



VALARIS DS-12

VALARIS

(NYSE: VAL)

September 2021

Forward-Looking Statements

Statements contained in this investor presentation that are not historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements include words or phrases such as “anticipate,” “believe,” “estimate,” “expect,” “intend,” “plan,” “project,” “could,” “may,” “might,” “should,” “will” and similar words. Such statements are subject to numerous risks, uncertainties and assumptions that may cause actual results to vary materially from those indicated, including the Company’s ability to access financing sources, debt restrictions that may limit our liquidity and flexibility, the COVID-19 outbreak and global pandemic, the related public health measures implemented by governments worldwide, the volatility in oil prices caused in part by the COVID-19 pandemic, and cancellation, suspension, renegotiation or termination of drilling contracts and programs, including drilling contracts which grant the customer termination rights if final investment decision (FID) is not received with respect to projects for which the drilling rig is contracted. In particular, the unprecedented nature of the current economic downturn, pandemic, and industry decline may make it particularly difficult to identify risks or predict the degree to which identified risks will impact the Company’s business and financial condition. In addition to the numerous factors described above, you should also carefully read and consider “Item 1A. Risk Factors” in Part I and “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations” in Part II of our most recent annual report on Form 10-K, as updated in our subsequent quarterly reports on Form 10-Q, which are available on the Securities and Exchange Commission’s website at www.sec.gov or on the Investor Relations section of our website at www.valaris.com. Each forward-looking statement speaks only as of the date of the particular statement and we undertake no obligation to update or revise any forward-looking statements, except as required by law. This includes both the nature and timing of financial guidance, which may vary going forward.

Post restructuring Valaris is an attractive investment opportunity

VALARIS



Best in class fleet, strongest balance sheet and industry-leading operational backbone

Market environment

Compelling value proposition

Focus on green solutions to reduce carbon footprint

Valaris has the largest fleet of modern offshore drilling rigs in the industry



11 Drillships¹

Average age 7 years



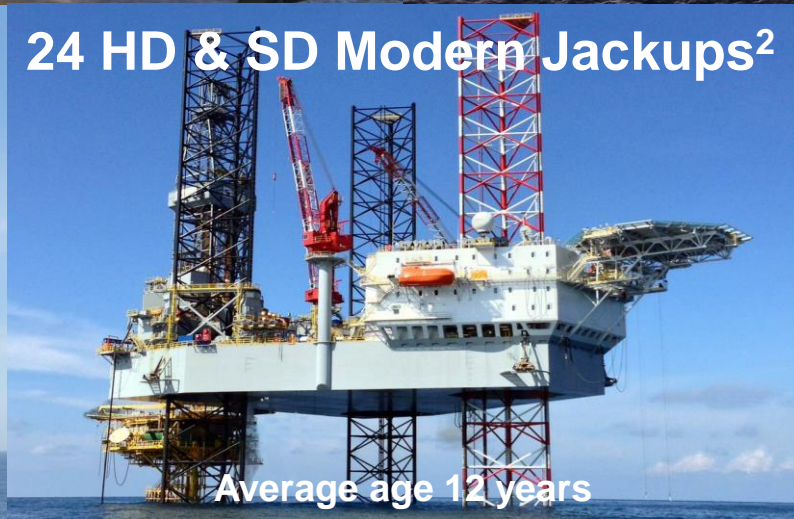
5 Semisubmersibles

Average age 9 years



12 Ultra-Harsh & Harsh Jackups^{2,3}

Average age 13 years



24 HD & SD Modern Jackups²

Average age 12 years



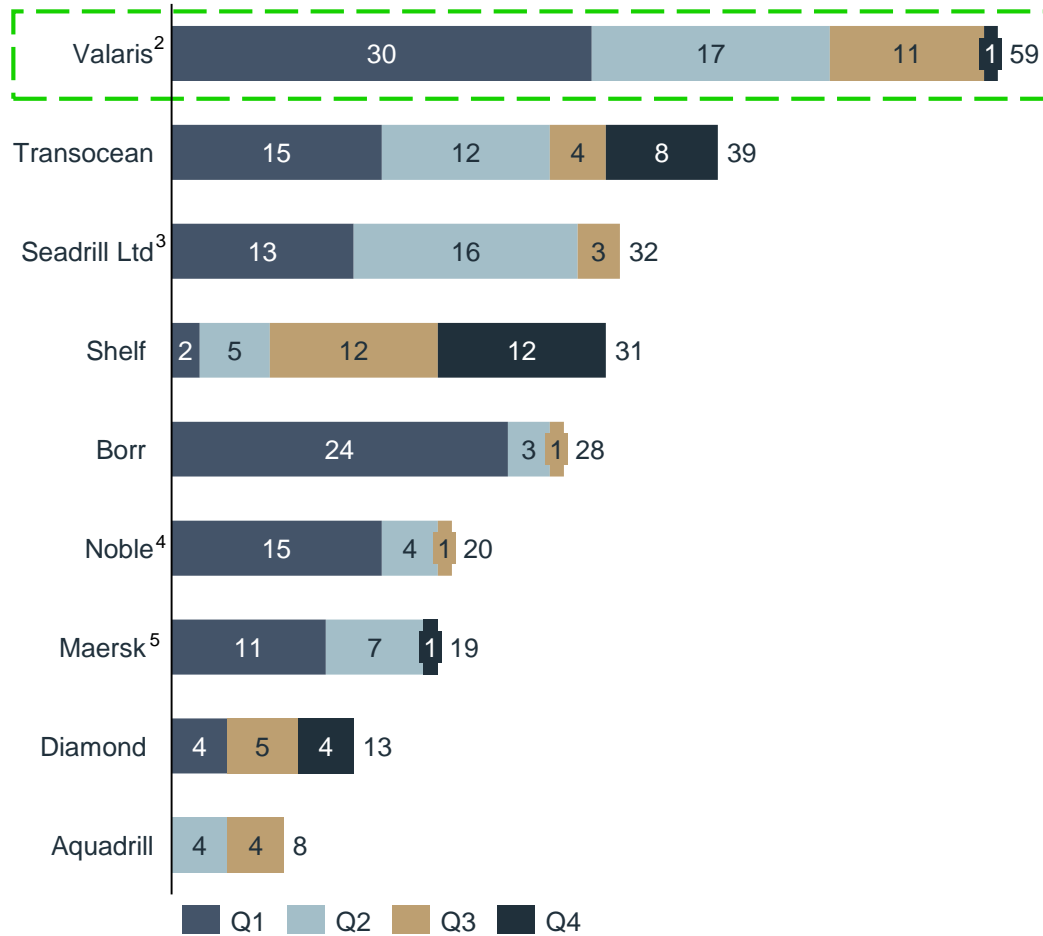
7 SD Legacy Jackups²

Average age 40 years

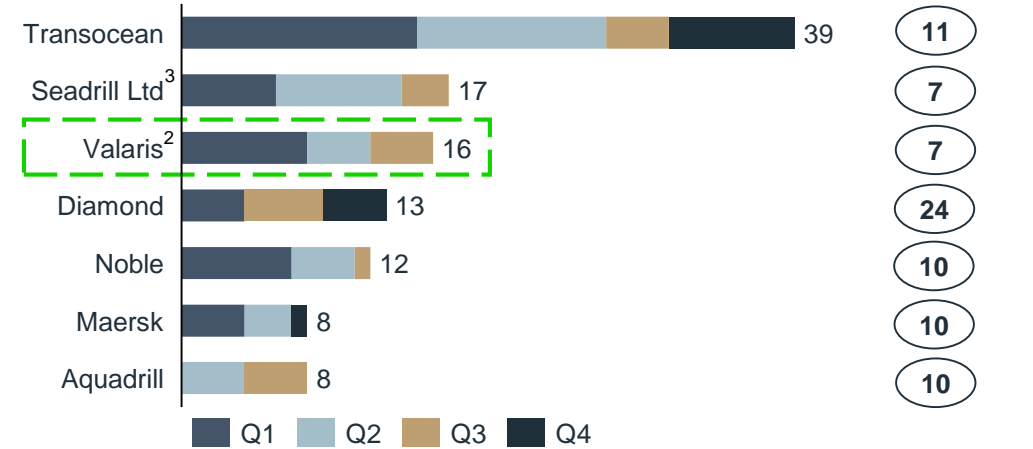
1 Excludes newbuild drillships, VALARIS DS-13 and VALARIS DS-14, which Valaris has the option to purchase before year-end 2023
2 HD = Heavy Duty; SD = Standard Duty. Heavy duty jackups are well-suited for operations in tropical revolving storm areas
3 Excludes VALARIS JU-100, which was sold and retired from the global drilling fleet in August 2021

Valaris has the largest fleet of high-specification assets

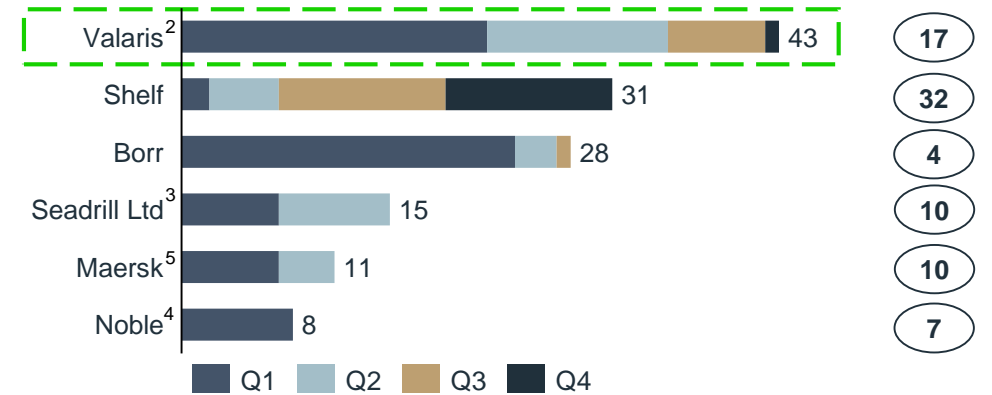
Fleet Quality of Major International Offshore Drillers



Floaters



Jackups



Source: IHS Markit Petrodata as of August 2021; Rystad Energy. Rigs ranked into quartiles using Rystad Rig Score (Q1 = top quartile). Floaters and jackups ranked separately.

1 Average age includes delivered rigs only; 2 Excludes two drillships that Valaris has the option to purchase before year-end 2023; Includes eight jackup rigs leased to ARO Drilling

3 Includes rigs owned by Seadrill Ltd and rigs managed on behalf of Northern Ocean, SeaMex and Sonadrill; 4 Noble fleet shown pro forma for sale of four jackups announced on August 26, 2021;

5 Maersk fleet shown pro forma for sale of one jackup announced on May 27, 2021

Valaris has an industry-leading operational backbone, underpinned by strong values and a purpose driven culture

We Are Valaris

Our Purpose
To provide responsible solutions that deliver energy to the world

Our Values

- Integrity**
Doing the right thing, whether or not anyone is watching
- Safety**
Causing no harm is always our priority
- Excellence**
Delivering value to the customer while consistently raising the bar on performance
- Respect**
Treating others the way we would like to be treated
- Ingenuity**
Solving problems creatively
- Stewardship**
Safeguarding where we work for the next generation



SAFETY

- Controlling Process Safety Risk
- Reducing Personal Safety Exposure
- Minimizing Environmental Impact

- ✓ License to Drill Program
- ✓ Well Control Training Center
- ✓ Safe Systems of Work
- ✓ Operational Assurance & Audit Program
- ✓ BOLD Offshore Supervisor Training



RELIABILITY

- Maximizing Rig Uptime Performance
- 99% Revenue Efficiency¹ in 1H 2021

- ✓ Valaris Asset Management System (VAMS)
- ✓ Technical Support Center (TSC)
- ✓ Valaris Intelligence Platform (VIP)



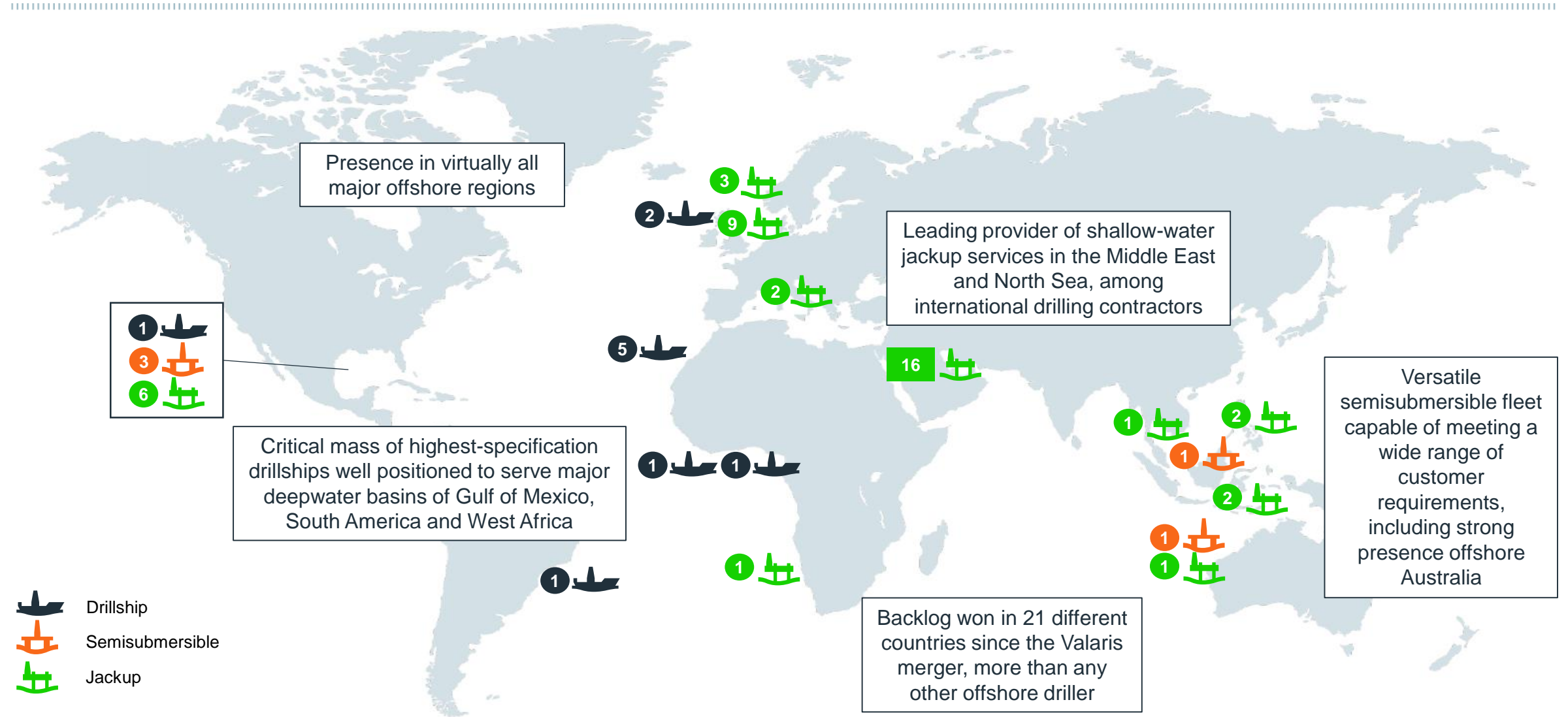
EFFICIENCY

- Maximizing Productivity of Well Construction

- ✓ Valaris Intelligence Platform (VIP)
- ✓ Micro KPIs (such as Tripping, Slip-to-Slip Connection)

