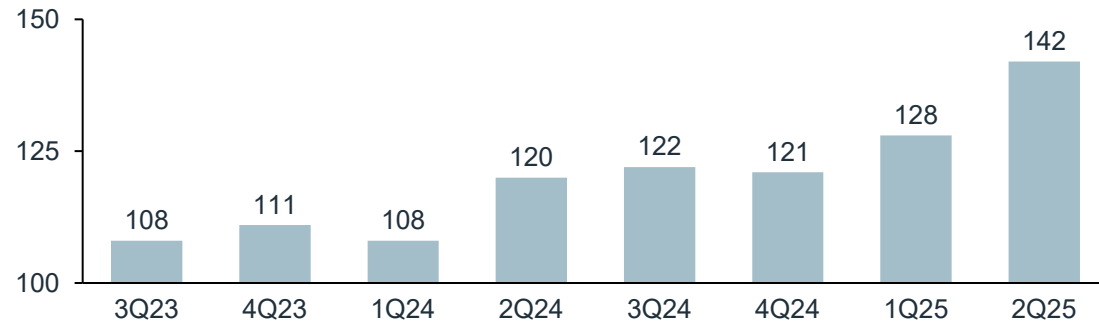
- Benign environment floater demand in 2026-2028 is expected to be ~13% higher, on average, compared to 2024-2025
  - Growth in demand expected to be primarily driven by Africa (Nigeria, Ghana & Mozambique) and Rest of World (Southeast Asia, Mediterranean and Black Sea)
  - The Golden Triangle markets of South America, the U.S. Gulf and Mexico & West Africa is expected to account for ~70% of demand over the next few years
  - Production (development) activity is expected to account for roughly two-thirds of demand over the next few years

# Attractive, long-term contracts support earnings and cash flow

Valaris Drillships Average Daily Revenue (\$000)



Valaris Jackups Average Daily Revenue (\$000)<sup>1</sup>



**~\$2.0 Billion of Contract Backlog Added YTD 2025**

**~\$1.3B of Floater Contract Backlog Added YTD 2025**

- DS-16: 940-day contract extension in the U.S. Gulf
- DS-18: 914-day contract in the U.S. Gulf
- DS-10: two-year contract offshore West Africa

**~\$770M of Jackup Contract Backlog Added YTD 2025<sup>2</sup>**

- ARO Leased Rigs: five-year bareboat charter agreement extensions for five rigs
- VALARIS 110: four-year contract extension offshore Qatar
- VALARIS 117: 545-day contract offshore Trinidad

# Significant earnings potential and cash flow from Valaris fleet

Total Rigs <sup>2</sup>	Rigs Under Contract or with Future Contract	Illustrative Annual Earnings and Cash Flow from Valaris Fleet <sup>1</sup>			
		Illustrative Scenario	A	B	C
13	9	Drillship Day Rates	\$400K	\$450K	\$500K
2	2	Benign Semisubmersible Day Rates	\$300K	\$350K	\$400K
12	10	Harsh Environment Jackup Day Rates	\$125K	\$150K	\$175K
16	13	Benign Environment Jackup Day Rates	\$100K	\$125K	\$150K
43	34	Fleet Utilization	70%	75%	80%
Operating Margin <sup>3</sup>			~\$1,020M	~\$1,550M	~\$2,120M
Onshore Costs (G&A and Support) <sup>4</sup>			~\$260M	~\$260M	~\$260M
EBITDAR <sup>5</sup>			~\$760M	~\$1,290M	~\$1,860M
Other Cash Uses <sup>6</sup>			~\$460M	~\$540M	~\$620M
Free Cash Flow			~\$300M	~\$750M	~\$1,240M

1 This slide is not intended to reflect guidance, but rather illustrative scenarios using a range of day rates and levels of utilization. Calculations are based on the total number of rigs in each asset category.

2 Excludes two legacy jackups and four jackups stacked for ≥ 5 years. Includes jackup VALARIS 247 that is expected to be sold in H2 2025.

3 Daily operating costs are based on current handrail operating costs for the fleet excluding additional services. Assumes full operating cost for 50% of idle periods and preservation stack cost for 50% of idle periods.

4 Onshore support costs based on 2024 actual costs.

5 EBITDAR is earnings before interest, tax, depreciation, amortization and reactivation costs.

6 Other cash uses include estimates for cash interest, cash taxes and maintenance and upgrade capital expenditures, but exclude changes in working capital.



# Value-driven approach to capital allocation



## Maintain a Strong Balance Sheet

Committed to maintaining a conservative balance sheet with low leverage

0.9x net leverage<sup>1</sup> | \$891 million liquidity<sup>2</sup>



## Prudent Fleet Management

Actively manage rig costs and divest rigs when the future economic benefit of an asset does not justify its ongoing costs

Announced highly accretive jackup sale for cash proceeds of \$108 million and sold three semisubmersibles for recycling YTD 2025



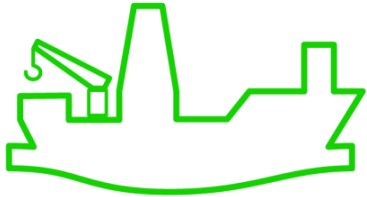
## Return Free Cash Flow to Shareholders

Intend to return all future free cash flow to shareholders unless there is a better or more value accretive use for it

\$325 million returned to shareholders since start of share repurchase program in 2023

# Key Takeaways

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- We expect offshore production, particularly deepwater, to play an important role in providing secure, reliable and affordable energy to meet the world's energy needs
- Valaris is well-positioned to help meet that need and drive long-term value for our shareholders by virtue of our high-specification fleet and excellent safety and operational track record



- We are focused on securing attractive long-term contracts for our active fleet to support future earnings and cash flow
- We will actively manage rig costs and divest rigs when the future economic benefit of an asset does not justify its ongoing costs



- We intend to return all future free cash flow to shareholders unless there is a better or more value accretive use for it





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