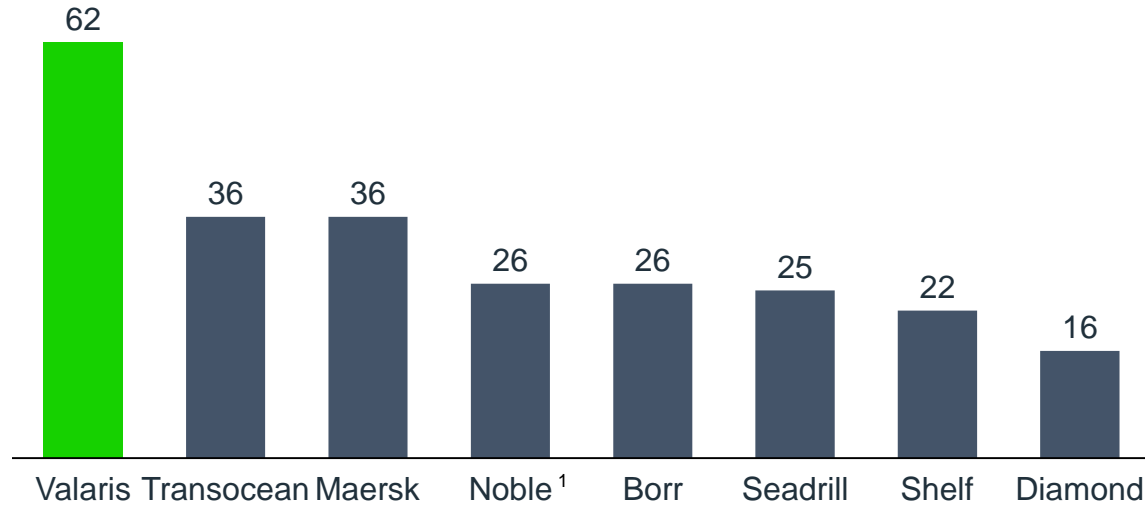
OPERATIONAL EXCELLENCE

Valaris' operations have unmatched scale and geographic diversity



Large and diversified customer base including major IOCs, NOCs and independents

Number of Customers Served Since Valaris Merger



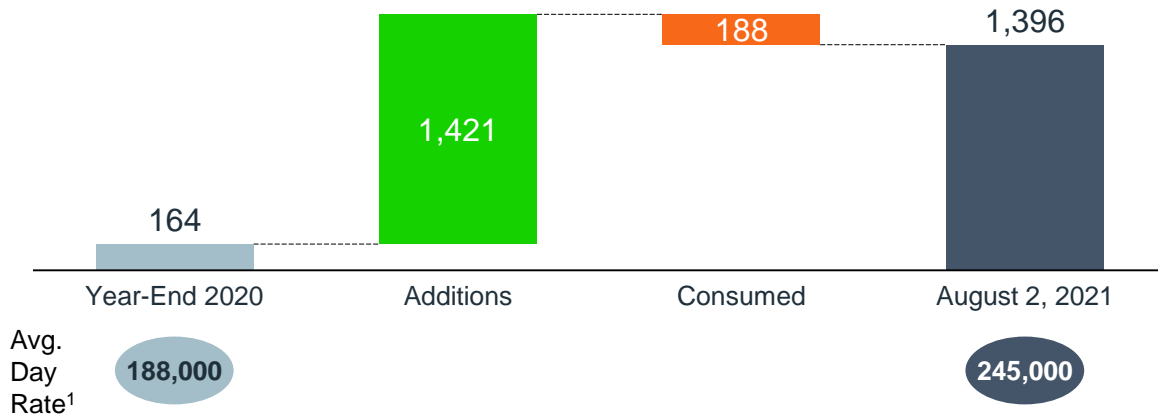
- Valaris has the largest customer base in the offshore drilling industry, with exposure to many of the largest holders of offshore oil and gas reserves
- Customers include major international, national and independent oil and gas companies across the world, increasing revenue potential and diversifying risk

Selection of Customers Served Since Valaris Merger

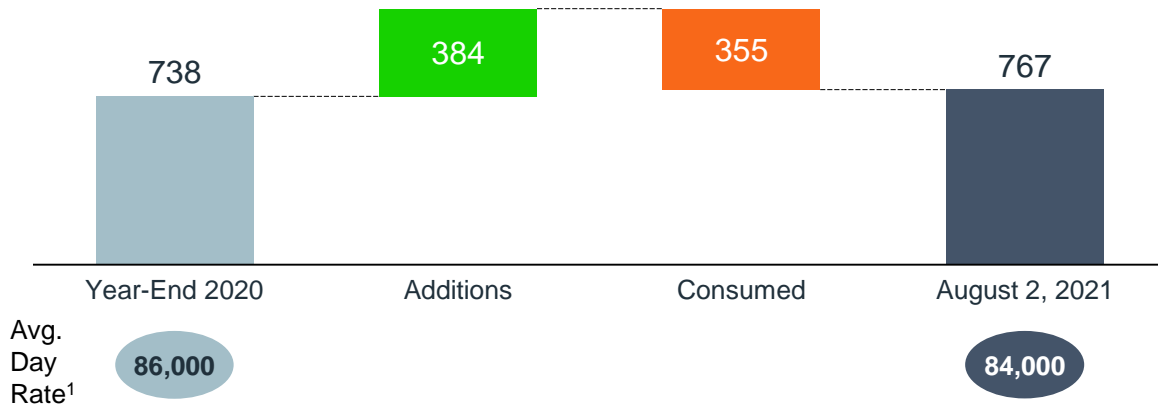


More than \$1.8 billion of contract backlog added year to date at improving day rates

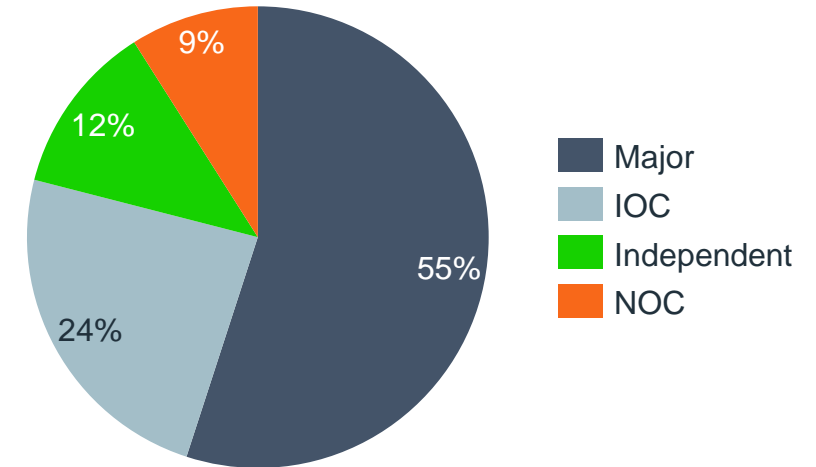
Floater Backlog (\$M)



Jackup Backlog (\$M)



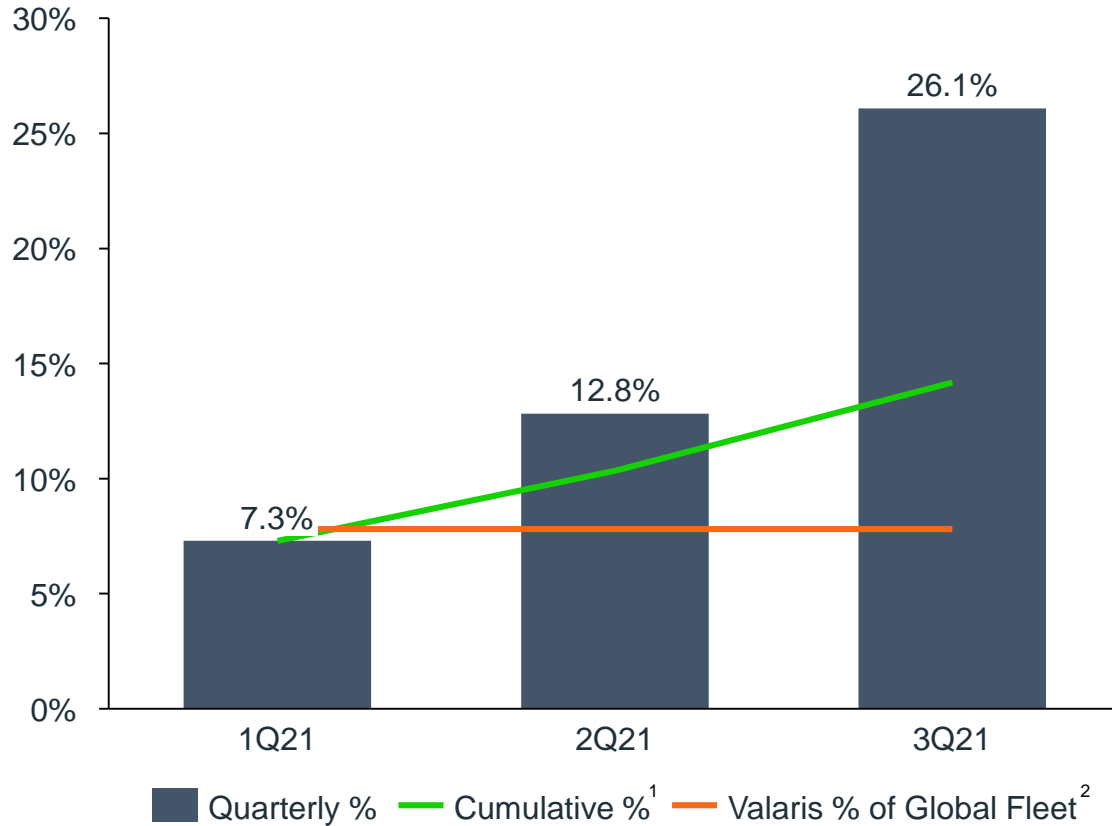
YTD Backlog Additions by Customer Type (\$M)



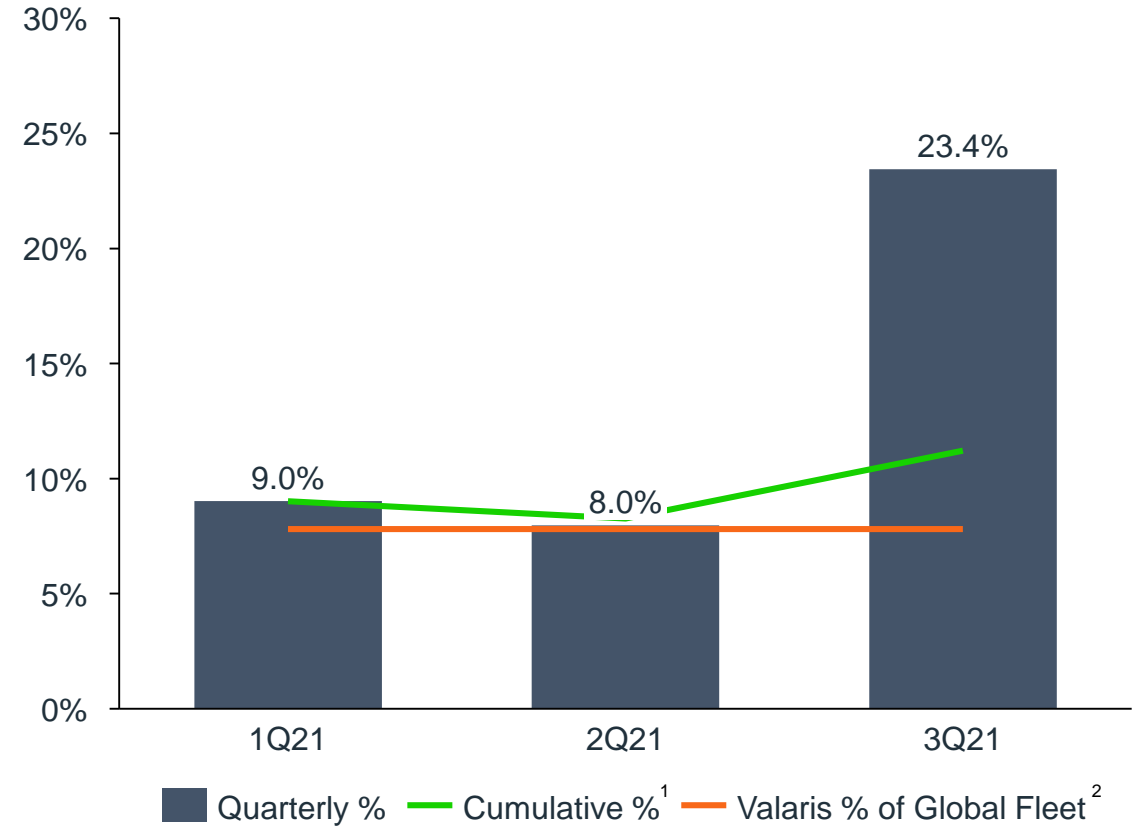
- Year to date backlog additions primarily driven by new floater contracts, particularly for high-specification drillships, including two that will be reactivated from preservation stack
- Average day rate within floater backlog has increased by 30% year to date to \$245,000
- Nearly 80% of backlog added year to date is with majors and large international oil companies

Valaris is winning an outsized share of contracts in 2021

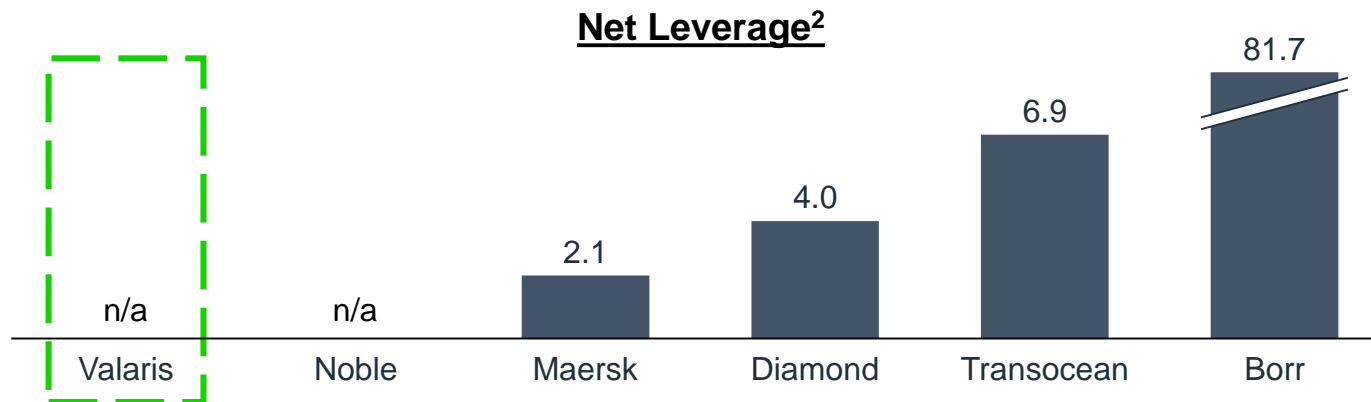
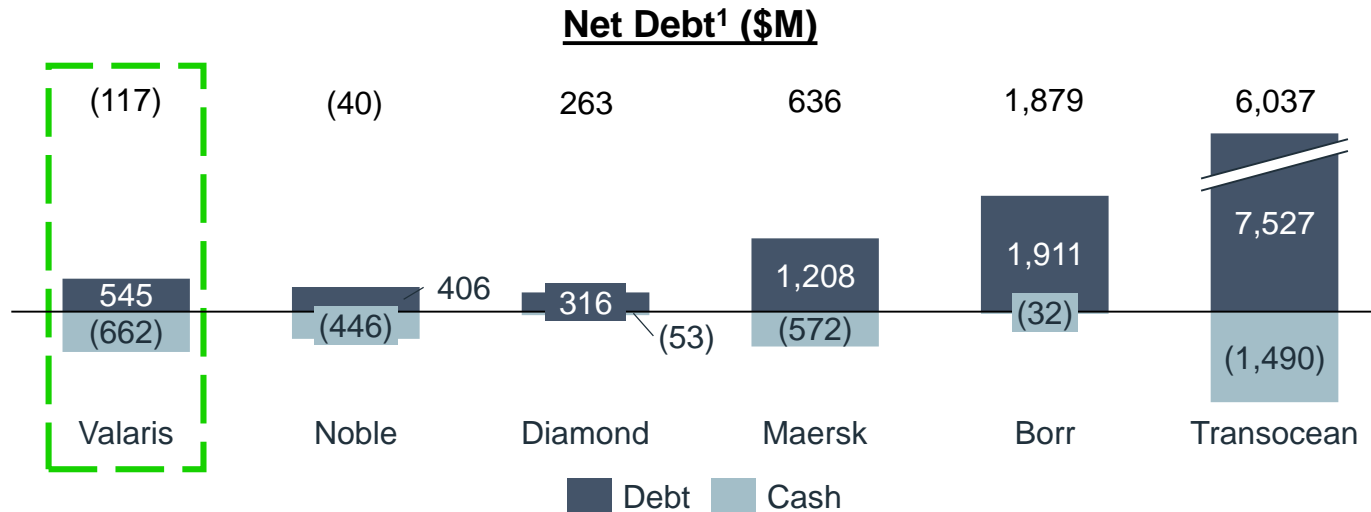
Valaris % Wins – Fixtures



Valaris % Wins – Rig Years



Valaris has the strongest balance sheet in the offshore drilling sector



- Valaris is one of only two major offshore drillers with a net cash position
- \$550M senior secured notes due 2028
 - Pari passu debt capacity of \$275M
- Annual cash interest expense of \$45M³
 - Ability to PIK interest for life of note
 - 8.25% cash coupon
 - 10.25% half cash, half paid-in-kind coupon
 - 12% paid-in-kind coupon
- \$662M⁴ cash balance provides ample liquidity to fund operations
- No newbuild capital commitments

¹ Debt and cash per most recent quarterly filings; Noble cash position shown pro forma for sale of four jackups announced on August 26, 2021; Maersk cash position shown pro forma for sale of one jackup announced on May 27, 2021

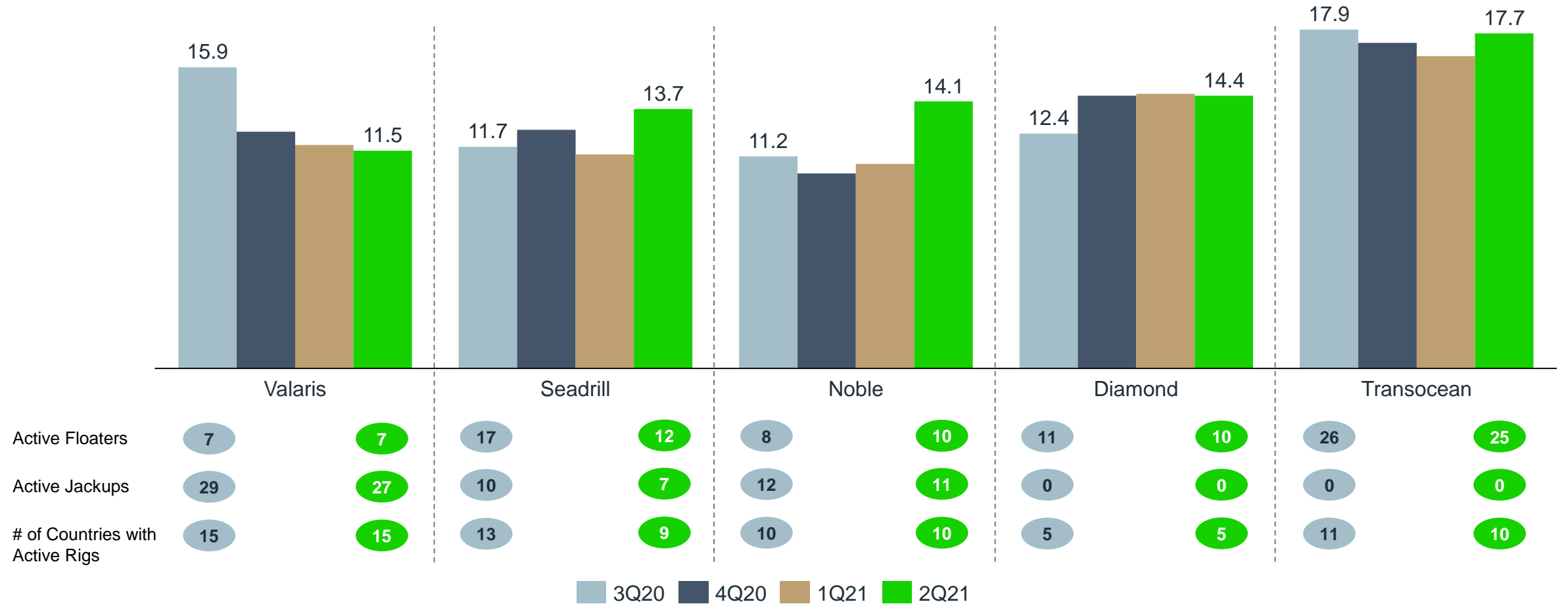
² Net leverage calculated using 2021 EBITDA estimate from disclosure statement (Diamond) and FactSet mean estimate (Valaris, Borr, Maersk, Noble and Transocean) as of August 31, 2021;

³ Assumes interest paid in cash at 8.25% coupon;

⁴ Includes restricted cash balance of \$53 million

Valaris has an industry-leading cost structure

Operating, Support and G&A Costs per Weighted Active Rig (\$M)¹



Source: Company filings; IHS Markit Petrodata

¹ Contract drilling expense (excluding reimbursable items) and general and administrative expense for each available period divided by weighted average rig count. Active rig weighting determined by cost complexity for discrete asset types: 1.0 for drillships, 1.3 for North Sea/Australia semisubmersibles, 0.9 for benign environment semisubmersibles, 0.9 for jackups active in Norway and 0.5 for all other jackups. Active rigs defined as rigs that are not cold stacked, under construction or in yard. Active rigs and countries per IHS Markit Petrodata Current Activity Report at the end of each quarter.

Post restructuring Valaris is an attractive investment opportunity

VALARIS



Best in class fleet, strongest balance sheet and industry-leading operational backbone

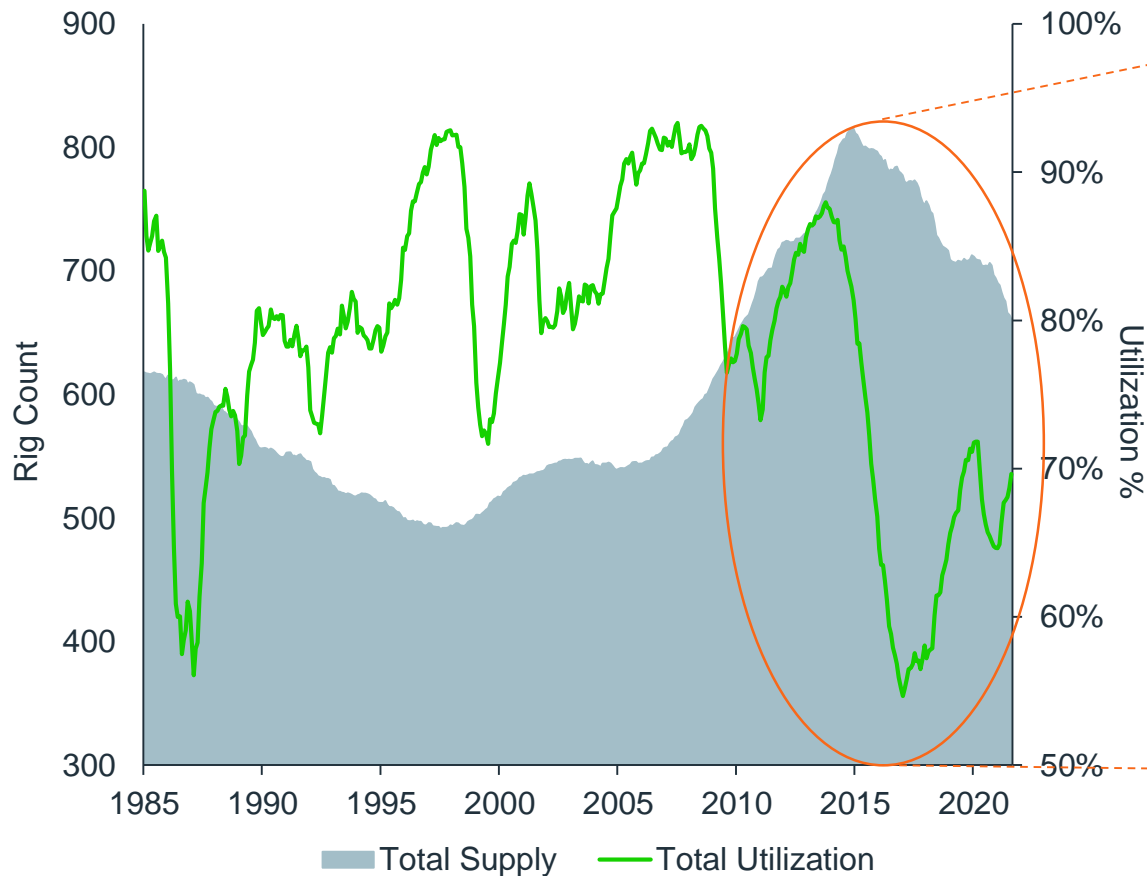
Market environment

Compelling value proposition

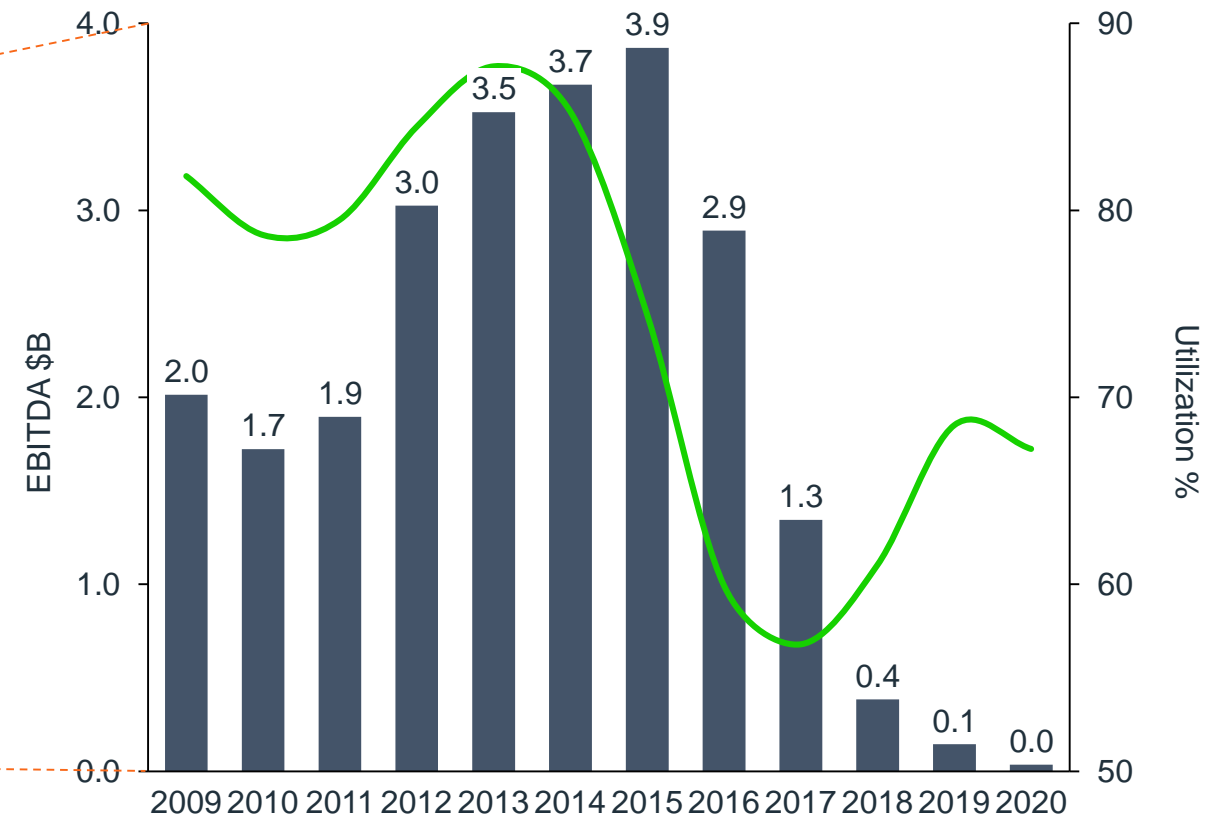
Focus on green solutions to reduce carbon footprint

Utilization recovery presents opportunity for improvement in financial performance

Global Fleet Supply and Utilization¹



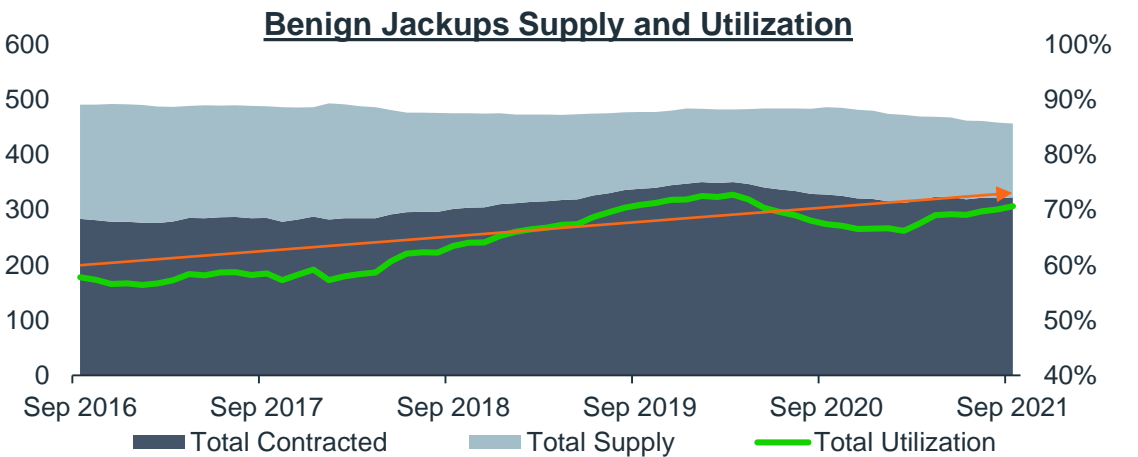
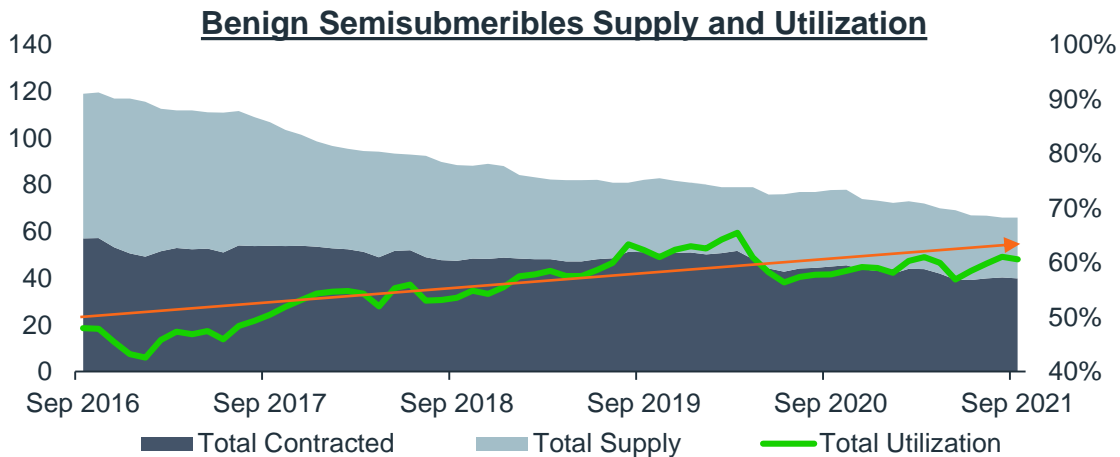
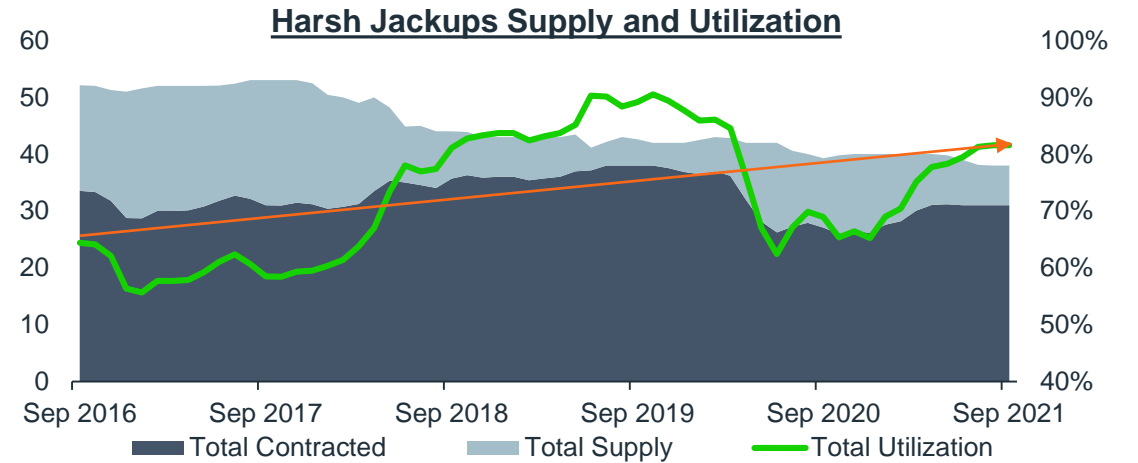
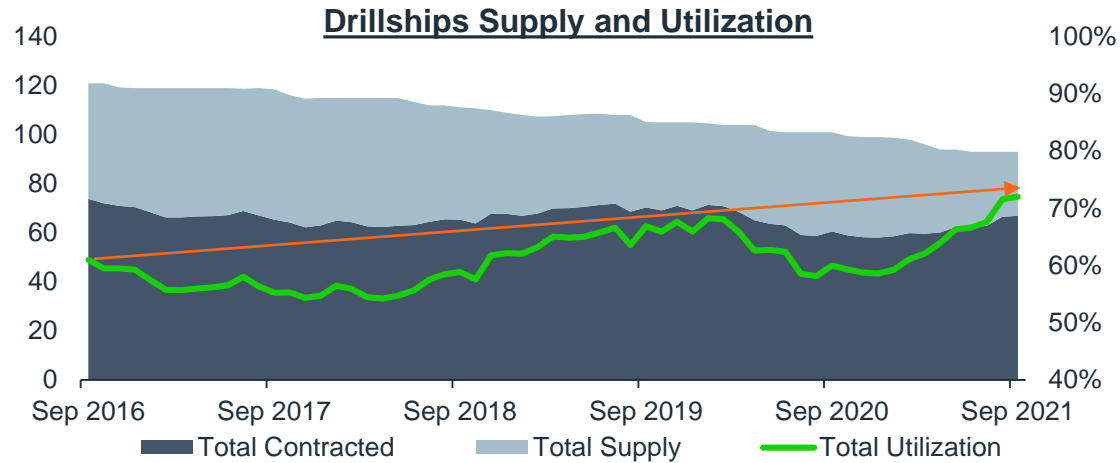
Valaris Pro Forma EBITDA and Global Fleet Utilization¹



Source: IHS Markit Petrodata as of August 2021; Valaris and legacy companies' filings
¹ Excludes harsh environment floaters as Valaris does not compete in this market

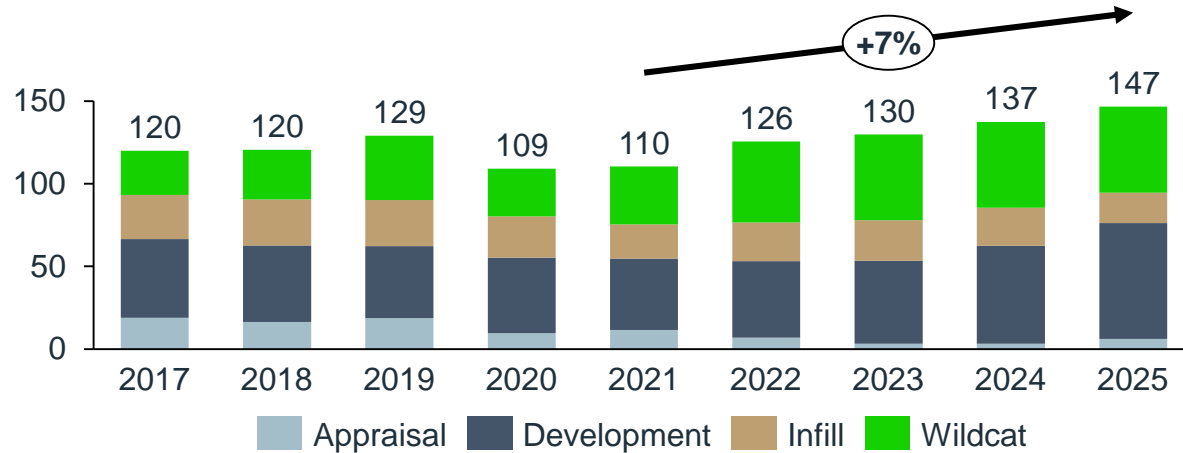
Increase in total utilization over the past five years primarily driven by reduction in supply

Valaris has retired 50 rigs since the beginning of the downturn, including 17 since the start of 2020



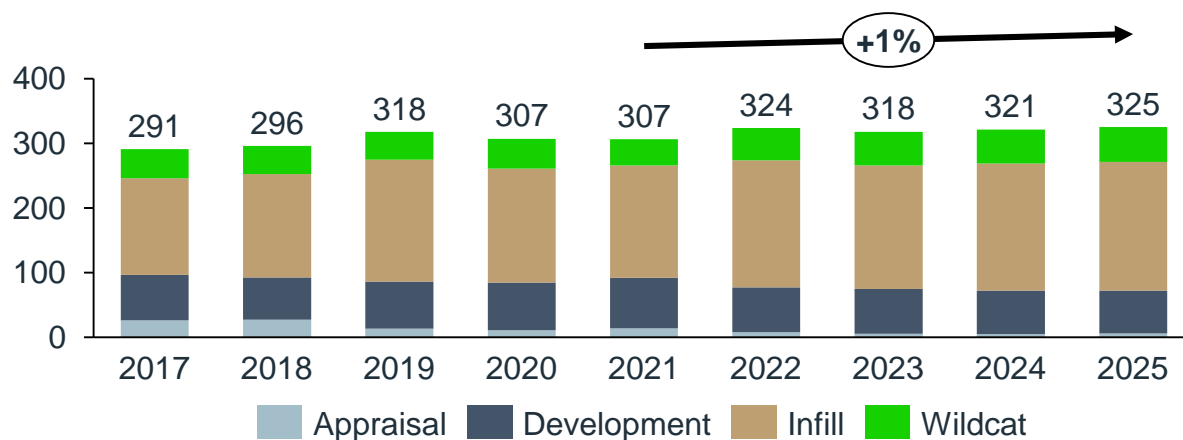
Demand for offshore drilling is expected to increase over the next several years

Floater Demand by Wellbore Purpose (Rig Years)



- Floater demand is expected to increase at a compound annual growth rate (CAGR) of 7% between 2021 and 2025
- Floater demand growth is expected to be driven by development and wildcat (exploration) drilling
- This is a strong signal of customers' conviction on the economics for deepwater projects and is positive for longer-term demand for these rigs

Jackup Demand by Wellbore Purpose (Rig Years)



- Jackup demand is expected to increase at a CAGR of 1% between 2021 and 2025
- The primary driver of jackup demand is different than the floater segment, with approximately 60% of all demand from 2021 to 2025 expected to come from infill drilling
- This makes jackup demand more stable, with less volatility to changes in the oil price

Post restructuring Valaris is an attractive investment opportunity

VALARIS



Best in class fleet, strongest balance sheet and industry-leading operational backbone

Market environment

Compelling value proposition

Focus on green solutions to reduce carbon footprint

Valaris has a compelling value proposition built on four key elements

1 Active Fleet¹

- Active fleet of 31 rigs is generating positive cash flow
- 2021 operating margin for these 31 rigs is expected to be \$250-260M
- Exclusive of one-time reactivation costs, 2021 operating margin of **\$340-360M**

2 Leased and Managed Rigs¹

- Eight rigs owned by Valaris currently leased to ARO Drilling under a bareboat charter agreement
- Two managed rigs, which Valaris operates on behalf of a customer
- 2021 operating margin for leased and managed rigs is expected to be **\$75-85M**

3 Stacked Fleet¹

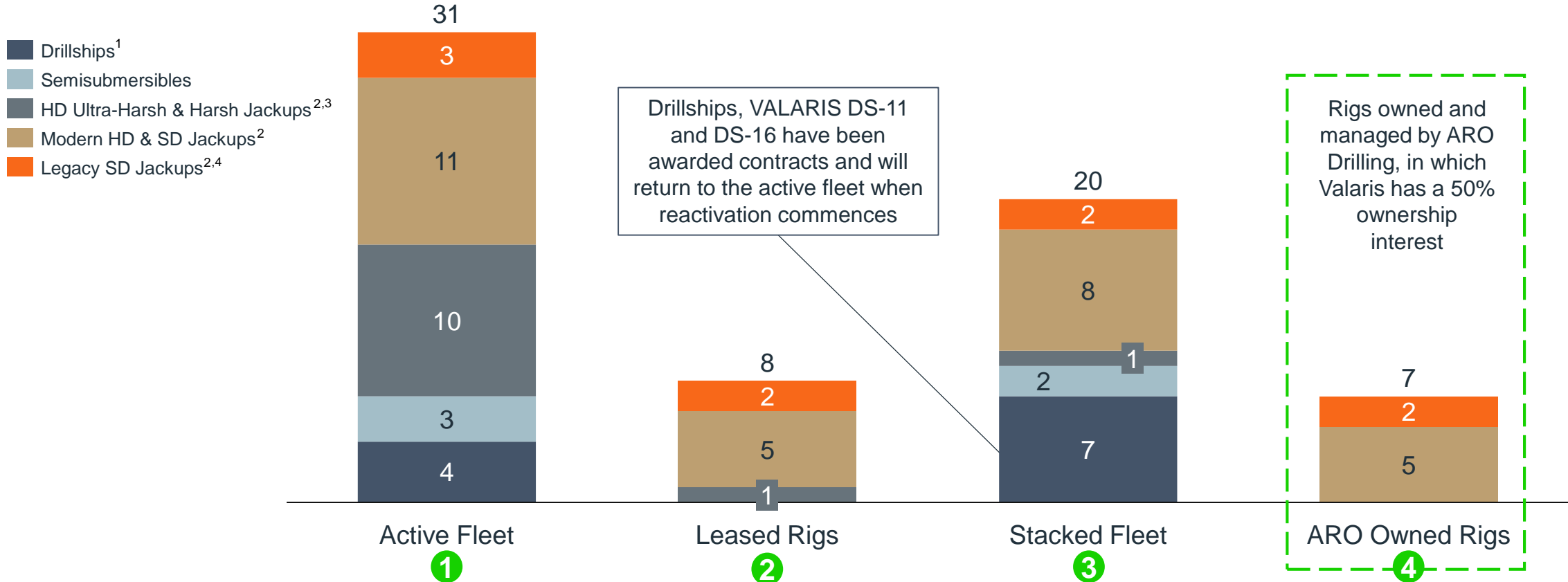
- Stacked fleet of 18 high-quality modern assets and two legacy assets with a total build cost of ~\$7B, significant useful lives remaining and meaningful option value in a market recovery scenario
- 2021 carrying cost expected to be **\$60-70M²** and can be eliminated if option value not expected to be realized in the future

4 ARO Drilling

- 50/50 joint venture with Saudi Aramco, the largest customer for jackups in the world
- 2021 EBITDA is expected to be **\$105-110M** and ARO has cash of \$318M as of June 30, 2021
- 20-rig newbuild program provides future growth with guaranteed contracts at attractive economics

Fleet divided between cash generating active and leased rigs, and stacked assets with future option value

Rig Numbers by Asset Category – Active, Leased, Stacked and ARO Drilling Rigs

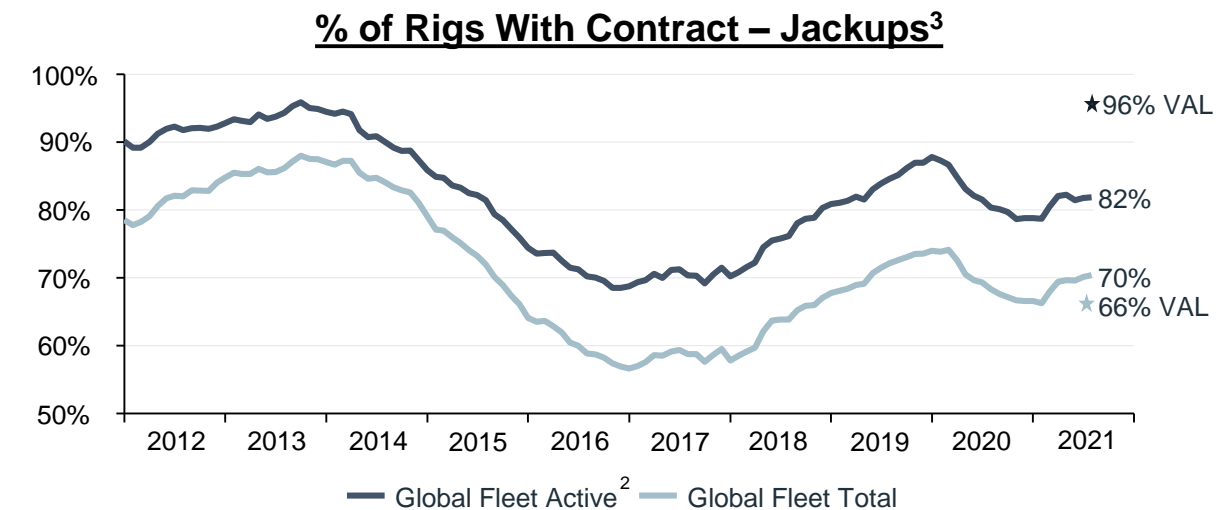
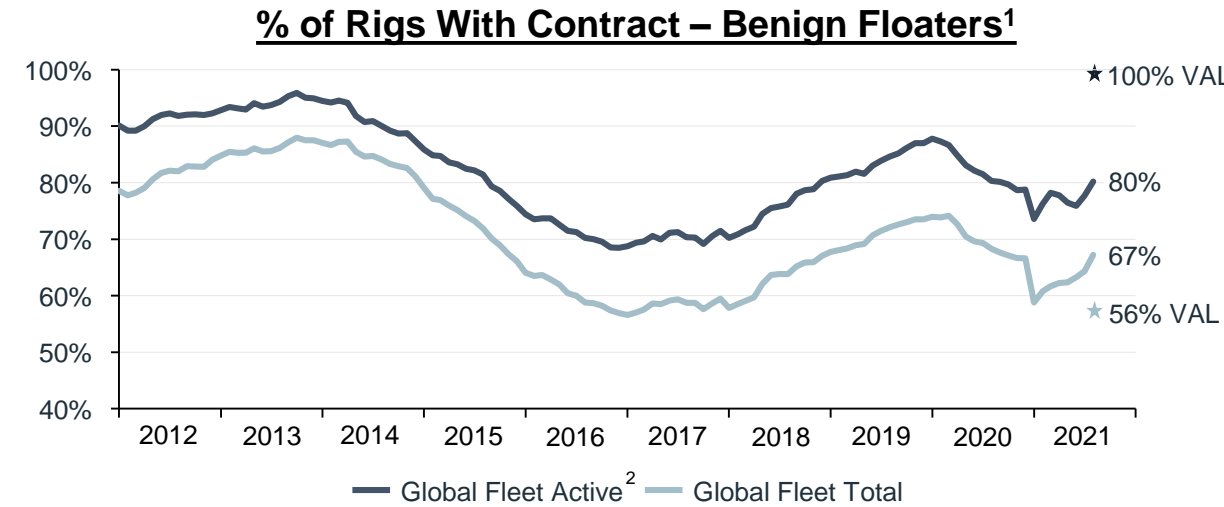


1 Excludes newbuild drillships, VALARIS DS-13 and VALARIS DS-14, which Valaris has the option to purchase by year-end 2023
 2 HD = Heavy Duty; SD = Standard Duty. Heavy duty jackups are well-suited for operations in tropical revolving storm areas
 3 VALARIS JU-100 has been sold and retired from the global drilling fleet. Previously in the stacked fleet
 4 VALARIS JU-22 has moved from leased rigs to the stacked fleet and VALARIS JU-67 has moved from the active fleet to the stacked fleet

1 Active fleet expected to generate \$340-360M adjusted operating margin in 2021

| Active Fleet | 2021E |
|----------------------------------|-------------------|
| Revenue | ~\$1.05B |
| Utilization | ~75% |
| Operating Margin | \$250-260M |
| Reactivation Costs (One-Time) | \$90-100M |
| Adjusted Operating Margin | \$340-360M |

- Active fleet expected to generate adjusted operating margin of \$340-360M in 2021
- Sustained high levels of utilization for the active fleet should push day rates higher and create further opportunities for reactivating high specification stacked assets



2 Leased and managed rigs expected to generate \$75-85M operating margin in 2021

Leased Rigs Overview

- Valaris leases eight rigs to ARO Drilling through bareboat charter arrangements
- Rigs are leased under three-year drilling contracts with Saudi Aramco, guaranteeing high levels of utilization for a portion of the Valaris jackup fleet
- Substantially all operating costs are incurred by ARO, meaning the lease revenue represents nearly **100% margin for Valaris**
- Bareboat charter day rate calculated based on a split of projected earnings over the lease term, subject to adjustment based on performance

Managed Rigs Overview

- Valaris has management contracts for two rigs owned by a customer in the U.S. Gulf of Mexico
- Valaris receives a day rate for its management services and incurs operating expenses

Summary Financial Information

| | 2021E |
|-------------------------------|-----------------|
| Operating Margin | \$75-85M |
| Utilization | ~100% |
| Contract Backlog ¹ | \$60M |

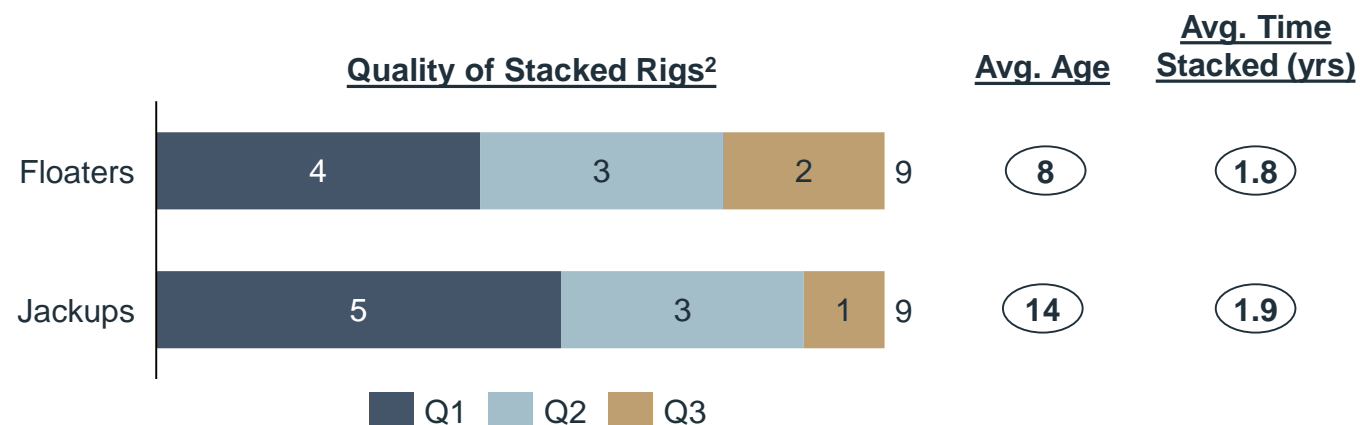
3 Stacked fleet has significant asset value even at current depressed price levels

Stacked Fleet Overview

- Stacked fleet of 18 high-quality modern assets and two legacy assets, with a total build cost of ~\$7B and significant useful lives remaining
- Rigs stacked in clusters to minimize holding costs, preserve cash in the near term and maximize option value on future cash flows
- Investment in current stacked fleet expected to be \$60-70M¹ in 2021
- Disciplined approach to reactivation, with stacked rigs only returned to the active fleet when we have visibility into work at attractive economics
- Recently awarded long-term contracts for two preservation stacked drillships

Asset Value and Quality

| Illustrative Asset Value of Stacked Fleet ² | | | | Build Cost |
|--|---------------|-----------------|-----------------|------------------|
| Value per Floater | \$50M | \$100M | \$150M | ~\$600M |
| Value per Jackup | \$25M | \$50M | \$75M | ~\$150M |
| Total Asset Value | \$675M | \$1,350M | \$2,025M | ~\$7,000M |



4 ARO Drilling joint venture is a cash generative business with significant growth prospects

ARO Drilling Overview

- ARO Drilling (“ARO”) is a 50/50 joint venture with Saudi Aramco, the largest customer for jackups in the world
- ARO owns a fleet of seven jackup rigs operating under contracts with Saudi Aramco with contract backlog of **\$818M** as of August 2, 2021
- ARO leases eight jackup rigs from Valaris, each operating under three-year contracts with Saudi Aramco
- ARO scheduled to purchase 20 newbuild jackup rigs over the next decade, backed by long-term contracts with Saudi Aramco, which are expected to be financed by cash from ARO operations and third-party financing non-recourse to Valaris
- ARO has a meaningful cash balance of **\$318M** as of June 30, 2021
- Valaris has shareholder notes receivable with a principal balance of **\$443M** from ARO



Income Statement Highlights

| | 2021E |
|---------------|-------------------|
| Revenue | \$470-480M |
| EBITDA | \$105-110M |

Balance Sheet Highlights

| | Jun 30, 2021 |
|-------------------|--------------|
| Cash | \$318M |
| Shareholder Notes | ~\$880M |
| Third-Party Debt | Zero |

Valaris fleet has significant earnings potential in a market recovery scenario

| Number of Rigs | Illustrative Annual EBITDA from Valaris Fleet ¹ | | | | 2014 ² |
|----------------|--|----------------|----------------|------------------|-------------------|
| 11 | Drillship Day Rates | \$200K | \$250K | \$300K | ~\$500K |
| 5 | Benign Semisubmersible Day Rates | \$150K | \$200K | \$250K | ~\$400K |
| 12 | HD Ultra-Harsh & Harsh Jackup Day Rates ³ | \$100K | \$125K | \$150K | ~\$220K |
| 24 | Modern HD & SD Jackup Day Rates ³ | \$75K | \$100K | \$125K | ~\$160K |
| | Fleet Utilization | 70% | 75% | 80% | 85% |
| | Illustrative Operating Margin⁴ | ~\$440M | ~\$990M | ~\$1,600M | ~\$3,180M |
| | Total Onshore Costs (2021E) | ~\$200M | ~\$200M | ~\$200M | ~\$200M |
| | Illustrative EBITDA⁴ | ~\$240M | ~\$790M | ~\$1,400M | ~\$2,980M |

¹ Excludes standard duty legacy jackups on the basis that most of these rigs will likely be retired upon completion of current contracts

² Average earned operating day rate and utilization for 2014 per IHS Markit Petrodata

³ HD = Heavy Duty; SD = Standard Duty. Heavy duty jackups are well-suited for operations in tropical revolving storm areas.

⁴ Daily operating cost assumptions are based on current operating costs for the fleet. Assumes full operating cost for 50% of idle periods and preservation stack cost for 50% of idle periods.

Disciplined approach to capital allocation and focus on free cash flow generation

Key Priorities

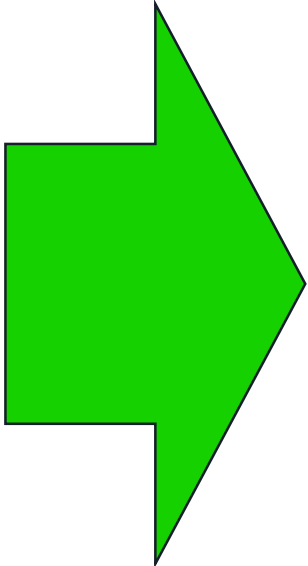
- Win additional backlog for active fleet
- Reactivate high quality stacked rigs for long term contracts at attractive economics
- Continually assess fleet for retirement candidates
- Maintain industry-leading cost structure

Highlights

- More than \$1.8 billion of contract backlog added year to date¹ at improving day rates
- Long-term contracts awarded to two drillships that are expected to provide a return on reactivation cost in excess of our cost of capital
- 17 assets retired since beginning of 2020. Rational approach to fleet management to minimize costs for stacked and legacy rigs
- Annualized onshore costs reduced from ~\$440M to less than \$200M since Valaris merger in April 2019

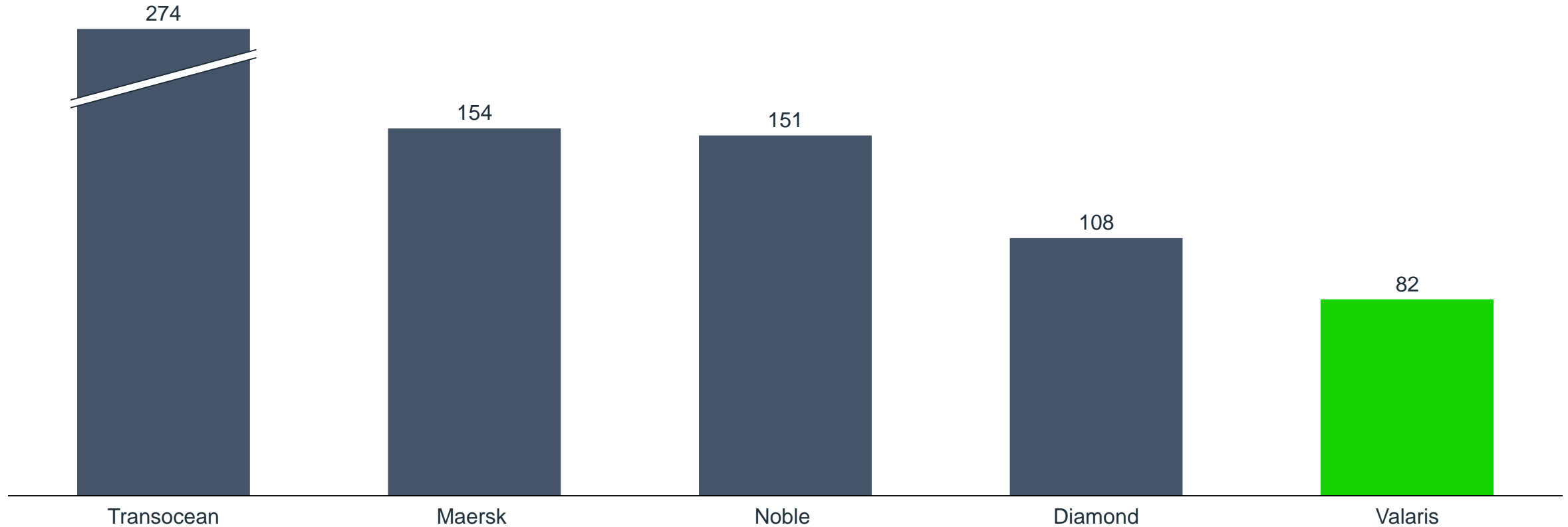
Objectives

- **Maximize EBITDA**
- **Drive meaningful free cash flow as market recovers**
- **Disciplined approach to capital allocation, including returns to shareholders**



Valaris equity trades at a significant discount to its major peers

Implied Steel Value per Ultra-Deepwater Equivalent Rig (\$M)^{1,2,3}



Post restructuring Valaris is an attractive investment opportunity

VALARIS



Best in class fleet, strongest balance sheet and industry-leading operational backbone

Market environment

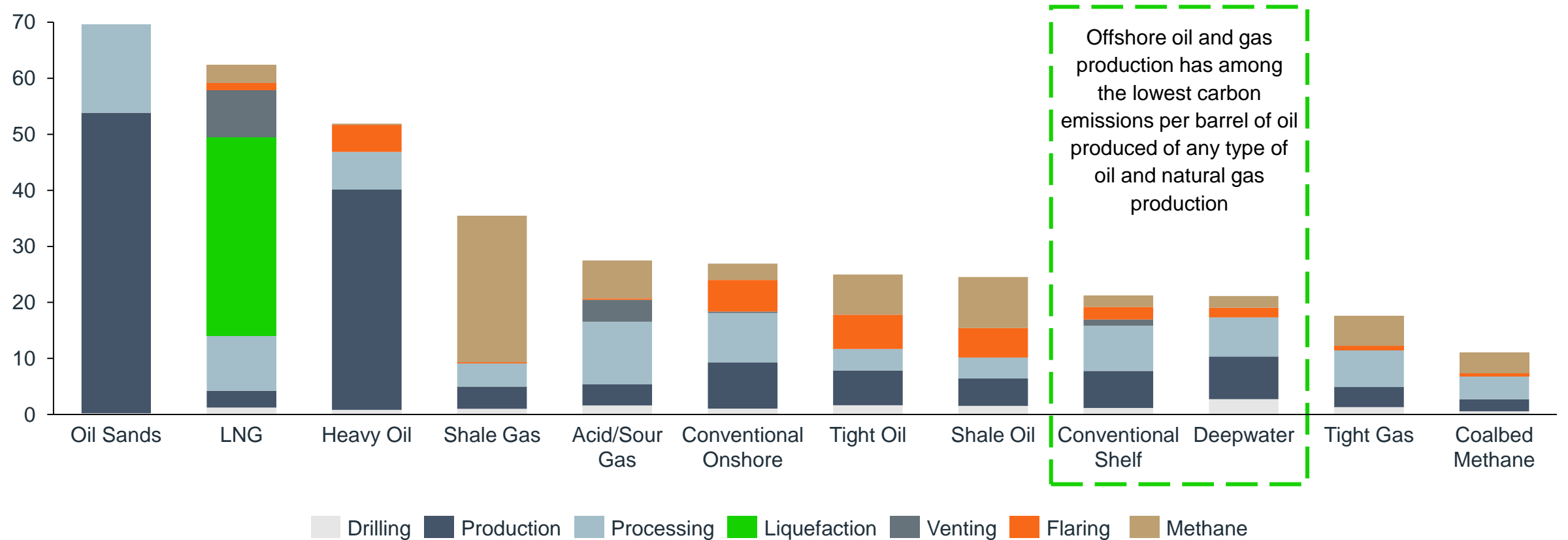
Compelling value proposition

Focus on green solutions to reduce carbon footprint

Offshore production is less carbon intensive than other forms of oil and gas extraction

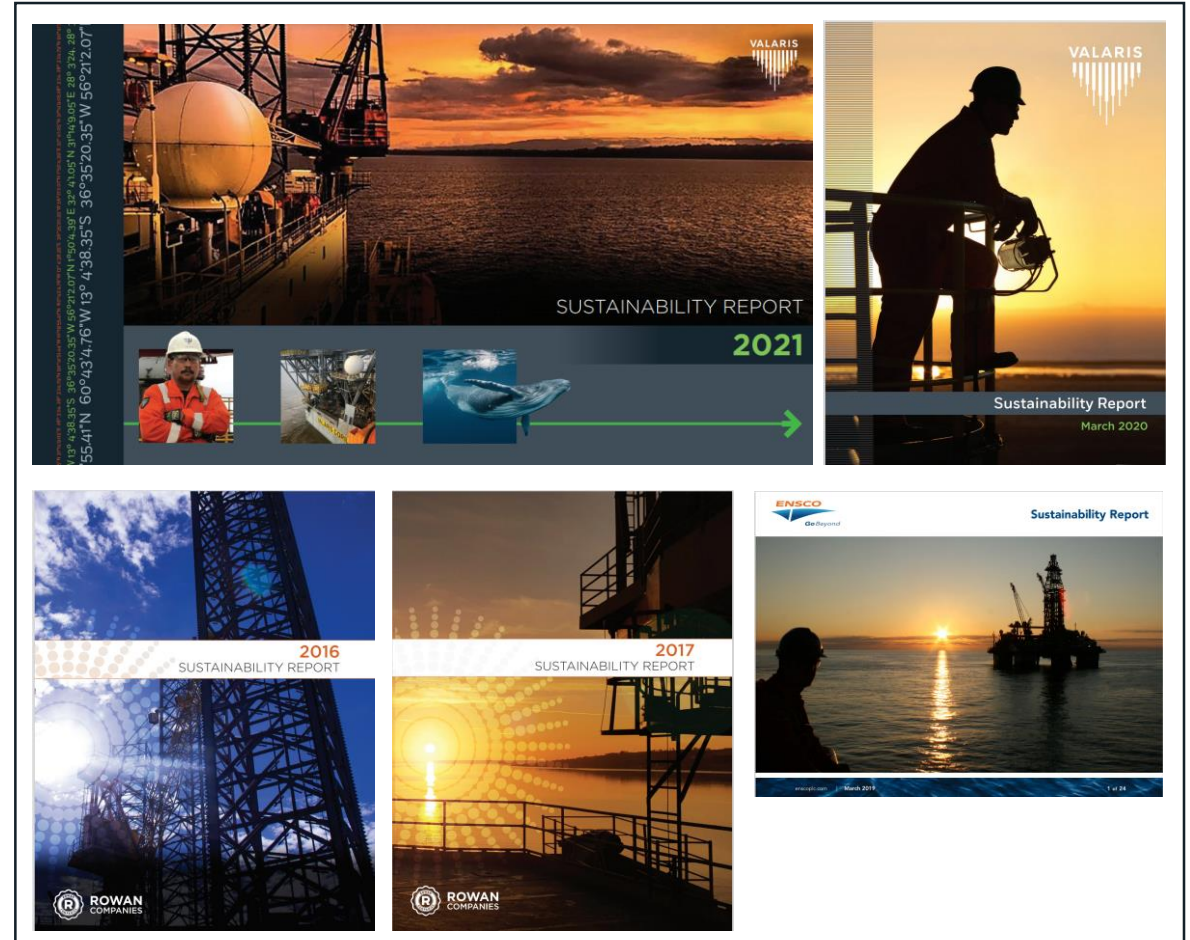
Average Scope 1 & 2 Emissions Intensity by Source

KgCO₂e/boe



Valaris has published an ESG position statement reflecting our commitment to ESG goals

- Valaris operates in the heavily regulated marine environment with a historic focus on sustainability
- Valaris Board of Directors has a dedicated ESG Committee, which endorsed an ESG Position Statement
- ESG Position Statement reflects our commitments to developing goals in the next twelve months focused on three main areas:
 1. Reducing emissions from the Company's operations
 2. Implementing technology solutions that positively contribute to the Paris Agreement goal to limit global warming to 1.5 degrees Celsius
 3. Focusing on diversity of the Company's workforce with the aim of providing local employment for the benefit of the communities in which we work

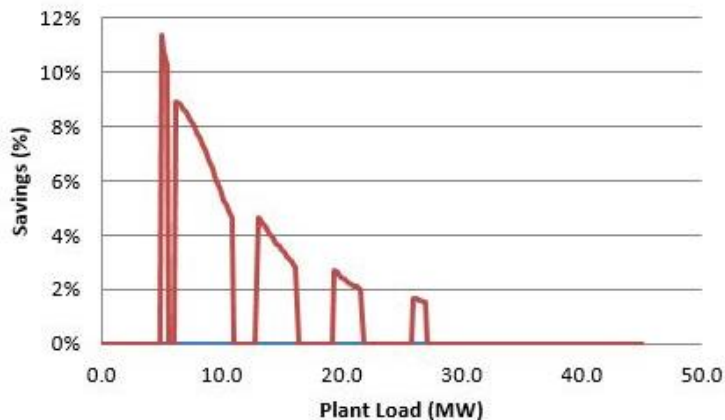


Carbon footprint reduction strategy focused on three main areas

Power Plant Optimization

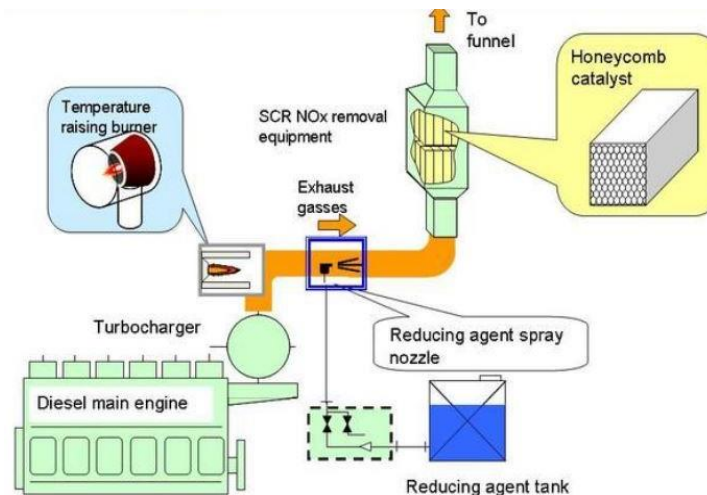
- Optimize fuel efficiency of existing assets by increasing engine load factors and improving robustness
- Performance based optimization

14V32 Engines (x6)



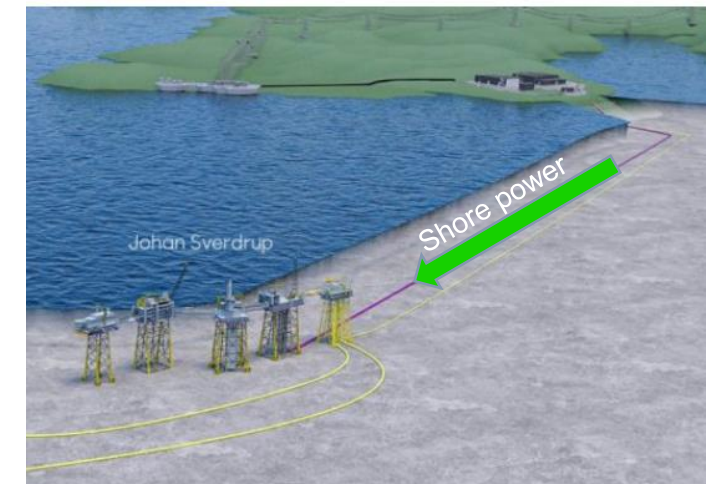
Emissions Reduction

- Deploy nitrous oxide (NO_x) reduction technologies, e.g. selective catalytic reduction system
- Retrofittable to most existing assets



Hybridization & Shore Power

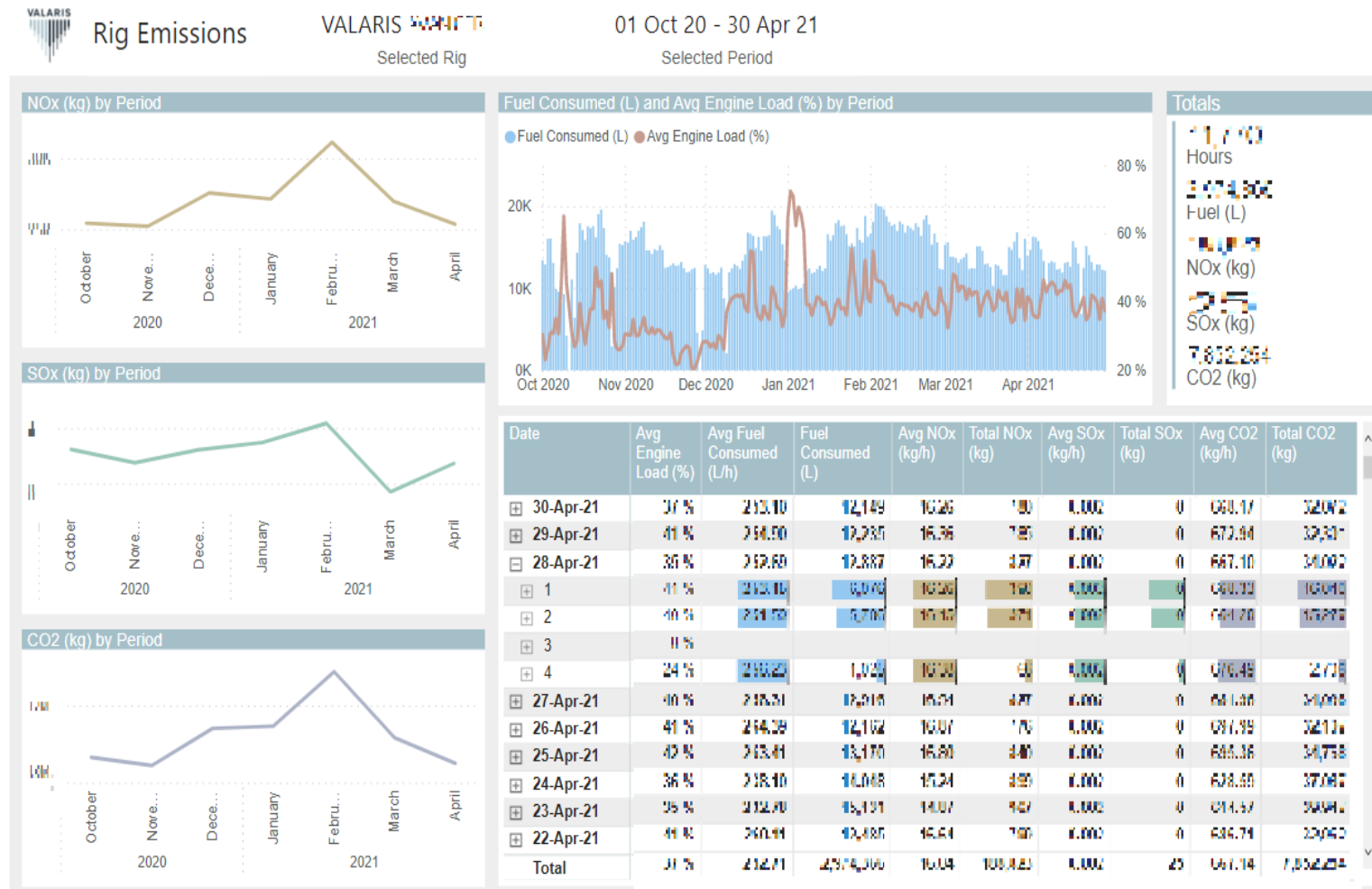
- Electrification to reduce use of diesel generator power plant
- Power sourced from platform gas turbine generator or shore power



Valaris has implemented several green solutions to date with more planned

| | Power Plant & Dynamic Positioning Optimization | Emissions Reduction | Hybridization & Shore Power |
|-------------------------|---|--|---|
| <u>Solutions</u> | <ul style="list-style-type: none"> • Engine optimization by operating at higher load factor with fewer engines online • Use of “Green Dynamic Positioning” mode in benign conditions during non-critical operations | <ul style="list-style-type: none"> • Selective Catalytic Reduction (“SCR”) system | <ul style="list-style-type: none"> • Power sourced from platform gas turbine generator or shore power • Hybrid energy from stored battery power to provide peak shaving support as well as backup power |
| <u>Benefits</u> | <ul style="list-style-type: none"> • Increased fuel efficiency • Lower fuel costs • Lower SO_x and CO₂ emissions | <ul style="list-style-type: none"> • SCR reduces NO_x emissions by up to 90% in some cases • SCR can lower NO_x emissions to below IMO Tier III requirements | <ul style="list-style-type: none"> • Ability to load share between rig, shore and hybrid power • Lower fuel costs • Lower SO_x and CO₂ emissions |
| <u>Status</u> | <ul style="list-style-type: none"> • Engine optimization planned on one drillship in 2021 and pre-FEED stage on remainder of the floater fleet • “Green DP” ready to deploy on most DP assets | <ul style="list-style-type: none"> • SCR implemented on four <u>drillships</u> and at FEED stage for all other drillships and three jackups | <ul style="list-style-type: none"> • FEED stage on two jackups • Deployment dependent on customer support |

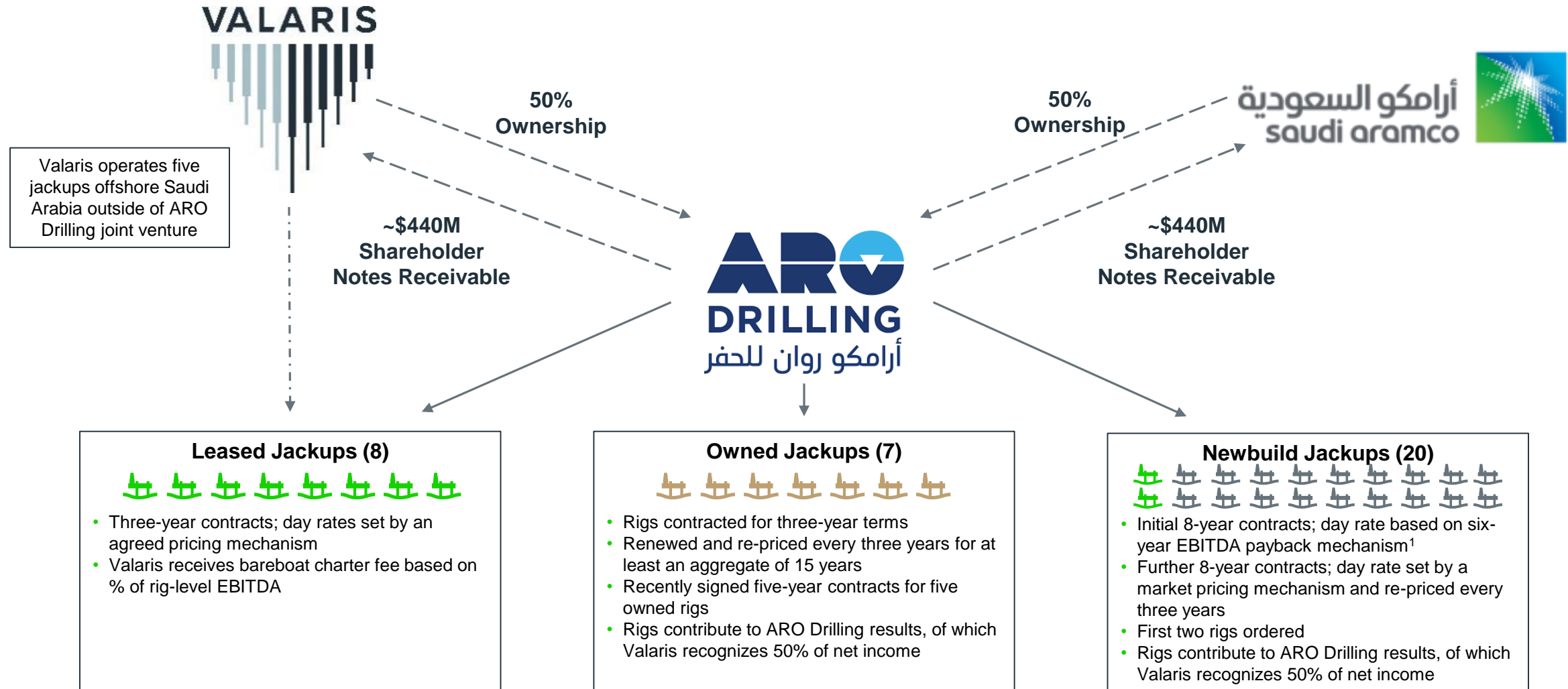
Valaris Intelligence Platform (VIP) allows real-time tracking and analytics of GHG emissions and fuel efficiency



- Emissions monitoring technology and Power BI dashboards being deployed across the fleet
 - Power BI dashboards on 14 rigs
 - Goal to be on all active rigs by end of 2021
- Enables near real-time data of fuel consumption and GHG emissions for each engine across the fleet
- Helps establish baseline by rig and engine type for setting and monitoring emissions reduction targets
- Helps to identify underperforming assets that require maintenance
- Reporting tool to Valaris management, customers and regulatory authorities

Appendix

Valaris owns 50% of joint venture with Saudi Aramco, the world's largest jackup customer



2021 guidance with adjustments for stacking and one-time items

| Income Statement Guidance | 2021E |
|---------------------------------------|-------------------|
| Adjusted EBITDA ¹ | \$60-70M |
| Reactivation Costs (One-Time) | \$90-100M |
| Adjusted EBITDAR ¹ | \$155-165M |
| Preservation Costs (One-Time) | ~\$5M |
| Adjusted EBITDARP ¹ | \$160-170M |
| Stacking Costs ² | \$55-65M |
| Adjusted EBITDARPS¹ | \$220-230M |

- Adjusted EBITDARPS measures the results of the business adjusted for one-time reactivation and preservation costs, as well as stacking costs for the preservation stacked fleet
- Reactivation costs are related to reactivation of two semisubmersibles and one jackup from warm stack, as well as one drillship and two jackups from preservation stack prior to commencing long term contracts
- Preservation costs are related to one jackup
- Stacking costs for the preservation stacked fleet represent the cost for maintaining option value on these high-quality modern assets
- ARO Drilling is not included as a non-consolidated joint-venture; earnings at ARO Drilling are incremental

EBITDARPS metric best proxy for cash generation of active fleet

Contract Backlog as of August 2, 2021

Contract Backlog ^{(1) (2)}

| (\$ millions) | 2021 | 2022 | 2023 | 2024+ | Total |
|---|-----------------|-----------------|-----------------|-----------------|-------------------|
| Drillships | \$ 93.9 | \$ 275.0 | \$ 174.3 | \$ 559.0 | \$ 1,102.2 |
| Semisubmersibles | 35.6 | 118.0 | 126.2 | 14.2 | \$ 294.0 |
| Floaters | \$ 129.5 | \$ 393.0 | \$ 300.5 | \$ 573.2 | \$ 1,396.2 |
| HD - Ultra-Harsh & Harsh ⁽²⁾ | \$ 146.4 | \$ 182.2 | \$ 35.8 | \$ - | \$ 364.4 |
| HD & SD - Modern ⁽²⁾ | 85.3 | \$ 145.3 | 48.8 | 20.5 | \$ 299.9 |
| SD - Legacy ⁽²⁾ | 30.6 | \$ 68.7 | 3.6 | - | \$ 102.9 |
| Jackups | \$ 262.3 | \$ 396.2 | \$ 88.2 | \$ 20.5 | \$ 767.2 |
| Other⁽³⁾ | \$ 50.6 | \$ 9.7 | \$ - | \$ - | \$ 60.3 |
| Total | \$ 442.4 | \$ 798.9 | \$ 388.7 | \$ 593.7 | \$ 2,223.7 |

ARO Drilling⁽⁴⁾

| | | | | | |
|--------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Owned Rigs | \$ 125.8 | \$ 173.6 | \$ 173.6 | \$ 345.7 | \$ 818.7 |
| Leased Rigs | 92.5 | 42.0 | - | - | \$ 134.5 |
| Total | \$ 218.3 | \$ 215.6 | \$ 173.6 | \$ 345.7 | \$ 953.2 |

Valaris 50% Share of ARO

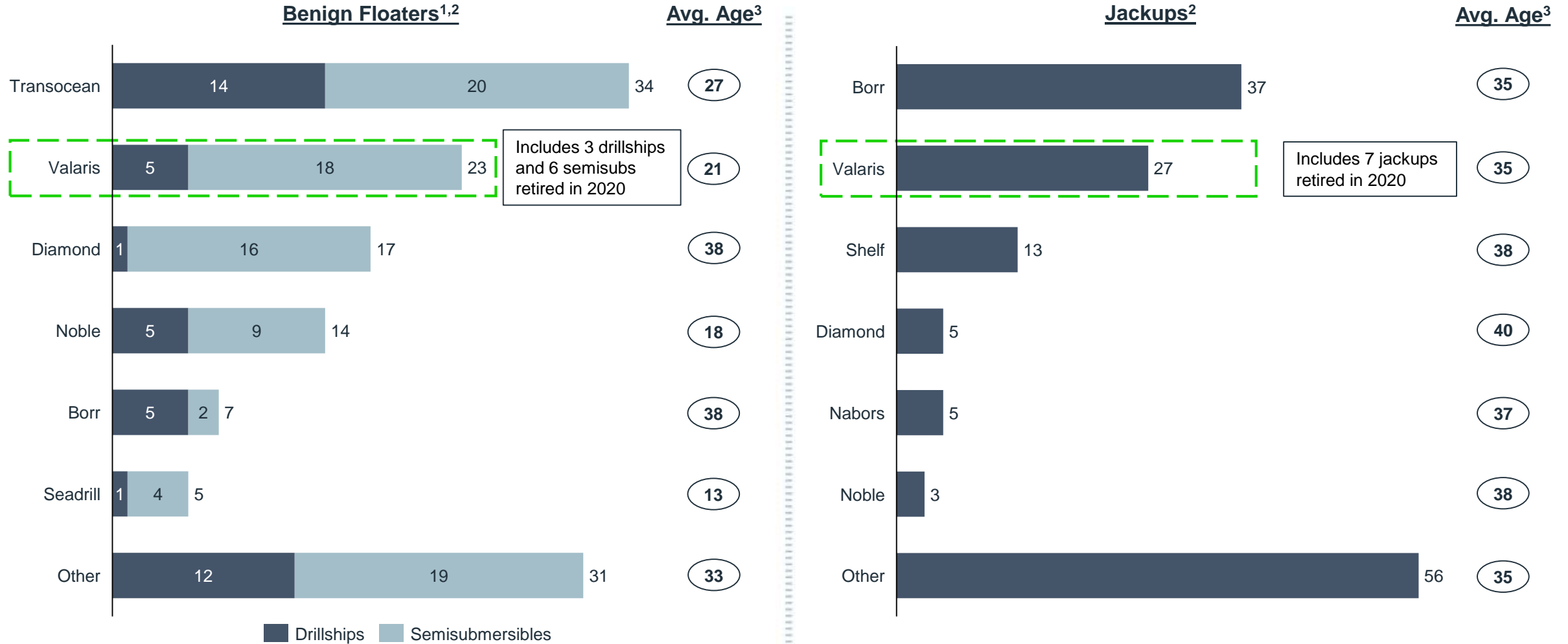
| | | | | | |
|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-------------------|
| Owned Rigs | \$ 62.9 | \$ 86.8 | \$ 86.8 | \$ 172.9 | \$ 409.4 |
| Adjusted Total⁽⁵⁾ | \$ 505.3 | \$ 885.7 | \$ 475.5 | \$ 766.6 | \$ 2,633.1 |

| Contracted Days ^{(1) (2)} | 2021 | 2022 | 2023 | 2024+ |
|---|--------------|--------------|--------------|--------------|
| Drillships | 486 | 1,288 | 730 | 1,771 |
| Semis | 200 | 594 | 571 | 63 |
| Floaters | 686 | 1,882 | 1,301 | 1,834 |
| HD - Ultra-Harsh & Harsh ⁽²⁾ | 1,235 | 1,788 | 390 | - |
| HD & SD - Modern ² | 1,258 | 2,054 | 654 | 304 |
| SD - Legacy ² | 453 | 980 | 55 | - |
| Jackups | 2,946 | 4,822 | 1,099 | 304 |
| Other⁽³⁾ | 1,286 | 587 | - | - |
| Total | 4,918 | 7,291 | 2,400 | 2,138 |

| Average Dayrates ^{(1) (2)} | 2021 | 2022 | 2023 | 2024+ |
|-------------------------------------|------------------|------------------|------------------|------------------|
| Drillships | \$193,000 | \$214,000 | \$239,000 | \$316,000 |
| Semis | 178,000 | 199,000 | 221,000 | 225,000 |
| Floaters | \$189,000 | \$209,000 | \$231,000 | \$313,000 |

| | | | | |
|--------------------------|------------------|------------------|------------------|------------------|
| HD - Ultra-Harsh & Harsh | \$119,000 | \$102,000 | \$ 92,000 | \$ - |
| HD & SD - Modern | 68,000 | 71,000 | 75,000 | 68,000 |
| SD - Legacy | 68,000 | 70,000 | 65,000 | - |
| Jackups | \$ 89,000 | \$ 82,000 | \$ 80,000 | \$ 68,000 |

Valaris retired 50 offshore drilling rigs since the beginning of 2014 with 16 rigs retired in 2020



Source: IHS Markit Petrodata as of August 2021

1 Excludes harsh environment floaters as Valaris does not have any of these rigs

2 Counts include retirements made by legacy companies that were later acquired

3 Average age of rigs retired at date of retirement

Global Fleet Summary as of August 2021

| | <u>All Floaters</u> | <u>Benign Floaters</u> ¹ | <u>Drillships</u> | <u>Jackups</u> |
|--|---------------------|-------------------------------------|-------------------|----------------|
| <u>Delivered Rigs</u> | | | | |
| Under Contract | 111 | 89 | 53 | 330 |
| Future Contract | 20 | 18 | 14 | 23 |
| Idle / Stacked | 35 | 26 | 8 | 78 |
| Active Fleet ² | 166 | 133 | 75 | 431 |
| Inactive | 30 | 26 | 18 | 70 |
| Total Fleet | 196 | 159 | 93 | 501 |
| <i>Active Utilization</i> ² | 79% | 80% | 89% | 82% |
| <i>Total Utilization</i> | 67% | 67% | 72% | 70% |
| <u>Newbuild Rigs</u> | | | | |
| Contracted | 4 | 4 | 3 | 4 |
| Uncontracted | 21 | 17 | 15 | 30 |
| Total Newbuilds | 25 | 21 | 18 | 34 |

Non-GAAP Reconciliations (1 of 3)

| \$ Millions | Financial Year 2009 | | | |
|---|---------------------|-----------------|---------------|-------------------|
| | Atwood | Ensco | Rowan | Pro Forma Valaris |
| Net income (loss) | \$ 251 | \$ 785 | \$ 368 | \$ 1,403 |
| Less: | | | | |
| (Income) loss from discontinued operations, net | - | (36) | (39) | (75) |
| Income (loss) from continuing operations | 251 | 749 | 328 | 1,328 |
| Add (subtract): | | | | |
| Income tax expense | 46 | 179 | 119 | 344 |
| Other (income) expense | 2 | (9) | 7 | - |
| Operating income (loss) | 298 | 919 | 454 | 1,671 |
| Add (subtract): | | | | |
| Depreciation | 35 | 183 | 124 | 342 |
| Loss on impairment | - | - | - | - |
| EBITDA | \$ 334 | \$ 1,102 | \$ 578 | \$ 2,013 |

| \$ Millions | Financial Year 2011 | | | |
|---|---------------------|-----------------|---------------|-------------------|
| | Atwood | Ensco | Rowan | Pro Forma Valaris |
| Net income (loss) | \$ 272 | \$ 606 | \$ 737 | \$ 1,614 |
| Less: | | | | |
| (Income) loss from discontinued operations, net | - | 2 | (601) | (599) |
| Income (loss) from continuing operations | 272 | 608 | 136 | 1,015 |
| Add (subtract): | | | | |
| Income tax expense | 53 | 115 | (6) | 163 |
| Other (income) expense | 4 | 58 | 20 | 81 |
| Operating income (loss) | 329 | 781 | 150 | 1,259 |
| Add (subtract): | | | | |
| Depreciation | 44 | 409 | 184 | 636 |
| Loss on impairment | - | - | - | - |
| EBITDA | \$ 372 | \$ 1,190 | \$ 333 | \$ 1,896 |

| \$ Millions | Financial Year 2010 | | | |
|---|---------------------|---------------|---------------|-------------------|
| | Atwood | Ensco | Rowan | Pro Forma Valaris |
| Net income (loss) | \$ 257 | \$ 586 | \$ 280 | \$ 1,123 |
| Less: | | | | |
| (Income) loss from discontinued operations, net | - | (29) | (12) | (41) |
| Income (loss) from continuing operations | 257 | 557 | 268 | 1,082 |
| Add (subtract): | | | | |
| Income tax expense | 63 | 97 | 92 | 252 |
| Other (income) expense | 2 | (18) | 19 | 3 |
| Operating income (loss) | 322 | 636 | 378 | 1,337 |
| Add (subtract): | | | | |
| Depreciation | 37 | 210 | 138 | 386 |
| Loss on impairment | - | - | - | - |
| EBITDA | \$ 359 | \$ 846 | \$ 517 | \$ 1,722 |

| \$ Millions | Financial Year 2012 | | | |
|---|---------------------|-----------------|---------------|-------------------|
| | Atwood | Ensco | Rowan | Pro Forma Valaris |
| Net income (loss) | \$ 272 | \$ 1,177 | \$ 181 | \$ 1,629 |
| Less: | | | | |
| (Income) loss from discontinued operations, net | - | 46 | 23 | 68 |
| Income (loss) from continuing operations | 272 | 1,222 | 203 | 1,698 |
| Add (subtract): | | | | |
| Income tax expense | 41 | 244 | (20) | 266 |
| Other (income) expense | 6 | 99 | 72 | 176 |
| Operating income (loss) | 319 | 1,565 | 255 | 2,140 |
| Add (subtract): | | | | |
| Depreciation | 71 | 559 | 248 | 877 |
| Loss on impairment | - | - | 8 | 8 |
| EBITDA | \$ 390 | \$ 2,124 | \$ 511 | \$ 3,025 |

Non-GAAP Reconciliations (2 of 3)

| | Financial Year 2013 | | | |
|---|---------------------|-----------------|---------------|-------------------|
| | Atwood | Ensco | Rowan | Pro Forma Valaris |
| <i>\$ Millions</i> | | | | |
| Net income (loss) | \$ 350 | \$ 1,428 | \$ 253 | \$ 2,031 |
| Less: | | | | |
| (Income) loss from discontinued operations, net | - | 5 | - | 5 |
| Income (loss) from continuing operations | 350 | 1,433 | 253 | 2,036 |
| Add (subtract): | | | | |
| Income tax expense | 55 | 226 | 9 | 289 |
| Other (income) expense | 25 | 100 | 70 | 195 |
| Operating income (loss) | 430 | 1,759 | 332 | 2,520 |
| Add (subtract): | | | | |
| Depreciation | 118 | 612 | 271 | 1,000 |
| Loss on impairment | - | - | 5 | 5 |
| EBITDA | \$ 547 | \$ 2,371 | \$ 607 | \$ 3,525 |

| | Financial Year 2015 | | | |
|---|---------------------|-----------------|-----------------|-------------------|
| | Atwood | Ensco | Rowan | Pro Forma Valaris |
| <i>\$ Millions</i> | | | | |
| Net income (loss) | \$ 433 | \$ (1,586) | \$ 93 | \$ (1,060) |
| Less: | | | | |
| (Income) loss from discontinued operations, net | - | 129 | - | 129 |
| Income (loss) from continuing operations | 433 | (1,457) | 93 | (931) |
| Add (subtract): | | | | |
| Income tax expense | 46 | (14) | 64 | 97 |
| Other (income) expense | 53 | 228 | 149 | 430 |
| Operating income (loss) | 531 | (1,244) | 307 | (405) |
| Add (subtract): | | | | |
| Depreciation | 172 | 573 | 391 | 1,136 |
| Loss on impairment | 61 | 2,746 | 330 | 3,137 |
| EBITDA | \$ 764 | \$ 2,075 | \$ 1,028 | \$ 3,868 |

| | Financial Year 2014 | | | |
|---|---------------------|-----------------|---------------|-------------------|
| | Atwood | Ensco | Rowan | Pro Forma Valaris |
| <i>\$ Millions</i> | | | | |
| Net income (loss) | \$ 341 | \$ (3,889) | \$ (115) | \$ (3,663) |
| Less: | | | | |
| (Income) loss from discontinued operations, net | - | 1,199 | (4) | 1,195 |
| Income (loss) from continuing operations | 341 | (2,689) | (119) | (2,467) |
| Add (subtract): | | | | |
| Income tax expense | 57 | 141 | (151) | 46 |
| Other (income) expense | 42 | 148 | 103 | 292 |
| Operating income (loss) | 439 | (2,401) | (167) | (2,129) |
| Add (subtract): | | | | |
| Depreciation | 147 | 538 | 323 | 1,008 |
| Loss on impairment | - | 4,219 | 574 | 4,793 |
| EBITDA | \$ 586 | \$ 2,356 | \$ 730 | \$ 3,672 |

| | Financial Year 2016 | | | |
|---|---------------------|-----------------|---------------|-------------------|
| | Atwood | Ensco | Rowan | Pro Forma Valaris |
| <i>\$ Millions</i> | | | | |
| Net income (loss) | \$ 265 | \$ 897 | \$ 321 | \$ 1,483 |
| Less: | | | | |
| (Income) loss from discontinued operations, net | - | (8) | - | (8) |
| Income (loss) from continuing operations | 265 | 889 | 321 | 1,475 |
| Add (subtract): | | | | |
| Income tax expense | 48 | 109 | 5 | 161 |
| Other (income) expense | (19) | (68) | 191 | 105 |
| Operating income (loss) | 294 | 929 | 517 | 1,740 |
| Add (subtract): | | | | |
| Depreciation | 166 | 445 | 403 | 1,014 |
| Loss on impairment | 104 | - | 34 | 138 |
| EBITDA | \$ 564 | \$ 1,375 | \$ 954 | \$ 2,892 |

Non-GAAP Reconciliations (3 of 3)

| | Financial Year 2017 | | | |
|---|---------------------|---------------|---------------|----------------------|
| | Atwood | Ensco | Rowan | Pro Forma Valaris |
| <i>\$ Millions</i> | | | | |
| Net income (loss) | \$ (24) | \$ (304) | \$ 73 | \$ (255) |
| Less: | | | | |
| (Income) loss from discontinued operations, net | - | (1) | - | (1) |
| Income (loss) from continuing operations | (24) | (305) | 73 | (256) |
| Add (subtract): | | | | |
| Income tax expense | 7 | 109 | 27 | 142 |
| Other (income) expense | 43 | 64 | 139 | 246 |
| Operating income (loss) | 26 | (132) | 238 | 132 |
| Add (subtract): | | | | |
| Depreciation | 122 | 445 | 404 | 970 |
| Loss on impairment | 59 | 183 | - | 242 |
| EBITDA | \$ 207 | \$ 496 | \$ 642 | \$ 1,344 |

| | Financial Year 2019 | | | Pro Forma Valaris |
|------------------------|---------------------|---------------|---------------|----------------------|
| | Ensco/ Valaris | Rowan | Valaris | |
| <i>\$ Millions</i> | | | | |
| Net income (loss) | \$ (192) | \$ (129) | \$ (321) | |
| Add (subtract): | | | | |
| Income tax (benefit) | 128 | 8 | 136 | |
| Other (income) expense | (604) | 25 | (579) | |
| Operating loss | (668) | (96) | (764) | |
| Add (subtract): | | | | |
| Depreciation expense | 610 | 93 | 702 | |
| Loss on impairment | 104 | - | 104 | |
| Other excluded items | 106 | (4) | 102 | |
| Adjusted EBITDA | \$ 152 | \$ (7) | \$ 145 | |

| | Financial Year 2018 | | | |
|---|---------------------|---------------|---------------|----------------------|
| | Atwood | Ensco | Rowan | Pro Forma Valaris |
| <i>\$ Millions</i> | | | | |
| Net income (loss) | \$ - | \$ (637) | \$ (347) | \$ (984) |
| Less: | | | | |
| (Income) loss from discontinued operations, net | - | 8 | - | 8 |
| Income (loss) from continuing operations | - | (629) | (347) | (976) |
| Add (subtract): | | | | |
| Income tax expense | - | 90 | (52) | 38 |
| Other (income) expense | - | 303 | 111 | 414 |
| Operating income (loss) | - | (236) | (288) | (523) |
| Add (subtract): | | | | |
| Depreciation | - | 479 | 389 | 868 |
| Loss on impairment | - | 40 | - | 40 |
| EBITDA | \$ - | \$ 284 | \$ 101 | \$ 385 |

| | Financial Year 2020 | |
|------------------------|---------------------|---------|
| | Valaris | Valaris |
| <i>\$ Millions</i> | | |
| Net income (loss) | \$ (4,858) | |
| Add (subtract): | | |
| Income tax (benefit) | (259) | |
| Other (income) expense | 794 | |
| Operating loss | (4,323) | |
| Add (subtract): | | |
| Depreciation expense | 541 | |
| Loss on impairment | 3,646 | |
| Other excluded items | 171 | |
| Adjusted EBITDA | \$ 35 | |

Boldly First

